

14 April 2014

Hon. Vicente Graciano P. Felizmenio, Jr. Director Market and Securities Regulation Department Securities and Exchange Commission SEC Bldg., EDSA, Greenhills Mandaluyong City, Metro Manila

### Dear Dir. Felizmenio:

We are herewith submitting our SEC Form 17-A Annual Report in accordance with the Securities Regulations Code and the Revised Disclosure Rules

Thank you and warm regards.

Very truly yours, abull. mar ILI

Atty. Socorro Ermac Cabreros Corporate Secretary



DAVAO OFFICE:

Phoenix Bulk Depot, Lanang, Davao City, Philippines 8000 MANILA OFFICE: 25th Floor, Fort Legend Towers, 3rd Avenue corner 31st Street, Bonifacio Global City Taguig City, Philippines 1634

www.phoenixphilippines.com

## **COVER SHEET**

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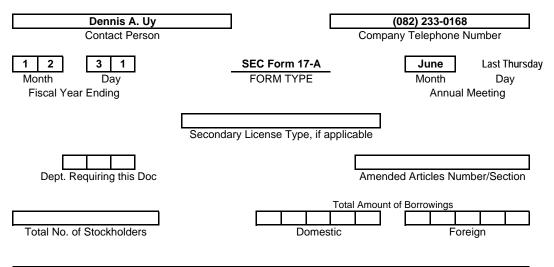
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P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC.

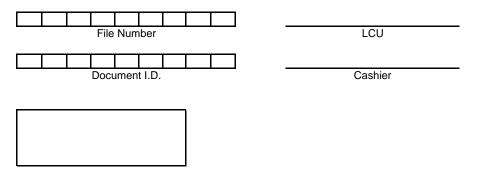
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(Business Address: No. Street City / Town / Province)



To be accomplished by SEC Personnel Concerned



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## SECURITIES AND EXCHANGE COMMISSION

#### SEC FORM 17-A, AS AMENDED

#### ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SECTION 141 OF THE CORPORATION CODE OF THE PHILIPPINES

1.	For the period ended:	31 December 2013
2.	SEC identification number:	A200207283
3.	BIR Tax Identification No.	006-036-274
4.	Exact name of issuer as specified in its charter	P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC.
5.	Province, country or other jurisdiction of incorporation or organization	Davao City, Philippines.
6.	Industry Classification Code:	(SECUse Only)
7.	Address of issuer's principal office: Postal Code:	Stella, Hizon Reves Road, Bo. Pampanga, Lanang, Davao City 8000.
8.	Issuer's telephone number, including area code:	(082) 233-0168
9.	Former name, former address and former fiscal year, if changed since last report:	Not Applicable
10	Securities registered pursuant to Sections 8 an of the RSA	d 12 of the Code, or Sections 4 a

Title of each class	Number of Shares Outstanding
COMMON	1,428,777,232
PREFERRED	5,000,000
ebt Outstanding as of	Php 15,839,647,662.00 ·

Amount of Debt Outstanding as of December 31, 2013:

and 8

11. Are any or all of the securities listed on the Stock Exchange?

If yes, state the name of such Stock Exchange and the class/es of securities listed therein: Yes [√] No [ ]

Philippine Stock Exchange Common shares

- 12. Check whether the issuer has:
  - (a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period the registrant was required to file such reports):
  - (b) has been subject to such filing requirements for the past ninety (90) days:
- 13. State the aggregate market value of the voting stock held by non-affiliates of the registrant. The aggregate market value shall be computed by reference to the price at which the stock was sold, or the average bid and asked prices of such stock, as of a specified dated within sixty (60) days prior to the date of filing. If a determination as to whether a particular person or entity is an affiliate cannot be made without involving unreasonable effort and expense, the aggregate market value of the common stock held by non-affiliates may be calculated on the basis of assumptions reasonable under the circumstances, provided the assumptions are set in this Form.

Yes [√] No [ ]

Yes [√] No []

Php 2,257,387,092.00

#### DOCUMENTS INCORPORATED BY REFERENCE

The Consolidated Financial Statements as of and for the year ended December 31, 2013 and 2012 (incorporated as reference for Item \_ and \_\_\_\_ of SEC Form 17-A)

## TABLE OF CONTENTS

PART I – Business and General Information	1 – 40
Item 1. Business Description	1
Item 2. Business of Issuer	22
Item 3. Description of Property	37
Item 4. Legal Proceedings	39
PART II – Securities of the Registrant Item A. Market Price of and Dividends on Registrant's common Equity	41– 45
shares and Related Stockholders Matters	40
Item B. Description of Shares	44
Item C. Stock Options Plan	45
PART III – Financial Information	46- 58
Item A. Management's Discussion and Analysis of Financial Conditions	46
Item B. External Audit Fees and Services	57
PART IV – Management and Certain Securityholders	59 – 73
Item A. Directors and Executive Officers of the Registrants	59
Item B. Executive Compensation	68
Item C. Security Ownership of Certain Beneficial Owners and Management as of March 31, 2007	69
Item D. Certain Relationships and Related Transactions	71
Item E. Corporate Governance	72
PART V - Exhibits and Schedules	74 – 78
Exhibits	74
Reports on Sec Form 17-C	74
SIGNATURES	79

#### **PART I – BUSINESS AND GENERAL INFORMATION**

#### 1. Business Description

P-H-O-E-N-I-X Petroleum Philippines, Inc. ( "PPPI" or "Company", interchangeably) was incorporated in the Philippines on May 8, 2002 under its original name of "Oilink Mindanao Distribution, Inc." On 11 January 2004, the Company amended its Articles of Incorporation changing its name from Oilink Mindanao Distribution, Inc. to "Davao Oil Terminal Services Corp." On August 7, 2006, the Philippine Securities and Exchange Commission approved the Amended Articles of Incorporation of the Company changing its name from Davao Oil Terminal Services Corp. to "P-H-O-E-N-I-X Petroleum Philippines, Inc." The Company is 43% owned by P-H-O-E-N-I-X Petroleum Holdings, Inc. (PPHI), a company organized in the Philippines.

The Company is registered with the Board of Investments (BOI) effective November 16, 2005 as a New Industry Participant with New Investment in storage, marketing and distribution of petroleum products under Republic Act (RA) 8479 (Downstream Oil Industry Deregulation Act of 1998). Under its registration, the Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investment Code of 1987. Under its registration, the Company is also entitled to certain tax and non-tax incentives to include Income Tax Holiday (ITH) for five (5) years from November 16, 2005.

The Company was also registered with the BOI on February 26, 2010 as New Industry Participant With New Investment in storage, marketing and distribution of petroleum products under RA 8479 (Downstream Oil Industry Deregulation Act) for its storage tanks in various locations. Under its registration, the Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987.

Under its registration, the Company's transactions relating to the BOI registered investments are entitled to certain tax and non-tax incentives. Details of the registrations are as follows:

Location of	Date of	Inco	ome Tax Holiday
Project	Registration	Period	Expiry
Calaca, Batangas	February 26, 2010	5 years	February 25, 2015
Davao Expansion	May 14, 2010	5 years	May 13, 2015
Zamboanga	November 25, 2010	5 years	November 24, 2015
Phividec (CDO)	May 10, 2012	5 years	09-May-2017
Depot	-	-	-
Bacolod Depot	May 10, 2012	5 years	09-May-2017

On July 11, 2007, the Company went public, making available twenty-five per cent (25%) of its total outstanding shares to the public. The Company, thus, became the first petroleum company to list in the Philippine Stock Exchange (PSE) after the enactment of the Republic Act (RA) 8479 in 1998. The aforementioned law encourages petroleum companies to be listed with the PSE.

The Company's operations consist of Trading, Terminaling and Hauling Services. Under Trading, the Company offers its refined petroleum products (including Jet A1) and lubricants to retailers and commercial/industrial customers. PPPI, as of December 31, 2013, has a total of 368 service stations: one hundred twelve (112) service stations are in Luzon; forty-seven (47) in Visayas, and two hundred nine (209) in Mindanao. As of December 31, 2012, there are a total of seventy (70 service stations under different stages of construction. The retail service stations are classified as Company-Owned, Company-Dealer-Operated (CODO) or Dealer-Owned, Dealer-Operated (DODO).

The Company's Terminaling and Hauling Services involve leasing of storage space in its terminal depot, hauling and into-plane services (hauling of Jet A1 fuels to airports and refueling of aircraft) in Davao, Cagayan de Oro, General Santos City, Cotabato City, Ozamis City, Pagadian City and Zamboanga City. Starting 2008, Cebu Pacific designated the Company as its exclusive logistics partner in all its Mindanao operations.

#### Subsidiaries:

The Company holds ownership interests in the following entities as of December 31:

	2013	2012
P-F-L Petroleum Management, Inc. (PPMI)	100%	100%
P-H-O-E-N-I-X Global Mercantile, Inc. (PGMI)	100%	100%
Phoenix Petroterminals & Industrial	100 /0	100 /6
Park Corp. (PPIPC) Subic Petroleum Trading and Transport	100%	100%
Phils., Inc. (SPTT)	100%	100%
Chelsea Shipping Corp. (CSC)	100%	100%
Bunkers Manila, Inc. (BMI)*	100%	100%
Michael, Inc. (MI)*	100%	100%
PNX – Chelsea Shipping Corp.		
(PNX – Chelsea)*	100%	100%
Chelsea Ship Management Marine		
Services Corp. (CSMMSC)*	100%	100%
Fortis Tugs Corp. (FTC)*	100%	-
Norse/Phil Marine Services Corp. (NPMSC)**	45%	-

\* Wholly-owned subsidiaries of CSC \*\*Associate of CSC

All the subsidiaries and the associate were organized and incorporated in the Philippines.

PPMI is primarily engaged in organizing, managing, administering, running and supervising the operations and marketing of various kinds of services-oriented companies such as petroleum service stations. PPMI was registered with the Securities and Exchange Commission (SEC) on January 31, 2007.

PGMI was registered with SEC on July 31, 2006 to engage in the manufacture, production and creation of all kinds of motor, and all other transportation lubricants, fluids and additives of all kinds and other petroleum products purposely for motor vehicles and other transportation. PGMI has temporarily ceased its operation since 2008.

PPIPC is engaged in real estate development. PPIPC was registered with SEC on March 7, 1996. PPIPC is also registered with the Housing and Land Use Regulatory Board under Executive Order No. 648 and was granted to sell parcels of land on the Group's project, the Phoenix Petroleum Industrial Park.

SPTT was registered with the SEC on February 20, 2007 and is engaged in buying and selling, supply and distribution, importation and exportation, storage and delivery of all types of petroleum for industrial, marine, aviation and automotive use.

CSC was incorporated in the Philippines on July 17, 2006 and started commercial operations on January 1, 2007 and is engaged in maritime trade through conveying, carrying, loading, transporting, discharging and storing of petroleum products, goods and merchandise of every kind, over waterways in the Philippines.

BMI was registered with the SEC on March 7, 2000 to serve the growing demand of marine fuel (bunker) of foreign vessels calling on the ports of the Philippines. Aside from international bunkering, BMI also ventures into hauling of marine fuel and petroleum products for major oil companies.

MI, which was registered with the SEC on December 26, 1957 and whose corporate life was approved to be extended for another 50 years by SEC on May 6, 2008, is engaged in the business of acquiring and operating floating equipment for charter or hire and for the conveyance and carriage of goods, wares, and merchandise of every description in the Philippines coastwise traffic without any fixed schedule. MI is also engaged in the trading of fuel oil.

PNX – Chelsea was incorporated on February 2, 2011 and is engaged in the ownership and operation of vessels for domestic trade for the purpose of conveyance or carriage of petroleum products, goods, wares and merchandise of every kind and description. As of December 31, 2013, PNX - Chelsea has not yet started commercial operations.

CSMMSC was incorporated on March 30, 2012 to carry on the business of ship management and to act as agent, broker, ship chandler or representative of foreign/domestic shipping corporations and individuals for the purpose of managing, operating, supervising, administering and developing the operation of vessels.

FTC was incorporated on April 8, 2013 and started commercial operations on November 8, 2013. It is engaged in the towage and salvage of marine vessels and other crafts including their cargoes upon seas, lakes, rivers, canals, bays, harbors, and other waterways between the various ports of the Philippines, and acquire by purchase, charter, lease or modes recognized by law of obtaining title to or use of such equipment and properties, real or personal, which may be necessary to achieve such purpose.

NPMSC was incorporated on January 30, 2013 to engage in the business of providing technical ship services and to act as agent, broker, ship handler or representative of foreign/domestic shipping corporations and individuals for the purpose of operating, supervising, administering and developing the operation of vessels belonging to or which are or may be leased or operated by said shipping corporations and individuals, and to equip any and all kinds of ships, barges and vessels of every class and description owned by any shipping corporation. NPMSC started commercial operations on June 10, 2013.

PPMI's registered office is located at Penthouse, Valero Tower, 122 Valero Street, Salcedo Village, Makati City and its principal place of business is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The registered office of PGMI, CSC, BMI, MI and PNX – Chelsea, which is also their principal place of business, is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

PPIPC's registered office is located at 4th Floor, Phinma Plaza, 39 Plaza Drive, Rockwell Center, Makati City and its principal place of business is located at 26th Floor, The Fort Legend Tower, 3rd Avenue corner 31st Street, The Fort Global City, Taguig City.

The registered office of SPTT, which is also its principal place of business, is located at Units 113 and 115 Subic International Hotel, Alpha Building, Rizal Highway, Subic Bay Freeport Zone, Zambales.

The registered address of CSMMSC and FTC, which is also their principal place of business, is located at the 26th Floor, The Fort Legend Towers, 3rd Avenue corner 31st Street., Bonifacio Global City, Taguig City.

The registered office of NPMSC, which is also its principal place of business, is located at 2/F Harbor Centre II Bldg., Railroad and Delgado Sts., South Harbor, Port Area, Manila.

## **Operation Highlights**

## Sales: Leading Independent Player in the Industry Retail

The Company opened 68 new retail stations in 2013, for a total of 368 retail stations nationwide: 209 in Mindanao, 47 in Visayas, and 112 in Luzon. This makes the Company not just the fastest-growing "independent" retail petroleum company, but the fastest-growing retail petroleum company of any kind in the Philippines over the past eight years. With expanded logistical capability in the Visayas, the Company anticipates next year's growth to be even stronger.

Nationwide, the Company's market share increased from 4.4.% in 2012 to 7.2% as of 2nd half of 2013 as per report of the Department of Energy (DOE), strengthening the Company's position as the number one independent oil company and fourth player in the Philippine oil industry.

In line with last year's priorities, the Company retail stations recorded fuel sales volume growth of 24%.

As part of development strategy, the Company retail stations continue to be destinations by themselves, providing other services to the public. Some of the Company's sites have been installed with ATMs, while 24 stations boast of air-conditioned restrooms as part of the Company's "Clean and Cool" Program. All locator spaces are 100% occupied.

In Mindanao, the Company's 300th station in Lanang, Davao City is a prototype of future development models and as such is equipped with modern conveniences and a larger commercial complex. Locators include an auto service shop, bakery, restaurants, coffee shops, and personal service parlors. The Company look to roll-out the same model in various parts of the country.

With the Company's dealers as the frontline of the business and indispensable partners, strengthening personal and commercial relationships with the business partners is an essential part of its mission. The Company regularly conducts dialogues with dealers to discuss developments in the Company, improve relationship processes and build camaraderie. Much-awaited is the annual Business Partners Appreciation Night in December, which is a grand event that is held separately in Luzon and Mindanao, wherein the Company awards outstanding dealers and commercial customers and celebrates the year's achievements.

## Commercial

The highly efficient and entrepreneurial culture of the Company has made commercial sales a foundation of its success. That foundation grew significantly this past year as Commercial Fuel Sales grew by 26%. This growth was largely driven by an increase in the number of commercial accounts being served. The Company acquired prestigious accounts in key economic growth sectors in construction, steel manufacturing, power, shipping, transportation, mining, and agriculture. In Cebu, the Company inked a two-year supply deal with the provincial government to supply diesel and gasoline.

In Mindanao, the Company is already the second biggest commercial fuel sales provider, with an estimated market share of 21%, bringing the Company at par with a global oil company. In Zamboanga Peninsula, the Company is the market leader in the fishing industry.

## Lubricants

Succeeding in the highly competitive lubricants market is a high priority for Phoenix and 2012 saw significant expansion of its network for lubricant sales.

Total lubricant sales in all trade channels and regions grew by 5% over 2012. High Street (Distributor) lubes sales, which represent 60% of total lubes sales of the Company, increased by 5% over the previous year.

In March 2012, the Company rolled out a new product, Accelerate Vega, its first fully synthetic oil. Accelerate Vega is a premium quality, fully-synthetic, 5W-40 multi grade engine oil formulated to attain the highest level of performance for modern high-operation vehicles. It can match the performance of any of the fully synthetic oil brands in the market today at a more affordable price.

Marketing Activities:

3 major regional events: MotoCyclo - Penafrancia, Biketoberfest - Cebu &

#### MotoCyclo – Cagayan de Oro City

Total of 90 clubs participated, composed of 4,100 members. Initiated feeding programs in each together with our distributors, where we visited an orphanage in Naga, street children in Cebu City & a public school in Pagadian.

#### Sponsorship of Motocross, Circuit & Autocross events

- 11 Legs of Raider Breed Wars; Motorcyle Drag Race, nationwide, through our continuous partnership with Suzuki Philippines.

- 6 motocross events across Mindanao, including 'Araw Ng Dabaw' & 'Kadayawan Festival'.

The Company sponsored team also competed in 80 different races during town fiestas in various municipalities.

- 5-leg motocross series in Luzon, participated in by local & international motocross riders.

Continuance of our tie-up with Philippine Autocross Championship Series & SM Super Malls; 14 legs in mall sites across the country.

The Company rolled out new and uniform signage design across country. As of latest count, 120 have been installed in Luzon, with the balance of 380 to be completed in Q1 – 2014 & another 500 coming soon in Visayas & Mindanao.

## **Delivering seamless logistics**

Rapid growth in the past year as well as outlined expansion in 2014 required significant, immediate and predictive planning, implementation and commitment to the development of the Phoenix's logistics, infrastructure, capability, relationships and knowledge.

The past year was instrumental and defining in the success of that logistical capability.

## **Operations, Logistics and Engineering**

The Company achieved and exceeded target goals in operational startup in new depots, and expanded its storage capacities in Luzon, Visayas, and Mindanao, with special attention to "Greenfields" targets for dealer and retail outlet growth. The Company additionally upgraded supportive facilities and Human Resource capabilities to keep pace with the current growth of business.

These infrastructure and HR developments are designed to accommodate predicted growth patterns for both commercial and consumer sales and will assure that growth is not limited by logistical issues.

One example is storage capacity. From 164 million liters in 2011, The Company's total storage capacity in 2012 increased to 226 million liters. These are spread among its three terminals in Calaca in Batangas, Cagayan de Oro City, Davao

City and Subic in Pampanga, and four depots in Zamboanga City, Cebu City, New Washington in Aklan, and in Bacolod City.

Additional tanks and supporting facilities were constructed in Calaca, Davao, Zamboanga, and Dumaguit, Aklan. In Subic, it started commingling operations for ADO and Mogas in November 2012.

Customer-specific logistical development is a core strategy of the Company. Since 2005, a customer-specific logistics development strategy has supported its role as the exclusive logistics provider of leading low-cost carrier, Cebu Pacific Airlines, in all its Mindanao destinations. In May 2012, the Company started intoplane services for Cebu Pacific in Butuan.

## Lubricant Manufacturing

Growth in both commercial and consumer lubricant sales has been and will continue to be a priority. Pursuant to this, the Company has built strategic logistical support through Depot Operations that established lubricant warehousing and distribution capabilities in Cagayan de Oro, Zamboanga, and Calaca, Batangas. This is in addition to the existing Central Warehouse in Caloocan, Davao terminal, Cebu, and Bacolod.

Additional logistical activities related to lubricants enabled the Company to expand bulk storage, toll-filling, and laboratory testing capacities. The Company also launched new packaging for 1L and 4L products to further align graphic design with brand strategy.

### **Our Subsidiaries and Operations**

The subsidiary companies and the services they provide to the Company have always been a part of its vertical strategy that has allowed it to successfully navigate the future of the deregulated downstream energy business in the Philippines. These subsidiaries and their relationships to the Company have created a symbiotic value creation and growth process for both subsidiary and parent.

#### Phoenix Petroterminals and Industrial Park Corp. (PPIPC)

In compliance with the development plans of the Housing and Land Use Regulatory Board (HLURB) and its commitment to South Luzon Thermal Energy Corporation ("SLTEC"), PPIPC completed the river protection project along the creek in Phases I and II.

PPIPC signed an MOU on build-lease arrangement with Natura Mindanao for the purchase of 5,000 sq. m. of industrial land and lease of tanks with capacity of 3 million liters. Natura Mindanao is a fuel additive producer. The transaction has been affirmed this year 2013.

In January 2013, PPIPC will start construction of material receiving facility in Phase II as logistics support for the operation of SLTEC's 2 x 135 MW power plant. Construction is expected to be completed within 16 months.

In January 2013, PPIPC also signed a Storage Agreement with Philippine Prosperity Chemicals, Inc. ("PPCI") for the construction of a storage facility inside the Park that can be used by PPCI for the storage of its chemical solvents.

#### **Chelsea Shipping Corporation (CSC)**

In September 2012, Company acquired the entire outstanding capital stock of Chelsea Shipping Corporation from Udenna Management & Resources Corp., making CSC a wholly-owned subsidiary of PPPI.

The acquisition ensures control of product supply and minimizes and eliminates potential risk of current and future supply and distribution disruptions due to scarcity of tanker vessels.

Incorporated in 2006, CSC currently has 11 vessels in its fleet, three of which serve the regional trade route. The largest Philippine-registered oil tanker, M/T Chelsea Thelma, at 14000 DWT was inaugurated on March 2012 and latest 14,000 DWT inaugurated April 08, 2014

Also in March 2012, CSC marked a milestone of 1 million man-hours without lost time incident. This is managed by Chelsea Ship Management and Marine Services Corp., a wholly-owned subsidiary of CSC, which is engaged in the business of ship management and providing other marine services to vessel owners in line with international standards.

In December 2012, CSC became fully compliant with the double bottom - double hull requirements of the Maritime Industry Authority (MARINA) for its entire fleet, with the completion of the dry-docking of M/T Ernesto Uno. All new acquisitions already complies with the new Marina rules.

Chelsea Shipping has a total fleet size of 29,638 GRT, making it one of the top 5 major petroleum tanker owners in the country. It serves Phoenix Petroleum, Cebu Pacific Air, National Power Corporation, and the US Navy in Subic, among other large companies.

## Health, Safety, Security, and Environment: Making safety a way of life

The Company aims to build a safety-conscious culture that is deeply engrained and readily apparent in every way a Phoenix employee thinks and performs his or her job in the workplace.

It envisions to address occupational health, safety, security, and environmental management issues and concerns and effectively integrate them in the top management's day-to-day business decision-making processes and strategic planning.

The formalization of its HSE policy in 2010 signifies top management's full commitment in supporting and promoting HSE management programs and initiatives.

Its goal is to achieve a zero-accident operation. To attain this, the Company inculcates upon all its employees, *safety as a way of life*. That it is everyone's responsibility. Also, the Company provides continuing education and comprehensive training on safe work practices and operational competence. Employees are evaluated on their compliance through HSE audits and reviews.

More HSE programs and documents are underway, such as a Safety Orientation Program for New Hires, Work Permitting Program, Accident/Incident Investigation and Reporting System, Emergency Response Organization, Bulk Receiving Operations, Tank Truck Loading Operations, and Tank Truck Delivery Operations. New HSE programs will continue to be developed and written as deemed necessary. The highlights of HSE programs and activities are as follows:

- The continued process of attaining a safety culture within the company premises.
- The continuing conduct of safety orientations for new employees and those who have worked continuously for 2 years.
- Mandatory continuing safety training of forecourt personnel in service stations.
- Trainings provided to depot personnel in terms of operational knowledge in accordance with the company's ISO certified procedures, fire safety, and response team organization.
- Incident reporting made a standard program for all employees to ensure that necessary actions and interventions are taken to preclude similar incidents in the future..
- The attainment of NO LOST MAN HOURS in the workplace without injury in all depots and terminals and offices.
- The setting up of continuing programs such as annual safety inspections, preventive maintenance and defensive driving seminars for company drivers who operate company owned trucks as well as drivers of ex-bodega clients.
- Providing depots and terminals with the necessary safety equipment for firefighting, personal protective equipment and other HSE items (Oil Spill Booms, eyewash and shower stations, ETC) in compliance with government requirements and industry practice.
- Work permit issuance monitoring and compliance.

- Review of accreditation/updating requirements of service stations and depot contractors with the end view of aligning safety requirements and programs vis-a-vis company safety standards.
- Setting up of an HSE organization to oversee the implementation of programs in all depots and terminals and the formation of a management heath, safety, and environment committee to provide directions across the organization.
- Safety shall remain to be a factor in all business decisions and activities.
- Continuing assessments of depots and terminals on their compliance with government requirements.
- The implementation of guidelines on safety and how to improve the same in order to maintain high standards of safety awareness and HSE capabilities.
- November 30, 2013, the Company celebrated for its NO LOST MAN HOURS for one (1) year.

## Enabling a strong company

## **Finance**

Financial capability and competence has been and continues to be a core strength and differentiator in the Phoenix success story.

Capital raising and Effective Investor Relations

On March 11, 2013, The Company raised approximately USD30MM (about Php1.22B) through a private placement of 130MM common shares of stock at Php9.40 per offer share. The offer, which was 1.7x oversubsribed, was successfully placed with 34 institutional investors, 22 of which were foreign based. This was only the company's 1st formal foray into the international capital market and only the 2nd time it has raised equity through the sale of common shares since its successful IPO in 2007. CLSA Limited acted as exclusive Placement Agent

On September 16, 2013 First Metro Securities (First Metro Securities Brokerage Corp.), officially initiated official research coverage of PNX, with a Buy recommendation. First Metro Securities is the 3rd (after Maybank ATRKE Securities and CLSA Securities) major stock broker to cover and promote PNX in the local and international equity markets. First Metro Securities is a member of the Metro Bank Group and the local equity research partner of DBS Vickers Securities in Singapore (subsidiary of DBS Bank, one of Asia's largest banks).

On December 20, 2013, the company successfully issued Php500MM in perpetual preferred shares with an effective dividend rate of 8.25% p.a. Proceeds were used to redeem the equivalent amount of perpetual preferred shares issued in 2010 with a dividend rate of 11.5% p.a. This will result in annual

savings of Php16.25MM. PentaCapital Investment Corporation acted as Issue Manager and Sole Underwriter.

Throughout year, the team actively managed investor relations by participating in broker-sponsored investor forums locally and in SE Asia, as well as meeting local and foreign-based Fund Managers and Analysts on a one-on-one basis.

## The BPM has both tactical and strategic objectives.

ICT Enhancements for faster and more effective internal processes and customer support.

On May 27, 2013, the IT team successfully launched the company's first CRM (Customer Relationship Management) system at a cost of about Php11.3MM. This outwardly focused MS Dymanics CRM System ensures that the Company can track, record and facilitate all product requirements of its customers. Customers can order, make requests, clarify product matters through the Company's newly formed CSU (Customer Service Unit), via sms, landline, fax and/or email. Whilst Initially supporting the Company's CSU, the CRM will eventually be expanded in 2014 to support Sales.

On October 1, 2013, the company's SAP A1 ERP (Enterprise Resource Program) went live. At an investment of Php90.72MM (inclusive of Business Process Mapping), the SAP A1 ERP is a substantial improvement over the Company's old SAP Business One system. The more robust ERP effectively handles all financial transactions (budget, Purchasing, Invoicing, Banking and Real Estate Contracts) across the organization. The system allows users to enter transactions directly into the system at point of creation rather than being created manually – backended by Finance. Besides streamlining and simplifying many processes in the Company, the system has more robust security. Moreover, management can process many previously manual transactions such as Purchase Requisition online – thereby speeding up processes with real time monitoring. This system although clearly an inwardly focused one – ensures that the Company processes all stakeholders needs as expediently as necessary with the required controls and approvals of Management.

### People

People and knowledge have been the foundation of the Phoenix success story from the beginning. This past year, the Company grew not only in numbers from 459 staff to 521, but this also added extensively to its knowledge and technical capability especially in the areas of marketing, brand development and logistics to support the Company's expansion.

The Integrity Pledge, signed by the President and CEO, is part of the Integrity Initiative. A project of the Makati Business Club and European Chamber of Commerce of the Philippines, the Integrity Pledge is a formal and concrete expression of commitment by companies to abide by ethical business practices and to support a national campaign against corruption.

Investments in Supply Chain & Logistics and Purchasing Business Units.

More senior and experienced Managers were hired in 2013 to head Supply Chain & Logistics and Purchasing. The hiring of more technical (mostly engineers) staff and acquisition of monitoring tools and analytics (i.e. Bloomberg and Platts) in 2013 has resulted in a stronger Supply Chain & Logistics team.

The team develops a strategic and systematic approach to manage risks associated with fuel price volatility and mitigates supply disruptions. It also oversees the efficiency of the Company's fleet of floating and rolling tankers.

The investment in more senior management and staff technical competency in Purchasing combined with the higher capabities of the SAP A1 ERP is expected to increase over all efficiency and cost effectiveness of locally purchased materials, supplies, equipment and services particularly the Company's numerous building contractors (for the construction, repair and maintenance of the Company's nationwide network of retail stations and depots). Full manning complement of the Purchasing unit will be achieved in 2014 with the hiring of Additional engineers.

Both teams are expected to protect and enhance the net margin and bottom line of the business through cost effectiveness, particularly in 2014 onwards.

#### Brand of reliability, Vision of indispensability

The past seven years and the succeeding years, we will see the Company continuing to build its permanent foundation for the expression of the Phoenix brand. Based on a systematic and independent analysis of what we do, who we are, how we behave, and where we are going, the Phoenix Brand strategy is a permanent building block in the sustainability of our growth and value creation.

The past year's brand development focused heavily on corporate brand, as the Company built the retail outlet and commercial growth that built the critical mass necessary to significantly expand more consumer-targeted brand communications in the next 12 months.

Both Philippine and international opinion leaders and strategic relationships were successfully targeted as Phoenix achieved corporate recognition in awards and nominations in markets as diverse as Hong Kong and Singapore.

Brand Phoenix is being progressively implemented via an integrated, coordinated and seamless brand strategy across fuels, product brands, retail network, personnel and corporate operations.

#### Few of the 2013 brand activities/events:

1. The Company signs multi-year partnership with National Basketball Association (NBA), a sports global brand with huge following across the world. Benefits of the partnership includes:

- inclusion in all NBA events in the Philippines such as Jr. NBA presented by Alaska; NBA 3X presented by Sprite and the NBA Global Games, NBAthemed promotions plus the use of naming rights --- Official fuel of the NBA.

- Phoenix run 2 NBA-themed promotions in 2013

Phoenix-NBA On the Road to Play-offs Promo offering Phoenix customers limited edition aluminum NBA sports bottles at participating Phoenix stations which featured 8 teams--- Chicago Bulls, Boston Celtics, Los Angeles Lakers, Houston Rockets, New York Knicks, Oklahoma Thunders and Miami Heat.

- Gas-up, Match-up Promo raffled off 50 game tickets with overnight hotel accommodation/travel allowance lucky Phoenix Patrons to watch live the NBA Global Games match-up between Houston Rockets and Indiana Pacers. 50 winners from Luzon, Visayas and Mindanao came together to watch the game. It may seemed just a promotion but we actually made some dreams happen.

- major sponsor in the once-in-a-lifetime NBA Global Games held at Mall of Asia Arena last October 10.

2. The Company also run a nationwide promo that was not NBA-themed. This was the Phoenix Gas Na, Good As Cash Promo where we gave away Phoenix-Union Bank Visa Cash Cardsas prizes. Cash cards were pre-loaded with Cash worth P100K, P75K, 50K and 25K which they can use to buy anything they want.

3. The Company won best booth or best pavilion display during the Transport Show and Franchise Expo (for 2 consecutive years)

4. The Company launched Phoenix Kalsada Brigada nationwide, our motorists assist program offering FREE vehicle check-up to all Phoenix customers. We did Kalsada Brigada during Holy Week and Undas week last 2013 and the customer participation significantly increased as compared to previous years. We also tied-up with upcoming brands such as Astig Energy Drink, Lemon Squares, Big Munch Chips which were given for free to motorists.

5. Launched Phoenix Premium 98, our premium fuel with high octane rating plus performance additives that enhances acceleration, reduces engine friction, removes fuel deposit which overall restores overall lost engine performance. Premium 98 is our flagship brand.... A product that combines value for money and performance that will make you feel the difference in your car.

6. launched the first phase of Phoenix Central, a Phoenix App available in the App Store which gives information on nearest Phoenix Station in your site, fuel calculator and motoring News & tips.

#### Major Capital Expenditures

The following major projects were completed and/or on-going as of end December 2013:

- Completion 4<sup>th</sup> phase of Calaca Installation Expansion
- Completion of Dumaguit Aklan Depot 2nd phase expansion
- Completion of the construction of AklanDepot
- Rehabilitation of a leased depot facility in Cebu
- On-going 5<sup>th</sup> Phase of Davao Installation Expansion
- On-going expansion in Zamboanga Depot
- 68 Retail Stations completed and additional 70 on-going construction of Phoenix Service Stations in various sites in the country.
- On-going construction of Company corporate headquarters in Davao
- Acquisition of 14,000 Metric Ton Dead Weight Marine Tanker. Delivery is February 2014.
- Acquisition of two (2) Tug-boats
- Acquisition of additional fleet of tankers and refuellers

#### **Other Significant Operational Highlights**

In an unceasing effort to improve its operations, the Company embarked on two major efficiency-enhancing programs.

#### **Quality Management Systems**

On February 1, 2008, the Company received its accreditation from Bureau Veritas for ISO 9001: 2000 accreditation. ISO 9000 is a family of standards for quality management systems. The scope of the quality system, intended for its Davao bulk plant and aviation fuel tank truck operations, included "Receiving, Storage and Distribution of Petroleum Fuels". In the last quarter of 2008, audit for ISO process were done and the Company was evaluated to be compliant. Subsequently, in yearly audit and re-certification, the Parent Company outstandingly and consistently pass the said accreditation.

Other ISO Certifications received as follows:

#### ISO 9001:2008

	Location	Scope	Date issued
	Davao Terminal	Receiving, Storage and Distribution of Petroleum Fuels and Into Plane Refuelling Service	Nov. 6, 2012
	Calaca Terminal	Receiving, Storage and Distribution of Petroleum Fuels.	Jul 10, 2010
	Zamboanga Depot	Receiving, Storage and Distribution of Petroleum Products and Into Plane Services	Nov 10, 2011
В	Misamis Oriental Depot (CDO Facility)	Receiving, Storage and Distribution of Petroleum Fuels.	April 8, 2014

colod and Cagayan de Oro facility is now on the stage 2 of the accreditation.

## EXTERNAL AND CORPORATE AFFAIRS

As part of the Company's commitment to uphold best practices in corporate affairs and social responsibility, the Company through its External and Corporate Affairs Department has remained committed to maintain a good and productive relationship with its stakeholders in the communities where the Company operates.

The Company sees to it that its various operational sites all over the country are legally compliant with all permitting and licensing requirements of the national and local government units.

The Company engages in regular consultations in communities, where it operates and where it intends to operate in the future. It discloses as part of its transparency program, information about its present activities and future plans and seeks feedback regarding its performance. It aims to contribute to the social and economic development of the areas where it operates.

The Company intends to implement a sustainable and culturally acceptable business programs in consultation with stakeholders and in cooperation with the local government units. Building literacy and women empowerment shall be key priorities of the Company in community development..

The Company continues to pursue better media relationship through businessmedia dialogues, meetings and media fora. The Company will continue to make announcements through press releases and printing of articles, research, annual reports.

Being a very busy and challenging year, the Company was very prominent in 2013 in public coverage as it was conspicuously present in television, radio, print, and internet where all major achievements of the Company like the disclosures, quarterly reports, annual reports, station openings and inaugurations of stations and depots, Business Partners Night and the Phoenix Open, and a host of other major activities were published in national broadsheets and local dailies.

The Company spearheaded various corporate social responsibility projects and activities aimed to help create awareness in the preservation and protection of the environment, to support and strengthen education specially the youth sector, and to provide community service.

In coordination with the Phoenix Philippines Foundation, some of these projects were the organization of Disaster Relief Operations in Davao Oriental, Davao City and Compostela Valley Provinces to alleviate the plight of residents whose houses and belongings were destroyed by typhoon Pablo.

Aside from relief efforts, the Company also established libraries and provided books to 28 public schools in the Visayas and Mindanao and continued to provide assistance to its 7 adopted schools in Davao, Zamboanga and Calaca, Batangas as part of its educational programs.

The Company also planted thousands of seedlings and dispersed thousands of fingerlings all over Mindanao and Visayas to support the preservation efforts and providing care to our only environment. It has likewise assured financial support to the endangered Philippine Eagle for the next 5 years as it participated in the Adopt-An-Eagle Program of the Philippine Eagle Foundation.

In valuing life, the Company has undertaken numerous blood-letting activities in coordination with the Philippine National Red Cross, conducted medical and dental missions in various provinces, and has sponsored the heart operation of a 7-year old girl to treat her congenital heart disease in 2012 and another 2-year old boy in 2013.

## **Corporate Social Responsibility**

## The Phoenix Petroleum Philippines Foundation:

### Partners in community-building

Phoenix Philippines Foundation (PNX Foundation) remains steadfast in its commitment to serve the community as an indispensable partner. In line with the national growth of Phoenix, in 2013, the foundation expanded its programs in education, environment, health and safety, and outreach to serve more people in more communities across the nation.

It takes the united efforts the united efforts of a community to enable opportunities for many, to sustain common resources, and to bounce back from tragedies. The Filipino's resilience is drawn from the strength and compassion of others, and it is this that inspires us to help build a brighter future for our countrymen.

Through Phoenix Philippines Foundation's programs in education, environment, health and outreach, the Company hope to make a difference in the communities it serves.

#### **Education**

#### ADOPT-A-SCHOOL PROGRAM

The Company has now seven adopted schools: in Davao City, Zamboanga and a new in Salong Batangas. 1,374 kindergarten pupils graduated from the Company's adopted schools in Davao and Zambaonga last March 2013.

For the adopted pre-school libraries, the Company donated books, tables and chairs.

In December 2013, the Department of Education recognizes Phoenix Petroleum for the support and meaningful contribution to public schools in the country through the Adopt-A-School Program.

#### LIVELIHOOD PROGRAM

278 students graduated in June 2013 from Electrical, Computer Technology, Beauty & Hairstyling and Welding courses. The Company also turned over three welding machines and three computers units to the training center in Davao City. Beauty and Hairstyle students conducted a "Libreng Gupit" activity for teachers, students and guests.

#### Environment

Since 2012 the Company adopted a Philippine Eagle, for five years. This is in support of the Philippine Eagle Foundation's wildlife conservation program to preserve the eagle's population threatened with extinction.

Under the adoption program, the Company will grant an annual cash donation of P125,000 to be used to take care of the needs of the eagle, the operation and maintenance of the eagle's breeding facility, and the associated conservation research and campaigns of PEF.

The adopted bird, the 'Phoenix Eagle,' is a 15-year-old male eagle that arrived in 2005 from Sultan Kudarat. The eagle had been shot, but with care gradually recovered.

Aside from the Eagle adoption, the Company continued with its annual treeplanting and fish dispersal programs. It planted 10,000 seedlings and dispersed 5,000 tilapia fingerlings at its adopted riverbank at Davao River. Phoenix staff and volunteers from other organizations planted 5,000 narra and acacia seedlings as part of the Kadayawan Phoenix Run, where the Company pledged to plant one tree for every runner. Team Phoenix and Chelsea Shipping also planted narra and fire trees in Batangas.

In Batangas and Davao, the Company organized a coastal cleanup with Team Phoenix, barangay officials, and students, parents, and teachers of its adopted schools.

The Foundation conducted the Sea of Life Project and released 50 artificial domes at the Island Garden City of Samal in Davao, in partnership with JCI Manila and JCI Davao.

The Company is also a signatory to the Davao Gulf Oil Spill Contingency Plan to prevent pollution in the Davao Gulf.

At the Phoenix Petroterminal and Industrial Park in Calaca, Batangas where it has a hatchery, the Company's Pawikan Conservation Program continues to protect the endangered marine turtles. In 2013, 21 adult turtles were tagged and released to the open sea. The Company's assistance and incentive program rewards fisherfolks who turn over sea turtles.

The Company is working with the Protected Areas and Wildlife Bureau of the Department of Environment and Natural Resources to establish a satellite hatchery in Nonong Casto, Lemery, Batangas. A series of lectures, trainings and workshops on Pawikan Conservation will be shared to the coastal residents of Nonong Casto on the first quarter of 2013 to enable them to manage the conservation activities of the project.

#### Health and Safety

In 2012, the Company's second heart patient at the Mindanao Heart Center was successfully operated on. This is part of our support to the Dr. Gerry Cunanan Mindanao Heart Fund at the Davao Medical Center, which aims to help poor children with heart disease whose families cannot afford the expensive operation. Its first patient in 2010 is now back in school. The second patient, Melody Managta from Calinan, Davao City, underwent a successful open heart surgery to treat her congenital heart disease. Now a healthy 8-year-old, Melody is preparing to go back to school in June 2013. Another patient in 2013, the two-year old Julio Azriel Cavan was successfully undergone open heart surgery. Julio was born with congenital heart disease and thanks to the Phoenix sponsored operation, he can now breath normally and look forward to a healthier and better future.

The Company, through its Foundation, extended its healthcare support by adopting the Children's Ward and a Phoenix Children's Reading and Play Corner at the Southern Philippines Medical Center.

The Company conducted four medical, dental, and surgical missions in General Santos, Tagum, Bacolod, and Compostela Valley, serving a total of 2,865 beneficiaries.

In partnership with the Philippine Red Cross, the Company organized seven bloodletting activities in Mindanao, collecting a total of 1,703 cc of fresh blood.

#### Outreach

In times of disasters, Phoenix Foundation quickly organizes relief operations. The Company distributed relief goods to earthquake victims in Cebu and Bohol, to people displaced in the Zamboanga siege, and the victims of typhoon Maring in Luzon, typhoon Pablo in MIndanao, and super typhoon Yolanda in Visayas. The Company gave relief goods, medicines, fuels together with our partner organizations. Team Phoenix also cancelled its Christmas parties and allocated the budget for the Yolanda victims.

The Company also supported in the rebuilding of the Compostela Valley, which is one of the provinces hardly hit by typhoon Pablo. The Company, through the local government donated roofing materials used for rebuilding damaged schools buildings.

#### <u>Business</u>

The Company was adjudged as the Best Independent Oil Company in Asia by World Finance magazine in its 2013 Oil & Gas Awards. The annual Awards is given "in recognition of those companies that have successfully weathered the tough economic conditions while ensuring the continuing success of the industry." The London-based magazine cited the awardees "for their forward thinking, business acumen, and services to the oil and gas industry."

• **Top 7 Importer in the Philippines**, awarded by the Bureau of Customs, for paying a total of P4.733 billion in import taxes to the government. Phoenix Petroleum became the fourth biggest importer, after the major companies. In 2011, Phoenix was also the Top 7 Importer, paying P3.69 billion in duties and taxes.

- No. 1 Importer in the Port of Davao City, awarded by the Bureau of Customs. This is the third consecutive year for the Company as Top Importer / Taxpayer in Davao.
- **Top 3 Importer in the Port of Cagayan de Oro for CY 2013.** awarded by the Bureau of Customs. Phoenix Petroleum paid P429 million in duties and taxes for CY 2013.
- Top 6 Importer in the Port of Batangas for January June 2013
- **Top 2 Taxpayer in the City of Cebu** among Supplier of Goods and Services for CY 2011

#### Management

President/CEO and founder, Dennis A. Uy had its share of awards and recognition in 2013 for the work he has done with the Company. Among which were as follows:

- Agora Award for Outstanding Achievement in Entrepreneurship-Large Scale given by the Philippine Marketing Association for "growing a provincial-based business into nationally successful brand, for embodying the Filipino's enterprising spirit, for persevering despite the odds, and for being and indispensable partner of the Filipino".
- Nominated and became a finalist in the Asia Business Leaders Award (ABLA) sponsored by CNBC Asia. This was the third consecutive year that Mr. Uy was recognized by ABLA.

#### Brand Awards

Best Booth (Non-Food 54-sqm category) in Franchise Asia Philippines 2013, Asia's biggest franchise event. This is second year in a row for the Company to win this award.

Best Pavilion Display in Trans Sport Show 2013

Best Booth in the 15th National Tuna Congress Trade Exhibit given by the National Tuna Congress.

Winner, 1st Mindanao Youth Choice Awards 2013 as "trusted brand in petroleum product distribution and outstanding brand name in Mindanao".

#### Corporate Social Responsibility

The Company receives a citation given by the Department of Education Adopt-A-School Program "in grateful recognition of the Company's strong support to the Adopt-A-School Program, through the delivery of substantial and meaningful programs of intervention to the public schools".

#### <u>Sports</u>

Recognition for the Sports Development given during the 19th So Kim Cheng Sport Awards for the Company's untiring support to sports development in Davao City and Region XI.

#### Civic Awards

Datu Bago Award 2013 for President and CEO Dennis A. Uy, " for bringing the name of Davao with pride to the national and Asia levels" for his contributions to the business and community. The Datu Bago Awards is the highest award the City Government of Davao bestows to a citizen.

## 2. Business of Issuer

## i) Principal's products or services and the Company's market and distribution method:

The Company's core businesses are: the trading of refined petroleum products, lubricants and other chemical products on a wholesale basis nationwide and the operation of oil depots and storage facilities, allied services and shipping. The Company's ultimate markets are motorists, companies using petroleum products and lubricants as well as airline companies in need of specialized services.

It mainly sells refined petroleum products through its network of retail service stations, carrying the "Phoenix Fuels Life" brand name. Its retail service stations started in the Davao Regions in 2005 and soon spread out around Southern Mindanao thereafter. Starting 2008, the Company expanded its retail business in neighboring provinces, then into Luzon and the Visayas. The Company also directly serves commercial and industrial accounts.

The Company also distributes lubricants and chemicals. The Company produced its own blend of lubricants variety and sells these under the Phoenix brand name such as *Cyclomax*, a motorcycle oil brand.

The Company provides storage space for the Jet A-1 fuel supply of Cebu Pacific Airlines (CPA) for the latter's requirements for their Davao, Cagayan de Oro, Cotabato, General Santos, Zamboanga City, Pagadian City and Ozamis City flights. The Company is the exclusive service provider for CPA in all its Mindanao Operations. It also supplies Jet A-1 fuels and services to Tiger Airways in Aklan.

#### ii) Percentage distribution of sales or revenues:

On 2012, the Company attained a Total Revenue of P43.552 billion which P42.132 billion or 96.70% was accounted for by the sales of petroleum products, and the balance accounts for the revenue on Charter Hire (Shipping), fuel service, storage income and other income.

#### iii) Other products or services:

In addition to its lubricant lines, the Company continues to promote and sell car care products into the market such as car fresheners, tire black, and others. In response to the automotive market's demand for better oil formulation for Heavy Duty Engine Oil, the Company launched Zoelo Extreme, a high-quality shear-stable diesel engine oil, with better formulation and packaged in a new label design. This formulation meets API CI-4/SL standard that offers superior quality and heavy duty engine performance among SAE 15w-40 Multi-grade engine oils. This variant is also suitable for mixed fleet of diesel and gasoline engines.

#### iv) Competition:

The Company's main competitors are the major players in the downstream oil industry namely, Petron, Shell and Chevron, other multi-national industry players such as Total (of France), PTT (of Thailand) and other independent local players like Unioil, Seaoil, Flying V and Jetti among others. The three major players are estimated by the Department of Energy (DOE) to have a cumulative market share of 69.9% of the total Philippine market as of June 30, 2013 while the balance of 30.1% is shared among the aforementioned multi-national players and the independent players. The Company was reported to have 7.2% of the market, while Total cornered around 3.1%, Seaoil 2.0%, Jetti 1.7%, PTT about 1.6% while the remaining balance of 14.5% is shared by the other independent players.

It should be noted that the Company competes with other players in the industry in terms of pricing, quality of service and products, and strategic locations of its service station retail network.

#### v) Sources and availability products and principal suppliers

From the start of its operation in 2005 until the first half of year 2009, the Company procured its petroleum products within the Philippines. Its main suppliers are PTT Philippines Corporation as the well as Total Philippines Corporation. With the growth in volume and the availability of the storage capacities in Calaca, Batangas and the Davao expansion, the Company started importing refined petroleum products by September 2009 until the present from Singapore and Taiwan. The Company also sources products

from Thailand, Korea and China through various foreign traders and suppliers.

The Company continues to import some of its lubricants from Singapore.

#### vi) Transactions with and/or dependence on related parties.

The Company has existing synergies with related companies as follows:

• UDENNA Corporation.

Lease of properties from UDENNNA Corporation which are identified under Leased Properties;

• Chelsea Shipping Corporation (CSC).

The Company has existing Contracts of Affreightment with CSC to haul the Company's petroleum supplies. CSC serves other clients including but not limited to Cebu Pacific Airways, Marine Fuels and other petroleum companies. The Company recently acquired CSC last September 2012.

#### vii) Patents, trademarks, licenses, franchises

The Company uses its registered trademark *PHOENIX Fuels Life* <sup>™</sup> to identify its brand. Branding is a cornerstone of the Company's marketing program. It sells its refined petroleum products like the Magma Diesel, Raptor Premium Gasoline, Glide Unleaded 93-RON, Phoenix Regular Gasoline, Flame Kerosene and Phoenix JET A1. Below are the approved Trademark by the International Property Philippines (IPP) through the Trademark Department.

Product/Device	Reg. No.	Date of Registration	Term/Duration
Phoenix Raptor X Premium & Device	4-2008-005932	Oct. 13, 2008	Oct 13, 2018
Phoenix Regular & Device	4-2008-005931	-do	-do-
Phoenix Flame Kerosene & Device	4-2008-005929	-do-	-do-
Phoenix Glide Super Unleaded & Device	4-2008-005933	-do-	-do-
Phoenix Magma Diesel & Device	4-2008-005936	-do-	-d o-
Phoenix Jet A-1 & Device	4-2008-005934	-do-	-do

Cage Free Ur Spirit & Device	4-2008-012148	Feb. 09, 2009	Feb. 09, 2019
Nest Necessities for Life & Device	4-2008-012149	-do-	-do-

#### viii) Total number of employees

The Company has a total of 521 as of December 31, 2013 from 449 employees in December 31, 2011 and December 31, 2012. This is broken down as follows:

	2013	2012
Chairman	1	1
President/CEO	1	1
Vice President	5	3
Assistant Vice President	8	8
Senior Manager	8	8
Managers	17	28
Supervisor/PTC*	159	146
Rank and File	294	254
	521	449

#### \* Professional, Technical and Confidential

There are no labor unions in the Company and its subsidiaries nor are there any labor cases filed against the Company and its subsidiaries that may materially and adversely affect the Company's result in financial or operational position.

Aside from the statutory benefits, the Company grants group term life insurance and hospitalization benefits fully paid by the Company. It also provides free uniforms, free meals, and vacation, sick, emergency leaves and recently Employee Stock Option Plan (ESOP) to all its regular employees based on annual performance evaluation.

#### **Major Risks Involved**

#### **Risk Factors**

The Company recognizes, assesses and manages certain risks that could materially and adversely affect its business, financial condition, results of operations and prospects.

An integral part of its risk management process involves the establishment of a Credit Committee, Pricing Committee, an Internal Audit Department, and

organization of special teams to conduct financial analysis, planning and evaluation of company projects/plans and other business activities. Monthly Business Unit reviews are conducted to identify risks, threats and opportunities, and to ensure that concerned units manage or promptly address identified risks.

#### Major Risks

The Company manages the following major risks relative to its business, industry and area of operations:

#### Volatility of Prices of Fuels.

Oil prices, which have been and are expected to continue to be volatile and subject to a variety of factors beyond the Company's control could affect the Company's profitability, liquidity and sales volume.

#### Intense Competition.

Competitive pressures from the majors and all other independent/new players could lead to a possible loss of market share or a decrease in prices, either of which could result in decreased revenues and profits. The Company's competitors are numerous, ranging from large multinational corporations, which have significantly greater capital resources, to relatively small and specialized regional companies.

#### Material Disruptions in the Availability or Supply of Fuel.

As a trading concern, the Company largely depends on its ability to find stable sources of supply of fuel oil, diesel oil and blend components to assure uninterrupted supply of requirements of its customers. Some of its fuel purchases are negotiated transactions with suppliers offering fuel for immediate or near term delivery, also known as the spot market. In times of extreme market demand or other supply disruptions, there may be possibility of having limited supply to fully satisfy requirements of customers or of having to buy at higher prices in order to meet customer demand.

#### Reliance on Third Parties to Fulfill their Obligations on a Timely Basis.

The Company, at certain levels, depends on some third party providers for various aspects of its business. As such, it runs the risk that suppliers and service providers may fail to honor their contractual obligations. The Company relies on suppliers of fuel to regularly provide it with its inventory. Shipping companies and charter tankers are contracted to transport fuel oil, diesel oil and blend components from suppliers' facilities to service centers. The failure of these third parties to fulfill their obligations or to perform the services they have agreed to provide could affect the Company's relationships with its customers or may lead to its not being able to honor its own contractual obligations to other parties.

#### Regulatory Risk.

Risk can arise from changes in government policies and regulations that may limit the Company's ability to do business or require it to incur substantial additional costs or otherwise materially adversely affect business, results of operation or financial condition.

#### **Risk Management and Mitigants**

#### **RISKS RELATING TO THE COMPANY AND ITS SUBSIDIARY**

The following discussion is not intended to be a comprehensive description of all applicable risk considerations, and is not in any way meant to disclose all risk considerations or other significant aspects.

## Volatility of the price of crude oil may have an adverse effect on the Company's business, results of operations and financial condition.

The Company's financial results are primarily affected by the difference between the price and cost of its petroleum products, which accounts for more than 99% of the Company's total cost of goods sold. A number of domestic and international factors influence the price of petroleum products, including but not limited to the changes in supply and demand for crude oil, economic conditions, conflicts or acts of terrorism, weather conditions, and governmental regulation. International crude oil prices have been volatile, and are likely to continue being volatile going forward. International crude oil prices were especially volatile in 2008. Demand for oil started to decline and oil prices followed shortly after. Dubai spot crude oil reached a record-high of US\$141/bbl1 in July 2008 and went down to under US\$37/bbl in December 2008. Mean of Platts - Singapore (MOPS) fluctuates very erratically due to either economic or political factors or both. In this year, the MOPS for GASOIL hits a low of US\$ 110/barrel and a high of US\$ 135/barrel. There is no assurance that prices will remain stable over the nearand medium- term.

The Company holds about twenty (20) to thirty (30) days of inventory and uses the average method to account for its inventory. Should crude and or MOPS prices suddenly drop significantly, this could adversely affect the Company which could translate into the Company being forced to sell its petroleum products at a selling price below acquisition costs of its existing inventory. In a period of rising crude oil prices, social and competitive concerns, and government intervention can further force the Company to keep current selling prices, resulting in an inability to pass on price fluctuations in a timely manner. The Government has previously intervened to restrict price increases for petroleum products, following a declaration of a state of national calamity by former President Gloria Macapagal-Arroyo after typhoons "Ondoy" and "Pepeng" left a trail of disaster. In 2013, during the declaration of state of calamity brought about by the monsoon rain in Luzon and the earthquake in Bohol, Cebu and neighboring places, the Department of trade and Industry issued a price freeze order to basic commodities including fuel. Another declaration of a state of national calamity may result in the Company being unable to pass on prices effectively which could adversely affect the profitability for the period of effect of the order. Such inability to pass on price fluctuations may result to an adverse effect on the Company's business, results of operations and financial condition. Demand for the Company's products may also be affected as a result of price increases, following passing on of the increased costs of imported oil.

A sharp rise in oil prices will require higher working capital and may force the Company to acquire higher financing costs. A material adverse effect on the Company's financial condition and results of operations may follow should the Company face challenges in securing short-term financing for working capital.

To mitigate this risk, the Company closely monitors the prices of fuel in the international and domestic markets. Following industry practice, prices for the upcoming week are set based on the world market price of fuel of the immediately preceding week. These enable the Company not only to anticipate any significant price movement but likewise plan out contingencies to hasten the disposition of its existing inventory as necessary to various distributors and other clients.

## The Company's business, financial condition and results of operations may be adversely affected by intense competition.

The Company faces intense multinational, national, regional and local competition in the sale of refined petroleum products and other related products in the Philippines. Competition is driven and dictated primarily by the price, as oil is one of the basic commodities. Differences in product specifications, and other overhead costs such as transportation, distribution and marketing costs, account for the price differentials amongst industry players. Some competitors, notably Petron, Shell and Chevron, have significantly greater financial and operating resources, and access to capital than Phoenix, and could arguably dictate domestic marketing and selling conditions to the detriment of the Company. As competition is mainly driven by price, the Company's business, operational and financial condition may be materially adversely affected if it is unable to compete effectively against other players, which will be primarily driven by its ability to manage overhead costs, streamline transportation and distribution

Smuggling and illegal trading activities of petroleum products have affected the domestic petroleum market. These activities have translated to lower sales price and volumes for legitimate market players in the domestic market. The Company's financial condition and results of operations may be adversely affected if the Government is unable to properly enforce and regulate the domestic oil market.

costs, and maximize utilization of its assets.

Competition risk is primarily mitigated by the Company continually strengthening and expanding its distribution network to improve its presence in both growing and high potential markets. The Company continues to invest in building brand equity to ensure that it is consistently recognized and recalled by its target market, and improving customer service to a level at par with or superior to its competitors.

## The growth of the Company is dependent on the successful execution of its expansion plans.

Proper execution and successful implementation of the Company's expansion plans is critical to maintain the growth of Phoenix going forward. These plans are based on certain assumptions about oil demand, oil prices, competition, financing cost and acquiring the necessary timely regulatory approvals, among other things. The Company cannot and does not represent with absolute certainty that these assumptions would materialize as predicted. In the event that these prove to be incorrect, the Company's future financial performance may be negatively affected.

To mitigate this risk, the Company continually reviews its network expansion program by identifying and anticipating target locations, dealers and operating and logistical requirements up to a year in advance. The Company is able to mobilize financial and operating resources in a timely manner and allocate resources effectively to support the Company's expansion plans.

#### The Company's business strategies require significant capital expenditures and financing, which are subject to a number of risks and uncertainties. Its financial condition and results of operations may be adversely affected by its debt levels.

The Company's business is capital intensive, particularly the importation, storage and distribution of petroleum products. The Company's financial condition, sales, net income and cash flows, will depend on its capital expenditures for, among others, the construction of storage and wholesale distribution facilities and equipment, the construction of retail gas stations and the acquisition of tanker trucks. Its business strategies involve the construction of new terminal facilities and the expansion of its service station networks. If the Company fails to complete its capital expenditure projects on time or at all or within the allotted budget, or to operate such facilities at their designed capacity, it may be unable to maintain and increase its sales and profits or to capture additional market share as planned, and its business, results of operations and financial conditions could be adversely affected.

The Company has incurred additional indebtedness to support its capital expenditure program. The Company's ability to follow this program and meet its debt obligations will partly depend on the business' ability to generate cash flows from its operations and obtain additional financing. There can be no assurance that the Company will be able to generate sufficient cash flows from its operations or obtain adequate financing for its capital expenditure projects or to meet its debt servicing obligations, on acceptable terms or at all. The inability of the Company to meet its capital expenditure program whether through unsuccessful implementation or insufficient funding could adversely affect its business, financial condition and results of operations.

Financing risk is mitigated as the Company follows a conservative financing strategy to optimize its leverage and ensure that the costs of financing are well within the Company's ability to meet these costs. The Notes issuance is an

important part of this financing strategy, as it provides the Company the funding to support its medium term expansion and capital expenditure plans.

# Any significant disruption in operations or casualty loss at the Company's storage and distribution facilities could adversely affect its business and results of operations and result in potential liabilities.

The Company's operation of its storage and terminal facilities and retail gasoline stations could be adversely affected by several factors, including but not limited to equipment failure and breakdown, accidents, power interruption, human error, natural disasters and other unforeseen incidents and issues. These disruptions could result in product run-outs, facility shutdown, equipment repair or replacement, increased insurance costs, personal injuries, loss of life and/or unplanned inventory build-up, all of which could have a material adverse effect on the business, results of operations and financial condition of the Company.

Company has purchased insurance policies covering majority of foreseeable risks but do not cover all potential losses as insurance may not be available for all such risks or on commercially reasonable terms. Operational disruptions may occur going forward, and as such, insurance may not be able to adequately cover the entire scope or extent of the losses or other financial impact on the Company.

The Company aims to mitigate this risk by following best practices to prevent the occurrence of or minimize the impact of accidents or other untoward incidents. These include measures to isolate the physical effects of any incidents (for example, the dispersed locations of its storage depots, alternative storage arrangements), minimize their financial impact on the Company (by ensuring that insurance coverage is adequate) and prevent their occurrence (for example, by ensuring that maintenance and safety procedures follow ISO standards and maintaining an adequate security force).

#### Continued compliance with safety, health, environmental and zoning laws and regulations may adversely affect the Company's results of operations and financial condition.

The operations of the Company's business are subject to a number of national and local laws and regulations, including safety, health, environmental and zoning laws and regulations. These laws and regulations impose controls on air and water discharges, storage, handling, discharge and disposal of waste, location of storage facilities, and other aspects of the operations of the Company's business. Financial penalties, administrative, legal proceedings against the Company, or revocation or suspension of the Company's licenses or operation of its facilities may arise should the Company fail to comply with relevant laws and regulations.

The Company has incurred, and expects to continue to incur, operating costs to comply with such laws and regulations. In addition, the Company has made and expects to continue to make capital expenditures on an ongoing basis to comply with safety, health, environmental and zoning laws and regulations.

There can be no assurance that the Company will be in compliance with all applicable laws and regulations or will not become involved in future litigation or other proceedings or be held responsible in any future litigation or proceedings relating to safety, health, environmental and zoning matters, the costs of which could be material. Safety, health, environmental and zoning laws and regulations in the Philippines are becoming more and more stringent over the years. There can be no assurance that the adoption of new safety, health, environmental and zoning laws and regulations, new interpretations of existing laws, increased governmental enforcement of safety, health, environmental and zoning laws or other developments in the future will not result in the Company being subject to fines and penalties or having to incur additional capital expenditures or operating expenses to upgrade or relocate its facilities.

To mitigate this risk, the Company keeps itself updated on government policies and regulations pertaining to the oil industry. Through its Corporate Affairs department, the Company maintains lines of communication with regulatory agencies to allow Phoenix to identify potential regulatory risks and proactively respond to these risks.

#### Regulatory decisions and changes in the legal and regulatory environment could increase the Company's operating costs and adversely affects its business, results of operations and financial condition.

Even though the local downstream oil industry is a deregulated industry, the Government has historically intervened to limit and restrict increases in the prices of petroleum products. On October 2, 2009, a state of national calamity in view of the devastation caused by typhoons "Ondoy" and "Pepeng" was called by former President Gloria Macapagal-Arroyo. Executive Order 839 was issued which called for the prices of petroleum products in Luzon to be kept at October 15, 2009 levels effective October 23, 2009. As a result of the Executive Order, prices of oil products were kept at said levels by the Company, affecting its profitability in Luzon for the period the executive order was in effect. On November 16, 2009, the price freeze was lifted. There is no assurance that the Government will not invoke similar measures or reinstate price regulation in the future, which may adversely affect the Company's results of operations.

The Company's operations are subject to various taxes, duties and tariffs. The Oil industry in the Philippines has experienced some key changes in its tax and duty structure. Import duties for crude oil and petroleum products were increased in January 1, 2005 from 3% to 5% which was then rolled back to 3%. In 2006, an additional 12% VAT was imposed by the Government on the sale or importation of petroleum products. As of July 4, 2010, import duties on crude oil and petroleum products were lifted. Such taxes, duties and tariffs may or may not change going forward, that could result to a material and adverse affect on the Company's business, financial condition and results of operations.

As indicated in the previous item, the Company has a group dedicated to monitor compliance with regulations as well as anticipate any new regulations that may be implemented by the authorities. This ensures that any additional costs resulting from changes in the legal and regulatory environment can be anticipated and prepared for by the Company.

## The Company's business, and financial condition may be adversely impacted by the fluctuations in the value of the Philippine Peso against the U.S. dollar.

The Company's revenues are denominated in PHP while a bulk of its expenses, notably the cost of its imported petroleum products, is US\$-denominated. In 2012, 92% of the Company's revenues were denominated in PHP, while approximately 85% of its cost of goods sold was denominated in US\$. The Company's reporting currency in its financial statements is the PHP. Changes in the US\$:PHP exchange rate may adversely affect the financial condition of the Company. Should the PHP depreciate, this would translate to higher foreign currency denominated costs and effectively affecting the Company's financial conditions. There can be no assurance that the Company could increase its Peso-denominated product prices to offset increases in its cost of goods sold or other costs resulting from any depreciation of the Peso. There can be no assurance that the value of the Peso will not decline or continue to fluctuate significantly against the U.S. dollar and any significant future depreciation of the Peso could have a material adverse effect on the Company's margins, results of operations and financial condition.

To mitigate this risk the Company limits its exposure to foreign currency denominated liabilities. The risk poised by foreign exchange fluctuations on the cost of its imported petroleum products is generally mitigated by the Company's ability to pass on any such additional costs to its selling prices.

## Sales to Cebu Air comprise a significant amount of the Company's sales.

Revenues from the supply of jet fuel to Cebu Air, the Philippines' largest airline in terms of passengers carried, comprised almost 8% of the Company's total sales for 2012. This makes Cebu Air the Company's largest single corporate customer. While the Company has supplied Cebu Air with jet fuel since 2005, there is no long term fuel supply contract between the Company and Cebu Air. However, the Company enters into an annual supply contract or agreement with Cebu Air to ensure continuous purchase by the latter for the year ahead. Any disruption, reduction or material change in the business relationship between Cebu Air and the Company could adversely impact the Company's sales and results of operations. Aside from Cebu Air, the Company has no other customer or buyer that accounts for more than 3.5% of the Company's sales.

To mitigate the risk, the Company continues to expand its base of industrial customers, thus diversifying its risk that the loss of business from any one customer would have a material effect on the Company's sales.

The Company currently benefits from income tax holidays on the operation of certain of its depots. If the Company did not have the benefit of income tax holidays its profitability will be adversely affected, as it will have to pay income tax at the prevailing rates.

Under its registration with the BOI, the Company enjoys certain benefits, including an income tax holiday ("ITH") on the operations of the Davao Extension, the Calaca (Batangas) and the Zamboanga depots. In addition, the Company got approval this year 2012 for BOI registration with corresponding income tax holidays for its Cagayan de Oro City (Phividec) and Bacolod depots. The ITH runs for a period of five (5) years from the commencement of operations of each depot. Upon expiration of a tax holiday, the Company's income from a depot will be subject to prevailing income tax rates. In addition, if the Company fails to meet certain conditions imposed by the BOI, it may lose its right to the ITH. In such an event, the Company may not be able to continue to avail of the benefits under the ITH. The loss of the ITH would adversely affect the Company's profitability, as it would have to pay income tax at prevailing rates. In addition, there is no guarantee that the Company will be able to secure similar income tax holidays for any new depots that it may establish in the future or for the statutes granting the said ITH to be superseded or amended. . For example, the Company's registration as a New Industry Participant with New Investment in Storage, Marketing and Distribution of Petroleum Products (with Certificate of Registration No. 2010-184) provides that it is entitled to ITH until 15 November 2010. After the lapse of the ITH, the Company became liable for the regular corporate income tax. Any such inability by the Company to enjoy ITH benefits will have a material adverse effect on its business prospects, financial condition and results of operations.

The Company continuously monitors its compliance with the requirements and conditions imposed by the BOI to mitigate this risk.

# The Company depends on certain key personnel, and its business and growth prospects may be disrupted if their services were lost.

Certain key executives and employees are critical to the continued success of the Company's business. There is no assurance that such key executives and employees will remain employed with the Company. Should several of these key personnel be unable or unwilling to continue their present roles, the Company may face difficulties in looking for replacements and the business and operations may be disrupted as a result translating to a potential material adverse effect on the financial condition and operations results of the Company.

To mitigate this risk the Company ensures that its compensation and benefit packages for its officers, staff and rank and file are competitive with industry standards. Promotions and pay raises are merit-based and performance appraisals are conducted regularly. Key personnel are also regularly sent to training programs in the Philippines and abroad to ensure that their knowledge and skills are continually updated.

# The Company's controlling shareholder may have interests that may not be the same as those of other shareholders.

Udenna Corp, the ultimate holding company, directly or indirectly through PPHI and UMRC, holds 68.51% of the Company's outstanding common equity as of December 31, 2013. Neither Udenna nor PPHI is obligated to provide the Company with financial support or to exercise its rights as a shareholder in the

Company's best interests or the best interests of the Company's other shareholders. Should there be a conflict between the interests of Udenna Corp or PPHI and the interests of the Company, the Company may be affected by the actions done by Udenna Corp.

The Company has an operating lease agreement with its parent, Udenna Corp, for the use of various properties for its operations and for office space. Furthermore, the Company regularly charters the use of marine tankers from its affiliate, CSC, for the hauling of its fuel products from suppliers' terminals and from its own depots to Company depots and to its customers. The Company also avails of the freight forwarding services of another affiliate, F2 Logistics, Inc., for the delivery of goods to customers and for internal movement of non-commercial cargo. While the Company believes that the terms of these transactions were negotiated on an arms-length basis, there is no assurance that the Company cannot avail of better terms if it contracted with parties other than its affiliates.

To mitigate this risk, the Company follows good corporate governance standards in dealing with its shareholders and other related parties. These standards include, but are not necessarily limited to, "arms-length" practices in all commercial dealings with related interests and transparency and full disclosure in all such dealings.

If the number or severity of claims for which the Company is insured increases, or if it is required to accrue or pay additional amounts because the cost of damages and claims prove to be more severe than its insurance coverage, the Company's financial condition and results of operations may be materially adversely affected.

The Company uses a combination of self-insurance and reinsurance to cover its properties and certain potential liabilities. The Company's insurance coverage includes property, marine cargo and third party liability. The Company estimates the liabilities associated with the risks retained by it, in part, by considering historical claims, experience and other actuarial assumptions which, by their nature, are subject to a degree of uncertainty and variability. A number of external factors affect the uncertainty and variability including but not limited to future inflation rates, discount rates, litigation trends, legal interpretations and actual claim settlement patterns. If the number or severity of claims for which the Company is insured increases, or if it is required to accrue or pay additional amounts because the claims prove to be more severe than its original assessments, the Company's financial condition, results of operations and cash flows may be materially adversely affected.

To mitigate this risk the Company continually reviews and updates its insurance policies so that it is reasonably protected from foreseeable events and risks. Insurance coverage is acquired through competitive bidding to ensure that the Company's premium costs are reasonable and at par with industry standards. Risks Relating to the Philippines

The Company's business and sales may be negatively affected by slow growth rates and economic instability globally and in the Philippines.

The Company, since its commencement of operations, has derived all of its revenues and operating profits from sales of its petroleum products in the Philippines. The Company's business has mostly been influenced by the Philippine economy and the level of business activity in the country.

In the past, the Philippines has experienced periods of slow or negative growth, high inflation, significant devaluation of the Philippine Peso and debt restructuring, and has been significantly affected by economic volatilities in the Asia-Pacific region. The Company cannot assure prospective investors that one or more of these factors will not negatively impact Philippine consumers' purchasing power, which could materially and adversely affect the Company's financial condition and results of operations.

In addition, global financial, credit and currency markets have, since the second half of 2007, experienced, and may continue to experience, significant dislocations and liquidity disruptions. There is significant uncertainty as to the potential for a continued downturn in the U.S. and the global economy, which would be likely to cause economic conditions in the Philippines to deteriorate.

A slowdown in the Philippine economy may adversely affect consumer sentiment and lead to a reduction in demand for the Company's products. There is also no assurance that current or future Government administrations will adopt economic policies conducive to sustaining economic growth.

# Political instability or acts of terrorism in the Philippines could destabilize the country and may have a negative effect on the Company.

The Philippines has experienced political and military instability. In the past decade, political instability has been observed headlined by impeachment proceedings against former presidents Joseph Estrada and Gloria Macapagal-Arroyo, and public and military protests arising from alleged misconduct by previous administrations. There is no assurance that acts of election-related violence will not occur in the future and such events have the potential to negatively impact the Philippine economy. An unstable political environment, whether due to the imposition of emergency executive rule, martial law or widespread popular demonstrations or rioting, could negatively affect the general economic conditions and operation environment in the Philippines, which could have a material adverse effect on the Company's business, financial condition and results of operations.

Terrorist attacks have been observed in the Philippines since 2000. The conflict with the Abu Sayyaf organization continues. The Abu Sayyaf organization is being identified and associated with kidnapping and terrorist activities in the country including several bombing activities in the southern region of the country and is said to have ties with the al-Qaeda terrorist network.

On May 10, 2010, the Philippines held a presidential election, as well as elections for national (members of the Senate and the Congress) and local positions. This resulted in the election of Benigno Aquino III as the new President of the Philippines, effective June 30, 2010. Although there has been no major public protest of the change in government, there can be no assurance that the political environment in the Philippines will continue to be stable or that the new

government will adopt economic policies conducive to sustained economic growth or which do not impact adversely on the current regulatory environment. On August 23, 2010, a hostage situation occurred in Manila resulting to 8 dead hostages. This resulted in the Hong Kong Special Administrative Region government issuing a "black" travel alert for the Philippines. Up to this time, this remains a political issue between the Philippines and Hong Kong effects on the business, financial condition and results of operations of the Company.

On October 2013, an alleged group of Moro National Liberation Front (MNLF) siege Zamboanga City that resulted to a more than weeklong gun battle with the Philippine government forces. The said incident resulted to more than 100 deaths and thousands families displaced. An increase in the frequency, severity or geographic reach of terrorist attacks may destabilize the Government, and adversely affect the country's economy. There is no guarantee that the Philippines and the assets of the Company will not be subject to such acts of terrorism, resulting to potential adverse effect.

# The occurrence of natural catastrophes or blackouts may materially disrupt the Company's operations.

The Philippines has encountered and is expected to experience a number of major natural catastrophes including typhoons, volcanic eruptions, earthquakes, mudslides, droughts or floods. Such natural catastrophes may cause disruption to the Company's operations, and distribution of its petroleum products. Electricity blackouts are also experienced caused by insufficient power generation following strong typhoons and other natural catastrophes. These types of events may materially disrupt and adversely affect the Company's business and operations. The Company cannot assure prospective investors that the insurance coverage it maintains for these risks will adequately compensate the Company for all damages and economic losses resulting from natural catastrophes or blackouts, including possible business interruptions.

## If foreign exchange controls were to be imposed, the Company's ability to access foreign currency to purchase petroleum, petroleum products, raw materials, equipment and other imported products, could be adversely affected.

Generally, Philippine residents may freely dispose of their foreign exchange receipts and foreign exchange may be freely sold and purchased outside the Philippine banking system. The Monetary Board of the BSP, with the approval of the President of the Philippines, has statutory authority, during a foreign exchange crisis or in times of national emergency, to suspend temporarily or restrict sales of foreign exchange, require licensing of foreign exchange transactions or require delivery of foreign exchange to the BSP or its designee. The Government has, in the past, instituted restrictions on the conversion of Pesos into foreign currency and the use of foreign exchange received by Philippine residents to pay foreign currency obligations. The Company purchases some critical materials, particularly petroleum and petroleum products, and some capital equipment from abroad and needs foreign currency to make these purchases. Although the Government has from time to time made public

pronouncements of a policy not to impose restrictions on foreign exchange, there can be no assurance that the Government will maintain such policy or will not impose economic or regulatory controls that may restrict free access to foreign currency. Any such restrictions imposed in the future could adversely affect the ability of the Company to purchase petroleum and other materials and equipment from abroad in U.S. dollars.

## 3. Description of Property:

The Company's properties consist of its terminal, depot facilities, head office building, pier and pipeline structures and its accessories, steel cylindrical tanks, and stocks of all petroleum products stored and contained inside the depot. In March 2009, after acquisition of PPIPC by the Company, the Group has additional Port Facilities, Land Held for Sale and Land Held for future developments.

Under the terms of agreements covering the liabilities under trust receipts, certain inventories of petroleum products released to the Company are held in trust for the bank. The Company is accountable to the bank for the trusteed inventories or their sales proceeds.

## Leased Properties

## Lease with Udenna Corporation

The Company's headquarters is currently located at Stella Hizon Reyes Road, Bo. Pampanga, Davao City. The premises are covered by existing lease contracts with Udenna Corporation and the Heirs of Stella Hizon Reyes, as lessors.

Following are the relevant terms of the lease contracts:

The Company's sublease contract with Udenna Corporation was originally for a term of three (3) years, from January 2007 to December 2009. The lease was renewed for another term of three (3) years, commencing from 01 January 2013 to 31 December 2016, subject to further renewal under terms and conditions to be agreed to by the parties.

On the other hand, the lease contract by Udenna Corporation with the Heirs of Stella Hizon Reyes over 1.1 hectares is effective for twenty one (21) years, which shall expire on March 20, 2027, subject to renewal upon terms and conditions to be agreed to by the parties. The same term for purposes of synchronization was implemented over the lease of the remaining area of 1.2 hectares with the lessor for the expanded area which is now leased directly by the Company.

 The Company shall pay Udenna Corporation a monthly lease rental for the parcels of land used as sites of its Depot Facilities in Davao and a retail station site.

- The leased premises shall be exclusively used by the Company for petroleum and fuel products storage and for its pier facilities or any other related business. The Company is prohibited from using the leased premises for any other purpose without the prior written consent of lessors.
- The Company may not introduce improvements or make alterations or changes without the written consent of Udenna Corporation, except the construction of the necessary offices, storage tanks and other improvements required by the business of the Company.
- Udenna Corporation shall have the right to pre-terminate the sublease on any of the following grounds: (a) non-payment of rentals for at least two (2) consecutive months; (b) if the Company, at any time, fails or neglects to perform or comply with any of the covenants, conditions, agreements, or restrictions stipulated in the lease contract; or (c) if the Company shall become insolvent. Udenna Corporation shall give the Corporation one (1) month notice prior to the intended date of termination. The Company may pre-terminate the lease, upon prior thirty-day written notice to Udenna Corporation.
- Payment of real property taxes on the land shall for the account of the Lessor while the real property taxes pertaining to the improvements found thereon shall be for the account of the Company, as lessee.

## Leased Properties for Terminal/Depot Sites

The Company likewise executed valid lease agreement over various parcels of lands in various areas of the country where its Terminal/Depots are located and established as part of its expansion program, namely:

- General Santos City. A fifteen-year (15) lease contract, with option to renew for another five (5) years, was entered with Southern Fishing Industries, Inc. for the 10,000 square meters property located at Tambler, General Santos City. Contract was signed on May 7, 2008.
- Zamboanga City. The Company entered to a lease agreement with Jordan Fishing Corporation for an area of 10,000 square meters for a period of ten (10) years, with an option to renew for another five (5) years. The said lease agreement commenced November 16, 2008. The depot in Zamboanga City has a 5.5 million liter capacity that supports the retail network and the commercial and industrial accounts.
- Bacolod City. A land with an area consisting of 5,000 square meters more or less was leased by the Company from Jordan Fishing Corporation for ten (10) years starting January 01, 2008 with option to renew for another five (5) years. The Depot in Bacolod City has a 9

million liter capacity that supports the retail network and the commercial and industrial accounts in the area.

Mindoro. A land with an area consisting of 3,723 square meters more or less was leased by the Company from Benjamin Espiritu for twenty (20) years starting September 2013 with option to renew for another ten (10) years. This will be the site of the Company Depot to support its retail network and the commercial and industrial accounts in the area.

## Leased Properties for Company-owned, Dealer-operated (CODO) Stations

In addition to the aforementioned leases, the Company likewise has existing lease contracts with various property owners covering the properties where its CODOs are situated. Relevant terms of said lease contracts are as follows:

- The lease shall be for a term of fifteen (15) years, subject to renewal upon such terms and conditions as may be agreed upon in writing and signed by the parties.
- The Company shall pay monthly rentals, subject to annual escalation ranging from 5% to 10%, plus applicable real estate and government taxes.
- The leased premises may be occupied and used by the Company exclusively as a gasoline service station. In some areas, the leased premises for the CODOs include the operation of convenience stores, coffee shops, service bays and other facilities as might be deemed appropriate for a gasoline service station and for no other purpose without the written consent of the lessors.
- Given the nature of the business, the Company is expressly permitted to sublease the leased premises.

## 4. Legal Proceedings

Involvement in Certain Legal Proceedings

The Company's Independent Director, Monico V. Jacob, in his capacity as then Chairman of Petron Corporation, was impleaded in a case together with some government officials for Violation of Republic Act 3019 otherwise known as the Anti-Graft and Corrupt Practices Act involving tax credit payments. The case is now pending with the Sandiganbayan.

On 05 May 2011, the Bureau of Customs (BOC) filed before the Department of Justice (DOJ) a complaint against the Company's President and Chief Executive Officer Dennis A. Uy and other respondents for alleged violation of

Sections 3602, 2501(I)(1) & (5), 1801, 1802 and 3604 of the Tariff and Customs Code of the Philippines. On 16 November 2012, the DOJ dismissed the case for lack of probable cause against all the respondents. Upon motion for reconsideration, the DOJ, however, on April 24, 2013 recommended the filing of criminal Information against Dennis Uy and all of respondents. On August 27, 2013, DOJ filed 3 criminal information against Mr. Uy with RTC Batangas and 12 criminal Informations with RTC Davao City.

On September 17, 2013, RTC Batangas dismissed the 3 Criminal Informations against Mr. Uy and on December 6, 2013, RTC Batangas likewise denied the Motion for Reconsideration filed by the BOC. In the meantime, on October 4, 2013, RTC Davao dismissed all 12 charges against Mr. Uy.

Except for the above, to the best of the Company's knowledge there has been no occurrence during the past five (5) years up to the date of this Report of any of the following events which are material to an evaluation of the ability or integrity of any director, person nominated to become a director, executive officer, or control person of the Company:

- Any insolvency or bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of the insolvency or within two years prior to that time;
- Any conviction by final judgment in a criminal proceeding, domestic or foreign, or any pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- (iii) Any final and executory order, judgment, or decree of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending, or otherwise limiting involvement in any type of business, securities, commodities, or banking activities; and
- (iv) Any final and executory judgment by a domestic or foreign court of competent jurisdiction (in a civil action), the Securities and Exchange Commission ("SEC"), or comparable foreign body, or a domestic or foreign exchange or electronic marketplace or self-regulatory organization, for violation of a securities or commodities law.

## PART II - SECURITIES OF THE REGISTRANT

# (A) Market price of and Dividends on Registrant's common equity shares and Related Stockholders Matters

## (1) Market Information

On 11 July 2007, the Parent Company's common shares became listed for trading on the Philippine Stock Exchange ("PSE").. The high and low sale prices of each quarter for the year 2012 are hereunder shown:

	Highest Close		Lowest Close	
Period	Price	Date	Price	Date
First Quarter	10.91	Mar 11	8.89	Jan 10
Second Quarter	10.60	Apr 12	5.38	Jun-28
Third Quarter	6.13	Jul 15	5.00	Aug-23, 29
Fourth Quarter	5.57	Oct 23	4.35	Dec 18

As of December 31, 2013, the market capitalization of the Company, based on the closing price of P4.50, was approximately P6.429 billion.

## (2) Top 20 Stockholders\* As of January 31, 2014

#	NAME OF STOCKHOLDER	NO. OF SHARES	% OWNERSHIP
1	PCD NOMINEE CORPORATION - (FILIPINO)	230,473,723	16.13%
2	PHOENIX PETROLEUM HOLDINGS INC.	588,945,630	41.22%
3	PCD NOMINEE CORPORATION - (NON-FILIPINO)	209,745,916	14.68%
4	UDENNA CORPORATION	127,568,767	8.93%
5	UDENNA MANAGEMENT & RESOURCES CORP.	254,921,743	17.84%
6	JOSELITO R. RAMOS	4,812,600	0.34%
7	DENNIS A. UY	3,991,811	0.28%
8	CAROLINE G. TAOJO	2,801,500	0.20%
9	UDENCO CORPORATION	1,614,787	0.11%
10	DENNIS A. UY&/OR CHERYLYN C. UY	1,098,099	0.08%
11	DOMINGO T. UY	645,919	0.05%

12	JOSE MANUEL ROQUE QUIMSON	354,900	0.02%
13	EDGARDO ALVARADO ALERTA	318,505	0.02%
14	ZENAIDA CHAN UY	149,058	0.01%
15	REBECCA PILAR CLARIDAD CATERIO	148,453	0.01%
16	EMMANUEL M. CABUSAO	145,236	0.01%
17	ORLANDO T. LANSANGAN	132,600	0.01%
18	ROMEO B. MOLANO	124,862	0.01%
19	SOCORRO ERMAC CABREROS	103,277	0.01%
20	CRISTINA C. PERTIERRAITF MICHAEL PERTIERRA	76,752	0.01%

\* disclosure based on records of the Stock Transfer Agent, BDO-Equitable Trust Co., as of January 31, 2014.

### (3) Dividends

The Company's dividend policy is to declare at least 30% of its prior year's net income as dividends, whether in stock or in cash or a combination of both, payable out of its unrestricted retained earnings subject to statutory limitations.

Each holder of a common share is entitled to such dividends as may be declared in accordance with the Company's dividend policy. The Company's current dividend policy entitles holders of common shares to receive dividends based on the recommendation of the Board of Directors. Such recommendation will consider such factors as operating expenses, implementation of business plans, and working capital among other factors.

For the year 2008, the Board of Directors approved on May 8, 2008 and duly ratified by the stockholders on July 16, 2008, a 30% stock dividend for stockholders of record as of July 11, 2008 to be issued from the Company's unrestricted retained earnings. Distribution date was scheduled on August 6, 2008. A total of 43,000,198 common shares were issued valued at Par Value of  $\neq$  1.00 per share or a total of  $\neq$ 43,000,198.00. Moreover, a cash dividend of  $\neq$  0.10/share was also declared for all stockholders on record as May 30, 2008. Payment date was set on June 26, 2008 for the total amount of  $\neq$  14,500,000.00.

For 2009, the Shareholders ratified and approved on May 29, 2009 a 40% stock dividend. Details are as follows:

Ex-Date	July 03, 2009
Record Date	July 08, 2009
Distribution Date	August 03, 2009
No. of Shares Distributed	73,660,677 shares

For 2010, on April 12, 2010, the Company's Board of Directors approved a  $\neq$  0.05 per share cash dividend. Details are as follows:

Ex-Date	July 12, 2010
Record Date	July 15, 2010
Payment Date	August 10, 2010
Total Amount	₽ 13,656,430

On July 15, 2010, the Parent Company's stockholders ratified and approved a 40% stock dividend (or a total of 107,664,266 shares), valued at par of  $\neq$ 1.00 per share and distributed on October 20, 2010 to all stockholders of record as of September 24, 2010.

For the year 2011, the Board of Directors declared a cash dividend for common shareholders with details as follows:

Dividend Rate	Php 0.10/share
Ex Date	March 22, 2011
Record Date	March 25, 2011
Payment Date	April 20, 2011
Total Amount Distributed	Php 37,682,494

On March 15, 2011, a 30% Stock Dividend was declared by the Board of Directors and subsequently approved by the stockholders during the March 11, 2011 Annual Stockholders' meeting. All stockholders of record as of April 8, 2011 were entitled to the stock dividend declaration that was distributed on May 6, 2011. A total of 113,047,475 common shares were distributed for this declaration. Similarly, the Board of Directors declared and approved the payment of cash dividend at the rate of 11.5% per annum to all preferred shareholders totaling to P 70.7 million. Preferred shares issuance by the Company is not listed and traded in the Philippine Stock Exchange.

For the year 2012, the Board of Directors declared Cash Dividend for Common Shareholders with details as follows:

Php 0.10/share
March 20, 2012
March 23, 2012
April 23, 2012
₽ 48,987,241.50

Similarly, a 50% stock dividend was declared by the Board of Directors on January 26, 2012 and subsequently approved by the Stockholders during the March 08, 2012 Annual Stockholders' meeting. All stockholders of record as March 28, 2012 were entitled to said stock dividend declaration that was distributed on April 26, 2012. Total distributed for this dividend is 113,047,475 shares. Also, the Board of Directors declared and approved the payment of cash dividend at the rate of 11.5% per annum to all preferred shareholders totaling to P 70.7 million. Preferred shares issuance by the Company is not listed and traded in the Philippine Stock Exchange.

On March 8, 2013, the stockholders ratified the BOD approval of 30% stock dividends (or a total of 329.7 million shares), valued at par and distributed on June 10, 2013 to stockholders of record as of May 15, 2013. Cash dividends of 10 centavos per common shares totaling to P103.6 million were also declared and paid in 2013. In addition, total cash dividends declared and distributed to preferred stockholders amounted to P57.5 million in 2013.

## (4) Recent Sale of Unregistered Securities

All of the shares of the Company are duly registered with the Securities and Exchange Commission.

## (5) Re-acquisition/buy-back of its Own Securities

On September 21, 2007, the Board of Directors approved the buy-back program of the Company's common shares, worth a total of P50,000,000.00 or 5.15% of the Company's then market capitalization. Using PSE facilities, the program commenced on the second week of October 2007. The program will conclude upon exhaustion of the approved allotment, subject to the disclosure requirements of the SEC and the PSE. As of December 31, 2010 and December 31, 2009, the Company treasury shares have cumulative costs of P -0- and P 17,252,140 respectively. No re-acquisitions of shares were made in 2009 to 2013.

The funds allocated for the repurchase of the shares was taken from the Company's unrestricted retained earnings. The program was basically designed to boost up and/or improve the shareholders value through the repurchase of the shares whenever the same is trading at a value lower than its actual corporate valuation. The program did not involve any funds allotted for the Company's impending expansion projects/investments nor any of those allotted for the payment of obligations and liabilities.

## (B) Description of Shares

The Company's shares consist of common shares with a par value of P 1.00 per share and preferred shares with a par value of P 1.00 per share. As of January 31, 2013, total outstanding common shares, with voting rights, is 1,428,777,231. Preferred share issued by the Company as of December 31, 2013 is 5,000,000 shares with a par value of P 1.00 per share.

In December 20, 2013, the above preferred shares were redeemed. On the same date, the Company issued same number of preferred shares of 50,000,000 shares with Par value of Php1.00/share and is issued at Php 500,000,000.00 with dividend rate of 8.25% per annum.

## (C) Employee Stock Option Plan

The Company's Board of Directors approved the Employees' Stock Option Plan (ESOP) during its April 12, 2010 Board Meeting. Under the ESOP program, the Parent Company will allocate up to a total of 5% of its issued and outstanding common shares to be awarded to eligible employees. The ESOP was approved by the shareholders during the 2011 Annual Stockholders' Meeting.

The ESOP initial Offer date is set at March 01, 2013 as approved by the Board of Directors last BOD January 24, 2013 Board Meeting.

## PART III - FINANCIAL INFORMATION

## (A) Management's Discussion and Analysis of Financial Conditions

The following is a discussion and analysis of the PPPI and its Subsidiaries' financial performance for the years ended December 31, 2013, 2012 and 2011. The discussion should be read in conjunction with the audited consolidated financial statements and the accompanying notes. In the discussion of financial information, any reference to "the Company" or to the "Group" means PPPI and its Subsidiaries.

The selected financial information set forth in the following table has been derived from the Company's audited consolidated financial statements for the years ended December 31, 2013, 2012 and 2011.

The Company's financial statements were audited by Punongbayan & Araullo for 2013, 2012 and 2011, in accordance with Philippine Financial Reporting Standards.

	As of and for the years ended December 31		
In P thousands, except for Per Share amounts	2011	2012	2013
Income Statement Data:			
Revenues	27,450,978	34,585,552	43,551,986
Cost of sales	25,327,617	31,961,749	40,248,166
Net profit	557,712	651,310	665,058
Balance Sheet Data:			
Current Assets	6,901,769	8,967,002	13,068,514
Non-current Assets	6,056,887	7,540,188	9,283,414
Total Assets	12,958,656	16,507,190	22,351,928
Total Liabilities	9,244,259	12,010,644	15,839,648
Stockholders' Equity	3,714,398	4,496,546	6,512,280
Earnings per Share-Adjusted	0.40	0.48	0.45
Book Value per Share	5.61	4.96	4.55

## Analysis of Results of Operations for 2013 and 2012

Revenues

The Group generated total revenues of Php 43.552 billion in 2013 which is 26% higher than its 2012 level of Php 34.586 billion, primarily due to the 31% increase in sales volume of refined petroleum products. However, this was minimized due to the lower revenues from fuels service, rent, storage and other revenue. Substantial volume for these aforementioned services were converted to an All-in product sale to customer starting third quarter of 2012 which full year impact is 2013.

Sales revenues from trading and distribution of petroleum products increased by 27% from Php 34.080 billion in 2012 to Php 43.132 billion in 2013 resulting principally from a wider distribution network and expanded institutional customer base and also as a result of improved price competitiveness. In spite of the 31% increase in volume, revenue is only up by 27%, as a result of a lower average selling price for the current as a MOPS for 2013 for Gasoil (benchmark for Diesel) and Mogas92 (benchmark for Gasoline) is lower by 2.26% and 3.50% respectively compared to year 2012. The Company had three hundred sixty-eight (368) Phoenix Fuels Life retail service stations as of December 31, 2013 compared to three hundred (300) retail stations end December 2012. The Company has a number of retail stations undergoing construction and are projected to be opened in 2014.

The Group generated Php207.059 million from its fuels service, storage, port and other income in 2013 versus Php303.567 million in 2012, a 32% decline compared to 2012. This was caused by the conversion of service revenue for Mindanao, except Davao City, to an all-in-sales of Jet A1 arrangement instead of mere service which in turn contributed to the volume and revenue growth of the Company.

## Cost and expenses

The Group recorded cost of sales and services of Php40.246 billion, an increase of 26% from its 2012 level of Php31.962 billion primary due to a 31% increase in the sales volume of petroleum products. However, the average unit cost this year was lower compared to prior year as a result of lower petroleum product prices more specifically during the second quarter of 2013.

Selling and administrative expenses increased by 35% as a result of higher volume and the continuous expansion of the Group's business operations. With its growing retail presence nationwide and the scaling-up of operations, the Company incurred increases in manpower, and logistics costs including depreciation of additional new stations and facilities.

### Net Income and Comprehensive Income

The Group's net income for 2013 is Php665.058 million versus 2012 same period net income of Php651.310 million or a 2.11% increase. The Company managed its profitability in spite of the price volatility due to improved inventory, trading and supply management.

Total Comprehensive Income is lower in 2013 by 24% from  $\neq$  874 million in 2012 to  $\neq$  661 million in 2013 as accounted by the effect of the recorded revaluation of vessel tankers in year 2012.

Analysis of Financial Condition and Balance Sheet Accounts (As of December 31, 2013 versus December 31, 2012)

Total resources of the Group as of December 31, 2013 stood at Php22.352 billion, a growth of 35% over the Php16.507 billion as of December 31, 2012.

Cash and cash equivalents decreased by 19% from Php438 million in December 31, 2012 to Php357 million due to timing of collections of receivables as against payment various liabilities and prudent management of cash level enough to cover maturing liabilities.

The Group's liquidity position continued to be strong with Current Assets amounting to Php13.069 billion as of December 31, 2013, up from PHp8.967 billion as of December 31, 2012.

Trade and other receivables increased by 106%, from Php3.557 billion as of December 31, 2012 to Php7.344 billion as of December 31, 2013, which were mainly due to increase in trade receivable as a result of increasing sales revenue. Bulk sales to government and airline was also consummated at year end of 2013 which forms big bulk of the trade receivable. The Group continues to enhance its credit policies to minimize overdue accounts.

Inventories increased by only 3%, from Php3.689 billion as of December 31, 2012 to Php3.813 billion as of December 31, 2013. The Company maintains an average of around one month worth of inventory to ensure stable supply in retail stations and commercial/industrial clients.

Due from related parties in December 31, 2013 and December 31, 2012 is Php2.748 million and Php8.300 million respectively. The decrease of Php5.552 million is due to collection of prior period charges to related parties.

Input taxes-net increased by 14% in December 31, 2013 is the result of slight increase in inventory which input taxes is paid and the input taxes on additional capital expenditures during the year.

Other current assets are at Php504.3 million and Php296.7 million as of December 31, 2013 and December 31, 2012 respectively. The increase represents, creditable withholding taxes, supplies inventory, prepaid rentals on leased retail service stations properties and depot sites, prepaid insurance and other current assets.

As of December 31, 2013, the Group's property and equipment, net of accumulated depreciation, increased to Php8.629 billion compared to Php6.999 billion as of December 31, 2012 due to investments in additional depot capacity in existing areas and new sites. For the year, the Company completed its Depot facility expansion in Davao City and additional storage tanks in Calaca, Batangas

and Zamboanga City. New depot sites are also being developed in various sites. In addition, more retail stations were also constructed and or under construction in Luzon, Mindanao and Visayas as of end 2013.

Other non-current assets increased by 61% from Php 167.8 million in 2012 to Php 270.4 million December 31, 2013 as a result of additional rental and security deposits of various lease agreements.

Loans and Borrowings increased by 39% from Php9.915 billion as of December 31, 2012 to Php13.752 billion as of December 31, 2013. The increase was a product of short term financing (LC/TR) to cover inventory purchases and trade receivables.

Trade and other payables decreased by 2%, from Php1.547 billion as of December 31, 2012 to Php1.570 billion as of December 31, 2013. This slight increase in spite of increasing sales volume is the result of the of trade payables to cover inventory where more booked to short term financing with banks (LC/TR).

Total Stockholders' Equity increased to Php6.512 billion as of December 31, 2013 from Php4.497 billion as of December 31, 2012 as a result of the Php1.188 billion equity placements plus the income earned during the period less the cash dividend to preferred shares of Php43.125 million and to common shares of Php103.606 million declared during the first semester.

## Analysis of Results of Operations for 2012 and 2011

#### Revenues

The Group generated total revenues of P 34.586 billion in 2012 which is 26% higher than its comparative 2011 level of P 27.451 billion. This was brought about by the 26% and 8.3% increase in sales volume of petroleum products and lubricants, respectively. Service revenue also posted an increase of 34% compared to immediately preceding year. There is no real estate sales recorded this year by the Group compared to a realized P354 million real estate sales in its PPIPC industrial park in Calaca, Batangas in 2011.

Sales revenues from trading and distribution of petroleum products and lubricants increased by 22% from  $\stackrel{P}{=}$  26.720 billion in 2011 to  $\stackrel{P}{=}$  34.080 billion in 2012 resulting principally from a wider distribution network and expanded institutional customer base. The 26% increase in sales volume accounts the increase in revenue. Average Means of Platts Singapore (MOPS), the benchmark for pricing of petroleum in the Philippines, increased by 1.23% for Gasoil (benchmark for Diesel) and 2.41% for MOGAS92 (benchmark for Gasoline).

PPPI had three hundred (300) Phoenix Fuels Life retail service stations as of December 31, 2012 compared to two hundred twenty (220) as of December 31,

2011. A number of these service stations are yet to fully realize their potential peak sales volume considering that they have been in operation for only less than a year.

The Group generated P505 million from its fuels service (i.e. shipping, hauling and into-plane), lease of its storage facilities, Port Revenue and other service revenue in 2012 versus P377 million in 2011, or a 34% increase compared to last year. Ship Charter revenue accounts for the biggest increase at P68 million or 51% percent increase compared to prior year. Storage and Service Revenue also increased by 49% and 23% respectively.

## Cost and expenses

The Group recorded this year's cost of sales at  $\neq$ 31.962 billion, an increase of 26% compared to the 2011 figure of  $\neq$  25.328 billion. The increase was triggered by the 26% increase in volume. Weighted average cost per liter this year is at the same level as that of last year. The slight increase in product costs in 2012 was balanced by the sales mix.

The 18% increase in selling and administrative expenses is a result of the increasing volume and the ongoing expansion and growth of the Group's organizational build-out and business operations. The Major items that increased as a result of this retail network expansion and increasing volume include rental, depreciation, travel and transportation, repairs, taxes and licenses and other expenses. PPPI is also continuously doing branding and promotional campaign to improve on brand awareness in the market, which resulted to higher advertising expenses.

#### Net Profit and Comprehensive Income

The Group's total net profit increased by 17% to  $\clubsuit$  651 million during year 2012 compared to P 558 million for 2011. This is a result of the Group's growth on volume on all of its business segments and the integration of the net income of the newly acquired subsidiary, Chelsea Shipping.

Total Comprehensive Income increased 69% from equal 518 million in 2011 to equal 874 million in 2012 as accounted by the increase in net income and the effect of the revaluation of vessel tankers.

Analysis of Financial Condition and Balance Sheet Accounts (As of December 31, 2012 versus December 31, 2011)

(AS OF December 31, 2012 Versus December 31, 2011)

Total resources of the Group as of December 31, 2012 stood at  $\neq$  16.507 billion, an increase of 27% over the P 12.959 billion as of December 31, 2011.

Cash and cash equivalents decreased by 53% from  $\stackrel{P}{=}$  924 million to  $\stackrel{P}{=}$  439 million as part of the Group cash management to retain cash level for current operational requirements and bank accounts average daily balance.

The Group's liquidity position continued to hold strong with Current Assets reaching P 8.967 billion as of December 31, 2012, up from P 6.902 billion as of December 31, 2011.

Trade and other receivables increased by 24%, from  $\clubsuit$ 2.865 billion as of December 31, 2011 compared to  $\clubsuit$  3.557 billion as of December 31, 2012 as a result of the increase in sales revenue in 2012 compared to the preceding year. The Company continues to exercise prudence in its credit policies in order to manage customer receivables risk. The receivable is spread over a number of industries and a number of clients.

Inventories increased by 73%, from P 3.689 billion as of December 31, 2011 to P2.133 million as of December 31, 2012 as part of the Company's inventory management strategy. The Company maintains more or less one month of inventory to ensure stable supply in retail stations and commercial/industrial clients. In addition, in this period of rising fuel prices, it is necessary to build commensurate levels of inventory to improve potential margins.

Lands Held for Sale are parcels of subdivided lots owned by PPIPC, a wholly owned subsidiary of the PPPI. These lots are intended for sale to prospective buyers. The increase in 2012 from the 2011 value is for the development of the Park that was introduced this year. There are ongoing active negotiations with prospective buyers on some parcels of these lots.

Due from related parties net balance payable is P 77.3 million as of December 31, 2012 compared to a payable balance of P 10.8 million in 2011. The Company's parent holding company and related party extended advances to support its cash requirement for its capital expenditures on a temporary basis to bridge immediate cash flow requirements.

Restricted deposits increased by 20% from  $\neq$  69 million in December 31, 2011 to  $\Rightarrow$  82.7 million in December 31, 2011 due sinking set-up for dividend plus interest income to these deposits.

Input-VAT-net increased by 73% from  $\stackrel{P}{=}$  226.5 million in December 31, 2011 to  $\stackrel{P}{=}$  393 million in December 31, 2012. These are accumulation of input VAT, current and deferred as a result of the continuous capital expenditures of the Group and the increase in inventory equivalent input taxes.

Other current assets increased by 44% from  $\clubsuit$  206.2 million in December 31, 2011 to  $\clubsuit$  296 million in December 31, 2012. These are prepayments on taxes, rentals on retail service stations and depot sites, creditable withholding tax and other various prepayments.

As of December 31, 2012, the Group's property and equipment, net of accumulated depreciation, increased to  $\neq$  6.999 billion compared to  $\neq$  5.572

billion as of December 31, 2011 as a result of the Company's continuous expansion of retail service stations, Storage Facilities, additional ship, capitalized dry-docking costs and other minor capital expenditures.

Lands held for future developments are parcel of subdivided lot owned by the wholly owned subsidiary PPIPC. The balance is increased by 6% as a due to minor development introduced in the property. These lots may be sold at its current state or be developed for better selling prices which will yield better returns to the Group.

Total Loans and Borrowings increased by 69% from total P 5.877 billion as of December 31, 2011 to P 9.915 billion as of December 31, 2012. This is due to the financing for vessel double hulling, purchase of brand new vessel. The total loan amount is P 214 million and US\$ 14.5 million for the double hulling and purchase of brand new vessel respectively. In addition, the Parent Company availed of long term debts to refinance short term debts. Short term loans and borrowings are related to the financing of the inventory build-up and accounts receivable trade gapping.

Trade and other payables decreased by 50%, from P 3.084 billion as of December 31, 2011 to P1.547 billion as of December 31, 2012 as trade payables at the end of the year are mostly booked under trust receipts. The increase in Other Payable was mostly payables to contractors and suppliers for construction of depots and retail stations.

Other non-current liabilities increased by 65% in December 31, 2012. Most of this is accumulation of Cash Bond placed by dealers and customer to secure their credit purchases.

Total Stockholders' Equity increased to  $\stackrel{P}{=}$  4.496 billion as of December 31, 2012 from  $\stackrel{P}{=}$  3.714 billion as of December 31, 2011 due to the issuance net income posted during the year. Increase Revaluation Reserve to  $\stackrel{P}{=}$  294 million contributed to the increase. This however was reduced by the effect of the  $\stackrel{P}{=}$  92 million cash dividend declared and distributed during the year to both common and preferred shareholders.

#### Analysis of Results of Operations for 2011 and 2010

### Revenues

The Group generated total revenues of  $\stackrel{P}{=}$  27.451 billion in 2011 which is 84% higher than its comparative 2010 level of  $\stackrel{P}{=}$  14.930 billion. This was brought about by the 52% and 8.5% increase in sales volume of petroleum products and lubricants, respectively. Service revenue posted a slight decline by 2% as a result of lower chartering revenue decline volume from 3<sup>rd</sup> party with the increasing need of shipping within the Group. The group also realized P354 million real estate sales in its PPIPC industrial park in Calaca, Batangas.

Sales revenues from trading and distribution of petroleum products increased by 85% from  $\stackrel{P}{=}$  14.341 billion in 2010 to  $\stackrel{P}{=}$  26.508 billion in 2011 resulting principally from a wider distribution network and expanded institutional customer base. The 52% increase in sales volume is complemented by the increase in weighted average selling price by 22%, from  $\stackrel{P}{=}$  31.26 per liter in 2010 to  $\stackrel{P}{=}$  38.01 per liter in 2011.

PPPI had two hundred twenty (220) Phoenix Fuels Life retail service stations as of December 31, 2011 compared to one hundred sixty one (161) retail stations as of the December 31, 2010. The recently opened retail service stations have yet to fully realize their potential peak sales volume considering that they have been in operation only for less than a year.

The Group generated  $\clubsuit377$  million from its fuels service (i.e. shipping, hauling and into-plane), lease of its storage facilities, Port Revenue and other service revenue in 2011 versus  $\clubsuit385$  million in 2010, or a 2% decrease compared to last year. It includes revenue from port operation of  $\clubsuit58$  million and  $\clubsuit45$  million for 2011 and 2010 respectively on PPIPC, the 2009 acquired wholly-owned subsidiary.

#### Cost and expenses

The Group recorded this year cost of sales of  $\neq 25.328$  billion, an increase of 91% compared to the 2010 figure of  $\neq 13.245$  billion. The increase was triggered by the 52% increase in volume plus the higher average cost by 24.5%. Year 2011 average fuel cost is 35.94 per liter compared to 28.87 in 2010 driven by higher average crude prices and product sales mix factor.

Selling and administrative expenses increased by 41% as a result of the increasing volume and the ongoing expansion and growth of the Group's organizational build-out and business operations. Major items that increased out of this retail network expansion and increasing volume are rental, depreciation, travel and transportation, repairs, taxes and licenses and other expenses. The Parent Company is also continuously doing branding and promotional campaign which resulted to higher advertising expenses to improve on brand awareness in the market.

#### Net Profit and Total Income

The Group's total net profit increased by 35% to P 555 million during year 2011 compared to P 413 million for 2010. This is a result of the Group's growth on volume on all of its business segments.

#### Analysis of Financial Condition and Balance Sheet Accounts

(As of December 31, 2011 versus December 31, 2010)

Total resources of the Group as of December 31, 2011 stood at  $\neq$  12.959 billion, an increase of 40% over the P 9.276 billion as of December 31, 2010.

Cash and cash equivalents increased by 50% from P615 million to P924 million due to higher revenue level during the current year and the need to retain cash on that level due to operational requirements.

The Group's liquidity position continued to hold strong with Current Assets reaching P 6.902 billion as of December 31, 2011, up from P 4.882 billion as of December 31, 2010.

Trade and other receivables increased by 12%, from  $\pm$ 2.556 billion as of December 31, 2010 to  $\pm$ 2.865 billion as of December 31, 2011 as a result of the increase in sales revenue in 2011 compared to the preceding year. The Company continues to exercise prudence in its credit policies in order to manage customer receivables risk. The receivable is spread over a number of industries and a number of clients.

Inventories increased by 103%, from  $\stackrel{P}{\rightarrow}$  1.052 billion as of December 31, 2010 to  $\stackrel{P}{\rightarrow}$ 2.133 million as of December 31, 2011 as part of the Company's inventory management strategy. The Company maintains more or less one month of inventory to ensure stable supply in retail stations and commercial/industrial clients. Both the comparative year are in the level of around twenty two (22) days inventory as of December 31 cut-off. Prices also a factor of the inventory costs increase this year. In addition, in a period of rising fuel prices, it would be necessary to build commensurate levels of inventory to improve potential margins.

Land Held for Sale are parcels of subdivided lots owned by PPIPC, a wholly owned subsidiary of the PPPI. These lots are intended for sale to prospective buyers. The level is the same as that of 2010 as the sold lots are coming from the undeveloped portion which was part of the Land Held for Future development under non-current assts. There are ongoing active negotiations with prospective buyers of these parcels of lot.

Due from related parties net balance is payable  $\stackrel{P}{=}$  10.766 million as of December 31, 2011 compared to a payable balance of  $\stackrel{P}{=}$  33.890 million in 2010. The Company's parent holding company extended advances to support its cash requirement for its capital expenditures on a temporary basis to bridge immediate cash flow requirements.

Restricted deposits decreased by 6% from  $\neq$  73.4 million in December 31, 2010 to  $\neq$  69 million in December 31, 2011. Some of the banks released restricted deposits which were previously required.

Input-VAT-net increased by 722% from  $\stackrel{P}{=}$  28 million in December 31, 2010 to  $\stackrel{P}{=}$  226 million in December 31, 2011. These are accumulation of input VAT,

current and deferred as a result of the continuous capital expenditures of the Group.

Other current assets increased by 140% from equal 86 million in December 31, 2010 to equal 206 million in December 31, 2011. These are prepayments on taxes, rentals on retail service stations and depot sites, creditable withholding tax and other various prepayments.

As of December 31, 2011, the Group's property and equipment, net of accumulated depreciation, increased to P 5.572 billion compared to P 3.886 billion as of December 31, 2010 as a result of the Company's continuous expansion of retail service stations, Storage Facilities, acquisition of land, purchase of vessel and other minor capital expenditures.

Land held for future developments are parcel of subdivided lot owned by the wholly owned subsidiary PPIPC. The balance is reduced by 14% as a result of the land sale realized by the Group this 2011. The remaining lots may be sold at its current state or be developed for better selling prices which will yield better returns to the Company.

Loans and Borrowings increased by 46% from total P4.304 billion as of December 31, 2010 to P5.877 billion as of December 31, 2011. This is due to the P750 million corporate notes issue by the Group, and the increase in short term loans and borrowings that are related to the financing of the inventory build-up and accounts receivable trade gapping.

Trade and other payables increased by 60%, from P 1.926 billion as of December 31, 2010 to P3.084 billion as of December 31, 2011 as a result of the inventory build-up of the Company using suppliers' credit as well as higher unit prices. The increase in Other Payable was mostly payables to contractors and suppliers for construction of depots and retail stations.

Other non-current liabilities increased by 213% in December 31, 2011. Most of this is accumulation of Cash Bond placed by dealers and customer to secure their credit purchases.

Total Stockholders' Equity increased to  $\stackrel{P}{=} 3.714$  billion as of December 31, 2011 from  $\stackrel{P}{=} 3.079$  billion as of December 31, 2010 due to the  $\stackrel{P}{=} 557$  million net income posted during the year. This however was minimized by the effect of the  $\stackrel{P}{=} 108.3$ million cash dividend declared and distributed during the year to both common and preferred shareholders. Revaluation of Vessels and CSC assets also affected the amounts for the Revaluation Reserves and other reserves amount.

#### Key Performance Indicators and Relevant Ratios

	2013	2012	2011
Current Ratio <sup>1</sup>	1.33 : 1	1.56 : 1	0.97:1
Debt to Equity <sup>2</sup>	2.43 : 1	2.67 : 1	2.49 : 1
Return on Equity <sup>3</sup>	12.08%	15.86%	16.42%
Net Book Value Per Share <sup>4</sup>	4.55	4.96	5.61
Earnings Per Share-Adjusted <sup>5</sup>	0.45	0.48	0.40

The Company's key performance indicators and relevant ratios and how they are computed are listed below:

Notes:

1 - Total current assets divided by current liabilities

2 - Total liabilities divided by tangible net worth

3 - Net income divided by average total stockholders' equity 4 –Total stockholders' equity net of preferred divided by the total number of shares issued and outstanding at year-end 5 – Net income after tax (net of Preferred dividend) divided by weighted average number of outstanding common shares adjusted to Stock dividends

These key indicators were chosen to provide management with a measure of the Company's financial strength (Current Ratio and Debt to Equity) and the Company's ability to maximize the value of its stockholders' investment in the Company (Return on Equity, Net Book Value Per Share and Earnings Per Share). Likewise, these ratios are used to compare the Company's performance with similar companies.

The Company debt to equity (DE) ratio for 2013 is 2.43: 1 due to payables to cover level of inventory to support the sales requirement in the first month of 2014. The immediately preceding two years been steady at 2.67: 1 and 2.49: 1 for 2012 and 2011 respectively. However, the DE for interest bearing liabilities is 2.11:1 and 2.21:1 for 2013 and 2012 respectively. The DE is expected improve in succeeding years out of the Groups projected income and various initiatives.

#### Audit and Audit-Related Fees

The financial statements of the Company were audited by Punongbayan & Araullo for the years ended December 31, 2013 and 2012, and for the year ended December 31, 2011. Said external auditor has no shareholdings in the Company, or any right, whether legally enforceable or not, to nominate persons or to subscribe to the securities of the Company, in accordance with the professional standards on independence set by the Board of Accountancy and the Professional Regulation Commission.

## (B) External Audit Fees and Services

The following table sets out the aggregate fees billed for each of the last three fiscal years for professional services rendered by the Company's external auditors.

## Audit and Related

Fees

Amount in Thousands Php

Particulars	Nature	2011	2012	2013
Punongbayan and Araullo	Audit of FS for the year 2008 - Parent and Subsidiaries			
Punongbayan and Araullo	Audit of FS for the year 2009 - Parent and Subsidiaries			
Punongbayan and Araullo	Audit of FS for the year 2010 –Parent and Subsidiries	3,553.19		
Punongbayan and Araullo	Audit of FS for the year 2011 - Parent and Subsidiaries	462.00	2,110.06	
Punongbayan and Araullo	Audit of FS for the year 2012 - Parent and Subsidiaries		630	3,302.60
Punongbayan and Araullo	Audit of FS for the year 2013 - Parent and Subsidiaries			2,609.42
Sub-total		4,015.19	2,740.06	5,912.02
<b>Tax Advisory</b> <b>Services</b> Sycip, Gorres and	Tax Consultancy	122.24	110.04	190.12
Velayo	Tax Consultancy	122.34	119.94	
Sub-total		122.34	119.94	190.12
All Other Fees				
Entia Accounting	Professional Fee			

57

Office

for BOI Registration of Depot Facilities

## Sub-total

#### GRAND TOTAL

4,137.54 2,860 6,102.14

In accordance with the Company's By-laws and Manual of Corporate Governance, in 2007, the Company formed its Audit Committee. The Company's Audit Committee is composed of at least three (3) members of the Board, preferably with accounting and finance background, one of whom shall be an Independent Director and another should have related audit experience. The chairman of the Audit Committee is s an independent director and he shall be responsible for inculcating in the minds of the members of the Board the importance of management responsibilities in maintaining a sound system of internal control and the Board's oversight responsibility.

The following are the members of the Audit Committee: Monico Jacob (Independent Director) as Chairman, and Domingo T. Uy and J.V. Emmanuel De Dios as members.

The Internal Audit systems of the Company are in place since 2008 but these auditing tools were strengthened this year. The Internal Audit's role and responsibilities are defined in the Audit Charter approved by the Board of Directors. Primarily, it assists the Audit Committee of the Board in fulfilling its oversight responsibility to the shareholders by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of governance, risk management and internal control processes.

Internal Audit, in fulfilling its role, performs the following general functions: 1.) evaluating the Company's governance processes including ethics-related programs; 2.) performing an objective assessment of the effectiveness of risk management and internal control framework, identifying risk exposures and recommending strategies to mitigate them; 3.) evaluating the reliability and integrity of financial statements and the financial reporting process; 4.) analyzing and evaluating business processes and associated controls; 5.) determining compliance with applicable laws and regulations.

#### Changes In and Disagreements With Accountants

The Company has not had any disagreement with its previous and current external auditor / independent public accountant on any matter of accounting principles or practices, financial statement disclosure or auditing scope or procedure.

## PART IV – MANAGEMENT AND CERTAIN SECURITYHOLDERS

## (A) Directors and Executive Officers of the Registrants

The Company's members of the Board of Directors are herewith described below with their respective experiences.

## Board of Directors

Following are descriptions of the business experience of each of the Company's directors:

### Domingo T. Uy Chairman

Domingo T. Uy, Filipino, 66 years old, is a co-founder and has been a member of the Board of Directors of the Company since 2002. Mr. Uy was elected Chairman of the Board of Directors of the Company on February 15, 2007. He is also a Director of Granland Resources Corporation, a corporation involved in real estate development. Mr. Uy is actively involved in socio-civic programs and is a Director of the Philippine National Red Cross, Davao Chapter. He is also the Past President of the Davao City Sta. Ana Lions Club and the Kang Ha Uy Association - Davao Chapter.

## Dennis A. Uy

## **Director, President and Chief Executive Officer**

Dennis A. Uy, Filipino, 39 years old, is the founder of the Company and has served as President and Chief Executive Officer since inception. He is the Chairman and President of Phoenix Petroleum Holdings, Inc., the holding company of the Company, and Udenna Corporation, the ultimate parent company. The subsidiaries of the Company are Chelsea Shipping Corp., Phoenix Petroterminals & Industrial Park Corp., Subic Petroleum Trading & Transport Philippines, Inc., PFL Petroleum Management, and Phoenix Global Mercantile, Inc. Among the subsidiaries of Udenna Corporation are Udenna Management & Resources Corp, One Subic Power, Global Synergy Trade and Distribution Corp., Udenna Development Corporation, Value Leases, Inc., Udenna Environmental Solutions, and Udenna Energy Corporation. Mr. Uy is also Chairman of F2 Logistics, Phoenix Philippines Foundation, Inc. and Udenna Foundation, Inc. He is a member of the Young Presidents Organization -Philippine chapter and the Philippine Business for Social Progress. Mr. Uy is the Honorary Consul of Kazakhstan to the Philippine since November 2011. He is a graduate of De La Salle University with a degree in Business Management.

## Romeo B. De Guzman Director, Chief Operating Officer

Romeo B. De Guzman, Filipino, 63 years old, was elected Director of the Company in 2009. He is Chief Operating Officer of the Company, bringing with him 35 years of outstanding experience in the oil industry. Before joining the Company, he was with Pilipinas Shell Petroleum Corporation, where he was Vice President for External Affairs for Asia Pacific and a member of the Board of Directors up to Dec. 2006. He was with the said company holding various management and executive positions. He also worked with Getty Oil Philippines Inc. for 10 years, prior to joining Pilipinas Shell. He carries with him a Marketing Management and an MBA degree from San Sebastian College – Manila.

# Jose Manuel R. Quimson Director

Jose Manuel R. Quimson, Filipino, 64 years old, has been a Director of the Company since February 15, 2007. He is concurrently the General Manager of Phoenix Petroterminals & Industrial Park Corp and the Chief Operating Officer of Chelsea Shipping Corp. Mr. Quimson is a member of the Board of Directors of the Udenna Corporation and its subsidiaries. Previously, he was President of Petrotrade Philippines, Inc. a company providing bunkering services to international vessels. Mr. Quimson has more than 30 years of work experience in the shipping industry.

## Socorro T. Ermac-Cabreros Director, AVP for Corporate Legal and Corporate Secretary

Socorro T. Ermac-Cabreros, Filipino, 47 years old, was elected Director and appointed Corporate Secretary on February 15, 2007. She is concurrently Asst. Vice President for Corporate Legal of the Company. She is also member of the Board of Directors of Udenna Corporation and its subsidiaries. Prior to joining the Company, she was a Legal Counsel of Philippine National Bank in Davao City. She has worked for the government such as Office of the Ombudsman for Mindanao and later as Prosecutor for the Province of Davao del Norte after engaging in the private practice of law. She finished her law degree at the Ateneo de Davao University College of Law. She is the immediate past President for the Davao City Chapter of the Integrated Bar of the Philippines.

# Atty. J.V. Emmanuel A. De Dios Director

J.V. Emmanuel A. De Dios, Filipino, 48 years old, was elected Independent Director of the Company on February 15, 2007 and regular director on March 7, 2008. He is the CEO of GE Philippines, and prior to that was President and CEO of Nido Petroleum Pty Ltd., an Australian Stock Exchange-listed oil and gas company. He was Managing Director of Merritt Advisory Partners, Inc. and was a member of the Board of Directors of Davies Energy Systems, Inc. He also served as Chairman of the Board of the Philippine National Oil Company Exploration Corporation and was former Undersecretary of the Philippine Department of Energy. Atty. De Dios obtained his Master of Laws degree from Harvard Law School and completed his Bachelor of Laws at the Ateneo School of Law.

## Monico V. Jacob Independent Director

Monico V. Jacob, 67 years old, has been Independent Director of the Company since March 7, 2008. He is President and Chief Executive Officer of the STI Education Services Group and iAcademy. He is Chairman of Global Resource for Outsourced Workers (GROW), Inc., STI-Universal Workers, Inc., Accent Healthcare/ STI Banawe, Inc., and Total Consolidated Asset Management, Inc. He is a Partner of the Jacob and Jacob Law Firm and is a member of the Board of Directors of Jollibee Foods, Inc. and Philippine Dealing Systems. He is Chairman and Managing Partner of CEOs Incorporated. He was formerly Associate Commissioner of the Securities and Exchange Commission, General Manager of National Housing Authority, and CEO of the Pag-Ibig Fund. He is a former Chairman and Chief Executive Officer of Petron Corporation and of the Philippine National Oil Company.

### Consuelo Ynares-Santiago Independent Director

Consuelo Ynares-Santiago, Filipino, 73 years old, is a Retired Justice of the Philippine Supreme Court. Justice Santiago (Ret) is currently an independent director of Anchor Insurance Brokerage Corp., a leading insurance brokerage company based in New York, USA and SMC Global Power Holdings, Inc., one of the country's leading power company which is the power generation unit of the country's largest beverage, food and packaging industry, San Miguel Corporation. She is also a Consultant of various respectable government offices such as Office of Vice-President Jejomar C. Binay, Office of Senate President Juan Ponce-Enrile and Philippine Judicial Academy and a Chair Advisory Council of the Office of Alternative Dispute Resolution under the Department of Justice. She earned her Law Degree at the University of the Philippines. After admitted to the bar, she started her career as a Legal Officer of Securities and Exchange Commission (SEC). After 5 years of legal practice, she decided to enter the Judiciary and spent 36 years of her career as Municipal Judge. Metropolitan Trial Court judge, Regional trial Court Judge, Associate Justice of Court of Appeals and became an Associate Justice of the highest court of the country, the Supreme Court. During her time in the Supreme Court, she joined various committees, one of those was House of Representative Electoral tribunal (HRET) as Chairperson, and a member of Presidential Electoral Tribunal. She was also a Bar Examiner of Labor Law and Social Legislation during the 1996 Bar Examination and Taxation Law on 1998 Bar Examination.

# Paul G. Dominguez Director

Paul Dominguez was Presidential Assistant for Mindanao and Chairman of the Mindanao Economic Development Council (MEDCo) during the term of President Fidel V. Ramos, tasked to oversee efforts towards accelerating development in Southern Philippines. After serving in the Ramos administration, Mr. Dominguez became the Mindanao representative to the World Trade Organization - General Tariffs and ASEAN Free Trade Area (WTO-AFTA) Philippine Advisory Commission, Honorary Chairman of the Mindanao Business Council, and Country Director for the Philippines in the Board of Directors of the BIMP-East ASEAN Business Council. Mr. Dominguez was appointed by President Gloria Macapagal-Arroyo as Presidential Adviser for Regional Development in January 2001, and in April 2002 as Senior Consultant for Mindanao. He also served as the Special Envoy to Brunei Darussalam, Indonesia and Malaysia. Mr. Dominguez started his corporate career in 1971 with the Davao Light and Power Co. In 1974, he joined the Lapanday Agricultural Development Corp., a major agribusiness firm in Mindanao, as Assistant General Manager. He continued his involvement in agribusiness with the Sarangani Agricultural Company where he served as Executive Vice President from 1979 to 1985. From 1985 to 1992, he was President of C. Alcantara and Sons, Inc. a leading wood manufacturing company in Mindanao. Mr. Dominguez currently serves as director of several Philippine corporations. He previously served on the Advisory Board for Southeast Asia of Colonial Insurance Co. and Commonwealth Bank of Australia.

#### Cherylyn C. Uy Director

Ms. Cherylyn Chiong-Uy, 33 years old, is a graduate of Business and Finance from Ateneo de Davao University. She started her corporate career as Corporate Secretary of a security and manpower agency in Davao City, Security Protection Investigation Detection Emergency Response Services (SPIDER). Ms. Chiong-Uy is also one of the pioneers/incorporators of Udenna Corporation, a corporation composed of 17 subsidiaries which are divided into two (2) groups, the petroleum and non petroleum group. She is also the Corporate Treasurer of Udenna Corporation. Ms. Chiong-Uy is also one of the Executive Directors of Phoenix Philippines Foundation, Inc., the corporate social responsibility arm of the Company. Ms. Chiong-Uy is the Corporate Treasurer of Udenna Management and Resources Corporation and Chelsea Shipping Corp.

#### Joseph John L. Ong Director, Chief Finance Officer

Joseph John L. Ong, Filipino, 53 years old, married was elected Director of the Company in 2013. He is also the Chief Finance Officer of Phoenix Petroleum Philippines, Inc. He previously spent almost 10 years at Primeworld Digital Systems, Inc. (Pacific Internet Phils.) initially as Vice President and CFO and eventually as Executive Vice President – Operations and Chief Finance Officer from 2008 - 2009. Prior to that he spent 12 years with Ginebra San Miguel, Inc. (then known as La Tondeña Distillers, Inc.), then the country's 2nd largest beverage company and a listed subsidiary of San Miguel Corporation. He was Vice President – Treasury from 1995 – 1999, at which time he headed the team

that took the company public in 1994 and was primarily responsible for institutional-investor relations. Prior to the San Miguel Group, he held various positions at the Bank of the Philippine Islands & Ayala Investment & Development Corp. (before it merged with BPI) from 1980-1986. He received his Bachelor of Science in Commerce from De La Salle University in 1980.

#### Advisor to the Board

#### Stephen A. Cu Unjieng

Senior Managing Director of Evercore Partners and Chairman of Evercore Asia Limited

### Executive Officers

The following is a list of other executive officers and their business experiences during the past five (5) years:

#### Ramon Edison C. Batacan

Filipino, 55 years old, was appointed Chief Corporate Counsel and concurrently Chief Compliance Officer of the Company in 2013. He is the founder and moderator of Green Juris, a university-based environmental law organization. He served as member of the Board of Regents of the University of Southeastern Philippines (USeP) and currently director of the Rizal Memorial Colleges. He was past president [2001-2003] of the Integrated Bar of the Philippines, Davao City Chapter and past governor [2007-2009] of the IBP-Eastern Mindanao Region. He is also currently a faculty of the Ateneo de Davao University College of Law handling Property, Negotiable Instruments Law and Law of Natural Resources and Environmental Law.

#### Chryss Alfonsus V. Damuy

Filpino, 40 years old, is the Vice President for Finance and the Comptroller of the Company. Prior to his employment with the Company, he was the Controller of Lapanday Foods Corporation and held various positions in its subsidiaries including the Fresh Asia Produce as Accounting Manager and the Mindanao Fresh Produce Services Corporation as Assistant Accounting Manager. He also worked as Chief Accountant of the Regional Educators Multi-purpose Cooperative and as its Branch Officer. Mr. Damuy started his professional career as College Instructor of the Holy Cross of Davao College where as a dean's lister, he earned his Bachelor of Science Degree in Accountancy. Mr. Damuy is a Certified Public Accountant.

#### **Reynaldo A. Phala**

Filipino, 46 years old, is the Assistant Vice President for Treasury. He joined the Company on October 16, 2008 as its Credit and Collection Manager. Before joining the Company, he was with various banks for seventeen (17) years. He also worked with the Department of Trade and Industry as Municipal Trade and Industry Officer for a year. He is a graduate of Bachelor of Science in Civil Engineering from the Mindanao State University-General Santos City. Mr. Phala is a licensed Civil Engineer having passed the Civil Engineering Licensure Examination last May 1989.

#### Rebecca Pilar C. Caterio

Filipino, 41 years old, is currently the Assistant Vice President for Credit and Collection of the Company. Previously, she was the Controller of Lapanday Packaging Inc., a company engaged in the fresh pineapple and vegetable. She was also the Accounting Manager of Fresh Asia Produce Company International Corporation, a company which is also owned by the Lapanday Group and is primarily engaged in the trading and marketing of bananas. Ms. Caterio started her professional career with the SGV & Co. as a Staff Auditor. She is a Certified Public Accountant and a member of the Philippine Institute of Certified Public Accountants (PICPA) since 1993. Ms. Caterio holds a Bachelor of Science Degree in Commerce, Major in Accounting from the Ateneo De Zamboanga.

#### Jose Victor L. Cruz

Filipino, 52 years old, is currently the AVP - Retail Luzon. Mr. Cruz has more than twenty-five (25) years of experience in the oil industry covering retail, commercial, lubricants sales, international business (aviation and shipping for Chevron and Texaco), marketing and distribution, and corporate affairs. Prior to joining the Company in 2010, Mr. Cruz was Vice President for Retail Network Operations of Flying V in 2008 before he was promoted to Chief Operating Officer in 2009. He was COO of Citadel Commercial Inc, from 2001-2002 before he ventured into private enterprise. He held various positions in Caltex Philippines Inc. from 1983 up to 1991 when he handled CPI's International Business. Eventually, Joey was appointed Executive Assistant - Marketing Commercial in 1992. In 1994, he held the position of District Manager - Luzon South Commercial and in 1996, as DM - Luzon Retail, this area being the highest growth region in the country. He was sent to Bangkok, Thailand to observe oil deregulation in action. When the oil deregulation law was enacted, Total Petroleum Philippines Inc. entered the Philippine market and Mr. Cruz ioined them as General Manager for Retail. He received training in operations and marketing in France, convenience retailing in England and retail operations and network development in South Africa. Mr. Cruz has completed his MBA curriculum at the De La Salle University. He is a graduate of B.S. Industrial Management Engineering, Minor in Mechanical Engineering and is a Professional Industrial Engineer under the Philippine Institute of Industrial Engineer.

#### Edgardo A. Alerta

Filipino, 58 years old, is the Vice President for Sales for Mindanao. Prior to joining the Company, Mr. Aleta served as Municipal Councilor of the Municipality of Matanao, Davao Del Sur, Philippines. He worked with Pilipinas Shell Petroleum Corporation for 15 years where he started as a Marketing Sales Executive and later progressed to District Sales Manager. He also worked as a Technical Service Engineer of Getty Oil Philippines and was an Energy Examiner of the Department of Energy. Mr. Alerta, who is a licensed Mechanical Engineer, has more than 25 years work experience in the energy and petroleum industries from the government and multinational corporations. He holds two degrees in Engineering: Bachelor of Science Degrees Major in Mechanical Engineering and Electrical Engineering from the Cebu Institute of Technology.

#### Alan Raymond T. Zorrilla

Filipino, 43 years of age and is currently appointed as the Vice President for Corporate Affairs, Business Development and Security. Prior to his employment with the Company, he was Chief Legal Counsel of Unioil Group of Companies. He also sat as Director for Freeport Services Corporation, as 100% subsidiary of Subic Bay Metropolitan Authority. Atty. Zorilla was engaged in the litigation practice with Pangilinan Britanico Sarmiento and Franco Law Offices, a Makati based Law Office before his engaging into Corporate Practice. Atty. Zorilla is a graduate of the San Beda Law School in 1994.

## William M . Azarcon

Filipino, 66 years old is currently the Asst. Vice President for Operational Engineering and Logistics. Mr. Azarcon has twenty six (26) years experience in the oil industry, covering engineering operations, retail and distribution of bulk and packed products nationwide. Mr. Azarcon used to work for Pilipinas Shell Petroleum Corporation and served as Field Engineer in Operations nationwide constructing Depots and related facilities, i.e. jetties, submarine pipelines, bulk storage tanks among others. He held various positions in operations likewise served as Head of Operations of North Luzon and transferred to Retail Engineering as Retail Engineering Manager nationwide. He also served as RVI (Retail Visual Identity) Manager. Mr. Azarcon attended training in engineering courses in Japan, Australia and New Zealand and in different countries in Southeast Asia. After retiring from Shell, Mr. Azarcon engaged in business as Retail Engineering Contractor of Shell. He holds a degree in Bachelor of Science in Mechanical Engineering from Mapua.

## Jose Roel C. Cruz

Filipino, 45 years old, is the Assistant Vice President-Retail Sales Mindanao. Mr. Cruz has more than 25 years of experience in the oil industry covering retail sales, retail operations, and marketing, as well as stints in the Human Resources department when he was with Pilipinas Shell Petroleum Corporation from 1988 to 2011. The positions he handled were Retail Territory Manager, Standards Assistant, Cards Marketing Manager, Business Analyst, Recruitment Manager. Mr. Cruz set up a personal business before joining Phoenix Petroleum Philippines, Inc. in November 2011. He started as a Retail Manager for the Luzon area and was subsequently promoted to his current position in August 2012. He took his college course in De La Salle University, and is a licensed Electronics and Communications Engineer.

#### Edwin M. Jose

Filipino, 54 years old, is the Assistant Vice President-Retail Sales-North Luzon. Mr. Jose has more than 29 years of experience in almost all aspects of the downstream oil industry. His last stint with Petron Corporation is as District Manager for Metro Manila - Retailer Trade segment. He completed his Bachelor of Science in Industrial Engineering from the University of Sto. Tomas and took up his Masters in Business Management from the Ateneo de Manila Graduate School of Business.

#### Richard C. Tiansay

Filipino, 50 years old, is the Assistant Vice President-Sales Visayas. Mr. Tiansay has more than 22 years of experience in the oil industry covering domestic and international operations. His last position in Royal Dutch Shell is as Global SAP IT Order to Cash Team Lead in London, U.K. This after being assigned to various key managerial positions not limited in the Philippines but as well as in a number in Asia Pacific and other countries. Mr. Tiansay completed is Bachelor of Science in Mechanical Engineering from University of San Carlos, Cebu City.

#### Gigi Q. Fuensalida Ty

Filipino, 36 years old is presently the Asst. Corporate Secretary of the Company. Prior to her employment with the Company, she was one of the Senior Associates of the Villaraza Cruz Marcelo and Angangco Law Office. For six years, Atty. Fuensalida specialized in civil, commercial and criminal litigation wherein she developed strategies for complex litigation and actively participated in the prosecution and defense of criminal cases before the regular trial courts, quasi-judicial bodies and the appellate courts. She started her professional career as an apprentice in the Gaviola Law offices back in May 2000. Atty. Fuensalida holds a degree in Bachelor of Arts Major in Political Science from the Ateneo de Manila University. She further obtained her Juris Doctor degree from the same institution and graduated with honors in 2002. Atty. Fuensalida is a member of the Integrated Bar of the Philippines since 2003.

**Maria Rita A. Ros**, Filipino, 54 years old, is currently the Assistant Vice President for Supply. Ms. Ros has more than thirty (30) years of experience in the oil industry covering materials management, supply chain management, production planning, imports-exports, warehousing and logistics. She held various positions in Petron Corporation from 1981 up to 2011 when she handled Biofuels and Special Projects, and Supply Optimization. Ms. Ros set up a personal business before joining Phoenix Petroleum Philippines, Inc. in November 2013. She is a graduate of B.S. Chemical Engineering from the University of the Philippines, and is a licensed Chemical Engineer, and took up Basic Management at the Asian Institute of Management.

## (1) Significant Employees

There are no significant employees or personnel who are not executive officers but are expected to make a significant contribution to the business.

#### (2) Family Relationships

With the exception of Messrs. Domingo T. Uy and Dennis A. Uy who are related to each other by consanguinity within the first civil degree, there are no other family relationships either by consanguinity or affinity up to the fourth civil degree among the directors, executive officers, and persons nominated and chosen by the Company to become directors and executive officers of the Company.

#### (3) Involvement in Certain Legal Proceedings

The Company's Independent Director, Monico V. Jacob, in his capacity as then Chairman of Petron Corporation, was recently impleaded in a case together with some government officials for Violation of Republic Act 3019 otherwise known as the Anti-Graft and Corrupt Practices Act involving tax credit payments. The case is now pending with the Sandiganbayan.

On the other hand, on 05 May 2011, news reports surfaced on the alleged filing by the Bureau of Customs ("BOC") of a PHP5Billion case against Dennis A. Uy and other respondents for alleged violation of Sections 3602, 2501(I)(1) & (5), 1801, 1802 and 3604 of the Tariff and Customs Code of the Philippines. On 06 July 2011, the subpoena issued by the Department of Justice (DOJ) was received by Mr. Uy. On 16 November 2012, the Department of Justice dismissed the case against Dennis Uy and other respondents. Upon motion for reconsideration, the DOJ, however, on April 24, 2013 recommended the filing of criminal Information against Dennis Uy and all of respondents. On August 27, 2013, DOJ filed 3 criminal information against Mr. Uy with RTC Batangas and 12 criminal Informations with RTC Davao City.

On September 17, 2013, RTC Batangas dismissed the 3 Criminal Informations against Mr. Uy and on December 6, 2013, RTC Batangas likewise denied the Motion for Reconsideration filed by the BOC. In the meantime, on October 4, 2013, RTC Davao dismissed all 12 charges against Mr. Uy.

Except for the above, to the best of the Company's knowledge there has been no occurrence during the past five (5) years up to the date of this Report of any of the following events which are material to an evaluation of the ability or integrity of any director, person nominated to become a director, executive officer, or control person of the Company:

Any insolvency or bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of the insolvency or within two years prior to that time;

Any conviction by final judgment in a criminal proceeding, domestic or foreign, or any pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;

Any final and executory order, judgment, or decree or any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending, or otherwise limiting involvement in any type of business, securities, commodities, or banking activities; and

Any final and executory judgment by a domestic or foreign court or competent jurisdiction (in a civil action), the Securities and Exchange Commission ( "SEC"), or comparable foreign body, or a domestic or foreign exchange or electronic marketplace or self-regulatory organization, for violation of a securities or commodities law.

(e) Certain Relationships and Related Transactions

The Group's related parties include the ultimate parent company, parent company, stockholders, the Group's key management and others as described below and in the succeeding pages. The following are the transactions with related parties:

# (B) Executive Compensation

## (1) Executive Compensation

The Company's executives are regular employees and are paid a compensation package of 12 months pay plus the statutory 13<sup>th</sup> month pay. They also receive performance bonuses similarly to that of the managerial, supervisory and technical employees.

The members of the Board of Directors who are not employees of the company are elected for a period of one year. They receive compensation on a per meeting participation.

There are no other arrangements for which the members of the board are compensated.

	Compensation of Exec Pesos)	utive Of	ficers an	d Directors (in t	housand
Name	Principal Position	Year (s)	Salarie s (in <del>₽</del> )	Bonuses / 13 <sup>th</sup> Month / Other Income (in <del>2</del> )	Total (in <del>₽</del> )
<u>Dennis A. Uγ</u>	President and Chief Executive Officer	12			
Romeo B. De Guzman	Chief Operating Officer	5			
Joseph John L. Ong	Chief Finance Officer	3 1⁄2			
<u>Chryss Alfonsus V.</u> Damuy	VP Finance & Comptroller	6			
Allan Raymond T. Zorrilla	AVP – External Affairs, HR and Branding	5			
Total 2013					₽ 24,783
Total 2012					<del>P</del> 22,431

# Summary of Compensation Table

Total 2011			₽ 18,814
Total 2010			<del>P</del> 14,652
Estimates in 2014			<del>P</del> 26,668

# (C) Security Ownership of Certain Beneficial Owners and Management

As of **January 31, 2013** the security ownership of management is as follows:

Title of Class of Securities	Name/Address of Beneficial Owner	Amount and Nature of Beneficial Ownership	Citizenshi p	% of Ownershi p
Directors:		•		
Common	Dennis A. Uy Stella Hizon Reyes Rd.,	3,991,811	Filipino	0.34%
	Bo. Pampanga, Lanang, Davao City	direct beneficial owner		
Common	Dennis A. Uy &/or Cherylyn C. Uy	1,098,099	Filipino	0.08%
	Stella Hizon Reyes Rd., Bo. Pampanga, Lanang, Davao City	direct beneficial owner		
Common	Domingo T. Uy Insular Village Phase II,	645,919 direct beneficial	Filipino	0.05%
	Lanang, Davao City	owner		
Common	Romeo B. De Guzman Hillsborough, Alabang	70,980	Filipino	0.01%
	Village, Muntinlupa City	direct beneficial owner		
Common	Socorro T. Ermac Cabreros	103,277	Filipino	0.01%
	223 V. Mapa St., Davao City	direct beneficial owner		
Common	Jose Manuel R. Quimson	354,900	Filipino	0.02%
	28 Osmeña St., Xavierville Subd., Loyola Heights, Katipunan, Quezon City	direct beneficial owner		

Common	J.V. Emmanuel A. De Dios c95 A. Melchor St.,	1 direct beneficial	Filipino	0.00%
	Loyola Heights, Quezon City	owner		
Common	Ricardo S. Pascua 3 Pebblewood cor.	1	Filipino	0.00%
	Fairwood, McKinely Hill Village, Taguig City	direct beneficial owner		
Common	Monico V. Jacob 7 <sup>th</sup> flr Philippine First	1	Filipino	0.00%
	Bldg, 6764 Ayala Ave., Makati City	direct beneficial owner		
Common	Consuelo Ynares- Santiago	1	Filipino	0.00 %
	Cantago	direct beneficial owner		
Common	Paul G. Dominguez	1	Filipino	0.00 %
		direct beneficial owner		
Common	John Joseph L. Ong	1	Filipino	0.00 %
		direct beneficial owner		
Senior Mana	agement:			
Common	Chryss Alfonsus V. Damuy	70,980	Filipino	0.00%
	Ph2 Blk 07 Lot 07, Wellspring Highlands Subd. Catalunan Pequeno Davao City 8000	direct beneficial owner		
Common	Edgardo A. Alerta Fortune Executive	318,505	Filipino	0.02%
	Homes Lanang, Davao City	direct beneficial owner		
Common	Rebecca Pilar C. Caterio Margarita Village,	148,453	Filipino	0.01%
	Bajada, Davao City	direct beneficial		
		70		

Common	Gigi Q. Fuensalida 155 Brillantes St.	70,980	Filipino	0.00%
	5th Avenue, Caloocan City	direct beneficial owner		
Common	Reynaldo A. Phala Block 5 Lot 20 Pioneers	24,830	Filipino	0.00%
	Village	direct beneficial owner		

owner

The other executive officers of the Company, Alan Raymond T. Zorilla –Vice President for External Affairs, Business Development and Security, Jose Victor L. Cruz – Asst. Vice President for Retail Sales, Luzon, William M. Azarcon – Asst. Vice President, Operations & Logistics, John Henry C. Yap – Supply Manager do not own shares in the Company.

The number of aggregate shares for all directors and executive officers is Six Million eight hundred ninety eight thousand seven hundred thirty eight (6,898,738).

There are no persons holding more than five percent (5%) of a class under a voting trust or any similar agreements as of the date of this Report.

# (D) Certain Relationships and Related Transactions

The Company's related parties include its parent company, subsidiaries, stockholders, the Company's key management and others as described below.

### a.) Rentals

The Group has an operating lease agreement with Udenna Corporation, the ultimate parent Company. The total rent expense of the Company is presented as follows:

2010	2011	2012	2013	TOTAL
5,187,308.72	6,273,396.64	18,189,649.93	56,934,318.17	86,584,673.46

## b.) Contract of Affreightment

The Company entered into a Contract of Affreightment with Chelsea Shipping Company, a wholly owned subsidiary, to haul the Company's petroleum supplies for both regional and domestic.

### c.) Due to and Due from Related Parties

PPPI grants and obtains advances to and from its parent company, subsidiaries and other related companies for working capital purposes.

The breakdown of due from related parties as of December 31, 2013 and 2012 is as follows:

	2013	2012
PPHI		
Balance at beginning of year	-	
Additions		-
Collections		
Balance at end of year	-	-
UMRC		
Balance at beginning of year	4,963,790.66	9,472,308.32
Additions		
Collections		(14,436,098.98)
Balance at end of year	4,963,790.66	(4,963,790.66)
Total Due from Related Parties		
Balance at beginning of year	4,963,790.66	9,472,308.32
Additions	4,903,790.00	9,472,300.32
		-
Collections		(14,436,098.98)
Balance at end of year	4,963,790.66	(4,963,790.66)

# (E) Corporate Governance

Corporate powers and governance of the Company is exercised by the Board of Directors which consists of eleven (11) members, two (2) of whom are independent directors. As a matter of policy and based on good corporate practice, unless a special meeting is called upon for a specific purpose, the Board regularly meets every quarter wherein which the relevant corporate issues may be raised for discussion and voted by the members of the Board.

Last March 07, 2008, during the regular meeting of the Board, the Manual of Corporate Governance which incorporated the best practices was approved and adopted to establish the principles of good corporate governance for the entire Corporation. The adoption of the new Manual of Corporate Governance supersedes the old manual of corporate governance prescribed by the SEC which was then observed and followed by the Company. Moreover, the adoption of the new Manual now complies with the SEC requirement that before assuming office, a director must attend a seminar on corporate governance conducted by a duly recognized government or private institution.

On January 03, 2014, the Company submitted to the SEC pursuant to SEC Memorandum No. 1, series of 2014 on the summary of attendance of the Company's Directors for 2013-2014 and on January 16, 2014, the Company through the Corporate Secretary submitted a document certifying in detail the attendance of the members of the Board of Directors in all regular meetings for the year 2013 as well as the compliance to the provisions of the Manual of Corporate Governance prescribed by the SEC as adopted by the Company.

As part of the Corporate Governance, the Group works on the early disclosures of quarterly and annual reports to SEC and PSE.

Internal Audit Group of the Company conducts regular internal audit review to both processes, compliance to Company policies and procedures and risk analysis. Reports and recommendations submitted for board review and actions.

# PART V – EXHIBITS AND SCHEDULES

# Exhibits and Reports on SEC Form 17-C

# Exhibits

The following exhibits are incorporated by reference in this report.

- Consolidated Financial Statements of the Company as of and for the year ended 31 December 2011
- Index to Financial Statements and Supplementary Schedules

# Reports on SEC Form 17-C

The following disclosures have been reported and disclosed to the Commission for the year 2013 up to January 31, 2014 which were duly supported by disclosure letters:

- Press Release: "Phoenix Petroleum Sells P500 Million Worth of Preferred Shares"

   Dec 20, 2013
   Disclosure No: 9022-2013

   Execution and conclusion of issuance of second tranche of perpetual non-
- convertible preferred shares worth Php 500,000,000.00 Dec 20, 2013 Disclosure No: 9021-2013
- Board approval of redemption of perpetual preferred shares for purposes of issuance of second tranche of perpetual non-convertible preferred shares worth Php 500,000,000.00 Dec 20, 2013 Disclosure No: 9011-2013
- Amended Quarterly Report for period ended September 30, 2013 November 14, 2013
- Amended Quarterly Report for period ended September 30, 2013 Nov 14, 2013

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Disclosure No: 8257-2013
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- Press Release: "Phoenix Petroleum posts 27% year on year growth" Nov 13, 2013 Disclosure No: 8219-2013
- Quarterly Report for period ended September 30, 2013 November 13, 2013
- Initial Statement of Beneficial Ownership of Securities October 22, 2013
- Initial Statement of Beneficial Ownership of Securities Oct 22, 2013 Disclosure No: 7790-2013

- Appointment of Officer Oct 22, 2013 Disclosure No: 7789-2013
- **Public Ownership Report for quarter ended September 30, 2013** October 14, 2013
- Top 100 Stockholders for quarter ended September 30, 2013 October 09, 2013
- Board of approval of execution of Supplemental Agreement to the Amended Subscription with Phoenix Petroleum Holding, Inc. for full settlement of remaining shares Sep 20, 2013 Disclosure No: 7285-2013
- Quarterly Report for period ended June 30, 2013 August 06, 2013
- Press Statement: "Phoenix Petroleum 1st half revenue grows 28%" Aug 06, 2013 Disclosure No: 6349-2013
- Public Ownership Report for quarter ended June 30, 2013 July 16, 2013
- Top 100 Stockholders for quarter ended June 30, 2013 July 10, 2013
- Board approval of Audit Committee Charter Jun 26, 2013
   Disclosure No: 5223-2013
- Clarification of new article: "Finance slams TRO on oil smuggling case" May 22, 2013 Disclosure No: 4212-2013
- Press Release: "Phoenix Petroleum 1Q revenue grows 24%" May 8, 2013 Disclosure No: 3768-2013
- Quarterly Report for period ended March 31, 2013 May 8, 2013
- Correction on previous disclosure re: 30% stock dividends April 30, 2013 Disclosure No: 3531-2013
- Record and payment dates for stock dividend April 30, 2013 Disclosure No: 3518-2013
- Message to stakeholders re: reversal by Department of Justice of earlier Resolution on charges filed by Bureau of Customs April 30, 2013 Disclosure No: 3517-2013
- Statement of Changes in Beneficial Ownership of Securities April 29, 2013
- Statement of Changes in Beneficial Ownership of Securities April 29, 2013 Disclosure No: 3483-2013

- Clarificatory statement on inquirer.net news article: "DOJ orders filing of smuggling rap vs. Phoenix Petroleum President, Customs broker" April 25, 2013 Disclosure No: 3402-2013
- Change in number of issued shares as a result of offer and sale of PNX shares by Phoenix Petroleum Holdings, Inc. April 15, 2013 Disclosure No: 3056-2013
- Public Ownership Report for quarter ended March 31, 2013 April 12, 2013
- Statement of Changes in Beneficial Ownership of Securities April 11, 2013
- Statement of Changes in Beneficial Ownership of Securities April 11, 2013 Disclosure No: 2860-2013
- Top 100 Stockholders for quarter ended March 31, 2013 April 11, 2013
- Clarificatory statement on Philippine Daily Inquirer news article April 3, 2013 Disclosure No: 2672-2013
- Compliance Report on Corporate Governance for year 2012 April 2, 2013
- Public Ownership Report as of March 25, 2013 April 1, 2013
- Shareholdings of newly-elected directors April 1, 2013 Disclosure No: 2610-2013
- **2012 Annual Report** March 18, 2013
- Press Release: "Phoenix Petroleum raises Php1.2Billion in equity" March 12, 2013 Disclosure No: 2164-2013
- Offer and sale of PNX shares by Phoenix Petroleum Holdings, Inc. March 12, 2013 Disclosure No: 2154-2013
- Results of Annual Stockholders' Meeting and Organizational Meeting of Board of Directors; stock dividend update March 11, 2013 Disclosure No: 2105-2013
- Record and payment dates for cash dividends declaration March 11, 2013 Disclosure No: 2096-2013
- Amended Public Ownership Report for quarter ended December 31, 2012 February 28, 2013
- Amended Public Ownership Report for quarter ended December 31, 2012 February 28, 2013 Disclosure No: 1863-2013

- Amended Agenda for Annual Stockholders' Meeting on March 8, 2013, Record Date on February 13, 2013
   February 26, 2013
   Disclosure No: 1798-2013
- Audited Financial Statements for year ended December 31, 2012 February 18, 2013 Disclosure No: 1583-2013
- Amended Definitive Information Statement for Annual Stockholders' Meeting on March 8, 2013, Record Date on February 13, 2013 February 14, 2013
- Amended Definitive Information Statement for Annual Stockholders' Meeting on March 8, 2013, Record Date on February 13, 2013
   February 14, 2013
   Disclosure No: 1489-2013
- Definitive Information Statement for Annual Stockholders' Meeting on March 8, 2013, Record Date on February 13, 2013 February 8, 2013
- Definitive Information Statement for Annual Stockholders' Meeting on March 8, 2013, Record Date on February 13, 2013
   February 8, 2013
   Disclosure No: 1372-2013
- **Press Release: "Phoenix Petroleum is Top 7 importer in the country"** February 8, 2013 Disclosure No: 1337-2013
- Press Release: "Phoenix Petroleum grows 16% in net income in 2012" February 4, 2013 Disclosure No: 1172-2013
- Addendum to previous disclosure re: declaration of stock dividends January 30, 2013 Disclosure No: 1017-2013
- Notice and Agenda of Annual Stockholders' Meeting on March 8, 2013, Record Date on February 13, 2013
   January 30, 2013
   Disclosure No: 1013-2013
- Press Release: "Phoenix Petroleum posts 26% year on year growth" January 29, 2013 Disclosure No: 0883-2013
- Board approval of investment in Chelsea Shipping Corporation for acquisition and operation of brand new tanker vessel; declaration of cash and stock dividends; Annual Stockholders' Meeting on March 8, 2013 January 25, 2013 Disclosure No: 0788-2013
- Certifications on compliance with Manual on Corporate Governance and attendance of members of Board of Directors for year 2012 January 17, 2013 Disclosure No: 0551-2013

- Public Ownership Report for quarter ended December 31, 2012 January 17, 2013
- Amended Top 100 Stockholders for quarter ended December 31, 2012 January 9, 2013
- Top 100 Stockholders for quarter ended December 31, 2012 January 9, 2013

# SIGNATURES

Pursuant to the requirements of Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized, in the City of Davao on April 11, 2014.

By: **DENNIS A. UY** JOSEPH JOHN'L. ONG President & Chief Executive Officer **Chief Financial Officer** SOCORRO ERMAC CABREROS Corporate Secretary CHRYSS ALFONSUS V. DAMUY Vice President, Finance - Comptroller

# **COVER SHEET**

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P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC.

(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

	(082) 233-0168	
	Company Telephone N	umber
	Last Fri	iday
AAFS	March	XX
FORM TYPE	Month	Day
	Annual M	Neeting
econdary License Type, if app	blicable	
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# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of **P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries** (the Group), is responsible for the preparation and fair presentation of the financial statements for the years ended December 31, 2013, 2012 and 2011 in accordance with Philippine Financial Reporting Standards, including the following additional supplementary information which is filed separately from the basic financial statements:

- a) Supplementary schedule required under Annex 68-E of the SRC
- b) Map showing the relationship between and among related entities
- c) Schedule of Philippine Financial Reporting Standards and Interpretations Adopted by the Securities and Exchange Commission and the Financial Reporting Standards Council as of December 31, 2013
- d) Schedule showing financial soundness indicators

Management's responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

The Board of Directors reviews and approves the consolidated financial statements, and the additional supplementary information, and submits the same to the stockholders.

Punongbayan & Araullo, the independent auditors appointed by the stockholders for the period December 31, 2013, 2012 and 2011, has examined the consolidated financial statements of the Group in accordance with Philippine Standards on Auditing and, and in its report to the Board of Directors and stockholders, has expressed its opinion on the fairness of presentation upon completion of such examination.

DOMINGO T. U [Name in Print] Chairman of the Board

DENNIS A. UY [Name in Print] Chief Executive Officer

JOSEPH JOHN ONG [Name in Print]

Chief Financial Officer

DAVAO OFFICE:

Phoenix Bulk Depot, Lanang, Davao City, Philippines 8000 MANILA OFFICE: 25th Floor, Fort Legend Towers, 3rd Avenue corner 31st Street, Bonitacio Global City Taguig City, Philippines 1634

www.phoenixphilippines.com



# REPUBLIC OF THE PHLIPPINES) City of Davao )S.S.

**SUBSCRIBED AND SWORN** to before me on **February 13, 2014** in Davao City, Philippines. Affiants have confirmed their identities by presenting competent evidence of identity, viz:

Name

Domingo T. Uy Dennis A. Uy JOSEPH JOHN L. ONG **Competent Evidence of Identity** 

TIN 140-162-193 TIN 172-020-135 TIN 101-116-899

and that they further attest that the same are true and correct.

Doc. No. <u>76</u>; Page No. <u>16</u>; Book No. <u>II</u>; Series of 2014.

MYRA M. PRINCIPE Notary Public Until December 31, 2014 SN 250-2013 (JTIN 275-800-544 Phoenix Petroleum Philippines Inc. Phoenix Bulk Depot, Lanang, Davao City Roll of Attorney No. 59985 PTR No. 3949447/01-08-2014/Davao City IBP No. 948589/01-08-2014/Davao City

DAVAO OFFICE: Phoenix Bulk Depot, Lanang, Davao City, Philippines 8000

anang, MANILA OFFICE: s 8000

25: 25th Floor, Fort Legend Towars. 3rd Avenue comer 31st Street, Bonifacio Global City Taguig City, Philippines 1634

www.phoenixphilippines.com



# **Report of Independent Auditors**

19<sup>th</sup> and 20<sup>th</sup> Floors, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City Philippines

T +63 2 988 2288 F +63 2 886 5506 www.punongbayan-araullo.com

**The Board of Directors P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries** Stella Hizon Reyes Road Barrio Pampanga, Davao City

We have audited the accompanying consolidated financial statements of P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries (the Group), which comprise the consolidated statements of financial position as at December 31, 2013, 2012 and 2011, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the years then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Philippine Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Philippine Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

**Certified Public Accountants P&A** is a member firm within Grant Thornton International Ltd.

Offices in Cebu, Davao, Cavite



An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries as at December 31, 2013, 2012 and 2011, and of their consolidated financial performance and their cash flows for the years then ended in accordance with Philippine Financial Reporting Standards.

### **PUNONGBAYAN & ARAULLO**

Bv: Murcia III

CPA Reg. No. 0095626 TIN 906-174-059 PTR No. 4225011, January 2, 2014, Makati City SEC Group A Accreditation Partner - No. 0628-AR-2 (until Sept. 5, 2016) Firm - No. 0002-FR-3 (until Jan. 18, 2015) BIR AN 08-002511-22-2013 (until Nov. 7, 2016) Firm's BOA/PRC Cert. of Reg. No. 0002 (until Dec. 31, 2015)

February 8, 2014

Certified Public Accountants P&A is a member firm within Grant Thornton International Ltd.

Offices in Cebu, Davao, Cavite

#### P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2013, 2012 AND 2011 (Amounts in Philippine Pesos)

	<u>Notes</u>	2013	2012 (As Restated - see Note 2)	2011 (As Restated - see Note 2)
<u>ASSETS</u>				
CURRENT ASSETS				
Cash and cash equivalents	6	P 357,220,520	P 438,510,937	P 924,008,515
Trade and other receivables - net	7	7,343,793,926	3,557,002,879	2,865,485,431
Inventories	8	3,812,532,673	3,688,759,676	2,132,622,405
Land held for sale and land development costs	9	503,672,474	502,030,559	451,587,118
Due from related parties	25	2,747,994	8,300,000	26,311,686
Restricted deposits	10	95,419,646	82,694,029	69,036,837
Input value-added tax - net		448,838,093 489,913,177	392,968,622	226,507,521
Prepayments and other current assets	11	489,913,177	282,360,522	206,209,945
Total Current Assets		13,054,138,503	8,952,627,224	6,901,769,458
NON-CURRENT ASSETS				
Installment contract receivable	12	-	-	9,002,788
Land held for future development Property and equipment - net	13 12	297,942,281 8,628,490,469	289,078,227 6,998,785,818	271,981,834 5,572,270,773
Investment in an associate	12	2,250,000	0,990,703,010	5,572,270,775
Goodwill	15	84,516,663	84,516,663	85,783,624
Other non-current assets	14	270,215,050	167,807,348	117,847,917
Total Non-current Assets		9,283,414,463	7,540,188,056	6,056,886,936
Total Non-current Assets		7,203,414,403	/,540,188,050	0,050,880,250
TOTAL ASSETS		P 22,337,552,966	P 16,492,815,280	P 12,958,656,394
<b>CURRENT LIABILITIES</b> Interest-bearing loans and borrowings Trade and other payables	16 17	P 8,207,229,484 1,570,427,327	P 4,119,347,152 1,547,105,184	P 4,031,200,956 3,083,587,717
Due to related parties	25	64,161,243	85,551,745	37,077,904
Total Current Liabilities		9,841,818,054	5,752,004,081	7,151,866,577
NON-CURRENT LIABILITIES				
Interest-bearing loans and borrowings	16	5,544,509,333	5,795,974,645	1,846,117,207
Due to related parties	25	_	-	24,102,695
Deferred tax liabilities - net	24	76,530,691	105,807,524	5,934,044
Other non-current liabilities	18	376,789,584	356,858,036	216,238,196
Total Non-current Liabilities		5,997,829,608	6,258,640,205	2,092,392,142
Total Liabilities		15,839,647,662	12,010,644,286	9,244,258,719
EQUITY	26			
Common stock		1,428,777,232	906,059,416	661,123,014
Preferred stock		5,000,000	5,000,000	5,000,000
Additional paid-in capital		3,367,916,774	2,051,723,794	2,051,723,794
Revaluation reserves		272,621,771	282,423,030	71,543,651
Other reserves Retained earnings		( 622,952,239) 2,046,541,766	( 622,952,239 ) 1,859,916,993	( 622,952,239 ) 1,547,959,455
Total Equity		6,497,905,304	4,482,170,994	3,714,397,675
TOTAL LIABILITIES AND EQUITY		P 22,337,552,966	P 16,492,815,280	P 12,958,656,394

### P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2013, 2012 AND 2011 (Amounts in Philippine Pesos)

	<u>Notes</u>	_	2013	_	2012 (As Restated - see Note 2)		2011 (As Restated - see Note 2)
REVENUES							
Sale of goods	25	Р	43,139,691,819	Р	, , ,	Р	27,073,793,112
Charter fees Rent and storage income	2 29		205,235,733 79,208,786		201,813,941 113,295,479		133,482,323 76,051,056
Port revenues	2		65,206,403		54,385,910		57,579,514
Fuel service and other revenues	2		62,643,613		135,885,455		110,071,589
			43,551,986,354		34,585,552,305	_	27,450,977,594
COST AND EXPENSES							
Cost of sales and services	19		40,248,166,084		31,961,749,413		25,327,617,229
Selling and administrative expenses	20		1,991,460,138		1,473,661,606		1,252,202,614
			42,239,626,222	_	33,435,411,019		26,579,819,843
OTHER INCOME (CHARGES)							
Finance costs	21	(	669,030,064)	(	519,720,493)	(	347,968,406)
Finance income	21		8,481,577		24,629,351		21,928,387 41,885,044
Gain on sale of property and equipment Others	15		- 14,625,113		- 16,133,556		15,033,237
		(	645,923,374 )	(	478,957,586)	(	269,121,738)
		(	043,923,374	(	+70,937,300)	(	
PROFIT BEFORE TAX AND PRE-ACQUISITION INCOME			666,436,758		671,183,700		602,036,013
PRE-ACQUISITION INCOME			-	_		(	3,163,822)
PROFIT BEFORE TAX			666,436,758		671,183,700		598,872,191
TAX EXPENSE	24		1,379,153	_	19,873,548	_	41,160,013
NET PROFIT	27		665,057,605		651,310,152		557,712,178
OTHER COMPREHENSIVE INCOME (LOSS)							
Items that will not be reclassified							
subsequently to profit or loss Revaluation (reversal of revaluation)							
of tankers	26		6,847,358		331,807,097	(	55,931,472)
Remeasurements of post-employment							
defined benefit obligation	22	(	3,147,836)	(	13,306,797)	(	166,617)
Tax income (expense)	24	(	1,109,855)	(	95,550,091)		16,829,428
Total Other Comprehensive							
Income (Loss) - net of tax			2,589,667	_	222,950,209	(	39,268,661)
TOTAL COMPREHENSIVE INCOME		<u>P</u>	667,647,272	F	874,260,361	P	518,443,517
Basic and Diluted Earnings per share	27	P	0.45	Р	0.48	Р	0.40

#### P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2013, 2012 AND 2011 (Amounts in Philippine Pesos)

											0	ther Co	mprehensive Inco	me			
							Additional		Other	B	Revaluation	uner oo	Retained	inc			Total
	Notes	Co	mmon Stock	Pre	ferred Stock	I	Paid-in Capital		Reserves		Reserves		Earnings	_	Total		Equity
Balance at January 1, 2013																	
As previously reported		Р	906,059,416	Р	5,000,000	Р	2,051,723,794	( P	622,952,239)	Р	294,152,102	Р	1,852,093,238	Р	2,146,245,340	Р	4,486,076,311
Effect of adoption of PAS 19	2	-	-	-	-	-	-	( -	-	(	11,729,072)	-	7,823,755	(	3,905,317)	(	3,905,317)
As restated			906,059,416		5,000,000		2,051,723,794	(	622,952,239)	`	282,423,030		1,859,916,993	`_	2,142,340,023	`	4,482,170,994
Issuance of shares during the year			193,000,000		-		1,316,192,980		-		-		-		-		1,509,192,980
Stock dividends	26		329,717,816		-		-		-		-	(	329,717,816)	(	329,717,816)		-
Cash dividends	26		-		-		-		-		-	è	161,105,942)	è	161,105,942)	(	161,105,942)
Total comprehensive income																	
for the year			-		-		-		-		2,589,667		665,057,605		667,647,272		667,647,272
Transfer of revaluation reserves																	
absorbed through																	
depreciation, net of tax			-		-		-		-	(	12,390,926)		12,390,926		-		-
										`	· · · · · · · · · · · · · · · · · · ·		· · ·				
Balance at December 31, 2013	26	P	1,428,777,232	P	5,000,000	P	3,367,916,774	( <u>P</u>	622,952,239)	P	272,621,771	P	2,046,541,766	P	2,319,163,537	P	6,497,905,304
B.1 . 1 . 1 . 2010																	
Balance at January 1, 2012		р	1 100 014</td <td>D</td> <td>F 000 000</td> <td>р</td> <td>2 051 722 704</td> <td>( P</td> <td>(22.052.220.)</td> <td>Р</td> <td>72.057.075</td> <td>n</td> <td>1 542 440 447</td> <td>р</td> <td>4 (1( 0(0 202</td> <td>D</td> <td>2 710 0/2 051</td>	D	F 000 000	р	2 051 722 704	( P	(22.052.220.)	Р	72.057.075	n	1 542 440 447	р	4 (1( 0(0 202	D	2 710 0/2 051
As previously reported		P	661,123,014	Р	5,000,000	P	2,051,723,794	( P	622,952,239)	P	73,957,965	Р	1,542,110,417	P	1,616,068,382	Р	3,710,962,951
Effect of adoption of PAS 19	2		-		-		-			(	2,414,314)		5,849,038		3,434,724		3,434,724
As restated	26		661,123,014		5,000,000		2,051,723,794	(	622,952,239)		71,543,651	,	1,547,959,455	,	1,619,503,106		3,714,397,675
Stock dividends Cash dividends	26		244,936,202		-		-		-		-	(	244,936,202) 106,487,242)	(	244,936,202) 106,487,242)	,	- 106,487,242)
	20		- 200		-		-		-		-	(	100,467,242)	(	100,467,242)	(	,
Adjustments			200		-		-		-		-		-		-		200
Total comprehensive income											222.050.200		(51.210.152		074 240 241		074 260 264
for the year Transfer of revaluation reserves			-		-		-		-		222,950,209		651,310,152		874,260,361		874,260,361
absorbed through										,	12,070,830)		12,070,830				
depreciation, net of tax			-		-		-		-	(	12,070,830)		12,070,830		-		-
Balance at December 31, 2012	26	P	906,059,416	P	5,000,000	Р	2,051,723,794	( <u>P</u>	622,952,239)	P	282,423,030	P	1,859,916,993	Р	2,142,340,023	P	4,482,170,994
Balance at January 1, 2011																	
As previously reported	2	Р	548,075,739	Р	5,000,000	Р	2,051,727,435	( P	854,202,239)	Р	121,056,606	Р	1,206,957,748	Р	1,328,014,354	Р	3,078,615,289
Effect of adoption of PAS 19			-		-		-		-	(	2,297,682)		4,683,157	_	2,385,475		2,385,475
As restated			548,075,739		5,000,000		2,051,727,435	(	854,202,239)		118,758,924		1,211,640,905		1,330,399,829		3,081,000,764
Reclassification			3,641		-	(	3,641 )		-		-		-		-		-
Change due to the increase in capital stock of merged																	
subsidiary prior to merger			-		-		-		231,250,000		-		-		-		231,250,000
Stock dividends	26		113,043,634		-		-		-		-	(	113,043,634)	(	113,043,634)		- 1
Cash dividends	26		-		-		-		-		-	(	108,349,994)	(	108,349,994)	(	108,349,994)
Total comprehensive income																	
(loss) for the year			-		-		-		-	(	39,268,661)		557,712,178		518,443,517		518,443,517
Transfer of revaluation reserves																	
absorbed through depreciation, net of tax			_		_					(	6,845,545)			(	6,845,545)	(	6,845,545)
Reversal of revaluation reserve			-		-		-		-	C	0,045,545 )		-	(	0,040,040 )	(	0,045,545 )
of assets sold during the year		—			-		-		-	(	1,101,067)		-	(	1,101,067)	(	1,101,067)
Balance at December 31, 2011	26	Р	661,123,014	Р	5,000,000	Р	2,051,723,794	( <u>P</u>	622,952,239)	Р	71,543,651	Р	1,547,959,455	Р	1,619,503,106	P	3,714,397,675

See Notes to Consolidated Financial Statements.

#### P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2013, 2012 AND 2011 (Amounts in Philippine Pesos)

	Notes	_	2013		2012 (As Restated - see Note 2)		2011 (As Restated - see Note 2)
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax Adjustments for:		Р	666,436,758	Р	671,183,700	р	598,872,191
Interest expense	21		617,451,997		467,358,205		305,402,087
Depreciation and amortization	12, 14		528,400,077		405,815,569		299,109,747
Impairment losses	21		17,959,002		37,851,057		27,252,323
Interest income	21	(	8,481,577)	(	9,406,440)	(	7,834,039)
Gain on sale of property and equipment			-	,	-	Ì	41,885,044)
Operating profit before working capital changes			1,821,766,257		1,572,802,091		1,180,917,265
Increase in trade and other receivables		(	3,804,750,049)	(	729,368,304)	(	336,349,201)
Increase in inventories		(	123,772,997)	(	1,556,137,271)	(	1,080,963,476)
Increase in land held for sale and land development costs		(	1,641,915)	(	50,443,441)		-
Decrease (increase) in restricted deposits Increase in input value-added tax		(	12,725,617) 55,869,471)	(	13,657,192) 166,461,101)	(	4,385,879 198,968,411)
Increase in prepayments and other current assets		È	207,552,655)	è	76,150,578)	è	120,170,018)
Decrease in installment contract receivable		(	-	(	9,002,788	· · ·	9,002,852
Increase (decrease) in trade and other payables			23,322,143	(	1,536,482,533)		1,157,484,239
Cash generated from (used in) operations		(	2,361,224,304)	(	2,546,895,541)		615,339,129
Cash paid for income taxes		(	1,635,260)	(	564,033)	(	512,582)
Net Cash From (Used in) Operating Activities		(	2,362,859,564)	(	2,547,459,574)		614,826,547
CASH FLOWS FROM INVESTING ACTIVITIES							
Acquisitions of property and equipment	12	(	2,125,320,072)	(	1,478,870,447)	(	2,064,121,108)
Increase in other non-current assets		(	149,078,003)	(	184,693,102)	(	30,120,106)
Collections from related parties	25		22,914,084		27,479,102		39,440,905
Advances to related parties	25	(	17,362,078)	(	9,467,416)	(	45,743,477)
Decrease (increase) in land held for future development		(	8,864,054)	(	17,096,393)		43,892,916
Interest received			8,481,577		9,406,440		7,834,039
Proceeds from disposal of property and equipment			1,834,386		2,734,603		73,640,008
Net Cash Used in Investing Activities		(	2,267,394,160)	(	1,650,507,213)	(	1,975,176,823)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net increase in interest-bearing loans and borrowings			3,836,417,020		4,038,003,634		1,843,094,039
Proceeds from issuance of shares of stock			1,509,192,980		-		-
Interest paid		(	617,451,997)	(	467,358,205)	(	305,402,087)
Payments of cash dividends	26	(	161,105,942)	(	106,487,242)	(	108,349,994)
Repayments to related parties	25	(	21,390,502)	(	153,064,039)	(	141,049,161)
Increase in other non-current liabilities			3,301,748		223,939,876		91,791,319
Proceeds from borrowings from related parties	25		-		177,435,185		57,164,052
Decrease (increase) in other reserves		—	-	—			231,250,000
Net Cash From Financing Activities		—	4,548,963,307		3,712,469,209		1,668,498,168
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(	81,290,417)	(	485,497,578)		308,147,892
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR			438,510,937	_	924,008,515		615,860,623
CASH AND CASH EQUIVALENTS AT END OF YEAR	6	P	357,220,520	P	438,510,937	P	924,008,515

### Supplemental Information on Non-cash Investing and Financing Activities

1) Stock dividends declared and distributed by the Group amounted to P329.7 million in 2013, P244.9 million in 2012 and P113.0 million in 2011 (see Note 26.6).

<sup>2)</sup> On July 6, 2012, the Board of Directors of the Parent Company approved the acquisition of 100% shares of stock of Chelsea Shipping Corp. (CSC) via share-for-share swap. The agreed purchase price amounted to P1,578.0 million payable as 90% issuance of new common shares of the Parent Company and 10% cash. Accordingly, 171.35 million new common shares were issued in favor of Udenna Management & Resources Corp., a related party under common control. The acquisition of CSC is accounted for as business combination using pooling-of-interest method.

3) Certain hauling and heavy equipment with carrying amount of P23.7 million, P25.5 million and nil as of December 31, 2013, 2012 and 2011, respectively, are carried under finance leases (see Notes 12.6, 16.6 and 29.5).

4) The Group's tankers were revalued by an independent appraiser in each year from 2009. Revaluation reserves amounted to P286.6 million, P294.1 million and P74.0 million as of December 31, 2013, 2012 and 2011, respectively (see Notes 12.3 and 26.5).

# P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2013, 2012 AND 2011 (Amounts in Philippine Pesos)

# 1. CORPORATE INFORMATION

### 1.1 Incorporation and Operations

P-H-O-E-N-I-X Petroleum Philippines, Inc. (the Parent Company) was incorporated in the Philippines on May 8, 2002 and is 41% and 53% owned by P-H-O-E-N-I-X Petroleum Holdings, Inc. (PPHI), a company organized in the Philippines, as of December 31, 2013 and 2012, respectively.

The Parent Company's shares of stocks are listed with the Philippine Stock Exchange (PSE). The Parent Company is presently engaged in trading of petroleum products on wholesale and retail basis and operating of gas stations, oil depots, storage facilities and allied services. The registered office of the Parent Company, which is also its principal place of business, is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

PPHI was incorporated in the Philippines on May 31, 2006. PPHI's primary purpose is to provide management, investment and technical advice for commercial, industrial, manufacturing and other kinds of enterprises. PPHI's registered office is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The ultimate parent is Udenna Corporation, which is primarily organized to purchase, acquire, take over and manage all or any part of the rights, assets, business and property; undertake and assume the liabilities of any person, firm, association, partnership, syndicate of corporation; and to engage in the distribution, selling, importation, installation of pollution control devices, units and services, and all other pollution control related products and emission test servicing. The ultimate parent company's registered office is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The Parent Company has a total of 368 operating service stations, including 112 service stations in Luzon, 47 in the Visayas and 209 in Mindanao and a total of 70 service stations under construction as of December 31, 2013.

### 1.2 Subsidiaries, Associate and their Operations

The Parent Company holds ownership interests in the following entities as of December 31 (the Parent Company and the subsidiaries are collectively referred to as "the Group"):

_	2013	2012
P-F-L Petroleum Management, Inc. (PPMI)	100%	100%
P-H-O-E-N-I-X Global	1000/	1000/
Mercantile, Inc. (PGMI) Phoenix Petroterminals & Industrial	100%	100%
Phoenix Peroterniniais & Industriai Park Corp. (PPIPC)	100%	100%
Subic Petroleum Trading and Transport		
Phils., Inc. (SPTT)	100%	100%
Chelsea Shipping Corp. (CSC)	100%	100%
Bunkers Manila, Inc. (BMI)*	100%	100%
Michael, Inc. (MI)*	100%	100%
PNX – Chelsea Shipping Corp.		
(PNX – Chelsea)*	100%	100%
Chelsea Ship Management Marine		
Services Corp. (CSMMSC)*	100%	100%
Fortis Tugs Corp. (FTC)*	100%	-
Norse/Phil Marine Services Corp. (NPMSC)**	45%	-

\* Wholly-owned subsidiaries of CSC

\*\*Associate of CSC

All the subsidiaries were organized and incorporated in the Philippines.

PPMI is primarily engaged in organizing, managing, administering, running and supervising the operations and marketing of various kinds of services-oriented companies such as petroleum service stations. PPMI was registered with the Securities and Exchange Commission (SEC) on January 31, 2007.

PGMI was registered with the SEC on July 31, 2006 to engage in the manufacture, production and creation of all kinds of motor, and all other transportation lubricants, fluids and additives of all kinds and other petroleum products purposely for motor vehicles and other transportation. PGMI has temporarily ceased its operation since 2008.

PPIPC is engaged in real estate development. PPIPC was registered with the SEC on March 7, 1996. PPIPC is also registered with the Housing and Land Use Regulatory Board (HLURB) under Executive Order No. 648 and was granted to sell parcels of land on the Group's project, the Phoenix Petroleum Industrial Park (the Park).

SPTT was registered with the SEC on February 20, 2007 and is engaged in buying and selling, supply and distribution, importation and exportation, storage and delivery of all types of petroleum for industrial, marine, aviation and automotive use. It does not carry any inventory at any given time.

CSC was incorporated in the Philippines on July 17, 2006 and started commercial operations on January 1, 2007 and is engaged in maritime trade through conveying, carrying, loading, transporting, discharging and storing of petroleum products, goods and merchandise of every kind, over waterways in the Philippines.

BMI was registered with the SEC on March 7, 2000 to serve the growing demand of marine fuel (bunker) of foreign vessels calling on the ports of the Philippines. Aside from international bunkering, BMI also ventures into hauling of marine fuel and petroleum products for major oil companies.

MI, which was registered with the SEC on December 26, 1957 and whose corporate life was approved to be extended for another 50 years by the SEC on May 6, 2008, is engaged in the business of acquiring and operating floating equipment for charter or hire and for the conveyance and carriage of goods, wares, and merchandise of every description in the Philippines coastwise traffic without any fixed schedule. MI is also engaged in the trading of fuel oil.

PNX – Chelsea was incorporated on February 2, 2011 and is engaged in the ownership and operation of vessels for domestic trade for the purpose of conveyance or carriage of petroleum products, goods, wares and merchandise of every kind and description. As of December 31, 2012, PNX - Chelsea has not yet started commercial operations.

CSMMSC was incorporated on March 30, 2012 to carry on the business of ship management and to act as agent, broker, ship chandler or representative of foreign/domestic shipping corporations and individuals for the purpose of managing, operating, supervising, administering and developing the operation of vessels.

FTC was incorporated on April 8, 2013 and started commercial operations on November 8, 2013. It is engaged in the towage and salvage of marine vessels and other crafts including their cargoes upon seas, lakes, rivers, canals, bays, harbours, and other waterways between the various ports of the Philippines, and to acquire by purchase, charter, lease or modes recognized by law of obtaining title to or use of such equipment and properties, real or personal, which may be necessary to achieve such purpose.

NPMSC was incorporated on January 30, 2013 to engage in the business of providing technical ship services and to act as agent, broker, ship handler or representative of foreign/domestic shipping corporations and individuals for the purpose of operating, supervising, administering and developing the operation of vessels belonging to or which are or may be leased or operated by said shipping corporations and individuals, and to equip any and all kinds of ships, barges and vessels of every class and description owned by any shipping corporation. NPMSC started commercial operations on June 10, 2013.

PPMI's registered office is located at Penthouse, Valero Tower, 122 Valero Street, Salcedo Village, Makati City and its principal place of business is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The registered office of PGMI, CSC, BMI, MI and PNX – Chelsea, which is also their principal place of business, is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

PPIPC's registered office is located at 4<sup>th</sup> Floor, Phinma Plaza, 39 Plaza Drive, Rockwell Center, Makati City and its principal place of business is located at 26<sup>th</sup> Floor, The Fort Legend Tower, 3<sup>rd</sup> Avenue corner 31<sup>st</sup> Street, The Fort Global City, Taguig City.

The registered office of SPTT, which is also its principal place of business, is located at Units 113 and 115 Subic International Hotel, Alpha Building, Rizal Highway, Subic Bay Freeport Zone, Zambales.

The registered address of CSMMSC and FTC, which is also their principal place of business, is located at the 26/F, Fort Legend Towers, 3rd Ave. corner 31st St., Bonifacio Global City, Taguig City.

The registered office of NPMSC, which is also its principal place of business, is located at 2/F Harbor Centre II Bldg., Railroad and Delgado Sts., South Harbor, Port Area, Manila.

# 1.3 Acquisition of CSC

On September 6, 2012, CSC became a wholly owned subsidiary of the Parent Company upon the approval of the Parent Company's stockholders of the acquisition of the 100% of CSC's outstanding shares from Udenna Management Resources Corp. (UMRC), a related party under common ownership. The acquisition was initially approved by the Parent Company's Board of Directors (BOD) on July 6, 2012.

# 1.4 Approval of Consolidated Financial Statements

The financial statements of the Group as of and for the year ended December 31, 2013 (including the comparatives as of and for the years ended December 31, 2012 and 2011) were authorized for issue by the Parent Company's President and Chief Executive Officer on February 8, 2014.

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies that have been used in the preparation of these consolidated financial statements are summarized below and in the succeeding pages. These policies have been consistently applied to all the years presented, unless otherwise stated.

# 2.1 Basis of Preparation of Consolidated Financial Statements

# (a) Statement of Compliance with Philippine Financial Reporting Standards

The consolidated financial statements of the Group have been prepared in accordance with Philippine Financial Reporting Standards (PFRS). PFRS are adopted by the Financial Reporting Standards Council from the pronouncements issued by the International Accounting Standards Board (IASB).

The consolidated financial statements have been prepared using the measurement bases specified by PFRS for each type of assets, liabilities, income and expense. The measurement bases are more fully described in the accounting policies that follow.

# (b) Presentation of Financial Statements

The consolidated financial statements are presented in accordance with Philippine Accounting Standards (PAS) 1, *Presentation of Financial Statements*. The Group presents all items of income and expenses in a single consolidated statement of comprehensive income.

The Group presents a third statement of financial position as at the beginning of the preceding period when it applies an accounting policy retrospectively, or makes a retrospective restatement or reclassification of items that has a material effect on the information in the statement of financial position at the beginning of the preceding period. The related notes to the third statement of financial position are not required to be disclosed.

The Group's adoption of PAS 19 (Revised), *Employee* Benefits, resulted in material retrospective restatements on certain accounts as of December 31, 2012 and 2011 [see Note 2.2(a)(ii)]. Accordingly, the Group presented a third consolidated statement of financial position as of December 31, 2011 without the related notes, except for disclosures required under PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*.

### (c) Functional and Presentation Currency

These consolidated financial statements are presented in Philippine pesos, the Group's functional and presentation currency, and all values represent absolute amounts except when otherwise indicated.

Items included in the consolidated financial statements of the Group are measured using its functional currency, the currency of the primary economic environment in which the Group operates.

### 2.2 Adoption of New and Amended PFRS

### (a) Effective in 2013 that are Relevant to the Group

In 2013, the Group adopted for the first time the following new PFRS and revisions, amendments and improvements thereto that are relevant to the Group and effective for consolidated financial statements for the annual period beginning on or after July 1, 2012 or January 1, 2013:

PAS 1 (Amendment)	:	Presentation of Financial Statements -
		Presentation of Items of Other
		Comprehensive Income
PAS 19 (Revised)	:	Employee Benefits
PFRS 7 (Amendment)	:	Financial Instruments: Disclosures –
		Offsetting Financial Assets and
		Financial Liabilities
PFRS 10	:	Consolidated Financial Statements
PFRS 11	:	Joint Arrangements
PFRS 12	:	Disclosure of Interests in Other Entities
PAS 27 (Revised)	:	Separate Financial Statements
PAS 28 (Revised)	:	Investments in Associate and Joint
		Venture
PFRS 10, 11 and PFRS 12		
(Amendment)	:	Amendments to PFRS 10, 11 and 12 –
		Transition Guidance to PFRS 10, 11
		and 12

PFRS 13	:	Fair Value Measurement
Annual Improvements	:	Annual Improvements to PFRS
		(2009-2011 Cycle)

- 6 -

Discussed below and in the succeeding pages are the relevant information about these amended standards.

- (i) PAS 1 (Amendment), Financial Statements Presentation Presentation of Items of Other Comprehensive Income (effective from July 1, 2012). The amendment requires an entity to group items presented in other comprehensive income into those that, in accordance with other PFRS: (a) will not be reclassified subsequently to profit or loss and (b) will be reclassified subsequently to profit or loss when specific conditions are met. The amendment has been applied retrospectively; hence, the presentation of other comprehensive income has been modified to reflect the changes.
- (ii) PAS 19 (Revised), *Employee Benefits* (effective from January 1, 2013). The revision made a number of changes as part of the improvements throughout the standard. The main changes relate to defined benefit plans as follows:
  - eliminates the corridor approach under the existing guidance of PAS 19 and requires an entity to recognize all actuarial gains and losses arising in the reporting period;
  - streamlines the presentation of changes in plan assets and liabilities resulting in the disaggregation of changes into three main components of service costs, net interest on net defined benefit obligation or asset, and remeasurement; and,
  - enhances disclosure requirements, including information about the characteristics of defined benefit plans and the risks that entities are exposed to through participation in those plans.

The Group has applied PAS 19 (Revised) retrospectively in accordance with its transitional provisions. Consequently, it restated the comparative amounts disclosed in prior years and adjusted the cumulative effect of the changes against the 2012 and 2011 balances of the affected equity components as shown below.

	December 31, 2012							
	Effect of							
	As Previously Adoption of							
	Reported PAS 19 As Restated							
Changes in liabilities:								
Other non-current liabilities	(P 344,755,293) (P 12,102,743) (P 356,858,036)							
Deferred tax liabilities – net	( 114,004,950) <u>8,197,426</u> ( 105,807,524)							
Net decrease in equity	( <u>P 3,905,317</u> )							
Changes in components of equity:								
Revaluation reserves, net of tax	P 294,152,102 (P 11,729,072) P 282,423,030							
Retained earnings	1,852,093,238 <u>7,823,755</u> 1,859,916,993							
Net decrease in equity	( <u>P3,905,317</u> )							
	December 31, 2011							
	December 31, 2011 Effect of							
	Effect of As Previously Adoption of							
	Effect of							
Changes in liabilities:	Effect of As Previously Adoption of							
<i>Changes in liabilities:</i> Other non-current liabilities	Effect of As Previously Adoption of <u>Reported</u> PAS 19 As Restated (P 216,689,055) P 450,859 (P 216,238,196)							
0	Effect of As Previously Adoption of Reported PAS 19 As Restated							
Other non-current liabilities	Effect of As Previously Adoption of <u>Reported</u> PAS 19 As Restated (P 216,689,055) P 450,859 (P 216,238,196)							
Other non-current liabilities Deferred tax liabilities – net	Effect of           As Previously         Adoption of           Reported         PAS 19         As Restated           (P 216,689,055)         P 450,859         (P 216,238,196)           (8,917,909)         2,983,865         (5,934,044)							
Other non-current liabilities Deferred tax liabilities – net Net increase in equity <i>Changes in components of equity:</i> Revaluation reserves, net of tax	Effect of         As Previously       Adoption of         Reported       PAS 19       As Restated         (P 216,689,055)       P 450,859       (P 216,238,196)         ( 8,917,909)       2,983,865       ( 5,934,044)         P 3,434,724       P 73,957,965       (P 2,414,314)       P 71,543,651							
Other non-current liabilities Deferred tax liabilities – net Net increase in equity Changes in components of equity:	Effect of         As Previously       Adoption of         Reported       PAS 19       As Restated         (P 216,689,055)       P 450,859       (P 216,238,196)         ( 8,917,909)       2,983,865       ( 5,934,044)         P<3,434,724							

		2012	
		Effect of	
	As Previously Reported	Adoption of PAS 19	As Restated
	Reported	F713 17	<u>Its Restated</u>
Changes in profit or loss:			
Selling and administrative expenses	P 1,475,913,877	(P 2,252,271)	P 1,473,661,606
Finance costs	518,221,415	1,499,078	519,720,493
Tax expense	21,095,072	(1,221,524)	19,873,548
Net decrease in net profit	<u>P 2,015,230,364</u>	( <u>P 1,974,717</u> )	<u>P 2,013,255,647</u>
Changes in other comprehensive income:			
Remeasurements on retirement			
benefit obligation	P -	(P 13,306,797)	(P 13,306,797)
Tax expense	( <u>99,542,130</u> )	3,992,039	( <u>95,550,091</u> )
	( <u>P 99,542,130</u> )	( <u>P 9,314,758</u> )	( <u>P 108,856,888</u> )
		2011	
		2011 Effect of	
	As Previously		
	As Previously Reported	Effect of	As Restated
Channes in profit or loss:		Effect of Adoption of	As Restated
<i>Changes in profit or loss:</i> Selling and administrative expenses	Reported	Effect of Adoption of PAS 19	
<i>Changes in profit or loss:</i> Selling and administrative expenses Finance costs		Effect of Adoption of	<u>As Restated</u> P 1,252,202,614 347,968,406
Selling and administrative expenses	<u>Reported</u> P 1,253,550,743	Effect of Adoption of PAS 19 (P 1,348,129)	P 1,252,202,614
Selling and administrative expenses Finance costs	Reported P 1,253,550,743 346,537,077	Effect of Adoption of PAS 19 (P 1,348,129) 1,431,329	P 1,252,202,614 347,968,406
Selling and administrative expenses Finance costs Tax expense Net decrease in net profit	Reported P 1,253,550,743 346,537,077 42,409,094	Effect of Adoption of PAS 19 (P 1,348,129) 1,431,329 ( 1,249,081)	P 1,252,202,614 347,968,406 41,160,013
Selling and administrative expenses Finance costs Tax expense	Reported P 1,253,550,743 346,537,077 42,409,094	Effect of Adoption of PAS 19 (P 1,348,129) 1,431,329 ( 1,249,081)	P 1,252,202,614 347,968,406 41,160,013
Selling and administrative expenses Finance costs Tax expense Net decrease in net profit <i>Changes in other comprehensive income:</i>	Reported P 1,253,550,743 346,537,077 42,409,094	Effect of Adoption of PAS 19 (P 1,348,129) 1,431,329 ( 1,249,081)	P 1,252,202,614 347,968,406 41,160,013 P 1,641,331,033 (P 166,617)
Selling and administrative expenses Finance costs Tax expense Net decrease in net profit <i>Changes in other comprehensive income:</i> Remeasurements on retirement	<u>Reported</u> P 1,253,550,743 346,537,077 <u>42,409,094</u> <u>P 1,642,496,914</u>	Effect of Adoption of <u>PAS 19</u> (P 1,348,129) 1,431,329 ( <u>1,249,081</u> ) ( <u>P 1,165,881</u> )	P 1,252,202,614 347,968,406 41,160,013 P 1,641,331,033

The effect of the adoption of PAS 19 (Revised) on the 2012 and 2011 consolidated statements of comprehensive income is presented below.

The adoption of PAS 19 (Revised) have the following effects on the Group's consolidated statements of cash flows for the years ended December 31, 2012 and 2011:

				2012		
				Effect of		
	P	As Previously	А	doption of		
		Reported		PAS 19		As Restated
Profit before tax Increase in other non-current liabilities	Р	646,829,165 248,294,411	Р (	24,354,535 24,354,535)	Р	671,183,700 223,939,876
				2011		
				Effect of		
	A	As Previously	А	doption of		
		Reported		PAS 19		As Restated
Profit before tax Increase in other non-current liabilities	Р	598,955,391 91,708,119	(P	83,200) 83,200	Р	598,872,191 91,791,319

The retrospective restatements caused an increase in the basic and diluted earnings per share in 2012, from P0.46 to P0.48, after adjustment for stock dividends (see Note 27). The adoption of PAS 19 (Revised) did not affect the basic and diluted earnings per share in 2011.

- (iii) PFRS 7 (Amendment), Financial Instruments: Disclosures Offsetting Financial Assets and Financial Liabilities (effective from January 1, 2013). The amendment requires entities to disclose information about rights of offset and related arrangements (such as collateral posting requirements) for financial instruments under an enforceable master netting agreement or similar arrangement. This amendment did not have a significant impact on the Group's consolidated financial statements as the Group is not setting off financial instruments in accordance with PAS 32 and does not have relevant offsetting arrangements.
- (iv) Consolidation, Joint Arrangements, Associates and Disclosures

In 2013, the Group has adopted the following consolidation standards that are relevant to the Group and effective as of January 1, 2013:

• PFRS 10 (Amendment), *Consolidated Financial Statements*, changes the definition of control focusing on three elements which determines whether the investor has control over the investee such as the (a) power over the investee, (b) exposure or rights to variable returns from involvement with the investee; and (c) ability to use such power to affect the returns. This standard also provides additional guidance to assist in determining controls when this is difficult to assess, particularly in situation where an investor that owns less than 50% of the voting rights in an investee may demonstrate control to the latter.

- PFRS 11 (Amendment), *Joint Arrangements*, deals with how a joint arrangement is classified and accounted for based on the rights and obligations of the parties to the joint arrangement by considering the structure, the legal form of the arrangements, the contractual terms agreed by the parties to the arrangement, and, when relevant, other facts and circumstances. The option of using proportionate consolidation for arrangement classified as jointly controlled entities under the previous standard has been eliminated. This new standard now requires the use of equity method in accounting for arrangement classified as joint venture.
- PFRS 12 (Amendment), *Disclosures of Interest in Other Entities*, integrates and makes consistent the disclosure requirements for entities that have interest in subsidiaries, joint arrangements, associates, special purpose entities and unconsolidated structured entities. In general, this requires more extensive disclosure about the risks to which an entity is exposed from its involvement with structured entities.
- PAS 27 (Revised), *Separate Financial Statements*, deals with the requirements solely to separate financial statements while PAS 28 (revised), *Investments in Associates and Joint Ventures*, includes the requirements for joint ventures, as well as for associates, to be accounted for using the equity method.

Subsequent to the issuance of these standards, amendments to PFRS 10, PFRS 11 and PFRS 12 were issued to clarify certain transitional guidance for the first-time application of the standards. The guidance clarifies that an entity is not required to apply PFRS 10 retrospectively in certain circumstances and clarifies the requirements to present adjusted comparatives. The guidance also made changes to PFRS 10 and PFRS 12 which provide similar relief from the presentation or adjustment of comparative information for periods prior to the immediately preceding period. Further, it provides relief by removing the requirements to present comparatives for disclosure relating to unconsolidated structure entities for any period before the first annual period for which PFRS 12 is applied.

The Group has evaluated the various facts and circumstances related to its interests in other entities and have determined that the adoption of the foregoing standards had no material impact on the amounts recognized in the consolidated financial statements.

- (v) PFRS 13, Fair Value Measurement (effective from January 1, 2013). This new standard clarifies the definition of fair value and provides guidance and enhanced disclosures about fair value measurements. The requirements under this standard do not extend the use of fair value accounting but provide guidance on how it should be applied to both financial instrument items and non-financial items for which other PFRSs require or permit fair value measurements or disclosures about fair value measurements, except in certain circumstances. The amendment applies prospectively from annual period beginning January 1, 2013; hence, disclosure requirements need not be presented in the comparative information in the first year of operation. The application of this new standard had no significant impact on the amounts recognized in the consolidated financial statements.
- (vi) 2009-2011 Annual Improvements to PFRS. Annual improvements to PFRS (2009-2011 Cycle) made minor amendments to a number of PFRS. Among those improvements, the following amendments are relevant to the Group but management does not expect a material impact on the Group's consolidated financial statements:
  - (a) PAS 1 (Amendment), Presentation of Financial Statements Clarification of the Requirements for Comparative Information. The amendment clarifies that a statement of financial position at the beginning of the preceding period (third statement of financial position) is required when an entity applies an accounting policy retrospectively, or makes a retrospective restatement or reclassification of items that has a material effect on the information in the third statement of financial position. The amendment specifies that other than disclosures of certain specified information in accordance with PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors, related notes to the opening statement of financial position are not required to be presented.

Consequent to the Group's adoption of PAS 19 (Revised) in the current year which resulted in retrospective restatement of the prior years' consolidated financial statements, the Group has presented a third consolidated statement of financial position as of January 1, 2012 without the related notes, except for the disclosure requirements of PAS 8.

(b) PAS 16 (Amendment), Property, Plant and Equipment – Classification of Servicing Equipment. The amendment addresses a perceived inconsistency in the classification requirements for servicing equipment which resulted in classifying servicing equipment as part of inventory when it is used for more than one period. It clarifies that items such as spare parts, stand-by equipment and servicing equipment shall be recognized as property, plant and equipment when they meet the definition of property, plant and equipment, otherwise, these are classified as inventory. This amendment had no impact on the Group's consolidated financial statements since it has been recognizing those servicing equipment in accordance with the recognition criteria under PAS 16. (c) PAS 32 (Amendment), *Financial Instruments: Presentation – Tax Effect of Distributions to Holders of Equity Instruments.* The amendment clarifies that the consequences of income tax relating to distributions to holders of an equity instrument and to transaction costs of an equity transaction shall be accounted for in accordance with PAS 12, *Income Taxes.* Accordingly, income tax relating to distributions to holders of an equity instrument is recognized in profit or loss while income tax related to the transaction costs of an equity. This amendment had no effect on the Group's consolidated financial statements as it did not make any distributions to holders of equity instruments.

### (b) Effective in 2013 that are not Relevant to the Group

The following amendments and interpretation to PFRS are mandatory for accounting periods beginning on or after January 1, 2013 but are not relevant to the Group's consolidated financial statements:

Annual Improvements 2009-2011 Cycle		
PAS 34 (Amendment)	:	Interim Financial Reporting – Interim Financial Reporting and Segment Information for Total Assets and Liabilities
PFRS 1 (Amendments)	:	First-time Adoption of PFRS – Government Loans, and Repeated Application of PFRS 1 and Borrowing Cost
Philippine Interpretation		Č
International Financial		
Reporting Interpretation		
Committee 20	:	Stripping Costs in the Production Phase of a Surface Mine

### (c) Effective Subsequent to 2013 but not Adopted Early

There are new PFRS, amendments and annual improvements to existing standards that are effective for periods subsequent to 2013. Management has initially determined the following pronouncements, which the Group will apply in accordance with their transitional provisions, to be relevant to its consolidated financial statements:

 (i) PAS 19 (Amendment), Employee Benefits: Defined Benefit Plans - Employee Contributions (effective from January 1, 2014). The amendment clarifies that if the amount of the contributions from employees or third parties is dependent on the number of years of service, an entity shall attribute the contributions to periods of service using the same attribution method (i.e., either using the plan's contribution formula or on a straight-line basis) for the gross benefit. Management has initially determined that this amendment will have no impact on the Group's consolidated financial statements.

- (ii) PAS 32 (Amendment), Financial Instruments: Presentation Offsetting Financial Assets and Financial Liabilities (effective from January 1, 2014). The amendment provides guidance to address inconsistencies in applying the criteria for offsetting financial assets and financial liabilities. It clarifies that a right of set-off is required to be legally enforceable, in the normal course of business, in the event of default and in the event of insolvency or bankruptcy of the entity and all of the counterparties. The amendment also clarifies the principle behind net settlement and includes an example of a gross settlement system with characteristics that would satisfy the criterion for net settlement. The Group does not expect this amendment to have a significant impact on its consolidated financial statements.
- (iii) PAS 36 (Amendment), Impairment of Assets Recoverable Amount Disclosures for Non-financial Assets (effective from January 1, 2014). The amendment clarifies that the requirements for the disclosure of information about the recoverable amount of assets or cash-generating units is limited only to the recoverable amount of impaired assets that is based on fair value less cost of disposal. It also introduces an explicit requirement to disclose the discount rate used in determining impairment (or reversals) where recoverable amount based on fair value less cost of disposal is determined using a present value technique. Management will reflect in its subsequent years' consolidated financial statements the changes arising from this relief on disclosure requirements.
- (iv) PAS 39 (Amendment), Financial Instruments: Recognition and Measurement -Novation of Derivatives and Continuation of Hedge Accounting (effective January 1, 2014). The amendment provides some relief from the requirements on hedge accounting by allowing entities to continue the use of hedge accounting when a derivative is novated to a clearing counterparty resulting in termination or expiration of the original hedging instrument as a consequence of laws and regulations, or the introduction thereof. As the Group neither enters into transactions involving derivative instruments nor it applies hedge accounting, the amendment will not have impact on the consolidated financial statements.
- (v) PFRS 9, Financial Instruments: Classification and Measurement. This is the first part of a new standard on financial instruments that will replace PAS 39, Financial Instruments: Recognition and Measurement, in its entirety. The first phase of the standard was issued in November 2009 and October 2010 and contains new requirements and guidance for the classification, measurement and recognition of financial assets and financial liabilities. It requires financial assets to be classified into two measurement categories: amortized cost or fair value. Debt instruments that are held within a business model whose objective is to collect the contractual cash flows that represent solely payments of principal and interest on the principal outstanding are generally measured at amortized cost. All other debt instruments and equity instruments are measured at fair value. In addition, PFRS 9 allows entities to make an irrevocable election to present subsequent changes in the fair value of an equity instrument that is not held for trading in other comprehensive income.

The accounting for embedded derivatives in host contracts that are financial assets is simplified by removing the requirement to consider whether or not they are closely related, and, in most arrangement, does not require separation from the host contract.

For liabilities, the standard retains most of the PAS 39 requirements which include amortized cost accounting for most financial liabilities, with bifurcation of embedded derivatives. The main change is that, in case where the fair value option is taken for financial liabilities, the part of a fair value change due to the liability's credit risk is recognized in other comprehensive income rather than in profit or loss, unless this creates an accounting mismatch.

In November 2013, the IASB has published amendments to International Financial Reporting Standard (IFRS) 9 that contain new chapter and model on hedge accounting that provides significant improvements principally by aligning hedge accounting more closely with the risk management activities undertaken by entities when hedging their financial and non-financial risk exposures. The amendment also now requires changes in the fair value of an entity's own debt instruments caused by changes in its own credit quality to be recognized in other comprehensive income rather in profit or loss. It also includes the removal of the January 1, 2015 mandatory effective date of IFRS 9.

To date, the remaining chapter of IFRS 9 and PFRS 9 dealing with impairment methodology is still being completed. Further, the IASB is currently discussing some limited modifications to address certain application issues regarding classification of financial assets and to provide other considerations in determining business model

The Group does not expect to implement and adopt PFRS 9 until its effective date. In addition, management is currently assessing the impact of PFRS 9 on the consolidated financial statements of the Group and it plans to conduct a comprehensive study of the potential impact of this standard prior to its mandatory adoption date to assess the impact of all changes.

(vi) Annual Improvements to PFRS. Annual improvements to PFRS (2010-2012 Cycle) and PFRS (2011-2013 Cycle) made minor amendments to a number of PFRS, which are effective for annual period beginning on or after July 1, 2014. Among those improvements, the following amendments are relevant to the Group but management does not expect a material impact on the Group's consolidated financial statements:

### Annual Improvements to PFRS (2010-2012 Cycle)

(a) PAS 16 (Amendment), *Property, Plant and Equipment* and PAS 38 (Amendment), *Intangible Assets.* The amendments clarify that when an item of property, plant and equipment, and intangible assets is revalued, the gross carrying amount is adjusted in a manner that is consistent with a revaluation of the carrying amount of the asset.

- (b) PAS 24 (Amendment), Related Party Disclosures. The amendment clarifies that entity providing key management services to a reporting entity is deemed to be a related party of the latter. It also requires and clarifies that the amounts incurred by the reporting entity for key management personnel services that are provided by a separate management entity should be disclosed in the consolidated financial statements, and not the amounts of compensation paid or payable by the key management entity to its employees or directors.
- (c) PFRS 13 (Amendment), Fair Value Measurement. The amendment, through a revision only in the basis of conclusion of PFRS 13, clarifies that issuing PFRS 13 and amending certain provisions of PFRS 9 and PAS 39 related to discounting of financial instruments, did not remove the ability to measure short-term receivables and payables with no stated interest rate on an undiscounted basis, when the effect of not discounting is immaterial.

## Annual Improvement to PFRS (2011-2013 Cycle)

PFRS 13 (Amendment), *Fair Value Measurement*. The amendment clarifies that the scope of the exception for measuring the fair value of a group of financial assets and financial liabilities on a net basis (the portfolio exception) applies to all contracts within the scope of, and accounted for in accordance with, PAS 39 or PFRS 9, regardless of whether they meet the definitions of financial assets or financial liabilities as defined in PAS 32.

### 2.3 Basis of Consolidation

The Group obtains and exercises control through voting rights. The Group's consolidated financial statements comprise the accounts of the Parent Company and its subsidiaries (see Note 1) after the elimination of intercompany transactions. All intercompany balances and transactions with subsidiaries, including income, expenses and dividends, are eliminated in full. Unrealized profits and losses from intercompany transactions that are recognized in assets are also eliminated in full. Intercompany losses that indicate an impairment are recognized in the consolidated financial statements.

The financial statements of subsidiaries are prepared for the same reporting period as the Group, using consistent accounting principles.

The Parent Company accounts for its investments in subsidiaries and an associate as follows:

### (a) Investments in Subsidiaries

Subsidiaries are entities (including structured entities) over which the Parent Company has control. The Parent Company controls an entity when it is exposed, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date the Parent Company obtains control until such time that such control ceases. The acquisition method is applied to account for acquired subsidiaries. This requires recognizing and measuring the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Parent Company, if any. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred and subsequent change in the fair value of contingent consideration is recognized directly in profit or loss.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognizes any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the Group's share of the identifiable net assets acquired is recognized as goodwill (see Note 15). If this is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognized directly as gain.

On the other hand, business combinations arising from transfers or acquisition of interests in entities that are under the common control of the shareholder that controls the Group are normally accounted for under the pooling-of-interests method and reflected in the consolidated financial statements as if the business combination had occurred at the beginning of the earliest comparative period presented, or if later, at the date that common control was established; for this purpose, comparatives are restated. The assets and liabilities acquired are recognized in the Group's consolidated financial statements at the carrying amounts recognized previously. The difference between the consideration transferred and the net assets of the subsidiary acquired is recognized as Other Reserves as part of the equity.

# (b) Investment in an Associate

Associate is an entity over which the Group is able to exert significant influence but not control and which are neither subsidiaries nor interests in a joint venture. Investments in associate are initially recognized at cost and subsequently accounted for using the equity method.

#### 2.4 Financial Assets

Financial assets are recognized when the Group becomes a party to the contractual terms of the financial instrument. Financial assets are classified into the following categories: financial assets at fair value through profit or loss (FVTPL), loans and receivables, held-to-maturity investments and available-for-sale financial assets. Financial assets are assigned to the different categories by management on initial recognition, depending on the purpose for which the investments were acquired.

Regular purchases and sales of financial assets are recognized on their trade date. All financial assets that are not classified as at FVTPL are initially recognized at fair value plus any directly attributable transaction costs. Financial assets carried at FVTPL are initially recorded at fair value and transaction costs related to it are recognized in profit or loss.

Currently, the financial assets category relevant to the Group is loans and receivables.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivables. They are included in current assets, except for maturities greater than 12 months after the reporting period which are classified as non-current assets.

The Group's financial assets categorized as loans and receivables are presented as Cash and Cash Equivalents, Trade and Other Receivables, Due from Related Parties, Restricted Deposits (presented as part of Current Assets and part of Other Non-Current Assets in the consolidated statement of financial position), Installment Contract Receivable, and Refundable Rental Deposits (presented as part of Other Non-Current Assets in the consolidated statement of financial position). Cash and cash equivalents are defined as cash on hand, savings and demand deposits and short-term, highly liquid investments readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

Loans and receivables are subsequently measured at amortized cost using the effective interest method, less impairment loss, if any. Impairment loss is provided when there is objective evidence that the Group will not be able to collect all amounts due to it in accordance with the original terms of the receivables. The amount of the impairment loss is determined as the difference between the assets' carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred), discounted at the financial asset's original effective interest rate or current effective interest rate determined under the contract if the loan has a variable interest rate.

All income and expenses, including impairment losses, relating to financial assets that are recognized in profit or loss are presented as part of Finance Costs or Finance Income in the consolidated statement of comprehensive income.

Non-compounding interest and other cash flows resulting from holding financial assets are recognized in profit or loss when earned, regardless of how the related carrying amount of financial assets is measured.

The financial assets are derecognized when the contractual rights to receive cash flows from the financial instruments expire, or when the financial assets and all substantial risks and rewards of ownership have been transferred to another party.

# 2.5 Inventories

Inventories are valued at the lower of cost and net realizable value. Cost is determined using the moving average method. The cost of inventories include all costs directly attributable to acquisitions, such as the purchase price, import duties and other taxes that are not subsequently recoverable from taxing authorities.

Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

# 2.6 Land Held for Sale and Land Development Costs

Land held for sale and land development costs are valued at the lower of cost and net realizable value. Land held for sale and land development costs includes the cost of land and actual development costs incurred up to the end of reporting period. Interest incurred during the development of the project is capitalized (see Note 2.19).

Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of developing and the estimated costs necessary to make the sale.

# 2.7 Prepayments and Other Current Assets

Prepayments and other current assets pertain to other resources controlled by the Group as a result of past events. They are recognized in the consolidated financial statements when it is probable that the future economic benefits will flow to the entity and the asset has a cost or value that can be measured reliably.

Other recognized assets of similar nature, where future economic benefits are expected to flow to the Group beyond one year after the end of the reporting period (or in the normal operating cycle of the business, if longer), are classified as non-current assets.

# 2.8 Land Held For Future Development

Land held for future development is valued at the lower of cost and net realizable value. Cost includes purchase price and other costs directly attributable to the acquisition of land.

Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of developing and estimated costs necessary to make the sale.

# 2.9 Property and Equipment

Land is stated at cost less any impairment in value. Tankers are measured at revalued amount less accumulated depreciation. All other property and equipment are carried at acquisition cost less accumulated depreciation and amortization and any impairment in value. The cost of an asset comprises its purchase price and directly attributable costs of bringing the asset to working condition for its intended use. Expenditures for additions, major improvements and renewals are capitalized; expenditures for repairs and maintenance are charged to expense as incurred, except for periodic drydocking costs performed at least every two years on the vessel which are capitalized (see Note 2.10).

Following initial recognition, tankers are carried at revalued amounts less any subsequent accumulated depreciation and any accumulated impairment losses.

Revalued amounts represent fair values determined by external professional valuers unless market-based factors indicate immediate impairment risk. Fair value is determined on the replacement cost of an asset with an equally satisfactorily substitute asset, which is normally derived from the current acquisition cost of a similar asset, new or used, or of an equivalent productive capacity or service potential. In estimating the fair value of the properties, it takes into account a market participant's ability to generate economic benefits by using the assets in its highest and best use.

Any revaluation surplus is recognized in other comprehensive income and credited to the Revaluation Reserves account in the consolidated statement of changes in equity. Any revaluation deficit directly offsetting a previous surplus in the same asset is charged to other comprehensive income to the extent of any revaluation surplus in equity relating to this asset and the remaining deficit, if any, is recognized in profit or loss. Annually, an amount from the Revaluation Reserves is transferred to Retained Earnings for the related depreciation relating to the revaluation increment. Upon disposal of the revalued assets, amounts included in Revaluation Reserves is transferred to Retained Earnings.

Revaluations are performed at least every two years ensuring that the carrying amount does not materially differ from that which would be determined using fair value at the end of reporting period, unless circumstances require annual revaluation.

Depreciation is computed on the straight-line basis over the estimated useful lives of the assets as follows:

Tankers	30 years
Buildings, depot and pier facilities	5-25 years
Vessel equipment	5 years
Transportation and other equipment	1-10 years
Hauling and heavy equipment	1-5 years
Gasoline station equipment	1-5 years
Office furniture and equipment	1-3 years

Leasehold and land improvements are amortized over the terms of the related leases or the useful lives of the improvements, whichever is shorter.

Hauling and heavy equipment held under finance lease agreements (see Note 2.15) are depreciated over their expected useful lives (determined by reference to comparable owned assets) or over the term of lease, if shorter.

Construction in progress represents properties under construction and on-going major repair works and is stated at cost. This includes cost of construction and applicable borrowing costs (see Note 2.19). The account is not depreciated until such time that the assets are completed and available for use.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2.17).

The residual values and estimated useful lives of property and equipment are reviewed, and adjusted, if appropriate, at the end of each reporting period.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in profit or loss the year the item is derecognized.

# 2.10 Drydocking Costs

Drydocking costs are considered major repairs that preserve the life of the vessel. As an industry practice, costs associated with drydocking are amortized over two years or until the next drydocking occurs, whichever comes earlier. When significant drydocking expenditures occur prior to their expiry of this period, any remaining unamortized balance of the original drydocking costs is expensed in the month of subsequent drydocking.

Amortization of drydocking costs starts only when the process has been completed and the related vessel is ready for use.

The carrying amount of drydocking costs, presented as part of the Other Non-current Asset account in the consolidated statement of financial position, is written down immediately to its recoverable amount if the carrying amount is greater than its estimated recoverable amount (see Note 2.17).

# 2.11 Financial Liabilities

Financial liabilities, which include interest-bearing loans and borrowings, trade and other payables (excluding income tax payable), due to related parties and security deposits (presented under Other Non-Current Liabilities in the consolidated statement of financial position), are recognized when the Group becomes a party to the contractual terms of the instrument. All interest-related charges incurred on financial liability are recognized as an expense in profit or loss under the caption Finance Costs in the consolidated statement of comprehensive income.

Interest charges that are attributable to the acquisition, construction or production of a qualifying asset (i.e., an asset that takes a substantial period of time to get ready for its intended use or sale) are capitalized as part of the cost of such asset (see Note 2.19). All other interest related charges are recognized as an expense in the consolidated statement of comprehensive income under the caption Finance Costs.

Interest-bearing loans and borrowings are raised for support of long-term funding of operations. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are charged to profit or loss on an accrual basis using the effective interest method and are added to the carrying amount of the instrument to the extent that these are not settled in the period in which they arise.

Trade and other payables, due to related partiess and security deposits are recognized initially at their fair values and subsequently measured at amortized cost, using effective interest method for maturities beyond one year, less settlement payments.

Obligations under finance lease (included as part of Interest-bearing Loans and Borrowings) are recognized at amounts equal to the fair value of the leased property or, if lower, at the present value of minimum lease payments, at the inception of the lease (see Notes 2.15 and 29.5).

Dividend distributions to shareholders are recognized as financial liabilities upon declaration of the Parent Company.

Financial liabilities are classified as current liabilities if payment is due to be settled within one year or less after the reporting period (or in the normal operating cycle of the business, if longer), or the Group does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting period. Otherwise, these are presented as non-current liabilities.

Financial liabilities are derecognized from the consolidated statement of financial position only when the obligations are extinguished either through discharge, cancellation or expiration. The difference between the carrying amount of the financial liability derecognized and the consideration paid or payable is recognized in profit or loss.

# 2.12 Provisions and Contingencies

Provisions are recognized when present obligations will probably lead to an outflow of economic resources and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. A present obligation arises from the presence of a legal or constructive commitment that has resulted from past events.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the end of the reporting period, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. When time value of money is material, long-term provisions are discounted to their present values using a pretax rate that reflects market assessments and the risks specific to the obligation. The increase in provision due to passage of time is recognized as interest expense. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

In those cases where the possible outflow of economic resource as a result of present obligations is considered improbable or remote, or the amount to be provided for cannot be measured reliably, no liability is recognized in the consolidated financial statements. Similarly, possible inflows of economic benefits to the Group that do not yet meet the recognition criteria of an asset are considered contingent assets, hence, are not recognized in the consolidated financial statements. On the other hand, any reimbursement that the Group can be virtually certain to collect from a third party with respect to the obligation is recognized as a separate asset not exceeding the amount of the related provision.

#### 2.13 Business Combinations

Business acquisitions are accounted for using the acquisition method of accounting.

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed (see Note 2.17).

Negative goodwill which is the excess of the Group's interest in the net fair value of net identifiable assets acquired over acquisition cost is charged directly to income.

For the purpose of impairment testing, goodwill is allocated to cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The cash-generating units or groups of cash-generating units are identified according to operating segment.

Gains and losses on the disposal of an interest in a subsidiary include the carrying amount of goodwill relating to it.

If the business combination is achieved in stages, the acquirer is required to remeasure its previously held equity interest in the acquiree at its acquisition-date fair value and recognize the resulting gain or loss, if any, in the profit or loss or other comprehensive income, as appropriate.

Any contingent consideration to be transferred by the Group is recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognized in accordance with PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

Under the pooling-of-interest method, similar accounts of the entities are combined on a line-by-line basis except for the equity accounts which were offset with the new shares issued by the new entity in which the difference between the net assets received and the amount of the consideration issued (shares and cash) is accounted for as Other Reserves.

# 2.14 Revenue and Expense Recognition

Revenue comprises revenue from the sale of goods and rendering of services measured by reference to the fair value of consideration received or receivable by the Group for goods sold and services rendered, excluding value-added tax (VAT), rebates and trade discounts.

Revenue is recognized to the extent that the revenue can be reliably measured; it is probable that the economic benefits will flow to the Group; and the costs incurred or to be incurred can be measured reliably. In addition, the following specific recognition criteria must also be met before revenue is recognized:

- (a) Sale of goods Revenue is recognized when the risks and rewards of ownership of the goods have passed to the buyer, i.e. when the customer has acknowledged delivery of goods or when the customer has taken undisputed delivery of goods.
- (b) Charter fees Revenue, which consists mainly of charter income arising from the charter hire of its tankers, is recognized based on the type of charter arrangement entered into, either under a time charter (TC) or a continuing voyage charter (CVC). Under a TC, revenue is recognized based on the terms of the contract [see Note 3.1(d)]. Under a CVC, revenue is recognized upon completion of the voyage; however, appropriate accrual of revenue is made at the end of the reporting period.
- (c) Fuel service and other revenues, port revenues and storage income Revenue is recognized when the performance of contractually agreed tasks has been substantially rendered. This account includes franchise income, which has minimal amount. In addition, this includes revenue arising from port and cargo handling services.
- (d) Interest income Revenue is recognized as the interest accrues taking into account the effective yield on the asset.
- (e) Rent income Revenue is recognized on a straight-line basis over the lease term (see Note 2.15).

Cost and expenses are recognized in the profit or loss upon utilization of goods or services or at the date they are incurred. All finance costs are reported in profit or loss on an accrual basis, except capitalized borrowing costs which are included as part of the cost of the related qualifying asset (see Note 2.19).

The cost of real estate sold, if any, before the completion of the development is determined based on the actual costs incurred to date which include the cost of land plus estimated costs to complete the project development. The estimated expenditures for the development of sold real estate, as determined by project engineers, are charged to Cost of Sales and Services account in the consolidated statement of comprehensive income with a corresponding credit to accrued expenses presented under the Trade and Other Payables account in the consolidated statement of financial position. Effects of any revisions in the total project cost estimates are recognized in the year in which the changes become known.

# 2.15 Leases

The Group accounts for its leases as follows:

(a) Group as Lessee

Leases which transfer to the Group substantially all risks and benefits incidental to ownership of the leased item are classified as finance leases and are recognized as assets and liabilities in the consolidated statement of financial position at amounts equal to the fair value of the leased property at the inception of the lease or, if lower, at the present value of minimum lease payments. Lease payments are apportioned between the finance costs and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability.

Finance costs are recognized in profit or loss. Capitalized leased assets are depreciated over the shorter of the estimated useful life of the asset or the lease term.

Finance lease obligations, net of finance charges, are included in Interest-bearing Loans and Borrowings account in the consolidated statement of financial position.

Leases which do not transfer to the Group substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments are recognized as expense in the consolidated statement of comprehensive income on a straight-line basis over the lease term. Associated costs, such as maintenance and insurance, are expensed as incurred.

(b) Group as Lessor

Leases wherein the Group substantially transfers to the lessee all risks and benefits incidental to ownership of the leased item are classified as finance leases and are presented as receivable at an amount equal to the Group's net investment in the lease. Finance income is recognized based on the pattern reflecting a constant periodic rate of return on the Group's net investment outstanding in respect of the finance lease.

Leases which do not transfer to the lessee substantially all the risks and benefits of ownership of the asset are classified as operating leases. Lease income from operating leases is recognized in profit or loss on a straight-line basis over the lease term.

The Group determines whether an arrangement is, or contains a lease based on the substance of the arrangement. It makes an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

# 2.16 Foreign Currency Transactions and Translations

The accounting records of the Group are maintained in Philippine pesos. Foreign currency transactions during the year are translated into the functional currency at exchange rates which approximate those prevailing on transaction dates.

Foreign currency gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in profit or loss.

# 2.17 Impairment of Non-financial Assets

The Group's property and equipment and goodwill are subject to impairment testing. Individual assets or cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

For purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level.

Impairment loss is recognized for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amounts which is the higher of its fair value less costs to sell and its value in use. In determining value in use, management estimates the expected future cash flows from each cash-generating unit and determines the suitable interest rate in order to calculate the present value of those cash flows. The data used for impairment testing procedures are directly linked to the Group's latest approved budget, adjusted as necessary to exclude the effects of asset enhancements. Discount factors are determined individually for each cash-generating unit and reflect management's assessment of respective risk profiles, such as market and asset-specific risk factors.

All assets are subsequently reassessed for indications that an impairment loss previously recognized may no longer exist. An impairment loss, except impairment loss on goodwill (see Note 2.13), is reversed if the asset's or cash generating unit's recoverable amount exceeds its carrying amount.

#### 2.18 Employee Benefits

The Group provides post-employment benefits to employees through a defined benefit plan, as well as a defined contribution plan.

#### (a) Defined Benefit Plan

A defined benefit plan is a post-employment plan that defines an amount of post-employment benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and salary. The legal obligation for any benefits from this kind of post-employment plan remains with the Group, even if plan assets, if any, for funding the defined benefit plan have been acquired. Plan assets, if any, may include assets specifically designated to a long-term benefit fund, as well as qualifying insurance policies. The Group's post-employment benefit pension plan covers all regular full-time employees.

The liability recognized in the consolidated statement of financial position for a defined benefit plan is the present value of the defined benefit obligation at the end of the reporting period. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using a discount rate derived from the interest rates of a zero coupon government bonds as published by Philippine Dealing and Exchange Corporation, that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating to the terms of the related post-employment liability.

Remeasurements, comprising of actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions and the return on plan assets (excluding amount included in interest) are reflected immediately in the consolidated statement of financial position with a charge or credit recognized in other comprehensive income in the period in which they arise. Net interest is calculated by applying the discount rate at the beginning of the period, taking account of any changes in the net defined benefit liability or asset during the period as a result of contributions and benefit payments. Net interest is reported as part of Finance Costs or Finance Income account in the consolidated statement of comprehensive income.

Past service costs are recognized immediately in profit or loss in the period of a plan amendment.

#### (b) Defined Contribution Plans

A defined contribution plan is a post-employment plan under which the Group pays fixed contributions into an independent entity. The Group has no legal or constructive obligations to pay further contributions after payment of the fixed contribution. The contributions recognized in respect of defined contribution plans are expensed as they fall due. Liabilities and assets may be recognized if underpayment or prepayment has occurred and are included in current liabilities or current assets as they are normally of a short-term nature.

#### (c) Termination Benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognizes termination benefits at the earlier of when it can no longer withdraw the offer of such benefits and when it recognizes costs for a restructuring that is within the scope of PAS 37 and involves the payment of termination benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the reporting period are discounted to their present value.

(d) Profit-sharing and Bonus Plans

The Group recognizes a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the Group's shareholders after certain adjustments. The Group recognizes a provision where it is contractually obliged to pay the benefits, or where there is a past practice that has created a constructive obligation.

(e) Compensated Absences

Compensated absences are recognized for the number of paid leave days (including holiday entitlement) remaining at the end of the reporting period. They are included in Trade and Other Payables account in the consolidated statement of financial position at the undiscounted amount that the Group expects to pay as a result of the unused entitlement.

# 2.19 Borrowing Costs

Borrowing costs are recognized as expenses in the period in which they are incurred, except to the extent that they are capitalized. Borrowing costs that are attributable to the acquisition, construction or production of a qualifying asset (i.e., an asset that takes a substantial period of time to get ready for its intended use or sale) are capitalized as part of cost of such asset. The capitalization of borrowing costs commences when expenditures for the asset and borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization ceases when substantially all such activities are complete.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

#### 2.20 Income Taxes

Tax expense recognized in profit or loss comprises the sum of deferred tax and current tax not recognized in other comprehensive income or directly in equity, if any.

Current tax assets or liabilities comprise those claims from, or obligations to, fiscal authorities relating to the current or prior reporting period, that are uncollected or unpaid at the end of reporting period. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognized as a component of tax expense in profit or loss.

Deferred tax is accounted for using the liability method on temporary differences at the end of reporting period between the tax base of assets and liabilities and their carrying amounts for financial reporting purposes. Under the liability method, with certain exceptions, deferred tax liabilities are recognized for all taxable temporary differences and deferred tax assets are recognized for all deductible temporary differences and the carryforward of unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilized. Unrecognized deferred tax assets, if any, are reassessed at the end of each reporting period and are recognized to the extent that it has become probable that future taxable profit will be available to allow such deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled provided such tax rates have been enacted or substantively enacted at the end of the reporting period.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. For purposes of measuring deferred tax liabilities and deferred tax assets for land held for sale and land development costs, the carrying amount of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted, that is when the land held for sale and development costs are held within the business model whose objective is to consume substantially all of the economic benefits embodied in the property over time, rather than through sale.

Most changes in deferred tax assets or liabilities are recognized as a component of tax expense in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

Deferred tax assets and deferred tax liabilities are offset if the Group has a legally enforceable right to set off current tax assets against current tax liabilities and the deferred taxes relate to the same entity and the same taxation authority.

# 2.21 Related Party Transactions and Relationships

Related party transactions are transfer of resources, services or obligations between the Group and its related parties, regardless whether a price is charged.

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. This includes: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Group; (b) associates; (c) individuals owning, directly or indirectly, an interest in the voting power of the Group that gives them significant influence over the Group and close members of the family of any such individual; and, (d) the Group's retirement plan.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

# 2.22 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Group's BOD and management committee responsible for allocating resources and assessing performance of the operating segments.

In identifying its operating segments, management generally follows the Group's products and service lines as disclosed in Note 28 which represent the main products and services provided by the Group.

Each of these operating segments is managed separately as each of these service lines requires different technologies and other resources as well as marketing approaches. All inter-segment transfers are carried out at arm's length prices.

The measurement policies the Group uses for segment reporting under PFRS 8 is the same as those used in its consolidated financial statements, except that the following, if there is any, are not included in arriving at the operating profit of the operating segments:

- post-employment benefit expenses; and,
- expenses relating to share-based payments.

In addition, corporate assets which are not directly attributable to the business activities of any operating segment are not allocated to a segment.

There have been no changes from prior periods in the measurement methods used to determine reported segment profit or loss.

# 2.23 Equity

Capital stock represents the nominal value of shares that have been issued.

Additional paid-in capital includes any premiums received on the initial issuance of capital stock. Any transaction costs associated with the issuance of shares are deducted from additional paid-in capital, net of any related income tax benefits.

Revaluation reserves arise from the actuarial gains or losses on the remeasurements of post-employment defined benefit plan and gains and losses arising from the revaluation of the Group's tankers, net of applicable taxes.

Other reserves pertain to the difference between the Parent Company's cost of investment and the net assets of CSC acquired accounted for under the pooling-of-interest method.

Retained earnings include all current and prior period results of operations as reported in the profit or loss section of the consolidated statement of comprehensive income.

# 2.24 Earnings per Share

Basic earnings per share (EPS) is computed by dividing net income attributable to common shareholders by the weighted average number of common shares outstanding during the period.

Diluted EPS is computed by adjusting the weighted average number of ordinary shares outstanding to assume conversion of dilutive potential shares.

# 2.25 Events after the End of the Reporting Period

Any post-year-end event that provides additional information about the Group's position at the end of the reporting period (adjusting event) is reflected in the consolidated financial statements. Post-year-end events that are not adjusting events, if any, are disclosed when material to the consolidated financial statements.

# 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The Group's consolidated financial statements prepared in accordance with PFRS require management to make judgments and estimates that affect amounts reported in the consolidated financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates.

# 3.1 Critical Management Judgments in Applying Accounting Policies

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the consolidated financial statements:

#### (a) Distinguishing Operating and Finance Leases

The Group has entered into various lease agreements. Critical judgment was exercised by management to distinguish each lease agreement, either as a lessor or a lessee, as either an operating or finance lease by looking at the transfer or retention of significant risk and rewards of ownership of the properties covered by the agreements. Failure to make the right judgment will result in either overstatement or understatement of assets and liabilities. Certain hauling and heavy equipment are accounted for under finance lease.

### (b) Recognition of Provisions and Contingencies

Judgment is exercised by management to distinguish between provisions and contingencies. Policies on recognition and disclosure of provision and disclosure of contingencies are discussed in Note 2.12 and relevant disclosure is presented in Note 29.

#### (c) Qualifying Assets on Borrowing Costs

A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale. Determining if an asset is a qualifying asset will depend on the circumstances and requires the use of judgment in each case. In making judgment, the management takes into account its intention when it determines whether the asset is a qualifying asset and considers the facts and circumstances and uses its judgment to determine whether an asset takes a substantial period of time to get ready for its intended use or sale. Based on the facts and circumstances affecting the Group's qualifying asset, the management concludes that the Group's retail station, depot facilities and tankers are qualifying assets as the management assesses that it takes substantial period of time for the completion of those assets.

# (d) Revenue Recognition for TC Arrangements

In determining the appropriate method to use in recognizing the Group's revenue from TC, management considers the following criteria: (1) whether the fulfilment of the arrangement is dependent on the use of a specific vessel; and, (2) whether the arrangement conveys a right to use the vessel. Management determined that if both criteria are met, the revenue should be recognized using the straight-line method over the term of the contract (see Note 2.14).

#### (e) Functional Currency

The Group has determined that its functional currency is the Philippine peso which is the functional currency of the primary economic environment in which the Group operates.

# 3.2 Key Sources of Estimation Uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period:

# (a) Impairment of Trade and Other Receivables and Due from Related Parties

Adequate amount of allowance for impairment is provided for specific and group of accounts, where objective evidence of impairment exists. The Group evaluates the amount of allowance for impairment based on available facts and circumstances affecting the collectibility of the accounts, including, but not limited to, the length of the Group's relationship with the customers, the customers' current credit status, average age of accounts, collection experience and historical loss experience.

The carrying value of trade and other receivables and the analysis of allowance for impairment on such financial assets are shown in Note 7. The carrying value of due from related parties is shown in Note 25.4. The Group has determined that no impairment loss on Due from Related Parties account is recognized in 2013, 2012 and 2011.

#### (b) Determining Net Realizable Value of Inventories

In determining the net realizable value of inventories, management takes into account the most reliable evidence available at the times the estimates are made. Future realization of the carrying amounts of inventories as presented in Note 8 is affected by price changes and action from the competitors. Both aspects are considered key sources of estimation uncertainty and may cause significant adjustments to the Group's inventories within the next financial year.

(c) Determining Net Realizable Value of Land Held for Sale and Land Development Costs and Land Held for Future Development

In determining the net realizable value of land held for sale and land development costs and land held for future development, management takes into account the most reliable evidence available at the times the estimates are made. Future realization of the carrying amounts of land held for sale and development costs and land held for future development are affected by price changes and demand from the target market segments. Both aspects are considered key sources of estimation uncertainty and may cause significant adjustments within the next financial year.

# (d) Estimating Useful Lives of Property and Equipment and Drydocking Costs

The Group estimates the useful lives of property and equipment and drydocking costs based on the period over which the assets are expected to be available for use. The estimated useful lives of property and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets. The carrying amounts of property and equipment and drydocking costs are analyzed in Notes 12 and 14, respectively. Based on management's assessment as of December 31, 2013 and 2012, there is no change in the estimated useful lives of the property and equipment and drydocking costs during those years. Actual results, however, may vary due to changes in estimates brought about by changes in factors mentioned above.

# (e) Fair Value Measurement of Tankers

In determining the fair value of the Group's tankers, the Group engages the services of professional and independent appraisers. Fair value is determined on the replacement cost of an asset with an equally satisfactorily substitute asset which is normally derived from the current acquisition cost of a similar asset, new or used, or of an equivalent productive capacity or service potential. In estimating the fair value of the properties, it takes into account a market participant's ability to generate economic benefits by using the assets in its highest and best use. Such amount is influenced by different factors including the location and specific characteristics of the property (e.g. size, features, and capacity), quantity of comparable properties available in the market, and economic condition and behavior of the buying parties. A significant change in these elements may affect prices and value of the assets.

Based on management's review of the recorded fair value of the tankers as of December 31, 2013 and 2012, such fair value reasonably approximates the fair value based on the latest appraisal report or of those dates as determined by an independent appraisers (see Notes 5.4 and 12.3).

# (f) Determining Realizable Amount of Deferred Tax Assets

The Group reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Management assessed that the deferred tax assets recognized as of December 31, 2013 and 2012 will be fully utilized in the coming years. The carrying value of deferred tax assets as of December 31, 2013 and 2012 is disclosed in Note 24.

# (g) Estimating Liability for Land Development

Obligations to complete development of real estate are based on actual costs and project estimates of contractors and Group's technical staff. These costs are reviewed at least annually and are updated if expectations differ from previous estimates. Liability to complete the project for sold units included in the determination of cost of sales amounting to P0.1 million as of December 31, 2013 and 2012, are presented as part of accrued expenses under Trade and Other Payables account in the consolidated statements of financial position (see Note 17).

#### (h) Valuation of Post-employment Defined Benefit

The determination of the Group's obligation and cost of pension and other retirement benefits is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions are described in Note 22 and include, among others, discount rates and salary increase rate. In accordance with PFRS, actual results that differ from the assumptions are accumulated and amortized over future periods and therefore, generally affect the recognized expense and recorded obligation in such future periods.

The amounts of retirement benefit obligation and expense and an analysis of the movements in the estimated present value of retirement benefit obligation are presented in Note 22.2.

#### (i) Estimating Development Costs

The accounting for real estate requires the use of estimates in determining costs and gross profit recognition. Cost of real estate sold includes estimated costs for future development. The development cost of the project is estimated by the Group's technical staff. At the end of reporting period, these estimates are reviewed and revised to reflect the current conditions, when necessary.

#### (j) Impairment of Non-Financial Assets

In assessing impairment, management estimates the recoverable amount of each asset or a cash-generating unit based on expected future cash flows and uses an interest rate to discount such. Estimation uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate (see Note 2.17). Though management believes that the assumptions used in the estimation of fair values reflected in the consolidated financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

Management has assessed that no impairment losses are required to be recognized on the Group's non-financial assets in 2013, 2012 and 2011.

### 4. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group is exposed to a variety of financial risks in relation to financial instruments. The Group's financial assets and liabilities by category are summarized in Note 5. The main types of risks are market risk, credit risk and liquidity risk.

The Group's risk management is coordinated with its Parent Company, in close cooperation with the BOD, and focuses on actively securing the Group's short to medium-term cash flows by minimizing the exposure to financial markets.

The Group does not engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Group is exposed to are described in the succeeding pages.

# 4.1 Market Risk

The Group is exposed to market risk through its use of financial instruments and specifically to currency risk and interest rate risk which result from both its operating, investing and financing activities.

#### (a) Foreign Currency Risk

Most of the Group's transactions are carried out in Philippine pesos, its functional currency. Exposures to currency exchange rates arise from the Group's sales to a certain customer and fuel importation, which are primarily denominated in U.S. dollars. The liability covering the importation is covered by letter of credits which is subsequently closed to Philippine peso trusts receipts (TRs). Further, the Group has several U.S. dollar loans from certain banks which were used to finance its capital expenditures (see Note 16). The Group also holds U.S. dollar-denominated cash and cash equivalents.

To mitigate the Group's exposure to foreign currency risk, non-Philippine peso cash flows are monitored.

Foreign currency-denominated financial assets and liabilities, translated into Philippine pesos at the closing rate follow:

	<b>2013</b> 2012
Financial assets Financial liabilities	<b>P 1,174,762,469</b> P 224,957,030 (1,465,688,449) (2,107,635,570)
Exposure	( <u>P 290,925,980</u> ) ( <u>P 1,882,696,540</u> )

The following table illustrates the sensitivity of the Group's profit before tax with respect to changes in Philippine peso against U.S dollar exchange rates. The percentage changes in rates have been determined based on the average market volatility in exchange rates, using standard deviation, in the previous 12 months at a 99% confidence level.

	2013	<u> </u>	2012
Reasonably possible change in rate	16.7%	)	18.0%
Effect in profit before tax	P 48,584	<b>1,639</b> P	338,885,377
Effect in equity after tax	34,009	9,247	237,219,764

Exposures to foreign exchange rates vary during the year depending on the volume of foreign currency denominated transactions. Nonetheless, the analysis above is considered to be representative of the Group's currency risk.

#### (b) Interest Rate Risk

The Group's policy is to minimize interest rate cash flow risk exposures on long-term financing. Long term borrowings are therefore usually made at fixed rates. As of December 31, 2013 and 2012, the Group is exposed to changes in market interest rates through its cash and cash equivalents and bank borrowings, which are subject to variable interest rates (see Notes 6 and 16). All other financial assets and liabilities have fixed rates.

Cash in banks are tested on a reasonably possible change of +/-1.1% and +/-1.4% in 2013 and 2012, respectively. Banks loans subject to variable interest rates are tested on a reasonably possible change of +/-1.67% and +/-1.82% for Philippine peso and +/-0.69% and +/-0.88% for U.S. dollar in 2013 and 2012, respectively. These percentages have been determined based on the average market volatility of interest rates, using standard deviation, in the previous 12 months estimated at 99% level of confidence. The sensitivity analysis is based on the Group's financial instruments held at the end of the each reporting period, with effect estimated from the beginning of the year. All other variables are held constant.

The changes in percentages would affect profit or loss before tax by +/-P85.9 million and +/-P96.7 million for the years ended December 31, 2013 and 2012, respectively.

(c) Other Price Risk

The Group's market price risk arises from its purchases of fuels. It manages its risk arising from changes in market prices by monitoring the daily movement of the market price of fuels and to some extent, using forward and other similar contracts to manage the fluctuation of the fuel price.

# 4.2 Credit Risk

Credit risk is the risk that a counterparty may fail to discharge an obligation to the Group. The Group is exposed to this risk for various financial instruments arising from granting of loans and selling goods and services to customers including related parties; and placing deposits with banks.

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. The Group's policy is to deal only with creditworthy counterparties. In addition, for a significant proportion of sales, advance payments are received to mitigate credit risk.

Generally, the maximum credit risk exposure of financial assets is the carrying amount of the financial assets as shown on the face of the consolidated statements of financial position (or in the detailed analysis provided in the notes to the consolidated financial statements), as summarized below.

	<u>Notes</u>	2013	2012
Cash and cash equivalents	6	P 357,220,520	P 438,510,937
Trade and other receivables – net	7	7,343,793,926	3,557,002,879
Due from related parties	25.4	2,747,994	8,300,000
Restricted deposits	10, 14	96,683,441	83,946,941
Refundable rental deposits and			
deferred minimum lease			
payments	14	215,505,911	101,580,768
		<u>P 8,015,951,792</u>	<u>P4.189,341,525</u>

The Group's management considers that all the above financial assets that are not impaired or past due for each reporting dates are of good credit quality. None of the financial assets are secured by collateral or other credit enhancements, except for cash and cash equivalents as described below.

# (a) Cash and Cash Equivalents

The credit risk for cash and cash equivalents is considered negligible, since the counterparties are reputable banks with high quality external credit ratings. Included in the cash and cash equivalents are cash in banks and short-term placements which are insured by the Philippine Deposit Insurance Corporation up to a maximum coverage of P0.5 million for every depositor per banking institution.

#### (b) Trade and Other Receivables and Due from Related Parties

In respect of trade and other receivables, the Group is not exposed to any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. Trade receivables consist of a large number of customers in various industries and geographical areas. Based on historical information about customer default rates, management considers the credit quality of trade receivables that are not past due or impaired to be good.

The Group has a Credit Committee which approves credit lines given to its customers. The Group's Credit and Collection Department, which regularly reports to the Credit Committee, continuously monitors customers' performance and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. Where available at a reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used. The Group's policy is to deal only with creditworthy counterparties.

Some of the unimpaired trade and other receivables are past due at the end of the reporting date. The age of financial assets past due but not impaired is as follows:

	2013	2012	
Not more than one month	P 182,306,369	P 49,229,451	
More than one month but not more than two months	149,532,251	59,529,182	
More than two months but not more than six months More than six months but not	120,856,868	26,448,069	
more than one year More than one year	69,157,737 <u>45,598,603</u>	54,931,311 <u>37,288,853</u>	
	P 567,451,828	P 227,426,866	

In respect of due from related parties, the Group has assessed that these advances are collectible and the credit risk exposure is considered to be low.

# 4.3 Liquidity Risk

The Group manages its liquidity needs by carefully monitoring scheduled debt servicing payments for long-term financial liabilities as well as cash outflows due in a day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 30-day projection. Long-term liquidity needs for a 6-month and one-year period are identified monthly.

The Group maintains cash and cash equivalents to meet its liquidity requirements for up to 60-day period. Excess cash are invested in time deposits. Funding for long-term liquidity needs is additionally secured by an adequate amount of committed credit facilities and the ability to sell long-term financial assets.

As of December 31, 2013, the Group's liabilities have contractual maturities which are summarized as follows:

	Cur	Non-current	
	Within	6 to 12	1 to 5
	6 months	months	years
Interest-bearing loans			
and borrowings	P6,050,573,611	P2,726,331,756	P6,007,722,903
Trade and other payables			
(excluding income			
tax payable)	1,109,068,989	451,750,258	-
Due to related parties	33,991,925	30,169,318	-
Security deposits and			
unearned rent		_	325,688,899

<u>P7,193,634,525</u> <u>P3,208,251,332</u> <u>P6,333,411,802</u>

This compares to the maturity of the Group's financial liabilities as of December 31, 2012 as presented below:

	Cur	Current						
	Within	6 to 12	1 to 5					
	6 months	months	years					
Interest-bearing loans								
and borrowings	P 3,351,292,811	P 800,872,304	P 5,841,294,690					
Trade and other payables								
(excluding income								
tax payable)	636,433,027	903,350,245	-					
Due to related parties	45,299,380	40,252,365	-					
Security deposits and								
unearned rent			319,422,536					
	<u>P4,033,025,218</u>	<u>P1,744,474,914</u>	<u>P6,160,717,226</u>					

The contractual maturities of the financial liabilities reflect the gross cash flows, which may differ from the carrying values of the liabilities at the end of the reporting periods.

# 5. CATEGORIES AND OFFSETTING OF FINANCIAL ASSETS AND LIABILITIES AND FAIR VALUE MEASUREMENTS AND DISCLOSURES

# 5.1 Carrying Amounts and Fair Values by Category

The carrying amounts and fair values of the categories of assets and liabilities presented in the consolidated statements of financial position are presented below.

			20	13			20	12	
	<u>Notes</u>	C	arrying Values		Fair Values	(	Carrying Values		Fair Values
<i>Financial Assets</i> Loans and receivables:									
Cash and cash equivalents Trade and other receivables-net Due from related parties Restricted deposits Refundable rental deposits and	6 7 25.4 10, 14	Р	357,220,520 7,343,793,926 2,747,994 96,683,441	Р	357,220,520 7,343,793,926 2,747,994 96,683,441	Р	438,510,937 3,557,002,879 8,300,000 83,946,941	Р	438,510,937 3,557,002,879 8,300,000 83,946,941
deferred minimum lease payments	14		215,505,911		215,505,911		101,580,768		101,580,768
		<u>P</u>	8,015,951,792	<u>P</u>	8,015,951,792	<u>P</u>	4,189,341,525	<u>P</u>	4,189,341,525
<i>Financial Liabilities</i> Financial liabilities at amortized cost:									
Interest-bearing loans and borrowings Trade and other payables* Due to related parties Security deposits and unearned rent	16 17 25.4 18	P	13,751,738,817 1,560,819,247 64,161,243 <u>325,688,899</u>	P	13,751,738,817 1,560,819,247 64,161,243 <u>325,688,899</u>	Р 	9,915,321,797 1,539,783,272 85,551,745 319,422,536	Р 	9,915,321,797 1,539,783,272 85,551,745 <u>319,422,536</u>
		<u>P</u>	15,702,408,206	<u>P</u>	15,702,408,206	<u>P</u>	11,860,079,350	<u>P</u>	11,860,079,350

\*Excludes income tax payable

See Notes 2.4 and 2.11 for a description of the accounting policies for each category of financial instruments including the determination of fair values. A description of the Group's risk management objectives and policies for financial instruments is provided in Note 4.

# 5.2 Fair Value Hierarchy

In accordance with PFRS 13, the fair value of non-financial assets which are measured at fair value on a recurring basis and those assets and liabilities not measured at fair value but for which fair value is disclosed in accordance with other relevant PFRS, are categorized into three levels based on the significance of inputs used to measure the fair value. The fair value hierarchy has the following levels:

- (a) Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that an entity can access at the measurement date;
- (b) Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and,
- (c) Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value at Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

# 5.3 Fair Instruments Measured at Amortized Cost for which Fair Value is Disclosed

The table below and in the next page summarizes the fair value hierarchy of the Group's financial assets and financial liabilities which are not measured at fair value in the 2013 consolidated statement of financial position but for which fair value is disclosed.

	Notes		Level 1		Level 2	Level 3	Total
Financial Assets							
Loans and receivables:							
Cash and cash equivalents	6	Р	357,220,520	Р	-	Р -	P 357,220,520
Trade and other receivables - net	7		-		-	7,343,793,926	7,343,793,926
Due from related parties	25.4		-		-	2,747,994	2,747,994
Restricted deposits	10, 14		-		-	96,683,441	96,683,441
Refundable rental deposits							
and deferred minimum							
lease payments	14		-		-	215,505,911	215,505,911
		<u>P</u>	357,220,520	<u>P</u>	-	<u>P7,658,731,272</u>	<u>P8,015,951,792</u>

	Notes		Level 1		Level 2	Level 3	<u> </u>
Financial Liabilities							
Financial liabilities at amortized cost:							
Interest-bearing loans							
and borrowings	16	Р	-	Р	-	P 13,751,738,817	P 13,751,738,817
Trade and other payables	17		-		-	1,560,819,247	1,560,819,247
Due to related parties	25.4		-		-	64,161,243	64,161,243
Security deposits and							
unearned rent	18		-		-	325,688,899	325,688,899
		P	-	р	-	<u>P 15,702,408,206</u>	<u>P 15,702,408,206</u>

For financial asset with fair value included in Level 1, management considers that the carrying amount of this short-term financial instrument approximates its fair value.

The fair values of the financial assets and financial liabilities included in Level 3 above which are not traded in an active market is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market value of another instrument which is substantially the same after taking into account the related credit risk of counterparties, or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

When the Group uses valuation technique, it maximizes the use of observable market data where it is available and rely as little as possible on entity specific estimates. Since not all significant inputs required to determine the fair value of the other instruments not included in Level 1 are observable, these are included in Level 3.

#### 5.4 Fair Value Measurements for Non-financial Assets

#### a) Determining Fair Value of Tankers

The table below shows the Level within the hierarchy of non-financial asset measured at fair value on a recurring basis as of December 31, 2013.

	Note	Level 1	Level 2	Level 3 Total
Property and Equipment				
Tankers	12	<u>P -</u>	<u>P -</u>	<u>P2,692,719,034</u> <u>P2,692,719,034</u>

The fair value of the Group's tankers (see Note 12.3) was determined based on the appraisal report of professional and independent appraisers. Management obtains appraisal reports on its tanker from independent appraisers at least every two years. The latest appraisal report obtained covers the year ended December 31, 2012.

Fair value was determined based on the replacement cost of an asset with an equally satisfactorily substitute asset, which is normally derived from the current acquisition cost of a similar asset, new or used, or of an equivalent productive capacity or service potential. In estimating the fair value of tankers, the highest and best use of the tanker is its current use.

#### b) Other Fair Value Information

The reconciliation of the carrying amount of tankers included in Level 3 is presented in Note 12.

There has been no change to the valuation techniques used by the Group during the year for its non-financial assets. Also, there were no transfers into or out of Level 3 fair value hierarchy in 2013.

#### 5.5 Offsetting of Financial Assets and Financial Liabilities

The Group is not setting off financial instruments and does not have relevant offsetting arrangements as of December 31, 2013 and 2012.

#### 6. CASH AND CASH EQUIVALENTS

Cash and cash equivalents include the following components as of December 31:

	2013		2012
Cash on hand	P 7,731,30	<b>6</b> P	5,104,365
Cash in banks	249,585,43	5	293,191,196
Revolving fund	21,213,98	54	20,000
Short-term placements	78,689,79	<u> </u>	140,195,376
	P 357,220,52	2 <b>0</b> P	438,510,937

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Cash accounts with the banks generally earn interest based on daily bank deposit rates ranging from 0.03% to 3.00% per annum in 2013 and 2012. Short-term placements have maturity ranging from 7 to 90 days and earn effective interest ranging from 2.1% to 4.8%per annum in 2013 and 2012. Interest income earned amounted to P8.5 million, P9.4 million and P7.8 million in 2013, 2012 and 2011, respectively, and is included as part of Finance Income in the statements of comprehensive income (see Note 21.2).

The balances of the cash on hand and in banks as of December 31, 2013 and 2012 exclude restricted cash amounting to P96.7 million and P83.9 million, respectively, which are shown as Restricted Deposits account (see Note 10) and restricted time deposits under Other Non-current Assets (see Note 14) in the consolidated statements of financial position. Such amounts are not available for the general use of the Group under the loan agreement (see Note 16.3).

# 7. TRADE AND OTHER RECEIVABLES

This account is composed of the following:

	<u>Note</u>	2013	2012
Trade receivables:			
Third parties		P6,323,073,299	P 2,561,932,974
Related parties	25.1	37,334,222	88,444,125
		6,360,407,521	2,650,377,099
Advances to suppliers		926,304,898	881,428,714
Non-trade receivables		237,344,364	189,816,532
Advances subject to liquidation		14,793,393	10,648,302
Other receivables		49,257,584	51,087,064
		7,588,107,760	3,783,357,711
Allowance for impairment		( <u>244,313,834</u> )	( <u>226,354,832</u> )
		<u>P7,343,793,926</u>	<u>P 3,557,002,879</u>

All of the Group's trade and other receivables have been reviewed for indications of impairment. Certain trade and other receivables, which are due from customers, were found to be impaired; hence, adequate amount of allowance for impairment has been recorded as of December 31, 2013 and 2012. Impairment losses amounted to P18.0 million, P37.9 million and P27.3 million in 2013, 2012 and 2011, respectively, and are presented as part of Finance Costs under the Other Income (Charges) account in the consolidated statements of comprehensive income (see Note 21.1).

A reconciliation of the allowance for impairment at the beginning and end of 2013 and 2012 is shown below:

	<u>Note</u>	2013	2012
Balance at beginning of year Impairment loss		P 226,354,832	P 188,503,775
during the year	21.1	17,959,002	37,851,057
Balance at end of year		<u>P 244,313,834</u>	<u>P 226,354,832</u>

Trade and other receivables do not bear any interest. All receivables are subject to credit risk exposure (see Note 4.2).

Other Receivables as of December 31, 2013 and 2012 include P23.8 million partial claims from an insurance company related to an incident encountered by one of the Group's vessels. The amount represents the costs of towing and repairs incurred for the vessel, net of the applicable deductible clause. In addition, this account includes P18.2 million and P12.3 million as of December 31, 2013 and 2012, respectively, worth of reimbursable costs incurred by the Group in relation to its TC agreement with certain third party.

Certain trade receivables amounting to P15.5 million and P43.4 million as of December 31, 2013 and 2012, respectively, were used as collateral to the Group's interest-bearing loans and borrowings [see Notes 16.3(a), 16.3(b) and 16.3(e)].

# 8. INVENTORIES

Inventories which are stated at cost are broken down as follows:

	2013	2012
Fuel Lubricants Others	P3,589,175,766 223,353,772 3,135	P 3,500,956,712 187,791,452 1,512
	<u>P 3,812,532,673</u>	<u>P 3,688,759,676</u>

Under the terms of agreements covering the liabilities under trust receipts, inventories with carrying amount of P3,589.2 million and P2,838.9 million as of December 31, 2013 and 2012, respectively, have been released to the Group in trust for the bank. The Group is accountable to the bank for the trusteed inventories or their sales proceeds (see Note 16.1). There were no inventory write-down in all of the years presented.

An analysis of the cost of inventories included in the cost of fuels and lubricants sold for the year is presented in Note 19.1.

# 9. LAND HELD FOR SALE AND LAND DEVELOPMENT COSTS

The land held for sale and land development costs stated at cost relate to the following as of December 31:

	2013	2012
Land held for sale Land development costs	P 483,927,707 19,744,767	P 483,927,707 18,102,852
	<u>P 503,672,474</u>	<u>P 502,030,559</u>

The land held for sale was used as security for the Group's installment payable with Land Bank of the Philippines (LBP) [see Note 16.2(a)].

Land development costs pertain to expenditures for the development and improvement of the land held for sale of the Park.

# **10. RESTRICTED DEPOSITS**

This account pertains to the time deposits that are used as securities for various banking credit facilities covered by hold-out agreements (see Notes 6, 16.1 and 16.3) amounting to P95.4 million and P82.7 million as of December 31, 2013 and 2012, respectively. As such, these are restricted as to withdrawals. The proceeds from availment of the banking credit facilities by the Group are used for the purpose of purchasing fuel and lubricant supplies (see Note 16.1). Interest rates for this type of deposit range from 2.40% to 5.975% per annum for all the years presented.

# 11. PREPAYMENTS AND OTHER CURRENT ASSETS

The composition of this account as of December 31 is shown below:

	<u>Note</u>	2013	2012
Creditable withholding tax		P 174,300,564	P 96,343,991
Prepayments		167,721,208	109,010,019
Supplies		144,038,688	67,601,838
Others	29.8	3,852,717	9,404,674
		<u>P 489,913,177</u>	<u>P 282,360,522</u>

# 12. PROPERTY AND EQUIPMENT

The gross carrying amounts and accumulated depreciation and amortization at the beginning and end of 2013 and 2012 are shown below.

	Buildings, Depot and <u>Pier Facilities</u>	Leasehold and Land <u>Improvements</u>	Gasoline Station Equipment	Office Furniture and Equipment	Hauling and Heavy Equipment	Transportation and Other <u>Equipment</u>	Tankers	Vessel Equipment	Land	Construction in Progress	Total
December 31, 2013 Cost Accumulated depreciation	P 2,940,015,956	P 68,286,414	P1,349,077,762	P 76,438,965	P 547,121,336	P 66,714,204	P3,102,998,637	P 132,261,485 P	358,163,195	P 1,643,322,006	P 10 <b>,2</b> 84,399,960
and amortization	( <u>633,529,168</u> )	( <u>36,606,594</u> )	( <u>189,963,789</u> )	( <u>56,019,329</u> )	( <u>228,201,903</u> )	( <u>63,532,510</u> )	( <u>410,279,603</u> )	( <u>37,776,595</u> )			( <u>1,655,909,491</u> )
Net carrying amount	<u>P 2,306,486,788</u>	<u>P 31,679,820</u>	<u>P 1,159,113,973</u>	<u>P 20,419,636</u>	<u>P 318,919,433</u>	<u>P 3,181,694</u>	<u>P 2,692,719,034</u>	<u>P 94,484,890 P</u>	358,163,195	<u>P 1,643,322,006</u>	<u>P 8,628,490,469</u>
December 31, 2012 Cost Accumulated depreciation	P 3,084,915,381	P 55,656,133	P 407,092,708	P 75,462,927	P 338,114,309		P2,935,833,849	P 109,371,360 P	314,817,213	P 826,164,543	P 8,210,623,433
and amortization	( <u>488,342,896</u> )	( <u>34,646,602</u> )	( <u>90,255,972</u> )	( <u>59,479,148</u> )	( <u>161,728,911</u> )	( <u>58,709,091</u> )	( <u>306,045,202</u> )	( <u>12,629,793</u> )			( <u>1,211,837,615</u> )
Net carrying amount	<u>P_2,596,572,485</u>	<u>P 21,009,531</u>	<u>P316,836,736</u>	<u>P 15,983,779</u>	<u>P_176,385,398</u>	<u>P 4,485,919</u>	<u>P 2,629,788,647</u>	<u>P 96,741,567</u> <u>P</u>	314,817,213	<u>P 826,164,543</u>	<u>P 6,998,785,818</u>
January 1, 2012 Cost Accumulated depreciation	P 2,448,096,169	P 55,242,472	P 343,448,606	P 64,838,151	P 188,602,020	P 59,218,964	P1,573,097,981	P 8,144,218 P	294,582,257	P 1,369,210,820	P 6,404,481,658
and amortization	( <u>287,466,953</u> )	( <u>26,720,521</u> )	( <u>84,390,166</u> )	(51,227,279)	( <u>115,771,597</u> )	( <u>50,707,700</u> )	( <u>214,235,251</u> )	(			( <u>832,210,885</u> )
Net carrying amount	<u>P_2,160,629,216</u>	<u>P 28,521,951</u>	<u>P 259,058,440</u>	<u>P 13,610,872</u>	<u>P 72,830,423</u>	<u>P 8,511,264</u>	<u>P1,358,862,730</u>	<u>P 6,452,800 P</u>	294,582,257	<u>P_1,369,210,820</u>	<u>P 5,572,270,773</u>

A reconciliation of the carrying amounts at the beginning and end of 2013 and 2012 of property and equipment is shown below.

	Buildings, Depot and <u>Pier Facilities</u>	Leasehold and Land <u>Improvements</u>	Gasoline Station Equipment	Office Furniture and Equipment	Hauling and Heavy Equipment	Transportation and Other Equipment	Tankers	Vessel Equipment	Land	Construction in Progress	Total
Balance at January 1, 2013, net of accumulated depreciation and amortization	P 2,596,572,485	P 21,009,531	P 316,836,736	P 15,983,779	P 176,385,398	P 4,485,919	P 2,629,788,647	P 96,741,567 P	314,817,213	P 826,164,543	P 6,998,785,818
Additions Revaluation increment	183,013,627	15,921,442	111,480,716	13,553,509	136,021,056	5,279,959	160,317,430 6,847,358	22,890,125	43,345,982	1,433,496,226	2,125,320,072 6,847,358
Transfers Cost of asset disposed	( 324,753,648) ( 3,159,404)	3,092,242 ( 6,383,403)	842,451,561 ( 11,947,223) (	13,076,749 25,654,220)	82,471,859 ( 9,485,888)	- 1,760,765)	-	-	-	( 616,338,763)	- 58,390,903 )
Accumulated depreciation of asset disposed	1,332,633	6,379,948	10,536,181	12,784,339	8,874,799	-	-	-	-	-	39,907,900
Depreciation and amortization charges for the year	( <u>146,518,905</u> )	( <u>8,339,940</u> )	( <u>110,243,998</u> ) (	9,324,520)	( <u>75,347,791</u> )	(4,823,419)	( <u>104,234,401</u> )	(25,146,802)		(	483,979,776)
Balance at December 31, 2013, net of accumulated depreciation and amortization	n <u>P 2,306,486,788</u>	<u>P 31,679,820</u>	<u>P 1,159,113,973</u>	<u>P 20,419,636</u>	<u>P 318,919,433</u>	<u>P 3,181,694</u>	<u>P_2,692,719,034</u>	<u>P 94,484,890 P</u>	<u>358,163,195</u>	<u>P 1,643,322,006</u>	<u>P 8,628,490,469</u>
Balance at January 1, 2012, net of accumulated depreciation and											
amortization Additions	P 2,160,629,216 277,171,382	P 28,521,951 916,669	P 259,058,440 64,971,675	P 13,610,872 11,202,741	P 72,830,423 56,929,002	P 8,511,264 4,395,476	P 1,358,862,730 136,041,924	P 6,452,800 P 93,530,147	294,582,257 30,490,875	P 1,369,210,820 803,220,556	P 5,572,270,773 1,478,870,447
Revaluation increment Transfers	- 359,647,830	( 503,008)	- ( 1,137,573) ( ( 100,000) (	,	- 96,174,777 ( 3,501,400)	- 56,465	331,807,097 894,886,847	7,696,995 (	- 10 <b>,2</b> 55,919)	( 1,346,266,833)	331,807,097
Cost of asset disposed Accumulated depreciation of asset disposed	-	-	( 190,000) (	278,384) 97,633	( 3,591,490) 1,703,533	( 475,895)	_	-	-	- (	4,535,769) 1,801,166
Depreciation and amortization charges for the year	( <u>200,875,943</u> )	(7,926,081)	( <u> </u>	<u>8,349,502</u> )	( <u>47,660,847</u> )	(8,001,391)	(91,809,951_)	(		(	381,427,896)
Balance at December 31, 2012, net of accumulated depreciation and amortization	D D 2 596 572 485	P 21 009 531	P 316,836,736	P 15,983,779	P 176,385,398	P 4.485.919	P 2.629.788.647	P 96,741,567 P	314.817.213	P 826.164.543	P 6,998,785,818

# 12.1 Acquisition of Vessel – MT Donatella

In 2013, the Group entered into a Memorandum of Agreement (MOA) with a foreign corporation for the importation of one unit of oil tank vessel (MT Donatella) from China for US\$21.2 million [see Note 16.2(g)]. As of December 31, 2013, the vessel is still under construction. Since the vessel is not yet ready for use as of December 31, 2013, the contract price of the vessel, costs incurred for the major improvements made to the vessel and other incidental costs totaling P418.6 million are recognized as construction in progress and presented as part of Property and Equipment - net in the 2013 consolidated statement of financial position.

MT Donatella is used as collateral to secure the payment of interest-bearing loan obtained to finance the acquisition of the vessel [see Note 16.2(g)].

# 12.2 Double Hull Conversion of Vessels

On December 14, 2010, Philippine Maritime Industry Authority (MARINA) issued Circular 2010-01, mandating all owners and operators of oil tankers and tanker-barges with 600 deadweight tonnage and above must be double hulled within twelve months from the effectivity of the Circular. However, oil tankers carrying petroleum black products shall continue to be covered under Circular 2007-01 regardless of size.

As of December 31, 2012, MT Chelsea Resolute, MT Chelsea Denise and MT Ernesto Uno have completed their double hulling. Total costs that were capitalized as part of tanker amounted to P32.3 million, P30.3 million and P27.3 million, respectively. After the completion of the double hulling of these tankers in 2012, all of the Group's tankers are double-hulled. There was no double hulling of the Group's tankers in 2013.

# 12.3 Fair Value of Tankers

The Group's tankers are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and impairment losses. The revaluation surplus, net of applicable deferred income taxes, is presented as part of Revaluation Reserves account in the equity section of the consolidated statements of financial position (see Note 26.5).

The information on the fair value measurement and disclosures related to the revalued tankers are presented in Note 5.4.

If the tankers were carried at cost model, the cost, accumulated depreciation and net carrying amount as of December 31 would be as follows:

	2013	2012
Cost Accumulated depreciation		P 2,479,523,748 ( <u>269,952,387</u> )
	<u>P4,317,358,847</u>	<u>P 2,209,571,361</u>

# 12.4 Borrowing Costs

Construction in progress includes accumulated costs incurred on the various depot facilities and retail stations being constructed as part of the Group's expansion program, including capitalized borrowing costs of P71.4 million and P77.8 million as of December 31, 2013 and 2012, respectively, representing the actual borrowing costs incurred on borrowings obtained to fund the retail stations and depot facilities. The average capitalization rate used was 8.5% both in 2013 and 2012.

# 12.5 Collaterals

Port expansion facilities with carrying value of P192.9 million and P211.6 million as of December 31, 2013 and 2012, respectively, are used to secure the Group's installment payable with LBP [see Note 16.2(a)].

Two of the tankers of the Group with net revalued amount of P317.5 million and P331.5 million as of December 31, 2013 and 2012, respectively, are used to secure a loan with Philippine Bank of Communication (PBComm) [see Note 16.2(c)].

Certain property and equipment with an aggregate carrying value of P24.2 million and P42.5 million as of December 31, 2012, 2011 and 2010, respectively, are mortgaged with local banks [see Note 16.2(h)].

As of December 31, 2013 and 2012, certain tankers owned by the Group were used as collaterals for the interest-bearing loans from various local commercial banks (see Note 16.4).

Moreover, certain service vehicle of the Group with carrying value of P40.9 million and P18.4 million as of December 31, 2013 and 2012, respectively, was used as collateral for mortgage payable (see Note 16.5).

# 12.6 Finance Lease

The carrying amount of hauling and heavy equipment held under finance lease amounted to P23.7 million and P25.5 million as of December 31, 2013 and 2012, respectively (see Note 16.6).

# 12.7 Depreciation

The amount of depreciation and amortization is allocated as follows:

	<u>Notes</u>		2013		2012		2011
Cost of services Selling and	19.2	Р	149,726,182	Р	122,984,227	Р	78,484,830
administrative expenses			334,253,594		258,443,669		203,427,098
	20	<u>P</u>	483,979,776	<u>P</u>	381,427,896	<u>P</u>	281,911,928

As of December 31, 2013 and 2012, the cost of fully-depreciated property and equipment still used in operations amounted to P146.7 million and P81.6 million, respectively.

#### 13. LAND HELD FOR FUTURE DEVELOPMENT

Land held for future development represents the Group's land property totaling to 44 hectares in Phase 2 and 3 of the Park that is intended for sale once developed.

The Group's land held for future development was used as collateral for the Group's installment payable with LBP [see Note 16.2(a)].

# 14. OTHER NON-CURRENT ASSETS

The composition of this account as of December 31 is shown below:

	<u>Notes</u>	2013	2012
Refundable rental deposits Drydocking costs Deferred minimum	25.3	P 180,951,286 46,588,245	P 69,234,807 64,433,228
lease payments Restricted time deposits Others	6	34,554,625 1,263,795 <u>6,857,099</u>	32,345,961 1,252,912 540,440
		P 270,215,050	P 167,807,348

Refundable rental deposits represent deposits of the Group for the lease of various parcels of land. These deposits are refundable at the end of the term of agreement and are measured at amortized cost. The total day one loss is determined by calculating the present value of the cash flows anticipated until the end of the lease terms using the related market interest-free rates and is amortized over the lease term. As the refundable rental deposits do not have an active market, the underlying interest rates were determined by reference to market interest rate of comparable financial instrument.

Restricted time deposits represent cash deposited with a local bank as an environmental trust fund set aside in compliance with the requirements of the Department of Environment and Natural Resources.

Presented below is a reconciliation of the carrying amount at the beginning and end of 2013 and 2012 of drydocking costs.

	<u>Notes</u>		2013		2012
Balance at beginning of year Additions Amortization during the year Disposal	19.2 <b>,</b> 20	P (	64,433,228 26,597,993 44,420,301) 22,675)	Р (	31,556,905 57,263,996 24,387,673)
		<u>P</u>	46,588,245	P	64,433,228

Amortization pertaining to drydocking costs is presented as part of Depreciation and Amortization account under Cost of Sales and Services account in the consolidated statements of comprehensive income (see Note 19.2).

Drydocking costs are being amortized over two years or until the occurrence of the next drydocking, whichever comes earlier.

# 15. GOODWILL

Goodwill amounting to P84.5 million as of December 31, 2013 and 2012, represents the excess of acquisition cost over the Group's share in the fair value of identifiable net assets of the acquired subsidiaries at the date of the acquisition. In 2012, the Parent Company assessed that the goodwill pertaining with PGMI is impaired, hence, impairment loss amounting to P1.3 million was recognized and is presented as part of Others under Other Income (Charges) account in the 2012 consolidated statement of comprehensive income.

# 16. INTEREST-BEARING LOANS AND BORROWINGS

The short-term and long-term interest-bearing loans and borrowings are as follows:

	2013	2012
Current:		
Liabilities under letters of credits		
and trust receipts	P6,777,195,674	P 2,838,941,626
Installment and notes payable	1,104,979,911	927,181,333
Term loans	255,841,741	297,156,898
Bank loans	55,923,184	41,696,363
Mortgage payable	5,729,784	6,692,616
Obligations under finance lease	7,559,190	7,678,316
	<u>P8,207,229,484</u>	<u>P 4,119,347,152</u>
Non-current:		
Installment and notes payable	P4,678,622,549	P 5,140,949,740
Term loans	799,094,377	587,482,550
Bank loans	50,012,446	37,384,848
Mortgage payable	3,553,774	9,842,589
Obligations under finance lease	13,226,187	20,314,918
	<u>P5,544,509,333</u>	<u>P 5,795,974,645</u>

# 16.1 Liabilities Under Letters of Credits and Trust Receipts

The Group avails of letters of credit (LC) and TR lines with local banks to finance its purchases of inventories (see Note 8). These short-term trust receipts bear interests based on prevailing market interest rates at an average of 6.50% per annum in 2013, 2012 and 2011.

The Group is required by the banks to maintain certain collaterals for the credit line facility provided to the Group for working capital requirements. The collaterals are in the form of compensating deposits and a surety of a stockholder (see Notes 10 and 25.6).

#### 16.2 Installment and Notes Payable

#### (a) Installment Loan with LBP

On April 16, 2010, the Group availed the P580.0 million loan with LBP. The loan with LBP was used to refinance the installment payable with PHINMA Group via take-out of the outstanding installment payable to PHINMA Group. The refinanced installment payable is payable for seven years with one year grace period on principal and bears an interest rate based on the prevailing LBP rate at the time of availment subject to quarterly repricing with reference to a three month PDST-F rate plus minimum spread of 2.5%. The installment payable with LBP is secured by the Group's parcel of land with carrying value of P326.7 million and P320.2 million as of December 31, 2013 and 2012, respectively, which is presented as part of land held for sale (see Note 9) and land held for future development (see Note 13), and port expansion facilities with carrying value of P192.9 million and P211.6 million as of December 31, 2013 and 2012, respectively, which is presented as part of buildings, depot and pier facilities (see Note 12.5).

## (b) Notes Facility Agreement with BDO Group

In 2011, the Group availed of a P750.0 million clean loan under the notes facility agreement entered into with BDO Capital & Investment Corporation, Banco De Oro Unibank, Inc. (BDO), Maybank Philippines, Inc., Robinsons Bank Corporation and Banco de Oro Unibank, Inc. – Trust and Investment Group. The long-term loan amounting to P700.0 million with interest rate of 7.35% annually is payable on August 24, 2016 and the remaining P50.0 million with interest rate of 7.66% is payable on August 23, 2018.

#### (c) Omnibus Loan and Security Agreement (OLSA) with PBComm

On February 10, 2012, the Group entered into a loan agreement with PBComm amounting to P107.0 million to partly finance the double hulling and drydocking of a vessel owned by the Group. In February and May 2012, PBComm released the loan amounting to P65.0 million and P42.0 million, respectively. The loan is subject to annual interest rate of 9.5% and is payable in thirty-six equal monthly installments with one quarter grace period from date of each release.

The loan is secured by a chattel mortgage on two of the tankers of the Group with net book value amounting to P317.5 million and P331.5 million as of December 31, 2013 and 2012, respectively (see Note 12.5).

The loan agreement requires the Group to maintain a debt-to-equity ratio of not more than 4:1. As of December 31, 2013 and 2012, the Group has complied with its debt covenants with the bank.

## (d) OLSA with BDO

On April 26, 2011, the Group entered into a MOA with China Shipbuilding & Exports Corporation for the importation of one unit of oil tank (MT Thelma) in the amount of US\$19.8 million.

In connection with the MOA, the Group entered into an OLSA amounting to US\$14.5 million with BDO, the proceeds of which was used to partly finance the importation of the vessel. The loan is payable into twenty-seven consecutive equal quarterly principal installments starting in August 2012. The loan is subject to interest computed at one-year LIBOR plus applicable margin of 3.5% per annum.

In connection with the OLSA, certain advances made by certain stockholders are subordinated to the loan. Based on said agreement, the obligation of the Group to pay the stockholders' advances shall be fully subordinated, junior and subject in right of payment to the prior indefeasible payment and performance in full of the OLSA. The Group affirms that any and all obligations of the Group relative to the OLSA shall be settled first before any of its financial obligations to such shareholders' advances are paid. Accordingly, portion of the advances from shareholders are treated as non-current liabilities (see Note 25.6). In 2012, however, upon the increase in the Group's capitalization, subordination agreement was lifted by the bank in 2012.

The loan is secured by a chattel mortgage on certain tanker (MT Thelma) of the Group with a net carrying amount of P924.7 million as of December 31, 2013, and of certain tankers (MT Thelma and MT Excellence) with net revalued amount totaling P1,059.8 million as of December 31, 2012.

Related debt issuance costs amounted to P8.2 million of which P2.3 million was amortized during both 2013 and 2012, using effective interest rate of 5.02%. Amortized debt issuance costs were recognized as part of interest expense on bank loans under Finance Costs under the Other Income (Charges) account in the consolidated statements of comprehensive income (see Note 21.1). The unamortized debt issuance costs are included as part of the current and non-current portion of the related loan.

## (e) Convertible Notes Facility Agreement with BDO

On July 11, 2012, the Parent Company executed a Convertible Notes Facility Agreement worth P500.0 million with warrants offering amounting to P180.0 million with BDO. The loan is subject to annual interest rate of 7.6% and is payable quarterly in arrears over its three years term. The issuance of the convertible note is part of the Group's plan to raise long-term capital, to refinance short-term debt and finance capital expenditures.

BDO is granted the option to convert all or any portion of the unpaid principal amount of the notes held by it into the conversion shares exercisable at any time upon written notice by BDO to the Parent Company specifying the time and date of the conversion. Also, BDO has the option to elect one nominee to the Parent Company's BOD which option may be exercised any time after signing date and on or before conversion date. For and in consideration of the subscription of BDO to the convertible notes issued by the Parent Company, the latter also granted the former the right to subscribe to the warrants to be issued by the Parent Company which is convertible into common shares of the Parent Company up to the aggregate principal amount of P180.0 million. The availment of the convertible note and the issuance of the warrant were approved by the Parent Company's stockholders during a special stockholders' meeting held on September 6, 2012. The Parent Company's stockholders also authorized the execution, delivery and performance of Subscription Agreement between the Parent Company and BDO in relation to the issuance of the warrants.

The exercise price of the option to convert the note to the Parent Company's common shares and the warrant is equivalent to a determined price base plus a premium of fifteen percent. The exercise based used was the 30-day volume-weighted average price of the Parent Company's share on the PNX PM Equity HP page of Bloomberg from May 24, 2012 to July 5, 2012 which is equal to P8.3 per share. The exercise period consists of a two-year period commencing on the third anniversary date of the convertible notes issue date and expiring five years thereafter.

Considering that a fixed number of shares will be issued for options and warrants, the warrants and options may qualify as an equity instrument to be recorded as a separate component in the equity in the Group's consolidated financial statements. The Group's management, however, assesses that at the date of the initial recognition, the equity component has no value since the interest rate to be charged by the lender on the convertible note with warrants is similar to the interest rate of the note had it been issued without conversion options and warrants. As such, the fair value of the hybrid convertible note and the host instrument is the same resulting in the nil value of the equity component at the date of initial recognition.

Minimum financial ratios to maintain are as follows: (i) debt to equity ratio not to exceed 3:1; (ii) current ratio not to fall below 1:1 and (iii) debt service coverage ratio not to be less than 1.5:1.

As of December 31, 2013 and 2012, the Group has complied with its debt covenants.

## (f) Notes Facility Agreement with China Banking Corporation and Pentacapital Investment Corporation

On November 8, 2012, the Parent Company entered into a notes facility agreement with China Banking Corporation and Pentacapital Investment Corporation totaling P2,500.0 million. The loan is subject to a fixed annual interest rate of 7.75% which is payable in twenty quarterly payments. The need proceeds of the loan were used by the Parent Company for the roll out of the retails stations, for debt financing, to support capital expenditures and for other general corporate purposes. As of December 31, 2012, the total amount of the loan has already been drawn down.

By virtue of the notes facility agreement, the Parent Company affirms that it shall maintain the listing of its common shares with PSE and shall not declare or pay any dividends to stockholders (other than dividends payable solely in shares of its capital stock) or retain, retire, purchase or otherwise acquire any class of its capital stock, or make any other capital or other asset distribution to its stockholders, unless all payments due under the notes are current and updated.

Minimum financial ratios to maintain are as follows: (i) debt to equity ratio not to exceed 3:1; (ii) current ratio not to fall below 1:1 and (iii) debt service coverage ratio not to be less than 1.5:1.

As of December 31, 2013 and 2012, the Group has complied with its debt covenants.

#### (g) OLSA with BDO - MT Donatella

In 2013, the Group entered into a MOA with China Shipbuilding & Exports Corporation for the importation of one unit oil tank (MT Donatella) of PNX - Chelsea in the amount of US\$21.2 million (see Note 12.1). In connection with the acquisition of an oil tank vessel, the Group entered into an OLSA amounting to US\$14 million with BDO, the proceeds of which was used to partly finance the importation of the vessel. In September 2013, the local bank granted the loan and released the first tranche amounting to US\$4 million. The second tranche shall be availed of by the Group in 2014. The loan is payable for a period of five years in equal quarterly principal installments, with two quarter grace period, commencing after the second tranche. The loan bears effective interest rate of 5.25% per annum.

Interest incurred on these loans amounted to P3.3 million and is shown as part of Finance Costs under Other Income (Charges) in the 2013 consolidated statement of comprehensive income. Related debt issuance costs amounted to P6.2 million of which P0.1 million was amortized during 2013 using effective interest rate of 5.54%. Amortized debt issuance cost was also recognized as part of the Finance Costs under Other Income (Charges) in the 2013 consolidated statement of comprehensive income. Unamortized debt issuance costs are included as part of the current and non-current portion of the related loan.

The loan is secured by a chattel mortgage of MT Donatella upon its delivery and registration with the Maritime Industry Authority. The carrying amount of MT Donatella, presented as part of construction in progress, amounted to P418.6 million as of December 31, 2013 (see Note 12.1).

The OLSA requires the Group to maintain debt to equity ratio of not more than 1.5:1 and debt coverage ratio (DCR) of at least 1.20, except on drydocking year where minimum DCR shall be 1.00. The Group filed a waiver with the local bank for the debt covenant ratios. Management believes that the DCR will be met once PNX – Chelsea starts operations; hence, the application for the waiver will be approved by the local bank. Accordingly, the Group still classified the liability as non-current.

## (h) Notes Payable

The Group availed of various borrowings from local banks with interest rates ranging from 7.0% to 10.2% per annum and will mature within five to seven years. The loans, which are secured by the Groups's certain buildings, depot and pier facilities and hauling and heavy equipment, is payable quarterly (see Note 12.5).

## 16.3 Term Loans

# (a) Term Loan Agreement (TLA) with Development Bank of the Philippines (DBP)

On September 12, 2007, the Group entered into a MOA with China Shipbuilding & Exports Corporation for the construction of one unit of oil tank (vessel) in the amount of US\$15.0 million.

In connection with the MOA, the Group entered into a TLA amounting to US\$13.0 million with DBP, the proceeds of which shall be exclusively used to finance the construction of the vessel. In February 2008 and May 2009, DBP granted the loan amounting to US\$3.9 million (P159.0 million) and US\$9.1 million (P432.5 million), respectively. The loan is payable over five years in equal quarterly principal installments, with one quarter grace period on principal, commencing November 2009 and was subject to 10.5% interest rate per annum.

In 2010, DBP approved the reduction of interest rate from 10.5% to 9% subject to annual review effective September 14, 2010. The agreement also stipulated for interest-bearing hold-out deposits amounting to at least P10.0 million. The Hold-out Deposits were agreed to be released by the DBP in 2012. Hold-out deposit earns interest at the rate of 2.5% per annum. In the 2012, DBP further reduced the interest rate to 7.5% effective March 23, 2012.

The loan is secured by a chattel mortgage on certain vessel of the Group with net book value amounting to P777.8 million and P808.1 million as of December 31, 2013 and 2012, respectively. The loan is also secured by certain collateral on receivables of CSC and guaranteed by certain stockholders of the Group (see Notes 7 and 25.6).

#### (b) Loan Agreement with Robinsons Bank Corporation (RBC)

On November 23, 2011, the Group entered into a loan agreement with RBC amounting to P65.0 million to partly finance the double hulling and drydocking of certain vessel of the Group (see Note 12.2). The loan is subject to annual interest rate of 8.0% and is payable in twenty-four equal monthly installments.

The loan is secured by a chattel mortgage on one of the vessels of the Group with net book value amounting to P124.2 million and P130.7 million as of December 31, 2013 and 2012, respectively, and receivables of CSC from certain customer (see Note 7). The loan is also guaranteed by certain stockholders of CSC.

The loan agreement requires CSC to maintain debt-to-equity ratio of not more than 3:1 and debt coverage ratio of at least 1.20. CSC filed a waiver with RBC for the debt covenant ratios. No response was received from RBC. However, management believes that its application for the waiver will be approved by RBC. Accordingly, the Group still classified certain portion of liability as non-current (see Note 29.7).

## (c) TLA with Maybank Philippines, Inc.

On July 18, 2012, the Parent Company signed with Maybank Philippines, Inc. a five year clean term loan amounting to P300.0 million to be used exclusively for capital expenditure and permanent working capital. The loan is subject to annual interest rate of 6.0% and is payable in twenty equal quarterly installments.

In connection with the TLA, all existing and future advances to the Parent Company by its stockholders or related parties are subordinated to the loan. The Parent Company agrees that any and all of its obligations relative to the TLA shall be settled first before any of its financial obligations to such shareholders' and related parties' advances are paid.

The TLA also requires the Parent Company to maintain debt-to-equity ratio of not more than 3:1, current ration of at least 1:1 and debt coverage ratio of at least 1.5.

As of December 31, 2013 and 2012, the Group has complied with its debt covenants with the bank.

#### (d) TLA with Maybank International Ltd.

On November 20, 2012, the Parent Company entered into a TLA amounting to US\$ 24.0 million with Maybank International Ltd. to fund various capital expenditures. The total amount of the loan is broken down into US\$14.0 million (tranche 1) which is due in five years and US\$10.0 million (tranche 2) with a term of three years.

The loan is subject to interest computed at one-year LIBOR plus applicable margin of 4.25% per annum, or cost of funds plus a margin of 2.0% per annum, whichever is higher. Interest payments are to be serviced quarterly in arrears. Maybank International Ltd. reserves the right to vary, at its absolute discretion from time to time, such rate of interest, which variation may take place by varying the LIBOR or the margin or spread above the LIBOR, or both.

The TLA also requires the Parent Company to maintain debt-to-equity ratio of not more than 3:1, current ration of at least 1:1 and debt coverage ratio of at least 1.5.

Moreover, Maybank International Ltd. has the right of first refusal and right to match any fund raising exercise that may be required to refinance the U.S. dollar-denominated term facility either via follow-on offering of the Parent Company's shares or a syndicated term loan. The balance of the principal of the loan amounted to P794.8 million and P987.2 million, translated into Philippine Peso using the closing rate as of December 31, 2013 and 2012, respectively.

As of December 31, 2013 and 2012, the Group has complied with its debt covenants with the bank.

## (c) TLA with Asia United Bank (AUB)

In 2013, the Group obtained interest-bearing loans from AUB to partially finance the acquisition of tug boats amounting to P100 million. The loan bears fixed interest rate at 7.00% for the first three years from the initial drawdown date, and shall be repriced at the end of the third year from the initial drawdown date (the "Repricing Date"). The repriced rate shall be based on the relevant 2Y PDST-F as of the Repricing Date, plus a spread of 2.00% subject to a floor of 7.00%. The loan is payable in 18 quarterly installments over a period of five years. The first payment will commence on the third interest payment date from the initial drawdown date. The last quarterly installment of the loan is due on November 6, 2018.

As of December 31, 2013, the interest-bearing loans amounted to P100 million, of which P11.1 million was presented under current liabilities section in the consolidated statement of financial position.

Interest expense related to the loans amounted to P1.1 million and is shown as part of Finance Cost under Other Income (Charges) in the 2013 consolidated statement of comprehensive income.

Certain trade receivables amounting to P8.3 million were assigned to secure the payment of these interest-bearing loans (see Note 7).

## 16.4 Bank Loans

The bank loans represent secured loans from local commercial banks for working capital purposes. The loans bear annual interest rates ranging from 7.5% to 14.0% in 2013 and 2012, subject to monthly repricing. These loans are secured by certain vessels (MT Chelsea Intrepid, Patricia and Ernesto Uno) owned by the Group with net book value, amounting to P201.9 million and P349.8 million as of December 31, 2013 and 2012, respectively (see Note 12.5), and by certain stockholders (see Note 25.6).

## 16.5 Mortgage Payable

The mortgage payable represents secured loans which bear interest rates ranging from 7.6% to 11.4% per annum, and with terms ranging from 18 months to 36 months. The mortgages are secured by certain service vehicles of the Group, presented as part of Property and Equipment account in the consolidated statements of financial position (see Note 12.5).

## 16.6 Obligations under Finance Lease

The finance lease liability has an effective interest rate of 5.07% which is equal to the rate implicit in the lease contract (see Note 29.5). Lease payments are made on a monthly basis.

## 16.7 Credit Line

The Parent Company has an available credit line of P11.0 billion and P10.0 billion under LC and TR, respectively. These lines obtained from various banks are being utilized by the Parent Company for procurement of inventories both local and foreign. The credit line is secured by the following:

- (a) Assignment of future receivables;
- (b) Suretyship of PPHI and pledge of its share in the Parent Company amounting to P46.9 million (at P1 par value);
- (c) Joint several signature of certain stockholders; and,
- (d) Negative pledge over the remaining shares of PPHI in Parent Company in favor of the bank amounting to P1.1 billion.

Interest expense for 2013, 2012 and 2011presented as part of Finance Costs account in the statements of comprehensive income amounted to P617.5 million, P467.4 million and P305.4 million (see Note 21.1), respectively, net of the capitalized borrowing cost of P71.4 million, P77.8 million and P91.2 million as of December 31, 2013, 2012 and 2011, respectively (see Note 12.4).

## 17. TRADE AND OTHER PAYABLES

This account consists of:

	Notes	2013	2012
Trade payables	25.2, 25.5	P 746,957,493	P 565,867,953
Accrued expenses		362,111,496	417,054,888
Advances from customers		290,926,769	410,478,006
Retention payable		106,903,516	62,783,769
Non-trade payables		22,462,466	51,390,519
Income tax payable	29.8	9,608,080	7,321,912
Others		31,457,507	32,208,137
		P1,570,427,327	<u>P 1,547,105,184</u>

Accrued expenses mostly pertain to payables to various contractors for the construction of retail stations that remain unpaid at the end of the year. In addition, this comprises amounts to be paid in relation to charter hire cost, repairs and maintenance, interest expense arising from loans and professional fees.

The advances from customers include option money from two different locators amounting to P0.1 million as of December 31, 2013 and 2012. The said locators have the right and option to purchase subject properties under the terms and condition agreed by the said locator and the Group. However, in the event that the said locator does not exercise its right to purchase the subject properties, the option money shall be refunded to the said locator plus interest at the rate equivalent to the prevailing treasury bill rate plus 2% per annum.

In addition, the advances from customers pertain to the advance payment of the various customers for their fuel purchases. Advances from customers are measured at the amount of cash received from the customers and are offset against trade receivables once the related sales transactions are consummated.

Retention payable is the amount withheld by the Group from its contractors for the construction of buildings, depot and pier facilities. The amount of retention, which is equivalent to ten percent of the total contract price, is payable upon the completion and turnover by the contractor of a construction project and the acceptance thereof by the Group.

## **18. OTHER NON-CURRENT LIABILITIES**

This account consists of:

	<u>Note</u>	2013	2012 (As Restated – see Note 2.2)
Security deposits Post-employment defined		P 275,962,723	P 270,272,999
benefit obligation Unearned rent Others	22.2	51,100,685 49,726,176 	36,440,105 49,149,537 
		<u>P 376,789,584</u>	<u>P 356,858,036</u>

Security deposits represent deposits received from dealers for the lease of retail stations and equipment that are installed in retail stations and are refundable at the end of the lease terms. The deposits are carried at amortized cost using the effective interest rates at the inception of the lease contracts. The day one gain is determined by calculating the present value of the cash flows anticipated until the end of the lease term using certain risk-free rates and is amortized over the lease terms. As the deposits do not have an active market, the underlying interest rates were determined by reference to market interest rate of comparable financial instrument.

# 19. COST OF SALES AND SERVICES

	<u>Notes</u>	2013	2012	2011
Cost of fuels and lubricants sold Cost of services	19.1 19.2	460,109,294	P 31,444,710,716 517,038,697	426,399,961
Cost of real estate solo	1 20	2,433,131		255,169,157
	20, 25.2	<u>P 40,248,166,084</u>	<u>P 31,961,749,413</u>	<u>P 25,327,617,229</u>

This account is composed of the following as of December 31:

## 19.1 Cost of Fuels and Lubricants Sold

The cost of fuels and lubricants sold are broken down as follows:

	<u>Note</u>	2013	2012	2011
Inventories at beginning of year	8	P 3,688,759,676	P 2,132,622,405	P 1,051,658,928
Net purchases during the year Goods available for sal	e	<u>39,909,396,656</u> 43,598,156,332	<u>33,000,847,987</u> 35,133,470,392	<u>25,727,011,588</u> 26,778,670,516
Inventories at end of year	8	( <u>3,812,532,673</u> )	( <u>3,688,759,676</u> )	( <u>2,132,622,405</u> )
		<u>P 39,785,623,659</u>	<u>P 31,444,710,716</u>	<u>P 24,646,048,111</u>

## 19.2 Cost of Services

Details of cost of services are shown below:

	<u>Notes</u>		2013		2012	2011
Depreciation and						
amortization	12, 14	Р	194,146,483	Р	147,371,900	P 95,682,649
Salaries and employees	-					
benefits			50,522,176		29,065,941	39,170,418
Professional fees			43,989,983		42,067,106	19,219,086
Charter hire fees			34,795,266		71,143,057	52,127,126
Insurance			34,095,778		25,329,791	23,277,799
Repairs and maintenand	ce		24,474,791		19,611,488	18,785,445
Port expenses			23,934,889		58,257,723	58,067,686
Service fees	25.5		20,611,959		-	-
Taxes and licenses			11,593,974		7,745,126	8,508,543
Bunkering			11,540,954		106,973,168	97,707,682
Fuel, gas and lubricants			4,798,629		4,974,245	9,630,985
Security services			1,644,570		1,210,469	1,022,920
Outside services			1,487,408		-	760,118
Others			2,472,434		3,288,683	2,439,504
		<u>P</u>	460,109,294	<u>P</u>	517,038,697	<u>P 426,399,961</u>

# 20. COSTS AND EXPENSES BY NATURE

The details of the Group's costs and expenses by nature are shown below.

	Notes	2013	2012 (As Restated - see Note 2.2)	2011 (As Restated - see Note 2.2)
Cost of sales:				
Fuels		P 39,571,822,572	P 31,046,564,548	P 24,388,755,788
Lubricants		213,801,087	398,146,168	257,292,323
Depreciation				
and amortization	12, 14	528,400,077	405,815,569	299,109,747
Rent	25.3, 29.3	364,369,594	240,876,571	170,267,139
Salaries and				
employee benefits	22.1	287,613,201	208,734,347	209,605,521
Trucking charges		267,300,218	130,451,226	45,371,313
Advertising and				
promotions		176,373,387	84,473,675	92,164,872
Taxes and licenses		118,231,983	132,946,735	102,745,421
Professional fees		92,185,195	85,399,457	52,580,571
Service fees		81,910,722	81,392,862	14,221,848
Repairs and maintenai	nce	69,675,294	61,023,908	50,722,433
Insurance		62,357,917	49,923,821	48,880,236
Freight charges		56,992,995	50,386,551	109,270,579
Rebates		49,470,808	40,802,132	36,277,742
Utilities		49,221,472	33,806,011	27,489,547
Travel and transportat	tion	40,005,732	35,184,779	32,378,270
Charter hire fees		34,795,266	33,546,169	50,427,126
Fuel, oil and lubricant	S	33,792,075	49,339,252	54,281,743
Security fees		33,738,550	26,108,756	14,807,846
Port expenses		23,559,968	59,299,038	58,067,687
Representation		18,658,934	12,761,925	12,596,174
Bunkering		13,420,044	62,899,266	97,707,682
Office supplies		10,668,819	12,775,030	12,341,093
Outside services		6,853,856	9,585,134	1,369,795
Cost of real estate solo	i 19	2,433,131	-	255,169,157
Handling and				
processing fees	05 0	-	9,285,094	8,634,724
Miscellaneous	25.8	31,973,325	73,882,995	77,283,466
		<u>P 42,239,626,222</u>	<u>P 33,435,411,019</u>	<u>P 26,579,819,843</u>

The expenses are classified in the consolidated statements of comprehensive income as follows:

	<u>Note</u>	2013	2012 (As Restated - see Note 2.2)	2011 (As Restated - see Note 2.2)
Cost of sales and services Selling and	19	P 40,248,166,084	P 31,961,749,413	P 25,327,617,229
administrative expenses		1,991,460,138	1,473,661,606	1,252,202,614
		<u>P 42,239,626,222</u>	<u>P 33,435,411,019</u>	<u>P 26,579,819,843</u>

# 21. FINANCE INCOME (COSTS)

The breakdown of these accounts follows:

## 21.1 Finance Costs

					2012		2011
				(	As Restated -	(	As Restated -
	<u>Notes</u>		2013		see Note 2.2)		see Note 2.2)
Interest expense on bank loans and other borrowings	16	Р	617,451,997	Р	467,358,205	Р	305,402,087
Foreign currency exchange losses – net			27,100,014		_		_
Impairment losses on trade and other receivables	7		17,959,002		37,851,057		27,252,323
Bank charges Interest expense from post-employment defined benefit			4,105,360		9,033,059		13,882,667
obligation	22.2		2,413,691		1,499,078		1,431,329
Others			-		3,979,094		
		<u>P</u>	669,030,064	<u>P</u>	519,720,493	P	347,968,406

#### 21.2 Finance Income

	Note		2013		2012		2011
Interest income from cash in banks Foreign currency	6	Р	8,481,577	Р	9,406,440	Р	7,834,039
exchange gains – net Day one gain – net	t		-		14,061,359 <u>1,161,552</u>		781,821 13,312,527
		<u>P</u>	8,481,577	<u>P</u>	24,629,351	<u>P</u>	21,928,387

## 22. EMPLOYEE BENEFITS

## 22.1 Salaries and Employee Benefits Expense

Expenses recognized for salaries and employee benefits are presented below.

	Notes	2013	2012 (As Restated – see Note 2.2)	2011 (As Restated – <u>see Note 2.2)</u>
Short-term benefits: Salaries and wages Employee welfare		P 225,401,424	P 91,118,445	P 96,927,785
and other benefit	S	42,348,608	101,719,266	105,726,194
13 <sup>th</sup> month pay and bonuses Post-employment		10,645,506	10,975,301	3,062,638
defined benefit	22.2	9,217,663	4,921,335	3,888,904
	20	<u>P 287,613,201</u>	<u>P 208,734,347</u>	<u>P 209,605,521</u>

## 22.2 Post-employment Defined Benefit Plan

#### (a) Characteristics of the Defined Benefit Plan

The Group has an unfunded and noncontributory post-employment defined benefit plan. The post-employment plan covers all regular full-time employees.

The normal retirement age is 60 with a minimum of 5 years of credited service. Normal retirement benefit is an amount equivalent to 75% of the final monthly covered compensation (average monthly basic salary during the last 12 months of credited service) for every year of credited service.

## (b) Explanation of Amounts Presented in the Consolidated Financial Statements

Actuarial valuations are made annually to update the retirement benefit costs and the amount of contributions. All amounts presented below are based on the actuarial valuation report obtained from an independent actuary in 2013 including the comparative year which has been restated in line with the adoption of PAS 19 (Revised), see Note 2.2(a)(ii).

The amount of post-employment defined benefit obligation, which is presented as part of Other Non-current Liabilities account (see Note 18) in the consolidated statements of financial position pertains to the present value of the obligation amounting to P51.1 million and P36.4 million as of December 31, 2013 and 2012, respectively.

The movements in the present value of the post-employment defined benefit obligation recognized in the books are as follows (see Note 18):

		2013	· ·	2012 As Restated - ee Note 2.2)
Balance at beginning of year	Р	36,440,105	Р	16,815,536
Current service cost		9,217,663		4,921,335
Interest expense		2,413,691		1,499,078
Remeasurements:				
Actuarial losses (gains) arising from:				
- changes in financial assumptions		7,880,254	(	371,380)
- changes in demographic assumptions	(	41,748,870)		-
- experience adjustments		37,016,452		13,678,177
Benefits paid	(	<u>118,610</u> )	(	102,641)
-	·			

P 51,100,685

P 36,440,105

The components of amounts recognized in profit or loss and in other comprehensive income in respect of the defined benefit post-employment plan are as follows:

Balance at end of year

]	Notes	2013	2012 (As Restated - see Note 2.2)	2011 (As Restated - see Note 2.2)		
Reported in profit or loss: Current service cost Interest expense	22.1 <b>P</b> 21.1	9,217,663 2,413,691	P 4,921,335 1,499,078	P 3,888,904 1,431,329		
	<u>P</u>	11,631,354	<u>P 6,420,413</u>	<u>P 5,320,233</u>		
Reported in other comprehensive income: Actuarial losses arising from changes in: - financial						
assumptions - demographic		7,880,254	(P 371,380)	Р -		
assumptions		41,748,870)	-	-		
- experience adjustments		37,016,452	13,678,177	166,617		
	<u>P</u>	3,147,836	<u>P 13,306,797</u>	<u>P 166,617</u>		

Current service cost is presented as part of salaries and employee benefits under Selling and Administrative Expenses in the consolidated statements of comprehensive income (see Note 22.1). The interest expense is included as part of Finance Costs under the Other Income (Charges) account (see Note 21.1).

In determining the amounts of the defined benefit post-employment obligation, the following significant actuarial assumptions were used:

	2013	2012	2011
Discount rates	4.60% to 5.32%	5.20% to 6.20%	5.20% to 10.44%
Expected rate of salary increases	5.00% to 8.00%	5.00% to 7.00%	5.00% to 10.00%

Assumptions regarding future mortality experience are based on published statistics and mortality tables. These assumptions were developed by management with the assistance of an independent actuary. Discount factors are determined close to the end of each reporting period by reference to the interest rates of a zero coupon government bonds with terms to maturity approximating to the terms of the retirement obligation. Other assumptions are based on current actuarial benchmarks and management's historical experience.

## (c) Risks Associated with the Retirement Plan

The plan exposes the Group to actuarial risks such as interest rate risk, longevity risk and salary risk.

## Interest Risk

The present value of the defined benefit obligation is calculated using a discount rate determined by reference to market yields of government bonds. Generally, a decrease in the interest rate of a reference government bonds will increase the plan obligation.

## Longevity and Salary Risks

The present value of the defined benefit obligation is calculated by reference to the best estimate of the mortality of the plan participants both during and after their employment, and to their future salaries. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the plan obligation.

## (d) Other Information

The information on the sensitivity analysis for certain significant actuarial assumptions and the timing and uncertainty of future cash flows related to the retirement plan are described below.

#### Sensitivity Analysis

	Impact on Pos	Impact on Post-employment Benefit Obligation					
	Change in	Change in Increase in					
	Assumption	Assumption	Assumption				
Discount rate Salary increase rate	+/- 1.0% +/- 1.0%	(P 4,520,745) 4,865,011	P 5,438,812 ( 4,166,542)				

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. This analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognized in the consolidated statements of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous years.

#### Funding Arrangements and Expected Contributions

The plan is currently unfunded. While there are no minimum funding requirement in the country, the unfunded status of the plan may pose a cash flow risk in about 21 years' time when a significant number of employees is expected to retire.

The Group does not expect to make contribution to the plan during the next financial year.

The maturity profile of undiscounted expected benefit payments from the plan within ten years as of December 31, 2013, follows:

Within one year	Р	11,722,940
More than one year to five years		39,511,615
More than five years to ten years		34,341,627
	<u>P</u>	85,576,182

The weighted average duration of the defined benefit obligation at the end of the reporting period is 21 years.

## 23. REGISTRATION WITH THE BOARD OF INVESTMENTS

## 23.1 BOI Registration as New Industry Participant – Batangas Depot

The Parent Company was registered with the Board of Investments (BOI) on February 26, 2010 as a new industry participant with new investment in storage, marketing and distribution of petroleum products under RA 8479 (Downstream Oil Industry Deregulation Act) for its storage tanks in Calaca, Batangas. Under its registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987.

Under its registration, the Parent Company is also entitled to certain tax and non-tax incentives as follows:

- (a) Income tax holiday (ITH) for five years from February 26, 2010, without extension or bonus year from the date of registration;
- (b) Additional deduction from taxable income of 50% of the wages corresponding to the increment in the number of direct labor for skilled and unskilled workers in the year of availment as against the previous year if the project meets the prescribed ratio of capital equipment to number of workers set by the board of not more than US\$10,000 to one worker and provided that this incentive shall not be availed of simultaneously with the ITH;
- (c) The Parent Company may qualify to import capital requirement, spare parts and accessories at zero percent (0%) from the date of registration up to June 16, 2011 pursuant to the Executive Order No. 528 and its implementing rules and regulations.

Special transport equipment such as but not limited to tanks, trucks/lorries may be imported with incentives subject to land transportation operation requirements;

- *(d)* Tax credit on domestic capital equipment shall be granted on locally fabricated capital equipment;
- (e) Importation of consigned equipment for a period of five years from the date of registration, subject to posting of a re-export bond; and,
- (f) Other non-fiscal incentives, which may be applicable.

#### 23.2 BOI Registration as New Industry Participant – Zamboanga Depot

The Parent Company was also registered with the BOI on November 25, 2010 as a new industry participant with new investment in storage, marketing and distribution of petroleum products under RA 8479 (Downstream Oil Industry Deregulation Act) for its storage tanks in Talisayan, Zamboanga City. Under its registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987.

Under its registration, the Parent Company's transaction relating to Zamboanga Depot is also entitled to certain tax and non-tax incentives as also mentioned in Note 23.1. The ITH will expire five years from November 25, 2010.

## 23.3 BOI Registration for the New Investment in Downstream Oil Industry Activities – Davao Expansion

On May 14, 2010, the Parent Company was registered with the BOI for the new investment in downstream oil industry activities under RA 8479 (Downstream Oil Industry Deregulation Act) for the additional two storage tanks for petroleum products with storage capacity of 7.4 million liters in Davao depot. Under its registration, the Parent Company shall be entitled to avail of the incentives as cited in the previous page. However, ITH for five years from May 14, 2010 is subjected to the base figure of 148.2 million liters representing the Parent Company's highest attained sales volume of its existing depot facilities (in Davao Depot) prior to the filling of application for registration of new investment.

## 23.4 BOI Registration for New Investment – Bacolod Storage Terminal

On May 10, 2012, the Parent Company was registered with the BOI as a new industry participant with new investment in storage, marketing and distribution and bulk marketing of petroleum products under RA 8479 for its storage terminal in Bacolod City. Under its registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987.

Under its registration, the Parent Company's transaction relating Bacolod storage terminal is also entitled to certain tax and non-tax incentives as also mentioned in the previous page. The ITH will expire five years from May 10, 2012.

## 23.5 BOI Registration for New Investment – Cagayan De Oro City Storage Terminal

On May 10, 2012, the Parent Company was registered with the BOI as a new industry participant with new investment in storage, marketing and distribution and bulk marketing of petroleum products under RA 8479 for its storage terminal in Bacolod City. Under its registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987.

Under its registration, the Parent Company's transaction relating Cagayan de Oro City storage terminal is also entitled to certain tax and non-tax incentives as also mentioned in the previous page. The ITH will expire five years from May 10, 2012.

## 23.6 BOI Registration for MT Thelma and MT Cherylyn

On November 23, 2011 and December 10, 2008, CSC had registered its activity for MT Thelma and MT Cherylyn, respectively, with the BOI under Executive Order No. 226, otherwise known as the Omnibus Investments Code of 1987 as a new operator of domestic/interisland shipping on a pioneer status. As a registered entity, CSC is entitled to tax and non-tax incentives which include a six-year ITH. For MT Cherylyn, the related tax incentives started in April 2009. Meanwhile, the tax incentive for MT Thelma started in November 2011. ITH incentives shall be limited only to the revenues generated by the registered project.

## 24. TAXES

The components of tax expense as reported in the consolidated profit or loss follow:

		2013	2012 (As Restated - see Note 2.2)		2011 (As Restated - see Note 2.2)	
Reported in profit or loss:						
Current tax expense: Regular corporate income						
tax (RCIT) at 30%	Р	28,307,638	Р	14,677,522	Р	34,644,588
Final tax at 20% and 7.5%		1,635,260		1,564,032		1,558,077
Minimum corporate income tax (MCIT) at 2%		1,822,943		462,671		3,357,172
		31,765,841		16,704,225		39,559,837
Deferred tax expense (income) relating to origination and reversal of temporary						
diffferences	(	<u>30,386,688</u> )		3,169,323		1,600,176
	<u>P</u>	1,379,153	<u>P</u>	19,873,548	<u>P</u>	41,160,013
Reported in other comprehensive income:						
Deferred tax expense (incom relating to origination and reversal of temporary	ne)					
differences	<u>P</u>	1,109,855	<u>P</u>	95,550,091	( <u>P</u>	16,829,428)

		2013	2012 (As Restated - see Note 2.2)	2011 (As Restated - see Note 2.2)	_
Tax on pretax profit at 30% Adjustment for income subjected to lower	Р	199,931,027	P 201,355,110	P 179,661,657	7
income tax rates Tax effects of: Adjustment for income and expenses under income	(	909,213)	( 1,257,900)	( 792,135	5)
tax holiday Unrecognized deferred tax	(	201,324,277)	( 186,809,228)	( 138,176,875	5)
asset		47,988	22,060	97,997	7
Non-deductible expenses		3,633,628	11,600,817	3,274,649	)
Non-taxable income Reversal of net operating		-	( 5,392,024)		,
loss carry over (NOLCO)		-	354,713	238,918	2

<u>P 1,379,153</u> <u>P 19,873,548</u> <u>P 41,160,013</u>

Tax expense reported in profit or loss

A reconciliation of tax on pretax profit computed at the applicable statutory rates to tax expense reported in the consolidated profit or loss is as follows:

The net deferred tax liabilities as of December 31, 2013 and 2012 pertain to the following:

	Consolida	ated								
	Statemen	ts of		Consolidated Statements of Comprehensive Income						
	Financial Po	osition		Profit or Loss		Other Comprehensive Income (Loss)				
		2012		2012	2011		2012	2011		
	(	As Restated -		(As Restated -	(As Restated -		(As Restated -	(As Restated -		
	2013	see Note 2.2)	2013	see Note 2.2)	see Note 2.2)	2013	see Note 2.2)	see Note 2.2)		
Deferred tax assets:										
Retirement benefit obligation	P 15,330,207 F	<b>10,932,03</b> 0	P 3,453,825	P 1,895,332	P 2,716,851	P 944,352	P 3,992,039	P 49,985		
NOLCO	13,662,197	16,872,444	( 3,210,247)	4,346,930	( 17,297,124)	-	-	-		
Unrealized foreign currency										
losses (gains) – net	<b>10,954,840</b> (	10,726,537)	21,681,377	( 11,051,466)	( 338,289)	-	-	-		
Impairment losses	10,944,461	9,910,534	1,033,927	1,355,842	1,207,465	-	-	-		
MCIT	2,696,022	1,254,327	1,441,695	( 5,907,021)	10,582,833	-	-	-		
Accrued loss on contamination	2,057,831	2,057,831	-	-	-	-	-	-		
Accrued rent	65,992	65,992			65,992					
	55,711,550	30,366,621	24,400,577	( <u>9,360,383</u> )	( <u>3,062,272</u> )	944,352	3,992,039	49,985		
Deferred tax liabilities:										
Revaluation reserves of tanker	( 122,809,003) (	126,065,189)	5,310,393	5,173,210	3,405,691	( 2,054,207)	( 99,542,130)	16,779,443		
Capitalized borrowing cost	( 8,222,176) (	8,542,521)	320,345	320,345	320,345	-	-	-		
Unamortized debt issuance cost	( <u>1,211,062</u> ) (	1,566,435)	355,373	697,505	( <u>2,263,940</u> )					
	( <u>132,242,241</u> ) (	136,174,145)	5,986,111	6,191,060	1,462,096	( <u>2,054,207</u> )	( <u>99,542,130</u> )	16,779,443		
Net deferred tax liabilities	( <u>P 76,530,691</u> ) ( <u>P</u>	<u>105,807,524</u> )								
Net deferred tax income (expense)			<u>P 30,386,688</u>	( <u>P 3,169,323</u> )	( <u>P 1,600,176</u> )	( <u>P 1,109,855</u> )	( <u>P 95,550,091</u> )	<u>P 16,829,428</u>		

Taxable Years		Original Amount		Tax Effect	Valid Until
2013 2012 2011	P	22,765,974 17,268,978 6,065,855	Р 	6,829,792 5,180,693 1,819,757	2016 2015 2014
	<u>P</u>	46,100,807	<u>P</u>	13,830,242	

The amounts of NOLCO and the applicable years these are valid and deductible from the taxable income are shown below.

Deferred tax asset on NOLCO of PGMI amounting to P168,045 and P350,965 as of December 31, 2013 and 2012, respectively, was not recognized since management assessed that this is not recoverable as PGMI does not expect any taxable income in the coming years.

The Group is subject to the MCIT which is computed at 2% of gross income, as defined under the tax regulations or RCIT, whichever is higher. PPMI and PPIPC's MCIT was higher than RCIT for the years 2013, 2012 and 2011. The Parent Company's MCIT was higher than RCIT in 2011.

The amounts of MCIT and the applicable years that are valid and deductible from future regular income tax payable are shown below.

Taxable Years	Normal Income Tax	MCIT	Excess of MCIT Over Income Tax	Tax Effect	Valid Until
2013 2012 2011	P - - -	P 1,822,943 719,079 <u>154,000</u>	P 1,822,943 719,079 	P 1,822,943 719,079 <u>154,000</u>	2016 2015 2014
	<u>P -</u>	<u>P 2,696,022</u>	<u>P 2,696,022</u>	<u>P 2,696,022</u>	

In 2013, 2012 and 2011, the Group opted to claim itemized deductions in computing for its income tax due.

#### 25. RELATED PARTY TRANSACTIONS

The Group's related parties include the ultimate parent company, the parent company, stockholders, the Group's key management personnel, entities under common ownership by the ultimate parent company and others as described in the succeeding pages.

The summary of the Group's significant transactions with its related parties as of December 31, 2013 and 2011, and for the years ended December 31, 2013, 2012 and 2011:

<b>Related Party</b>			Amount of Transactions				Outstanding Balance			
Category	Notes		2013	2012	2011		2013	2012		
Other related parties under common ownership										
Sales of goods	7, 25.1	Р	<b>39,139,112</b> P	125,553,735 P	128,664,820	Р	<b>37,334,222</b> P	88,444,125		
Purchases of servi	ces 17, 25.2		-	654,413,710	391,133,996		-	4,963,791		
Rentals	25.3		43,119,800	53,004,744	6,695,421		-	-		
Due from related parties Due to related	25.4	(	<b>5,552,006)</b> (	15,311,686)	6,302,572		2,747,994	8,300,000		
parties	25.4	(	21,390,502)	24,371,146 (	83,885,109)		62,161,243	83,551,745		
Donations	25.8		1,500,500	5,298,172	5,100,000		-	-		
Associate Technical ship Services	17, 19.2, 25	.5	20,611,959	-	-		3,205,287	-		
Other related party Due to related parties	25.4		-	-	-		2,000,000	2,000,000		
Key management personnel Salaries and employee										
benefits	25.7		50,027,748	45,610,775	37,955,020		-	-		

#### 25.1 Sales of Goods

The Group sells products to certain related parties. Goods are sold on the basis of the price lists in force with non-related parties. Revenues arising from these transactions are presented as part of Sale of Goods in the consolidated statements of comprehensive income. The outstanding receivables from sales of goods to other related parties are presented as part of Trade Receivables under the Trade and Other Receivables account in the consolidated statements of financial position (see Note 7).

The outstanding receivables from related parties are unsecured and do not bear any interest. No impairment loss was recognized in 2013, 2012 and 2011 based on Management's assessment.

#### 25.2 Purchases of Services

The Group purchased services from related parties on the basis of price lists in force with non-related parties. The amounts of transactions are presented as part of the Cost of Sales and Services account in the consolidated statements of comprehensive income (see Note 19.1) while the related outstanding payables for services obtained as of December 31, 2013 and 2012 are presented as part of Trade Payables under the Trade and Other Payables account (see Note 17).

## 25.3 Rentals

The Group has the following lease agreements with the following related parties:

- (a) Udenna Corporation of which total rent expense incurred in the years 2013, 2012 and 2011 amounted to P6.5 million, P6.6 million and P6.3 million, respectively. There is no outstanding payable as of all the years presented.
- (b) Udenna Development (UDEVCO) Corporation of which total rent expense in 2013 and 2012 amounted to P28.5 million and P26.4 million, respectively and nil in 2011. Rental deposit for the lease amounted to P7.1 million and P7.4 million as of December 31, 2013 and 2012, respectively, and is presented as Refundable Rental Deposits under Other Non-current Assets in the consolidated statements of financial position (see Note 14).
- (c) Valueleases, Inc. of which total rent expense in 2013, 2012 and 2011 amounted to P8.1 million, P20.0 million and P0.4 million, respectively. Refundable Rental Deposits amounted to P0.1 million as of December 31, 2013 and 2012, and is presented as part of Other Non-current Assets in the consolidated financial statements (see Note 14).

The rent expenses aforementioned are presented as part of Selling and Administrative Expenses in the consolidated statements of comprehensive income (see Notes 20 and 29.3).

## 25.4 Due from and Due to Related Parties

The Group grants and obtains unsecured advances to and from PPHI and other unconsolidated related companies for working capital requirements and other purposes.

As of December 31, 2013 and 2012, the outstanding receivable and payable balances from these advances are shown as Due From Related Parties and Due to Related Parties, respectively, in the consolidated statements of financial position. Due from Related Parties and Due to Related Parties - current are either receivable in cash or paid through offsetting, unsecured noninterest-bearing liabilities and are expected to be paid within one year. Non-current Due to Related Parties, on the other hand, are unsecured noninterest bearing liabilities. These are stated at their carrying value since the date of repayment is not currently determinable.

Due from related parties represent outstanding advances to Udenna Environmental Services, Inc. amounting to P2.7 million and P8.3 million as of December 31, 2013 and 2012, respectively.

		2013		2012
Balance at beginning of year Additions Collections	P (	8,300,000 17,362,078 22,914,084)	Р (	26,311,686 9,467,416 27,479,102)
Balance at end of year	<u>P</u>	2,747,994	P	8,300,000

The movement of due from related parties as of December 31 is as follows:

No impairment loss is recognized in 2013, 2012 and 2011 related to advances to related parties.

The breakdown of the Due to Related Parties as of December 31 is as follows:

		2013		2012
Related parties under common ownership: UMRC	Р	62,161,243	Р	83,551,745
Other related party: Global International (Subic)				
Phils, Corp.		2,000,000		2,000,000
	Р	64,161,243	P	85,551,745

The movement of Due to Related Parties in 2013 and 2012 follows:

		2013		2012
Balance at beginning of year Additions	Р	-		61,180,599 177,435,185
Payments Balance at end of year	( Р	<u>21,390,502</u> ) 64,161,243	( P	<u>153,064,039</u> ) 85,551,745
Datance at end of year	±	0 191019275	<u> </u>	00,001,710

### 25.5 Technical Ship Services Agreement

On April 1, 2013, the Group entered into a Technical Ship Services Agreement (the Agreement) with NPMSC, a newly incorporated associate of CSC. Under the Agreement, NPMSC shall carry out technical services in respect of CSC's tanker vessel as agents for and on behalf of the CSC. NPMSC's responsibilities include crew management, technical management, accounting services, and the arrangement for the supply of provisions.

Total technical ship services fee incurred in 2013 is presented as Service Fees under the Cost of Sales and Services account in the 2013 consolidated statement of comprehensive income (see Note 19.2), while the related outstanding liability is presented as part of Trade and Other Payables in the 2013 consolidated statement of financial position (see Note 17).

## 25.6 Loan Collateral

- (*a*) Surety and a negative pledge over the remaining shares of a stockholder secured the liabilities under letters of credits and trust receipts (see Note 16.1).
- (b) The TLA with DBP, OLSA with BDO and PBComm, loan agreement with RBC and certain banks loans of the Group were guaranteed by certain stockholders through a surety agreement with the respective banks. The vessels owned by the Group were also used as security on particular loans.

#### 25.7 Key Management Compensations

The compensations of key management personnel are broken down as follows:

		2013		2012		2011
Salaries and wages 13 <sup>th</sup> month pay and bonuses Honoraria and allowances Post-employment benefits	P	40,724,453 4,586,418 4,447,058 <u>269,819</u>	P	36,822,265 4,129,412 4,416,398 242,700	Р	31,121,478 3,625,681 3,000,011 207,850
	<u>P</u>	50,027,748	<u>P</u>	45,610,775	<u>P</u>	37,955,020

## 25.8 Others

The Group has made donations amounting to P0.5 million, P1.5 million and P0.5 million in 2013, 2012 and 2011, respectively, to Udenna Foundation, Inc., a non-stock, non-profit organization established by the ultimate parent company. In addition, the Group has also made donations amounting to P1.0 million, P3.8 million and P4.6 million 2013, 2012 and 2011, respectively, to PhoenixPhilippines Foundation, Inc., a non-stock non-profit organization established by the Parent Company. The donations are presented as part of miscellaneous under Selling and Administrative Expenses in the consolidated statements of comprehensive income (see Note 20).

## 26. EQUITY

## 26.1 Capital Stock

Capital stock consists of:

		Shares			Amount	
	2013	2012	2011	2013	2012	2011
Preferred – cumulative, nonvoting, non-participating, non-convertible into common shares – P1 par value						
Authorized:	50,000,000	50,000,000	50,000,000	<u>P 50,000,000</u>	<u>P 50,000,000</u>	<u>P 50,000,000</u>
Issued and outstanding	5,000,000	5,000,000	5,000,000	<u>P 5,000,000</u>	<u>P 5,000,000</u>	<u>P 5,000,000</u>
Common shares – P1 par value						
Authorized:						
Balance at beginning of year	2,500,000,000	750,000,000	750,000,000	P 2,500,000,000	P 750,000,000	P400,000,000
Increase in authorized stock		1,750,000,000			1,750,000,000	350,000,000
Balance at end of year	<u>2,500,000,000</u>	2,500,000,000	750,000,000	<u>P 2,500,000,000</u>	<u>P2,500,000,000</u>	<u>P750,000,000</u>
Issued:						
Balance at beginning of year	906,059,416	661,123,014	548,075,739	P 906,059,416	P 661,123,014	P548,075,739
Issuance during the year	193,000,000	-	-	193,000,000	-	-
Stock dividends	329,717,816	244,936,202	113,043,634	329,717,816	244,936,202	113,043,634
Reclassification		200	3,641		200	3,641
Balance at end of year	<u>1,428,777,232</u>	906,059,416	661,123,014	<u>P 1,428,777,232</u>	<u>P 906,059,416</u>	<u>P661,123,014</u>
				<u>P 1,433,777,232</u>	<u>P 911,059,416</u>	<u>P666,123,014</u>

On April 23, 2012, the SEC approved the Parent Company's increase in authorized capital stock from P800.0 million divided into 750.0 million common shares with a par value of P1 and 50.0 million preferred shares with par value of P1 per share into P2,550.0 million divided into 2,500.0 common shares with par value of P1 per share and 50.0 million preferred shares with par value of P1 per share.

The preferred shares shall have the following features:

- (a) Non-convertible into common shares;
- (b) Non-participating in any other corporation activities or other further dividends, non-voting except in cases specified by law;
- (c) No pre-emptive rights over the holders of common shares as to distribution of net assets in the event of dissolution or liquidation and in the payment of dividends at a specified rate. The Board of Directors shall determine its issued value at the time of issuance and shall determine its dividend rates and the dividends shall be paid cumulatively; and,
- (d) The preferred shares shall be redeemable at the Parent Company's option under such terms as the Board of Directors may provide at the time of issuance. It shall also be re-issuable when fully redeemed.

Moreover, preferred shares have the following features among others as provided in the subscription agreement;

- (a) Dividends on the Preferred Shares shall have a fixed rate of 11.50% per annum calculated in respect of each share with reference to the Issue Price thereof in respect to each dividend period.
- (b) Dividends shall be payable every September 21, December 21, March 21 and June 21 of each year (each a "Dividend Payment Date"). The dividends on the Preferred Shares shall be calculated on a 30/360 day basis and shall be paid quarterly in arrears on the last day of each 3-month dividend period (each a Dividend Payment Date), as and if declared by the Board of Directors. If the Dividend Payment Date is not a banking day, dividends shall be paid on the next succeeding banking day, without adjustment as to the amounts of dividends to be paid.
- (c) The Preferred Shares shall have priority in the payment of dividends at the stipulated rate at the time of issuance and in the distribution of corporate assets in the event of liquidation and dissolution of the Parent Company. As such, the Board of Directors to the extent permitted by law shall declare dividends each quarter sufficient to pay the equivalent dividend. Dividends on the shares shall be cumulative. If for any reason the Parent Company's Board of Directors does not declare a dividend on the Preferred Shares for a particular dividend period, the Parent Company shall not pay a dividend for said dividend period. However, on any future Dividend Payment Date on which dividends are declared holders of the shares shall receive the dividends accrued and unpaid to the holders of the Preferred Shares prior to such Dividend Payment Date. Holders of Preferred Shares shall not be entitled to participate in any other further dividends beyond the dividends specifically payable on the Preferred Shares.

Moreover, the subscription agreement requires that the Parent Company undertakes to maintain a long-term debt to equity ratio of 1:1 throughout the life of the preferred shares.

In December 20, 2013, the Parent Company redeemed the preferred shares issued in 2010 and re-issued the same amount and features of preferred shares except for the rate, which was reduced to 8.25% per annum

The Parent Company has 45 and 41 stockholders owning 100 or more shares each of the Parent Company's capital stock as of December 31, 2013 and 2012, respectively.

Based on its plans, the Board of Directors of the Parent Company will also declare and distribute in 2014 cash dividends out of the Parent Company's retained earnings as of December 31, 2013.

#### 26.2 Listing with PSE

On July 11, 2007, the Parent Company offered a portion of its stocks for listing with the PSE. Number of common shares registered was 145.0 million with an issue price of P9.80. As of December 31, 2013, the number of holders of such securities is 53. The market price of the Parent Company's shares as of December 31, 2013 is P4.50.

The history of public offerings and private placements of the shares of the Parent Company lodged at PSE are as follows:

Transaction	Subscriber	Issue Date	Number of Shares
Initial public offering	Various	July 11, 2007	29,000,000
30% stock dividends	Various	August 6, 2008	43,000,198
40% stock dividends	Various	August 3, 2009	73,660,476
Placement	Social Security System	November 13, 2009	7,500,000
40% stock dividends	Various	October 20, 2010	107,664,266
30% stock dividends	Various	May 6, 2011	113,047,475
50% stock dividends	Various	April 26, 2012	244,936,203
Shares issuance for		L	
CSC acquisition	UMRC	September 6, 2012	171,250,798
Placement	Various	March 11, 2013	130,000,000
30% stock dividends	Various	June 10, 2013	329,717,816
Payment of			
subscription	PPHI	October 8, 2013	63,000,000
			1,312,777,232

#### 26.3 Additional Paid-in Capital

In 2013, the Parent Company issued 130.0 million of its common shares at P9.40 per share and 63.0 million common shares at P5.10 per share. The excess of the par value for such subscriptions amounting to P1,350.3 million was recorded as part of Additional Paid-in Capital account. In addition, direct cost of the share issuances amounting to P34.1 million was deducted from the Additional Paid-in Capital account.

In 2012, the Parent Company issued 171,250.8 million shares in favor of UMRC in relation to the share-for-share swap acquisition of CSC. The excess of par value of such issuance amounted to P1,248.9 million was recorded as part of Additional Paid-in Capital account.

In 2010, the Parent Company issued 5.0 million of its preferred shares at P100 per share. The excess of par value for such subscription amounting to P495.0 million was recorded as part of Additional Paid-in Capital account in the consolidated statements of financial position. In addition, the excess of the selling price over the acquisition cost of the treasury shares sold in 2010 also constitutes the Additional Paid-in Capital account. The preferred shares issued in 2010 were redeemed on December 20, 2013 and on the same date, the same share and value of preferred shares were issued.

In 2009, the Social Security System has bought an initial 2.83% stake in the Parent Company representing 7.5 million subscribed common shares for P42.0 million or at P5.60 per share. The excess of par value for such subscription amounting to P34.5 million was recorded under Additional Paid-in Capital account in the consolidated statements of financial position.

In 2007, the Parent Company listed its shares of stock with PSE. Premiums received in excess of the par value during the public offering amounting to P227.1 million were recorded under Additional Paid-in Capital account in the consolidated statements of financial position.

## 26.4 Other Reserves

In 2012, the Parent Company issued 171,250.8 million common shares plus cash of P157.8 million in exchange of the net assets of CSC. The acquisition of CSC is accounted for under business combination using pooling-of-interest method wherein the difference between the consideration given up over the carrying value of the net assets of CSC is recognized as Other Reserves.

## 26.5 Revaluation Reserves

The components and reconciliation of items of other comprehensive income presented in the consolidated statements of changes in equity at their aggregate amount under Revaluation Reserves account, are shown below.

		roperty and Equipment	Defined Benefit Obligation	Total
				10141
Balance as of January 1, 2013	Р	294,152,102 (P	11,729,072) <u>P</u>	282,423,030
Remeasurements of defined post-employment		, i i i i i i i i i i i i i i i i i i i		
obligation		- (	3,147,836) (	3,147,836)
Revaluation of tankers		6,847,358	-	6,847,358
Depreciation transfer to retained earnings –				
revalued tankers	(	17,701,323)	- (	<u>17,701,323</u> )
Other comprehensive				
loss before tax	(	10,853,965) (	3,147,836) (	14,001,801)
Tax income		3,256,190	944,352	4,200,542
Other comprehensive				
loss after tax	(	7 <b>,</b> 597,775) (	2,203,484) (	<u>9,801,259</u> )
Balance as of				
December 31, 2013	<u>P</u>	<u>286,554,327</u> (P	<u>13,932,556</u> ) <u>P</u>	272,621,771

		coperty and Equipment		Defined Benefit Obligation		Total
Balance as of January 1, 2012 Remeasurements of defined post-employment	<u>P</u>	73,957,965	( <u>P</u>	2,414,314)	<u>P</u>	71,543,651
obligation Revaluation of tankers Depreciation transfer to retained earnings –		331,807,097	(	13,306,797) -	(	13,306,797) 331,807,097
revalued tankers	()	17,244,043)			(	<u>17,244,043</u> )
Other comprehensive income (loss) before tax Tax income (expense) Other comprehensive income (loss) after tax	(	314,563,054 94,368,917) 220,194,137		13,306,797) <u>3,992,039</u> <u>9,314,758</u> )		301,256,257 90,376,878) 210,879,379
Balance as of December 31, 2012	<u>P</u>	294,152,102	( <u>P</u>	<u>    11,729,072</u> )	<u>P</u>	282,423,030
Balance as of January 1, 2011 Remeasurements of defined post-employment	<u>p</u>	121,056,606	( <u>P</u>	2,297,682)	<u>Р</u>	118,758,924
obligation		-	(	166,617)	(	166,617)
Reversal of revaluation of tankers Revaluation reserves of	(	55,931,472)		-	(	55,931,472)
tankers sold Depreciation transfer to	(	1,101,067)		-	(	1,101,067)
retained earnings – revalued tankers	(	9,779,350)		-	()	<u>9,779,350</u> )
Other comprehensive loss before tax Tax income Other comprehensive	(	66,811,889) <u>19,713,248</u>	(	166,617) <u>49,985</u>	(	66,978,506) <u>19,763,233</u>
Other comprehensive loss after tax	(	47,098,641)	(	116,632)	(	47,215,273)
Balance as of December 31, 2011	<u>p</u>	73,957,965	( <u>P</u>	<u> </u>	<u>P</u>	71,543,651

## 26.6 Retained Earnings

On March 8, 2013, the stockholders ratified the BOD approval of 30% stock dividends (or a total of 329.7 million shares), valued at par and distributed on June 10, 2013 to stockholders of record as of May 15, 2013. Cash dividends of 10 centavos per common shares totaling to P103.6 million were also declared and paid in 2013. In addition, total cash dividends declared and distributed to preferred stockholders amounted to P57.5 million in 2013.

On March 8, 2012, the stockholders ratified the BOD's approval of 50% stock dividends (or a total of 244.9 million shares), valued at par and distributed on April 26, 2012 to stockholders of record as of March 28, 2012. In addition, cash dividends of 10 centavos per common shares totaling to P49.0 million were also declared and paid in 2012. In addition, total cash dividends declared and distributed to preferred stockholders amounted to P57.5 million in 2012.

On March 11, 2011, the stockholders ratified the BOD's approval of 30% stock dividends (or a total of 113.0 million shares), valued at par and distributed on May 6, 2011 to stockholders of record as of April 8, 2011. In addition, cash dividends of 10 centavos per common share totaling to P37.7 million were also declared and paid in 2011. On March 21, 2011, June 21, 2011, September 21, 2011 and December 1, 2011, the BOD declared and approved the payment of cash dividend to preferred shareholders totaling to P70.7 million.

## 26.7 Capital Management Objectives, Policies and Procedures

The Group's capital management objectives are:

- To ensure the Group's ability to continue as a going concern; and,
- To provide an adequate return to shareholders by pricing products and services commensurately with the level of risk.

The Group monitors capital on the basis of the carrying amount of equity as presented on the face of the consolidated statements of financial position. Capital for the reporting periods under review is summarized as follows:

	2013	2012 (As Restated – see Note 2.2)
Total liabilities Total equity	P 15,839,647,662 6,497,905,304	P 12,010,644,286 4,482,170,994
Debt-to-equity ratio	2.44 : 1.0	2.68:1.0

The increase of the total liabilities in 2013 is the result of the additional borrowings for the procurement of petroleum and construction of depot facilities, tankers and retail stations. The increase in equity is due to the accumulated earnings and premiums received on the issuance of shares.

The Group's goal in capital management is to maintain a debt-to-equity structure ratio of 2.7 to 1.

The Group sets the amount of capital in proportion to its overall financing structure, i.e., equity and financial liabilities. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

## 27. EARNINGS PER SHARE

EPS were computed as follows:

	2013	2012 (As Restated – see Note 2.2)	2011 (As Restated – <u>see Note 2.2)</u>
<i>a)</i> Net profit pertaining to common shares	P 608,047,331	P 593,810,152	P 500,212,178
<i>b)</i> Net profit attributable to common shares and potential common shares	608,047,331	593,810,152	500,212,178
<i>c)</i> Weighted average number of outstanding common share	es <b>1,357,005,010</b>	1,235,777,232	1,235,777,032
<i>d)</i> Weighted average number of outstanding common and potential common shares	1,357,005,010	1,235,777,232	1,235,777,032
Basic EPS (a/c)	<u>P 0.45</u>	<u>P 0.48</u>	<u>P 0.40</u>
Diluted EPS (b/d)	<u>P 0.45</u>	<u>P 0.48</u>	<u>P 0.40</u>

The options and warrants attached on the convertible notes do not have dilutive effect since the average market price of the common shares of the Parent Company during the year does not exceed the exercise price of the options or warrants [see Note 16.2(e)].

The 2012 and 2011 basic and diluted EPS were restated for the changes brought about by the Group's adoption of PAS 19 (Revised) and the stock dividends declared which is considered as a bonus issue under PAS 33, *Earnings per Share*. PAS 33 requires to treat stock dividends issued as if it occurred at the beginning of 2011, the earliest period presented for EPS computation.

## 28. SEGMENT REPORTING

#### 28.1 Business Segments

In identifying its operating segments, management generally follows the Group's service lines, which represent the main products and services provided by the Group, namely fuels, lubricants, depot services and real estate. These are also the bases of the Group in reporting its primary segment information.

- (a) Trading segment is engaged in marketing, merchandising, purchasing, selling, dealing, acquiring, disposing and distribution of goods and wares such as but not limited to petroleum products (on wholesale basis), adhesives, glues, bonding agents, epoxy resins, lubricants and other products.
- (b) Depot and logistics services segment is engaged in operating of oil depots, storage facilities and provides logistics services to various entities.

- (c) Shipping and cargo services segment is engaged in hauling of petroleum products, operation of inter-island going vessels for domestic trade, chartering in and out any such vessels and providing complete marine services, either as principal or agent to ship owners, operators and managers.
- *(d)* Real estate segment is involved in real estate development, management and operations.

## 28.2 Segment Assets and Liabilities

Segment assets include all operating assets used by a segment and consist principally of operating cash, receivables, inventories and property and equipment, and other assets, net of allowances and provisions. Segment liabilities include all operating liabilities and consist principally of accounts payable, trust receipts, wages, and accrued liabilities. Segment assets and liabilities do not include deferred tax assets or liabilities.

## 28.3 Intersegment Transactions

Segment revenues, expenses and performance include sales and purchases between segments and between geographical segments. Such sales and purchases are eliminated upon consolidation.

The tables presented in the next pages present revenue and profit information regarding business segments of the Group for the years ended December 31, 2013, 2012 and 2011 and certain asset and liability information regarding industry segments as of December 31, 2013 and 2012 (in thousands).

		Trading		Dep	ot and Logis	tics	Shippin	g and Cargo S	Services	Re	al Estate			Total	
		2012	2011		2012	2011		2012	2011		2012	2011		2012	2011
	2013	(As Restated - see Note 2.2)	(As Restated - see Note 2.2)	2013	•	As Restated - see Note 2.2)	2013	(As Restated - see Note 2.2)		2013		I - (As Restated - ) see Note 2.2)	2013	(As Restated - see Note 2.2)	(As Restated see Note 2.2)
	2013	_see Note 2.2)	see Note 2.2)	2013	see INote 2.2)	<u>see Note 2.2</u>	2013	<u>see Note 2.2)</u>	see Note 2.2)	2013	see Note 2.2	<u>) see Note 2.2)</u>	2015	_see_Note_2.2)	_see inote 2.2
TOTAL REVENUES															
Sales to external customers	P 43,170,295	P 18,114,762	P 9,417,563	P 78,080	P4,991,055	P 1,773,215	P 220,471	P11,479,735	P 9,619,020	P 83,140	Р -	P 6,641,180	P 43,551,986	P 34,585,552	P 27,450,9
Intersegment sales	3,672,471	8,247,365	5,763,241	1,123,486	2,983,599	3,560,728	539,099	1,023,475	800,742				5,335,056	12,254,439	10,124,7
Total revenues	<u>46,842,766</u>	26,362,127	15,180,804	1,201,566	7,974,654	5,333,943	<u>759,570</u>	_12,503,210	<u>10,419,762</u>	83,140		6,641,180	48,887,042	46,839,991	37,575,68
COSTS AND OTHER															
OPERATING EXPENSES															
Cost of sales and services excluding	5														
depreciation and amortization	45,040,855	9,870,315	8,462,003	1,610,067	27,608,374	19,074,505	352,475	7,790,861	5,497,187	60,307	-	3,368,206	47,063,704	45,269,550	36,401,9
Depreciation and amortization	148,288	228,398	120,842	176,743	69,092	42,459	180,284	108,325	82,944	2,740		52,865	508,055	405,815	299,1
	45,189,143	10,098,713	8,582,845	1,786,810	27,677,466	19,116,964	532,759	7,899,186	5,580,131	63,047		3,421,071	47,571,759	45,675,365	36,701,0
SEGMENT OPERATING															
PROFIT (LOSS)	<u>P 1,653,623</u>	<u>P 16,263,414</u>	<u>P 6,597,959</u>	( <u>P 585,244</u> )	( <u>P19,702,812</u> )	( <u>P13,783,021</u> )	<u>P 226,811</u>	<u>P 4,604,024</u>	<u>P_4,839,631</u>	<u>P 20,093</u>	<u>P -</u>	<u>P 3,220,109</u>	<u>P 1,315,283</u>	<u>P 1,164,626</u>	<u>P 874,6</u>
ASSETS AND LIABILITIES															
Segment assets	P 20,383,452	P 13,260,050		P 719,749	P1,898,562		P3,597,560	P 741,817		P 1,085,589	P 647,56	1	P 25,786,350	P 16,547,990	
Segment liabilities	14,181,969	9,346,534		2,603,665	937,088		1,987,929	987,884		423,976	674,13	n	19,197,539	11,945,636	

Presented below is a reconciliation of the Group's segment information to the key financial information presented in its consolidated financial statements (in thousands).

	2013	2012 (As Restated - <u>see Note 2.2)</u>	2011 (As Restated - <u>see Note 2.2)</u>
Revenues			
Total segment revenues	P48,887,042	P 46,839,991	P 37,575,689
Elimination of intersegment revenues	( <u>5,335,056</u> )	( <u>12,254,439</u> )	( <u>10,124,711</u> )
Revenues as reported in profit or loss	<u>P 43,551,986</u>	<u>P 34,585,552</u>	<u>P 27,450,978</u>
Profit or loss			
Segment operating profit Other unallocated income	P 1,315,283 22,845	5,863	P 874,678 58,754
Other unallocated expense	( <u>11,143</u> )	(4,214)	( <u>8,520</u> )
Operating profit as reported in profit or loss Finance costs Finance income	1,326,985 ( 669,030) <u>8,482</u>	1,166,275 ( 519,720) 24,629	924,912 ( 347,968) 21,928
Profit before tax as reported in profit or loss	<u>P 666,437</u>	<u>P 671,184</u>	<u>P 598,872</u>
Assets			
Segment assets	P25,786,350	P 16,547,990	
Elimination of intercompany accounts	( <u>3,434,422</u> )	(40,800)	
Total assets reported in the consolidated statements of financial position	<u>P 22,351,928</u>	<u>P 16,507,190</u>	
Liabilities			
Segment liabilities Deferred tax liabilities - net	P 19,197,539 76,531	P 11,945,636 105,808	
Elimination of intercompany accounts	( <u>3,434,422</u> )	( <u>40,800</u> )	
Total liabilities as reported in the consolidated statements of			
financial position	<u>P 15,839,648</u>	<u>P12,010,644</u>	

## 29. COMMITMENTS AND CONTINGENCIES

#### 29.1 Capital Commitments

As of December 31, 2013, the Group has commitments of more than P1,000.0 million for expansion on petroleum retail network, depot, terminalling and logistics facilities, information technology infrastructure and other major expansions related to its business development. The Group has a network of 368 operating retail service stations as of December 31, 2013. An additional of 70 retail service stations are under various stages of completion as of December 31, 2013.

In 2012, the Group plans to expand further its petroleum retail service stations and carry out its investments in its subsidiaries to put up depot and terminalling facilities in strategic locations and complete its chain of logistical support to strengthen its foothold in the industry.

## 29.2 Letters of Credits

As of December 31, 2013, 2012 and 2011, the Parent Company has unused LCs amounting to P1,021.0 million, P4,430.0 million and P1,200.0 million, respectively.

## 29.3 Operating Lease Commitments – Group as Lessee

The Group is a lessee under several operating leases. The leases have terms ranging from 2 to 25 years, with renewal options, and include annual escalation rates of 2% to 10%. The future minimum rentals payable under these cancelable operating leases are presented as follows:

	2013	2012
Within one year After one year but not	P 259,337,311	P 187,663,835
more than five years More than five years	1,042,366,014 	670,823,252 808,176,037
	<u>P 3,311,262,389</u>	<u>P 1,666,663,124</u>

Total rent expense for the years 2013, 2012 and 2011 amounted to P 364.4 million, P240.9 million and P170.3 million, respectively (see Note 20).

#### 29.4 Operating Lease Commitments – Group as Lessor

The Group is a lessor under several operating leases with third parties. The leases have terms ranging from 2 to 15 years, with renewal options, and include annual escalation rates of 2% to 10%. The future minimum rentals receivables under these cancelable operating leases are presented below:

	2013		2012
Within one year After one year but not	P 45,535,652	Р	38,530,088
more than five years More than five years	100,847,748 5,499,057		84,012,963 4,003,448
	<u>P 151,882,457</u>	<u>P</u>	126,546,499

Rent income in 2013, 2012 and 2011 amounting to P47.5 million, P54.3 million and P22.3 million, respectively, is presented as part of Rent and Storage Income account in the consolidated statements of comprehensive income.

#### 29.5 Finance Lease Commitments – Group as Lessee

The Group is a lessor under several finance lease covering certain hauling trucks with a lease term of 2 to 5 years. The leases provide options to purchase the transportation equipment at the end of the lease terms. Future minimum lease payments (MLP) under the finance leases together with the present value (PV) of the net minimum lease payments (NMLP) is as follows:

	20	13	2012			
	Future	PV of	Future	PV		
	MLP	NMLP	MLP	of NMLP		
Within one year	P 9,007,429	P 7,559,190	P 10,393,611	P 7,678,316		
After one year but not more than five years	14,253,842	13,226,187	23,521,664	20,314,918		
	23,261,271	20,785,377	33,915,275	27,993,234		
Amounts representing finance charges	( <u>2,475,894</u> )		(5,922,041)			
Present value of MLP	<u>P 20,785,377</u>	P20,785,377	<u>P_27,993,234</u>	<u>P 27,993,234</u>		

The liabilities relating to the finance leases are shown as part of Interest-bearing Loans and Borrowings (see Note 16.6).

#### 29.6 TC Agreement

The Group has existing commitments to charterers under TC agreements for the use of its tankers in transporting oil products for a fixed period. Also associated with these TC agreements is the obligation to keep the Group's tankers in good working condition and compliant with all the shipping regulations as required by the MARINA.

## 29.7 Loan Agreement with RBC

The loan agreement with RBC requires CSC to maintain debt-to-equity ratio of not more than 3:1 and debt coverage ratio of at least 1.20. CSC filed a waiver with RBC for the debt covenant ratios. No response was received from RBC. However, management believes that its application for the waiver will be approved by RBC. Accordingly, the Group still classified certain portion of liability as non-current [see Note 16.3 (b)].

## 29.8 Legal Claims

The Group filed a complaint for a sum of money against one of its customers for unpaid charter fees including damages. A Writ of Garnishment on the customer's funds for the amount of P15.9 million has been issued by the trial court in favor of the Group.

The same customer filed a suit against the Group for reimbursement and damages, amounting to P13.7 million, for the loss it incurred from the contamination of its cargo, which was on board one of the Group's vessels in 2010. In the same year, the MI made a provision in the amount of P6.9 million for the amount of probable liability that it could answer for such claim. The related liability is presented as part of Others under the Trade and Other Payables account in the consolidated statements of financial position (see Note 17). No additional loss was recognized related to this claim in 2011 and 2012.

In 2012, certain bank account of the Group was garnished. The remaining balance on such bank accounts as of December 31, 2012 was presented as part of Prepayments and other current assets in the 2012 consolidated statement of financial position (see Note 11).

## 29.9 Others

In May 2011, the Bureau of Customs (BOC) filed before the Department of Justice (DOJ) a complaint against the Group's President and Chief Executive Officer and other respondents for alleged violation of Sections 3602, 2501(l)(1) & (5), 1801, 1802 and 3604 of the Tariff and Customs Code of the Philippines. In November 2012, the DOJ dismissed the case for lack of probable cause against all respondents. In April 2013, the DOJ, upon motion for reconsideration filed by the BOC, reversed its earlier resolution and recommended the filing of Criminal Informations against the respondents. Criminal Informations for alleged violations of Section 3602, in relation to Sections 3601, 2530 1 (l) & 5, 1801 and 3604 of the Tariff and Customs Code of the Philippines were filed before the Regional Trial Courts (RTC) of Batangas and Davao City in August 2013. Separately, in September and October 2013, RTC Batangas and Davao City, respectively, have dismissed all charges against the Group's President and Chief Executive Officer.

In the normal course of business, the Group makes various commitments and incurs certain contingent liabilities that are not given recognition in the consolidated financial statements. As of December 31, 2013, the management believes that losses, if any, that may arise from these commitments and contingencies will not have material effects on the consolidated financial statements.