

15 April 2019

#### **Securities & Exchange Commission**

Secretariat Building, PICC Complex Roxas Blvd, Metro Manila

#### Philippine Stock Exchange

Disclosure Department 6/F PSE Tower, 28th Street corner 5th Avenue, BGC, Taguig City, Metro Manila

#### Philippine Dealing & Exchange Corporation

37th Floor, Tower 1, The Enterprise Center 6766 Ayala Ave. corner Paseo de Roxas Makati, 1226 Metro Manila, Philippines

> Attention: Hon. Vicente Graciano P. Felizmenio, Jr.

> > Director, Market and Securities Regulation Department

Securities & Exchange Commission

Ms. Janet Encarnacion

Head - Disclosure Department Philippine Stock Exchange

Atty. Joseph B. Evangelista

Head - Issuer Compliance and Disclosure Department (ICDD)

#### Ladies and Gentlemen:

We are herewith submitting our SEC Form 17-A Annual Report for period ended 31 December 2018 in accordance with the Securities regulations Code and the Revised Disclosure Rules.

Thank you and warm regards.

Very truly yours,

tty. Socorro Ermac Cabreros

Corporate Secretary

## **COVER SHEET**

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#### SECURITIES AND EXCHANGE COMMISSION **SEC FORM 17-A, AS AMENDED**

#### **ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES** REGULATION CODE AND SECTION 141 OF THE CORPORATION CODE OF THE **PHILIPPINES**

31 December 2018 1. For the period ended:

2. SEC identification number: A200207283

3. BIR Tax Identification No. 006-036-274

4. Exact name of issuer as specified in its P-H-O-E-N-I-X PETROLEUM charter PHILIPPINES, INC.

5. Province, country or other jurisdiction of Davao City, Philippines.

incorporation or organization

6. Industry Classification Code: (SEC Use Only)

7. Address of issuer's principal office: Stella Hizon Reyes Road, Bo.

Pampanga, Lanang, Davao City

Postal Code: 8000

8. Issuer's telephone number, including area (082) 235-8888

code:

9. Former name, former address and former fiscal year, if changed since last report:

Not Applicable

10. Securities registered pursuant to Sections 8 and 12 of the Code, or Sections 4 and 8 of the RSA

Title of each class	Number of Shares Outstanding			
COMMON	1,403,304,232			
PREFERRED	20,000,000			

Amount of Debt Outstanding as of Php48,686,605,873.00

11. Are any or all of the securities listed on the

Stock Exchange?

December 31, 2018:

Yes [√] No [ ]

If yes, state the name of such Stock Exchange and the class/es of securities

listed therein:

Philippine Stock Exchange **Common Shares** 

Preferred

#### 12. Check whether the issuer has:

(a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period the registrant was required to file such reports):

Yes [√] No [ ]

(b) has been subject to such filing requirements for the past ninety (90) days:

Yes [√] No [ ]

#### **DOCUMENTS INCORPORATED BY REFERENCE**

The Consolidated Financial Statements as of and for the year ended December 31, 2018 and 2017.

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#### PART I – BUSINESS AND GENERAL INFORMATION

#### 1. Business Description

P-H-O-E-N-I-X Petroleum Philippines, Inc. (the Parent Company) was incorporated in the Philippines on May 8, 2002 and is 41.97% owned by P-H-O-E-N-I-X Petroleum Holdings, Inc. (PPHI), a company organized in the Philippines.

The Parent Company's shares of stock are listed with the Philippine Stock Exchange (PSE). The Parent Company is engaged in trading of petroleum products on a wholesale basis and operating oil depots, storage facilities and other allied services. The registered office of the Parent Company, which is also its principal place of business is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

PPHI was incorporated in the Philippines on May 31, 2006. PPHI's primary purpose is to provide management, investment and technical advice for commercial, industrial, manufacturing and other kinds of enterprises. PPHI's registered office is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The ultimate parent company is Udenna Corporation, which is primarily organized to purchase, acquire, take over and manage all or any part of the rights, assets, business and property; undertake and assume the liabilities of any person, firm, association, partnership, syndicate of corporation; and to engage in the distribution, selling, importation, installation of pollution control devices, units and services, and all other pollution control related products and emission test servicing. The ultimate parent company's registered office is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The company has a total of 600 completed retail service station and a total of 8 service stations under construction as of December 31, 2018.

#### 1.1 Subsidiaries, Joint Ventures and their Operations

As of December 31, the Company holds ownership interests in the following entities which are all incorporated in the Philippines:

	Explanatory	<u>Percentage</u>	<u>e of Ownershi</u> p	)
Subsidiaries/Joint Venture	<u>Notes</u>	2018	2017	
Direct Interest:				
Subsidiaries P-F-L Petroleum Management, Inc. (P-H-O-E-N-I-X Global Mercantile, Inc.	, , ,	100.00% 100.00%	100.00% 100.00%	

Subic Petroleum Trading and Transport Phils., Inc. (SPTT) PNX Petroleum Singapore Pte. Ltd. (PNX SG)	(c)	100.00% 100.00%	100.00%
,			
Phoenix LPG Philippines, Inc. (PLPI) Duta, Inc.(Duta)4	(e) (f)	100.00%	100.00% 100.00%
		100.00%	100.0070
Philippine FamilyMart CVS, Inc.(PFM)1	(g)	100.00%	-
PNX Energy International Holdings, Pte.Ltd.	(h)	100.00%	-
(PNX Energy)			
Action.Able, Inc.(AAI)	(i)	74.90%	-
Think,Able Limited (TAL)	(j)	74.90%	_
Timit, tole Elithed (TAE)	U)	7-4.0070	
Joint Venture			
Phoenix Asphalt Philippines, Inc. <sup>3</sup>	(k)	40.00%	_
Thochix hophaic Thiippines, inc.	(14)	10.0070	
Indirect Interest:			
Kaparangan, Inc. (Kaparangan) <sup>2,4</sup>	(I)	100.00%	100.00%
PNX (Vietnam) Pte. Ltd. (PNX Vietnam) <sup>5</sup>	(m)	100.00%	-
PT Phoenix Petroleum Indonesia	<b>\</b>		
(PNX Indonesia) <sup>6</sup>	(n)	100.00%	-
Galaxi Petroleum Fuel, Inc. (Galaxi) <sup>7</sup>	(0)	51.00%	_
Phoenix Southern Petroleum Corp. (PSPC)	` '	51.00%	_
Thoenix Southern Felloleum Corp. (FSFC)	(p)	51.0070	-

#### Notes:

- 1 New Subsidiaries
- 2 Wholly-owned Subsidiary of Duta
- 3 Joint venture of Parent Company
- 4 Duta and Kaparanagan, collectively known as Duta Group
- 5 Subsidiary of PNX Energy
- 6 Subsidiary of PGMI
- 7 Joint venture of PPMI
  - (a) Incorporated on January 31, 2007 and is engaged in organizing, managing, administering, running and supervising the operations and marketing of various kinds of services-oriented companies such as petroleum service stations.
  - (b) Incorporated on July 31, 2006 to engage in the manufacture, production and creation of all kinds of motor, and all other transportation lubricants, fluids and additives of all kinds and other petroleum products purposely for motor vehicles and other transportation. PGMI started commercial operations in 2007 and temporarily ceased its operation in 2008 but has resumed its business in October 2015 through selling of acid oil and coconut fatty acid distillates, both are by-products from manufacturing of coconut methyl ester (CME).

- (c) Incorporated on February 20, 2007 and is engaged in buying and selling, supply and distribution, importation and exportation, storage and delivery of all types of petroleum for industrial, marine, aviation and automotive use.
- (d) Incorporated on October 30, 2012 in Singapore and started operations in October 2017. It is the regional trading arm of the Group. It currently holds office in Singapore and is able to buy directly from the refineries in the region due to its bigger requirements. It also sells to other local and regional buyers.
- (e) Incorporated on June 20, 1995 to engage in the buying, selling, storing, distributing, and marketing at wholesale of all kinds of goods, including but not limited to liquefied petroleum gas (LPG) and other petroleum products.
- (f) Incorporated on November 9, 1994 to engage in the business of buying, investing, exchanging, selling securities of every kind and description and leasing of land.
- (g) Incorporated on November 29, 2012. PFM is engaged in the business of operating convenience stores (CVS) under the trademark "FamilyMart" either by direct operation and/or by franchise system in the Philippines and to conduct business activities related to and in support to the aforesaid CVS platforms including importation and export, advertisement and promotion, and in general, to exercise and perform any and all powers necessary, incidental, or convenient to the business.
- (h) Incorporated on October 29, 2018 in Singapore to engage in activities related to investment in downstream and upstream energy activities and businesses but has not yet started commercial operations as of December 31, 2018.
- (i) Incorporated on May 6, 2015 to engage in the business of selling, leasing or distributing electronic devices to distributors, merchants or retailers for the purpose of digital marketing and/or ecommerce and to engage in the business of providing an outline digital network for the purpose of digital marketing and/or e-commerce accessible through electronic devices.
- (j) Incorporated on May 5, 2014 and is a Hong Kong based company that handles the trademark of AAI.
- (k) Incorporated on March 23, 2018 and was established to import, store, manufacture, sell, market, distribute bitumen, bitumen-related products and such other by-products of crude oil and such other petroleum products including the operation of terminals and depots.
- (I) Incorporated on January 21, 1994 to engage in the business of buying, investing, exchanging, selling securities of every kind and description and leasing land.
- (m) Incorporated on October 30, 2018 in Singapore to engage in activities related to investment in downstream and upstream energy activities and

businesses and has not yet started its commercial operations.

- (n) Incorporated on September 10, 2018 in Indonesia to serve as an avenue for the Parent Company to explore business opportunities in different parts of Indonesia. PNX Indonesia has not yet started its commercial operations.
- (o) Incorporated on August 2, 2017 and is a joint venture with its previous owners. Galaxi owns and operates a number of petroleum service stations in different parts of the Philippines.
- (p) Incorporated on July 5, 2018 to operate petroleum service stations in areas within Southern Luzon under the Parent Company's name and brand.

#### 1.2 Other Corporate Information

The registered office and principal place of business of the subsidiaries, except those presented below, is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

PPMI	Phoenix Petroleum Corporate Headquarters, Stella Hizon Reyes Road, Bo. Pampanga, Lanang, Davao City
SPTT	-Units 113 and 115 Subic International Hotel, Alpha Building, Rizal Highway, Subic Bay Freeport Zone, Zambales
PNX SG	350 Orchard Road, #17-05/06 Shaw House, Singapore
PNX Energy	350 Orchard Road, #17-05/06 Shaw House, Singapore
PNX Vietnam	350 Orchard Road, #17-05/06 Shaw House, Singapore
PLPI	Phoenix Petroleum Corporate Headquarters, Stella Hizon Reyes Road, Bo. Pampanga, Lanang, Davao City
Duta	15 <sup>th</sup> Floor, Citibank Tower, Valero St., Salcedo Village, Makati City
Kaparangan	Phoenix Petroleum Corporate Headquarters, Stella Hizon Reyes Road, Bo. Pampanga, Lanang, Davao City
PFM	4 <sup>th</sup> Floor, Tara Building, No. 389 Sen. Gil Puyat Avenue, Makati City, Metro Manila
AAI	2 <sup>nd</sup> Floor, Crown Center, 158 Jupiter Street Corner N.

Garcia Street, Bel-Air Village, Makati City

TAL Room 1902, W Wilson House, 19-27 Wyndham Street,

Central, Hong Kong

PAPI and PSPC 25<sup>th</sup> Floor Fort Legend Tower, 3<sup>rd</sup> Avenue Fort

corner 31st Street, Bonifacio Global City, Taguig

City

PNX Indonesia The Prominence Office Tower, 12th Floor B. Jl. Jalur

Sutera Barat No. 15, Alam Sutera, Indonesia

Galaxi 1846 FB Harrison Street Pasay City

#### **OPERATIONAL HIGHLIGHTS**

Phoenix Petroleum's continued ascent to become one of the most trusted and admired companies in the country today is an affirmation of the long-held values that have been instilled in each and every employee.

By making this set of values our moral compass, guiding our every business decision, we have earned the trust of our partners, our customers, and the communities and the country we serve.

To these values we directly attribute phenomenal success, the new heights we have conquered in all areas of our operations, and our holistic approach to serving people.

#### SETTING PULSES RACING: NEW AND THRILLING HEIGHTS IN RETAIL

Our retail business is Phoenix's flagship, carrying all the hallmarks of Excellence, Service, Innovation, Teamwork, and Integrity that have made us the leading independent oil company in the country today and a formidable challenger to the erstwhile majors.

The 600 retail stations to date trace themselves to the company's humble beginnings when in 2002, following the deregulation of the Philippine Oil Industry, we put up our first gas station in Davao with the aim of servicing a niche in the underserved markets.

The rest, as they say, is history with 2018 marking the opening of the biggest station yet in Banilad, Cebu, and Phoenix opening its doors to new and more locators in our stations, such as restaurants, cafes, salons, and auto servicing.

#### PHOENIX RISING. EVERYWHERE

With 70 newly opened stations in 2018, we continue to aim for the best customer experience; Bright and clean stations, Easy and fast service, and Serviceable facilities that Touch the hearts of our customers with the proven side-effect of significantly increased sales

Finally, we push for strong operational excellence in our stations to deliver the best service standard, through various initiatives such as the Mystery Motorist Program and continued retrofitting of stations to sport the new modern design.

#### **PULSES RACING**

On February 14, 2018, we launched Phoenix PULSE Technology, a fuel additive with advanced cleaning and protection properties for enhanced power and acceleration. Available in all our fuel products, it is made with cutting-edge technology by world-class fuel experts, exclusively for Phoenix.

#### A SOLID PARTNER FOR AN EMERGING ASIAN ECONOMY

Phoenix Petroleum extended full support to the Pantawid Pasada program in response to the government's effort to mitigate the impact of the Tax Reform for Acceleration and Inclusion (TRAIN) law to the transport sector. The Pantawid Pasada discount card entitles cardholders to a subsidy on Phoenix diesel blended with Phoenix PULSE Technology.

## INNOVATIONS THAT BRING BEST VALUE, CONVENIENCE, AND REWARDING EXPERIENCE

Launched in April 2018, the Phoenix RCBC Bankard Mastercard is a lifestyle credit card packed with exclusive benefits for motorists, and lifestyle access and points for fulfilling rewards.

Made for the needs and lifestyle of this generation's motorists, the card offers pulse-racing lifestyle perks and privileges, such as a five percent fuel rebate on Phoenix fuel purchases, free towing and roadside assistance, accident insurance, a five percent discount on Phoenix gasoline and diesel engine oils, and conversion of rewards points to free flights, gift vouchers, orcash rebates. Cardholders also receive a free Php 500 Phoenix Fuel welcome gift.

#### **RAISING THE FLAG**

The mythical Phoenix is a symbol of rebirth, and we envision the re-emergence of the Philippines as an asian powerhouse in many arenas including sports.

In support of the country's mission to win its first Olympic gold medal at the Tokyo 2020 Olympic Games, Phoenix Petroleum launched on Independence Day the "Buhayin Ang Laban Para Sa Ginto" campaign. We pledged to match every liter of Phoenix PULSE Technology-blended fuel purchased by motorists at any Phoenix fuel station nationwide with a 25-centavo donation from June 12, 2018 up to August 12, 2018.

Proceeds of the successful campaign were donated to Siklab Atleta Pilipinas Sports Foundation, Inc., a private non-profit organization whose main mission is to rally organizations and fund our top-flight athletes' quest for an Olympic gold medal. Phoenix doubled the donation, and in total gave Php 50 million to Siklab Atleta.

#### POP AND MATCH

Every Php 500 single or accumulated fuel purchase from any participating Phoenix retail station entitled customers to a pop-up coupon. The Pop and Match promo ran from October 5 to November 30, 2018.

#### **TOGETHER WE RISE**

We held our first Phoenix National Convention in December, gathering our dealers and business partners across the Philippines from our different brands – fuel, LPG, and FamilyMart. As a venue for learning, growth, and recognition, the convention featured an exhibit, conference, and the Phoenix X Factor awards night to recognize outstanding partners.

#### **FUELING BUSINESS AND INDUSTRY TO GREATER HEIGHTS**

Phoenix Petroleum is now among the country's top three providers of fuel to a wide range of commercial and industrial businesses in power, marine, manufacturing, transportation, aviation, and other industries.

We continue to grow in preferred growth sectors, presenting ourselves as a holistic solutions provider. Beyond the usual price proposition, Phoenix offers product inventory management, technical training, product consignment arrangement, and facilities upgrade of the kind that more than fuels businesses, but solves problems and enables customers to achieve their own success.

#### **FULL THROTTLE AHEAD: AVIATION**

Our collaboration with Cebu Pacific began in 2004 when the airline became the company's first customer. Then known as DOTSCO, we provided the innovative and fast-rising airline the lease of a storage tank, and later, into-plane services, eventually becoming their exclusive logistics provider in Mindanao and their major fuel supplier.

This teamwork and collaboration, a shared value, for innovation, and a relationship we truly value is manifested today by expanded into-plane, fuel storage, and bridging services to Cebu Pacific in 18 domestic airports, including new facilities in Mactan, Bacolod, Dumaguete, Capiz, Occidental Mindoro, as well as in NAIA beginning in October.

In January, the two companies renewed their supply agreement for jet fuel through Phoenix's subsidiary, Subic Petroleum Trading & Transport Phils., Inc..

#### MORE COMPELLING VALUE PROPOSITIONS AT OUR RETAIL LUBE BAY

Total lubricant volume grew by 28% with commercial and high street growing by 59% and 7% respectively.

Striving to provide the best value services and unrivalled customer experience, we expanded our direct channel of Modern Trade via independent workshops and began work on the retail lube bay Autoworx Plus. We also partnered with Don Bosco Makati to provide a crew of excellent mechanics and created relationships with other companies for allied products like tires, batteries, spare parts, and accessories – making our Retail Lube Bay proposition truly responsive to the needs of our customers who come to us, in need of expert, qualified assistance and genuine service. This exemplifies the values that are setting Phoenix apart from its competitors and making us indispensable to our customers' journeys.

# RAISING THE BAR: GLOBAL STANDARDS OF SAFETY AT OUR DEPOT OPERATIONS

We sustained an excellent safety record with the achievement of Zero Loss Time Incident and 8.2 Million Safe Man-hours as of December 31, 2018. Phoenix Petroleum Depot Operations achieved two International Organization for Standardization (ISO) certifications for our Quality Management System (ISO 9001:2015) and for Environmental Management System (ISO 14001:2015).

Having established an effective framework, which adopts and complies with global quality standards, we aimed for ISO certification for our expanded depot operations.

Covering the terminal and depot operations in Calaca, Davao, Villanueva, Calapan, Cebu, Bacolod, Dumaguit, and Zamboanga, as well as the business units and support functions based in the Davao headquarters and Taguig office, the multiple certifications affirm the company's commitment to customer satisfaction, high quality of service, environmental stewardship, compliance, and continuous improvement.

#### **OUR PEOPLE: TRANSFORMING CULTURE AND SYSTEMS**

Our growth and achievements thus far, have been powered by the incredible talent, tenacity, and teamwork of our people — the same virtues we have always valued, recognized, and sought to develop as a real competitive advantage that sets us apart from the competition.

That said, the Phoenix team is also undergoing digitalization, that is, transforming our systems and operations, as well as the workforce itself and the way work is accomplished not only to keep up with globalization but likewise enhance efficiency and service.

With the added information workload that increases system complexity, the team is responding to the challenge by finding ways to simplify work environments for people to become more effective and to make it easier for customers to work with us. This year, we implemented various projects to upgrade systems and improve processes. The result is simplified processes, faster extraction of data, fewer errors in transactions, and a higher responsiveness in handling customer and employee needs and concerns.

The digital transformation is making the organization itself rethink our ways of doing business and upgrade the skill set of our workforce for career growth. As we go along

this determined path, information and insights from such automation and data driven initiatives will be valuable in better decision making for our businesses to the ultimate benefit of our customers.

#### **FAITH IN OUR VISION AND PLANS**

On December 27, 2018, we successfully listed Php10-billion worth of short term commercial papers (STCP) at the Philippine Dealing and Exchange Corporation (PDEX) – the biggest issuance of STCP.

This undertaking is integral to the growth of the company as it provides an alternative, market-driven source in raising funds for the expansion of our core and new businesses.

PNB Capital and Investment Corp. was the issue manager, lead underwriter, and bookrunner.

In 2014, Phoenix Petroleum became the first to list STCPs at the PDEX in more than a decade, making us a pioneer issuer of STCP programs in the country.

The market and the financial community continues to validate our vision, performance, integrity, and good governance. our reputation does define who we are.

#### RISING STAR IN LPG: PHOENIX LPG PHILIPPINES, INC.

In its first full year under Phoenix Petroleum, the LPG business grew its volume by 23%. We are aggressively expanding to Luzon, where we have appointed new dealers and opened 48 SUPER LPG Hubs.

Phoenix SUPER LPG provides a clean, safe, and effective burning fuel for domestic, commercial, industrial, and agricultural uses. It is being used in hotels, malls, food chains, restaurants, bakeries, and factories, aside from thousands of homes where LPG is used to cook food to bring happiness and nourishment.

#### A PASSION FOR EXCELLENCE.

In December, we launched as brand ambassadress for Phoenix SUPER LPG Filipino pop star royalty Sarah Geronimo to represent our young and dynamic image, as well as our passion and pursuit of excellence in everything that we put our hearts into.

#### **ASSURING STABILITY SPREADING OUR WINGS**

#### PNX PETROLEUM SINGAPORE PTE. LTD.

A year after it opened, our Phoenix Singapore office has established a full trading set-up; a team of 14 full-time employees with trading expertise in physical, shipping, and derivatives markets. They have engaged with a diversified panel of reliable suppliers, from major Chinese and Korean refineries, to the biggest international oil trading houses.

The office started chartering activities in the second quarter of 2018, LPG trading in the third quarter, and engaged its first time chartered vessel in December, the M/T Chelsea Providence, the Philippines' biggest oil tanker from affiliate Chelsea Logistics Holdings Corporation.

PNX Petroleum Singapore currently supplies to majority of the independent importers in the Philippines.

In October, another wholly owned subsidiary in Singapore was created, PNX Energy International Holdings Pte Ltd., to manage the international investments of Phoenix Petroleum including expansion of related business activities and operations in the Asia Pacific region.

#### FLYING UNDER THE PHOENIX FLAG: PHILIPPINE FAMILYMART

FamilyMart continues to realize its vision of becoming an essential part of people's everyday lives by being the most preferred convenience store in the country, where everyone is treated as part of our family.

A year after we acquired the business, Philippine FamilyMart has grown under Phoenix Petroleum. We sought to increase operational excellence by consistently providing the unique FamilyMart quality experience to its customers. The company looked to revitalize its operations and achieved improvements in equipment uptime, with vast improvements in inventory fill rates.

FamilyMart capitalized on the changing market preferences within the CVS and fast food industries by launching its Generation 2 stores which brought larger kitchens, dining areas, and more expansive food offerings as its major innovations. The first FamilyMart Gen 2 store opened on August 8 in Clark Global City, followed by the renovation of the first FamilyMart store in the country in Glorietta, Makati. This store type has produced a higher sales mix in favor of food products.

As of year-end, store count totalled 71, with kiosks present even in Starlight Ferries, breaking new ground with the world's first convenience stores inside ships.

#### PHOENIX ASPHALT PHILIPPINES, INC.

In May, Phoenix Asphalt Philippines, Inc. or PAPI broke ground for the asphalt plant at the Calaca Industrial Seaport Park in Batangas with construction estimated to be completed by the last guarter of 2019.

It forms part of Phoenix's broader strategy to pursue growth, diversification, and add complementary industries to our core business so as to build up a solid, homegrown industrial and trade conglomerate.

Phoenix Asphalt Philippines, Inc. is a joint venture of Phoenix Petroleum,

Thailand-based TIPCO Asphalt Public Co. Ltd, and PhilAsphalt Development Corporation. The three companies formed a joint venture in January to manufacture, operate, market, and distribute asphalt, asphalt-related products and other by-products of crude oil, and other petroleum products, and operate terminals and depots in the Philippines.

Tipco Asphalt is the leading manufacturer and distributor of asphalt products in Thailand and the Asia-Pacific region. Its major shareholder is COLAS Group of France, a leader in the construction and maintenance of transport infrastructure around the world.

PAPI has begun serving customers for asphalt in North Luzon and Metro Manila.

#### **BUILD, BUILD, BUILD!**

Macroeconomic conditions in the Philippines are seen as highly favorable for construction and infrastructure projects, backed by robust economic growth and a resolve to improve connectivity, particularly through better road and aviation infrastructure in the country. PAPI is thus, primed to meet the expected high demand for asphalt products and road building and paving materials for new private developments, as well as from new public initiatives, namely the government's aggressive 'Build, Build, Build' initiative that is currently in full swing.

#### AND WE HAVE A LIFT-OFF

#### FINTECH RISING: POSIBLE.NET

In May, Phoenix Petroleum acquired Pos!ble.net, a two-and-a-half-year-old digital payment platform, which enables and facilitates financial transactions such as prepaid load, bills, and money remittances via a point-of-sale device.

The acquisition of Pos!ble.net supports our business operations including synergies on our retail network, as well as our subsidiaries and affiliates such as Philippine FamilyMart.

Beyond the platform's current application to our businesses and our digital-ready customers is the growing awareness of how such digital tools are closing a yawning gap, enabling financial inclusion among Filipinos.

#### THE DIGITAL AND FINANCIAL DIVIDE.

Having a bank account that can be used to save, transfer and accept money, as well as pay bills and make purchases digitally is a basic indicator of financial inclusion today. The Bangko Sentral ng Pilipinas in its 2017 Financial Inclusion Survey, the results of which were released in 2018, revealed that in fact 77% of adult Filipinos do not have bank accounts.

#### FINTECH RISES.

The new logo and business package of Posible.net under Phoenix was launched at the Franchise Asia in July. As again, Phoenix finds itself in the right place, at the right time, and with its primordial motivation to serve the underserved.

#### **AWARDS AND RECOGNITION**

Humbly, we accepted these trophies honoring brand, marketing, and leadership. Proudly, we raised them as inspirations to continue service, teamwork, and excellence.

#### **FRANCHISE ASIA 2018**

Phoenix Petroleum took home—for the sixth time—the Best Booth Design award under the non-food, 72 sqm. and above category at the Franchise Asia Philippines 2018, dubbed the Biggest Franchise Show in Asia.

Bringing in for the first time all of its newly acquired subsidiaries, Phoenix Petroleum showcased a mockup of a Phoenix fuel station, a Phoenix Super LPG hub, a replica of a FamilyMart convenience store, and a Phoenix Auto Lounge during the three-day franchise show held on July 20 to 22, 2018 at the SMX Convention Center in Pasay City.

And just like the real and modern Phoenix stations they simulated, the booths attracted foot traffic at the expo where hundreds of aspiring entrepreneurs flocked to the booths to inquire about various business possibilities and opportunities with Phoenix. Other Phoenix offerings such as lubricants distributorship and Phoenix-RCBC Bankard membership were also extended to visitors at the booths.

#### THE STEVIE AWARDS AT THE 15TH INTERNATIONAL BUSINESS AWARDS

Phoenix Petroleum entered the elite circle of winners at the prestigious International Business Awards (IBA) as it won Gold and Silver trophies at the 2018 Stevie Awards, considered the Oscars of business.

The company's newly revamped website bagged the Gold Stevie Award for the Best Website in the Energy category. Phoenix Petroleum introduced its redesigned website in February 2018 to showcase the brand as an emerging major player in the oil industry. The online platform features a dynamic, engaging, and user-friendly design that supports the company's positioning as the next generation company.

Phoenix Petroleum also received a Silver Stevie Award from the IBA as the Fastest-Growing Company of the Year, in the Asia, Australia, and New Zealand region.

This year, the IBA received more than 3,900 nominations from various organizations worldwide. Stevie Award winners were determined by the average scores of more than 270 executives who participated on 12 juries.

#### **2018 PHILIPPINE QUILL AWARDS**

Phoenix Petroleum's Pinoy Tsuper Hero received the Award of Excellence under the Community Relations category at the 2018 Philippine Quill Awards.

The campaign recognizes outstanding Filipino drivers who exemplify discipline on the road, make a big difference in the community, and take steps to protect the environment. Pinoy Tsuper Hero aims to bring out the "superhero" in every driver and promote driving as a noble profession.

The Philippine Quill Awards is the country's highest and most comprehensive award-giving body in business communication. Organized by the International Association of Business Communicators, it recognizes individuals, companies, and programs that exemplify excellent use of communication in achieving goals and in making a difference in the society.

Phoenix Petroleum's Brand and Marketing Group, led by Assistant Vice President Celina Matias, and the ABS-CBN Lingkod Kapamilya Foundation, Inc. team, led by Chief Marketing Officer Paul Mercado, received the trophy during the awards night on July 9, 2018 at the Marriott Hotel in Pasay City.

#### TOASTMASTERS INTERNATIONAL

President and CEO Dennis Uy was the recipient of the Communication and Leadership Award at the Toastmasters International District Conference 2018 held on April 27, 2018. The conference took place at the Apo View Hotel in Davao City, which was attended by hundreds of members of the organization nationwide. Uy was recognized for his outstanding service to the Filipino community, the state, and the various industries our businesses are engaged in. In his message, the Phoenix President and CEO shared the lessons he has learned in his entrepreneurial journey—lessons that he believes would help fellow Filipinos compete and shine in a bigger stage, be it in the business sector, in the professional world, or even in their personal lives.

Toastmasters International is a nonprofit educational organization that operates clubs worldwide for the purpose of helping members improve their communication skills, public speaking, and leadership adeptness.

#### **DAVAO LEAD AWARDS**

Phoenix Petroleum President and CEO and proud Davaoeño, Dennis Uy, was among the honorees at the 2018 Leaders and Achievers of Davao (Lead) Awards on November 17, 2018.

Uy was recognized under the business entrepreneurship and management category for his pioneering achievements as the leader of the country's fastest-growing oil company, Phoenix Petroleum. The criteria for selection includes character, integrity, and moral values; leadership and embodying the leadership tenets of the Junior Chamber International along with the candidate's contribution and impact to his or her community.

#### **ASIA CEO AWARDS 2018**

Phoenix Petroleum President and CEO Dennis Uy was included in the Circle of Excellence in the Global Filipino Executive of the Year category at the Asia CEO

Awards 2018. Uy was cited for his pioneering achievements as the leader of the country's fastest-growing oil company, Phoenix Petroleum, and driving the company into achieving triple all-time highs in revenue, net income, and volume.

The Asia CEO Awards is the largest business awards event in the Philippines and Southeast Asia. It promotes the ASEAN region as a premier business destination in the world and serves as a regular networking platform for active business leaders in the region.

#### PHOENIX PHILIPPINES FOUNDATION: RAISING THE FUTURE OF FILIPINOS

Apart from the company's contributions to the national economy and to the welfare of our employees and the communities we serve, Phoenix Petroleum supports Corporate Social Responsibility programs and initiatives bannered by the Phoenix Philippines Foundation, Inc..

Since our first CSR activity in 2007, Phoenix Philippines Foundation, Inc. has been an active partner of communities and institutions in the development of skills, in education, in the promotion of health and safety, and in the empowerment of people, especially the less privileged and marginalized sectors of society. As our company grows, so does our commitment to uplift the quality of life, to give hope for brighter futures, and to uphold the dignity of Filipinos whose lives we touch.

Through Phoenix Philippines Foundation, we make a large stake in our Youth, our Communities, and our Nation; always forward-looking as we partner with institutions for education and skills development, for the promotion of health and safety, for the empowerment of sectors, for sustaining life, and caring for nature.

Phoenix Petroleum is all about the pulse to live, to give, to serve.

#### **EDUCATION: EQUALIZING OPPORTUNITIES FOR FILIPINOS**

Phoenix Foundation's education programs aim to equalize opportunities and empower people to build and secure their own future.

Our wholistic approach integrates components of free education and scholarship grants, building libraries, and outfitting classrooms through the Brigada Eskwela program. Then there is the support for the Department of Education's Alternative Learning System which offers courses such as welding, electronics, electricity, plumbing, computer servicing, beauty culture and hairstyling to out-of-school youth, the unemployed, and those looking to learn new skills and get a new start in life.

#### **HEALTH: HEALTHY PEOPLE, STRONGER NATION**

The Phoenix Foundation cares for partner communities by ensuring their health and wellness through various programs. Apart from medical and dental missions conducted all over the country, the Foundation also organizes bloodletting activities that supply blood bags to thousands of patients who need them every year. Our health advocacy also takes us on missions to rescue actual lives. Through its support to the Dr. Gerry Cunanan Mindanao Heart Fund at the Southern Philippine Medical Center, it

has helped three young patients undergo free heart operations, giving them a new lease on life.

#### **OUTREACH: SPREADING JOY, GIVING HOPE**

Phoenix Foundation shares the joy of Christmas every year, giving gifts to children at beneficiary institutions and allowing employees to play Santa to over 16,000 kids who received bags, school supplies, toys, slippers, and other gifts. With over 20 natural calamities and disasters striking the Philippines year in and year out, Phoenix Foundation readily responds with humanitarian rescue and relief operations to ease the plight of victims.

#### THE ENVIRONMENT: A LEGACY TO FUTURE GENERATIONS

Phoenix Foundation programs are propelled by one motivation; to protect and enhance the environment so that future generations may live and enjoy it as much as we do. It is enshrined in our values — we view ourselves as stewards, merely caring for our earth for future generations. Whether it's planting seedlings and nurturing their growth, or ensuring that seas are clean through coastal cleanups, or taking care of the endangered Philippine Eagle, we find it in our own nature to nurture life.

For over a decade, Phoenix Philippines Foundation has championed various sectors and communities with initiatives designed to uplift the filipino's pride, dignity, and quality of life and as it grows its business and expand its reach, it stays committed to uplift lives and fuel journeys, one filipino dreamer at a time.

#### **PINOY TSUPER HERO**

Pinoy Tsuper Hero is a nationwide advocacy program, which aims to bring out the "superhero" in every driver and promote driving as a noble profession. It is presented by Phoenix Petroleum in partnership with ABS-CBN Lingkod Kapamilya Foundation Inc. and Bayan Academy. Regional finalists are selected from drivers who register at the selected Phoenix station in their area during the registration period. During the qualifying period, candidates attend trainings about road safety, environmental protection, and leadership. Applicants are screened and the top 10 finalists are called in for training and mentoring by industry experts.

#### IN THE DRIVER'S SEAT AT WORK, AT HOME, AND IN THE COMMUNITY

#### **ALBERTO ABAD, PINOY TSUPER HERO 2017**

Sheer hard work, discipline, and a strong sense of civic duty and responsibility brought Albert Abad to where he is today. He had been a farmer, construction worker, furniture maker, houseboy, personal assistant, driver, and now a proud owner and operator of a modest fleet of three tricycles and two UV express vehicles. The same qualities have earned Abad the trust and respect of many people. Implementing various safety and environment protection programs in his community, such as proper waste segregation and prohibition on burning of trash, monitoring stringent regulations on clearing pathways for cars and people, and keeping the surroundings clean through the Linis Walis Program, Abad was elected president of their community's homeowners association and currently serves as a member of the Board of Directors of a

cooperative in his hometown in Antipolo, Rizal.

He is also an active and a reputable member of the Tricycle Operators and Drivers' Association (TODA) in his locality. The proud father of three bested over 30,000 drivers from all over the country who joined this year's Pinoy Tsuper Hero contest and was chosen through a series of screenings including trainings, deliberations, and panel interviews. He took home an accumulated cash prize of Php 140,000, Phoenix fuel and lubricant products worth Php 50,000, a family accident insurance worth Php 1 million, a Phoenix Petroleum watch, and a brand new Suzuki Ertiga.

He is more than ready to live up to the Pinoy Tsuper Hero title and continue the legacy of former winners Reynaldo Samonte of Batangas and Edwin Escamos of Iloilo City.

Launched three years ago, Pinoy Tsuper Hero is the collaborative advocacy campaign of Phoenix Petroleum, ABS-CBN Lingkod Kapamilya Foundation, and Bayan Academy. The brainchild of Phoenix Petroleum President and CEO Dennis Uy, it recognizes and empowers outstanding Filipino drivers who make a big difference in the community, exemplify discipline on the road, and help protect the environment.

#### SIKLAB ATLETA: FUELING PILIPINAS' QUEST FOR OLYMPIC GOLD

Launched in March 2018, the Siklab Atleta Pilipinas Sports Foundation, Inc. is a private, non-profit organization, whose main mission is to help provide scientific training, and financial, as well as logistical support to top-flight Filipino athletes and give them the best possible chance of bringing home the country's first-ever gold medal in the Olympics. Resources are pooled through Siklab Atleta to provide athletes with training equipment and facilities, coaching services, exposure to international competitions, education, housing, and livelihood programs.

Particular sports and athletes were chosen according to the fields where the Philippines has greater chances of winning such as archery, athletics, aquatics, boxing, cycling, canoe-kayak, gymnastics, judo, karate, surfing, taekwondo, triathlon, weightlifting, and windsurfing. Athletes supported by Siklab Atleta Pilipinas Sports Foundation, Inc. include Hidilyn Diaz (weightlifting), Nicole Tagle (Archery), Shawn Cray (Athletics), James Dieparine (Aquatics), John Tupas (Boxing), James Delos Reyes (Karate), and many more. The Philippines has been in pursuit of its first-ever gold medal since it first joined the Olympics in Paris in 1924, and Siklab hopes to achieve just that through the support of industry leaders who share the organization's dream of winning at the Olympics.

#### PHOENIX PULSE FUEL MASTERS

Meanwhile, at the Philippines' premier professional basketball league, the Philippine Basketball Association (PBA), the Phoenix PULSE Fuel Masters charge into the hard court in a display of grit, spirit, firepower, and precision that has made basketball the country's number one sport. And yet, the qualities that make this sport and the Phoenix PULSE Fuel Masters' brand of basketball a genuine thing of beauty for fans across the country proceed from our own Corporate Values: Awesome Teamwork, the Pursuit of Excellence, and Genuine Service to the Community.

#### 2. Business of Issuer

#### i) Principal's products or services and the Company's market and distribution method:

The Company is engaged in the business of trading refined petroleum products, lubricants and other chemical products and the operation of petrochemical depots, storage facilities and allied services nationwide.

The operation of the Company is divided between trading, and terminalling and hauling services. Under its trading operations, the Company offers its refined petroleum products and lubricants to retail and industrial customers.

Terminalling involves the storage of petroleum products, mainly refined gasoline, diesel and other petrochemical products, while hauling involves the transport and provision of fuel to industrial customers.

The Company also distributes lubricants and chemicals. The Company produced its own blend of lubricants variety and sells these under the Phoenix brand name such as *Cyclomax*, a motorcycle oil brand, **Zoelo**, a Diesel engine Oil, and **Accelerate**, a gasoline Engine oil.

The Company provides storage space for the Jet A-1 fuel supply of Cebu Pacific Airlines (CPA) for the latter's requirements for their Cebu, Kalibo, Davao, Cagayan de Oro, Cotabato, General Santos, Zamboanga City, Pagadian City, Butuan and Ozamis City flights. The Company is the exclusive service provider for CPA in all its Mindanao Operations. It also supplies Jet A-1 fuels and services to Tiger Airways in Aklan.

#### ii) Percentage distribution of sales or revenues:

In 2018, the Company attained a Total Revenue of **P88.611** billion, in which **P86.405** billion or 97.15% was accounted for by the sales of petroleum products, and the balance accounts for the revenue on fuel service, storage income and other income. For 2018, the non-petroleum revenue accounted for 2.49% compared to 0.84% in 2017. The increase on non-petroleum revenue is due to the acquisition of the two subsidiaries, PFM and AAI in 2018.

#### iii) Other products or services:

In 2018, the company added PFM and AAI to the business.

#### iv) Competition:

The Company's main competitors are the major players in the downstream oil industry namely, Petron, Shell and Chevron, other multinational industry players such as Total (of France), PTT (of Thailand) and other independent local players like Seaoil Corp., TWA, Liquigaz,

Petronas, Prycegas, Micro Dragon, Unioil, Isla LPG Corp., Jetti, Eastern Corp., Perdido, SL Harbour, Filoil Energy Co., Petrotrade Phils. Inc., Marubeni, JS Union, JS Phils Corp, South Pacific, and end-users who import directly most of their requirements.

The three major players are estimated by the Department of Energy (DOE) to have a cumulative market share of 52.8% of the total Philippine market as of December 31, 2018 while the balance of 47.2% is shared among the aforementioned multi-national players, the independent players, and importers including Phoenix Petroleum. The Company was reported to have 6.9% of the market, while the rest shares the remaining 40.3%, making Phoenix the strongest and leading independent oil company.

Specific to the LPG business, Phoenix main competitors are Petron with 28.9% market share, Liquigaz with 22.9%, South Pacific with 13.4%, Isla Gas with 12.0%, and Prycegas with 11.0%. Phoenix, on the other hand, ended the 2018 with a 4.8% market share.

It should be noted that the Company competes with other players in the industry in terms of pricing, quality of service and products, and strategic locations and visual manifestation of its service station retail network.

#### v) Sources and availability of products and principal suppliers

From the start of its operation in 2005 until the first half of 2009, the Company procured its petroleum products within the Philippines. Its main suppliers were PTT Philippines Corporation, as well as Total Philippines Corporation.

With the growth in volume and the availability of the storage capacities in Calaca, Batangas and the Davao expansion, the Company started importing refined petroleum products by September 2009 until the present from Singapore and Taiwan. The Company also sources products from Thailand, Korea, and China through various foreign traders and suppliers.

The Company continues to import its lubricants from Singapore and Thailand.

The company's trading arm based in Singapore started its operation in October of 2017, allowing the company to have better access to suppliers.

#### vi) Transactions with and / or dependence on related parties.

The Company has existing synergies with related companies as follows:

UDENNA Corporation.

Lease of properties from UDENNA Corporation which are identified under Leased Properties;

• Chelsea Shipping Corporation (CSC).

The Company has existing Contracts of Affreightment with CSC to haul the Company's petroleum supplies. CSC serves other clients including but not limited to Cebu Pacific Airways, Marine Fuels and other petroleum companies. The Company sold CSC on November 2016.

#### vii) Patents, trademarks, licenses, franchises

The Company uses its registered trademark *PHOENIXFuelsLife*TM to identify its brand. Branding is a cornerstone of the Company's marketing program. It sells its refined petroleum products like Diesel, Super Regular 91 Gasoline, Premium 95 Gasoline, Premium 98 Gasoline, and Phoenix JET A1.

Below are the approved Trademarks by the Intellectual Property Philippines (IPP) through the Trademark Department.

PRODUCT	REGISTRATION	Date of	Term
	NO.	Registration	
PHOENIX Fuels Life	4-2009-000918	April27,2009	10yrs,until 4-27-2019
PHOENIX Facing East	4-2009-000917	April27,2009	10yrs,until 4-27,2019
ACCELERATE Supreme	4-2012-005161	July26,2012	10yrs,until 7-26-2022
ZOELO Extreme Heavy	4-2012-005162	April27,2012	10yrs,until 8-2-2022
Duty Engine Oil			
PHOENIX Cyclomax	4-2012-005164	April27,2012	10yrs,until 8-16-2022
Motorcycle Oils 4T Force			
ZOELO Diesel Oil	4-2012-005163	Aug.16,2012	10yrs,until 8-16-2022
PHOENIX Cyclomax	4-2012-005165	Jan.03,2013	10yrs,until 1-3-2023
Motorcycle Oils			
ACCELERATE	4-2012-005169	Jan.03,2013	10yrs,until 1-3-2023
Vega Fully			
Synthetic Motor Oil			
CYCLE Fork Oil	4-2012-00005168	June14,2013	10yrs,until 6-14-2023
2T2-Stroke Motorcycle Oil	4-2012-00005167	Sept.27,2013	10yrs,until 9-27-2023
2T MAX	4-2012-00005166	Sept.12,2013	10yrs,until 9-12-2023
PHOENIX Premium 98	4-2014-002029	June12,2014	10yrs,until 6-12-2024
PREMIUM 98	4-2014-002028	June12,2014	10yrs,until 6-12-2024
PHOENIX Trip natin'to	4-2016-0000099	August 25,	10yrs,until 8-25-2026
· .	9	2016	
Ikaw, Ano'ng Trip mo?	4-2016-0000100	August 25,	10yrs,until 8-25-2026
	0	2016	

Trip natin'to	4-2016-0000100 1	August 26, 2016	10yrs,until 8-25-2026
PHOENIX Accelerate	4-2016-0000228 2	May 19, 2016	10yrs,until 05-19-2026
PHOENIX Accelerators	4-2016-0002722	June 10,2016	10yrs,until 6-10-2026
PHOENIX ZOELO	4-2016-0000228 6	July 21,2016	10yrs,until 7-21-2026
PHOENIX FuelMasters	4-2016-0000272 3	July 7, 2016	10yrs,until 7-7-2026
PHOENIX Zoelo Extreme Heavy Duty Diesel Engine Oil	4-2016-0000228 7	August 18, 2016	10yrs,until 8-18-2026
PHOENIX Tsuper Club	4-2016-0001474 5	March 24,2017	10yrs,until 3-24-2027
PHOENIX Premium 98 High Performance Gasoline Fuel with Engine Rejuvenator Additives	4-2016-0001473 9	April 20, 2017	10yrs,until 4-20-2027
With Era Engine Rejuvenator Additive	4-2016-0001474 0	April 13, 2017	10yrs,until 4-13-2027
With Active Cyclo Booster	4-2016-0001474 2	April 13, 2017	10yrs,until 4-13-2027
With Speed Booster	4-2016-0001474 3	April 13, 2017	10yrs,until 4-13-2027
PHOENIX FuelMasters	4-2016-0001474 4	April 13, 2017	10yrs,until 4-13-2027
With HDD Formula	4-2016-0001474 1	May 4, 2017	10yrs,until 5-4-2027
PHOENIX Super LPG	4-2017-0000962 5	October 5, 2017	10yr,until 10-5-2027
PHOENIX Super Gas	4-2017-0001763 3	March 01, 2018	10 yrs, until 3-01-2028
Phoenix Pulse Technology	4-2017-00013303	March 01, 2018	10 yrs, until 3-01-2028
Pulse Technology for enhanced Power & Acceleration	4/2018/00004208	23 August 2018	10 years August 2028

## viii) Total number of employees

The Company has a total of 989 employees as of December 31, 2018 from 810 employees in December 31, 2017. This is broken down as follows:

2018 2017

Chairman	1	1	
President / CEO	1	1	
Vice President	3	4	
Assistant Vice President	24	16	
Senior Manager	3	3	
Managers	131	88	
Supervisor	341	289	
Rank and File	485	408	
	989	810	

The increase number of employees is due to expansions and creation of shared services team

There are no labor unions in the Company and its subsidiaries nor are there any labor cases filed against the Company and its subsidiaries that may materially and adversely affect the Company's financial or operational results or position.

Aside from the statutory benefits, the Company grants group term life insurance and hospitalization benefits fully paid by the Company. It also provides free uniforms, free meals, and vacation, sick, emergency leaves and, recently, entitlement to avail of the Employee Stock Option Plan (ESOP) to all its regular employees based on annual performance evaluation.

The Commission has approved the application for exemption from the registration requirements of the Securities Regulations Code of the Company for the proposed issuance of 24,493,620 common shares for the Company's Employees Stock Options Plan (ESOP).

The ESOP Committee of the Company has already approved the ESOP internal guidelines. The initial offering date of ESOP was July 1, 2016 as approved by the BOD.

#### **Major Risks Involved**

#### **Risk Factors**

The Company recognizes, assesses, and manages certain risks that could materially and adversely affect its business, financial condition, results of operations and prospects.

An integral part of its risk management process involves the establishment of a Credit Committee, Pricing Committee, an Internal Audit Department, and organization of special teams to conduct financial analysis, planning and evaluation of company projects / plans, and other business activities.

Monthly Business Unit reviews are conducted to identify risks, threats and opportunities, and to ensure that concerned units manage or promptly address identified risks.

#### **Major Risks**

The Company manages the following major risks relative to its business, industry, and area of operations:

#### **Volatility of Prices of Fuels**

Oil prices, which have been and are expected to continue to be volatile and subject to a variety of factors beyond the Company's control, could affect the Company's profitability, liquidity, and sales volume.

#### **Intense Competition**

Competitive pressures from the majors and all other independent / new players could lead to a possible loss of market share or a decrease in prices, either of which could result in decreased revenues and profits. The Company's competitors are numerous, ranging from large multinational corporations, which have significantly greater capital resources, to relatively small and specialized regional companies.

#### Material Disruptions in the Availability or Supply of Fuel

As a trading concern, the Company largely depends on its ability to find stable sources of supply of fuel oil, diesel oil and blend components to assure uninterrupted supply of requirements of its customers. Some of its fuel purchases are negotiated transactions with suppliers offering fuel for immediate or near-term delivery, also known as the spot market.

In times of extreme market demand or other supply disruptions, there may be possibility of having limited supply to fully satisfy requirements of customers or of having to buy at higher prices in order to meet customer demand.

#### Reliance on Third Parties to Fulfill their Obligations on a Timely Basis

The Company, at certain levels, depends on some third-party providers for various aspects of its business. As such, it runs the risk that suppliers and service providers may fail to honor their contractual obligations.

The Company relies on suppliers of fuel to regularly provide it with its inventory. Shipping companies and charter tankers are contracted to transport fuel oil, diesel oil, and blend components from suppliers' facilities to service centers.

The failure of these third parties to fulfill their obligations or to perform the services they have agreed to provide could affect the Company's relationships with its customers or may lead to its not being able to honor its own contractual obligations to other parties.

#### Regulatory Risk

Risk can arise from changes in government policies and regulations that may limit the Company's ability to do business or require it to incur substantial additional costs or otherwise materially adversely affect business, results of operations, or financial condition.

#### Risk Management and Mitigants

#### RISKS RELATING TO THE COMPANY AND ITS SUBSIDIARY

The following discussion is not intended to be a comprehensive description of all applicable risk considerations and is not in any way meant to disclose all risk considerations or other significant aspects.

Volatility of the price of crude oil may have an adverse effect on the Company's business, results of operations, and financial condition.

The Company's financial results are primarily affected by the difference between the price and cost of its petroleum products, which accounts for more than 99% of the Company's total cost of goods sold.

A number of domestic and international factors influence the price of petroleum products, including but not limited to the changes in supply and demand for crude oil, economic conditions, conflicts or acts of terrorism, weather conditions, and governmental regulation.

International crude oil prices have been volatile and are likely to continue being volatile going forward. International crude oil prices in 2016 recorded gradual increase.

Dubai crude oil average was US\$53.14/bbl in 2017 and went up to an average of US\$69.65/bbl in 2018 or a 31% increase. Mean of Platts-Singapore (MOPS) followed the increase as well as the new excise tax rates, thereby affecting local petroleum prices.

The Company holds about twenty (20) to forty (40) days of inventory and uses the average method to account for its inventory. Should crude and/or MOPS prices suddenly drop significantly, this could adversely affect the Company which could translate into the Company being forced to sell its petroleum products at a selling price below acquisition costs of its existing inventory.

In a period of rising crude oil prices, social and competitive concerns and government intervention can further force the Company to keep current selling prices, resulting in an inability to pass on price fluctuations in a timely manner.

The Government has previously intervened to restrict price increases for petroleum

products, following a declaration of a state of national calamity. Another declaration of a state of national calamity may result in the Company being unable to pass on prices effectively which could adversely affect the profitability for the period of effect of the order.

Such inability to pass on price fluctuations may result to an adverse effect on the Company's business, results of operations, and financial condition.

Demand for the Company's products may also be affected as a result of price increases, following passing-on of the increased costs of imported oil.

Though currently prices are at a low level, a sharp rise in oil prices will require higher working capital and may force the Company to acquire higher financing costs. A material adverse effect on the Company's financial condition and results of operations may follow should the Company face challenges in securing short-term financing for working capital.

To mitigate this risk, the Company closely monitors the prices of fuel in the international and domestic markets. Following industry practice, prices for the upcoming week are set based on the world market price of fuel of the immediately preceding week. These enable the Company not only to anticipate any significant price movement but likewise plan out contingencies to hasten the disposition of its existing inventory as necessary to various distributors and other clients.

## The Company's business, financial condition and results of operations may be adversely affected by intense competition.

The Company faces intense multinational, national, regional and local competition in the sale of refined petroleum products and other related products in the Philippines.

Competition is driven and dictated primarily by the price, as oil is one of the basic commodities. Differences in product specifications, and other overhead costs such as transportation, distribution and marketing costs, account for the price differentials amongst industry players. Some competitors, notably Petron, Shell and Chevron, have significantly greater financial and operating resources and access to capital than Phoenix, and could arguably dictate domestic marketing and selling conditions to the detriment of the Company.

Given the current factors for competition, the Company's business, operational, and financial condition may be materially adversely affected if it is unable to compete effectively against other players, which will be primarily driven by its ability to manage overhead costs, streamline transportation and distribution costs, and maximize utilization of its assets.

Smuggling and illegal trading activities of petroleum products have affected the domestic petroleum market. These activities have translated to lower sales price and volumes for legitimate market players in the domestic market. The Company's financial condition and results of operations may be adversely affected if the Government is unable to properly enforce and regulate the domestic oil market.

Competition risk is primarily mitigated by the Company continually strengthening and expanding its distribution network to improve its presence in both growing and high potential markets.

The Company continues to invest in building brand equity to ensure that it is consistently recognized and recalled by its target market and improving customer service to a level at par with or superior to its competitors.

# The growth of the Company is dependent on the successful execution of its expansion plans.

Proper execution and successful implementation of the Company's expansion plans is critical to maintain the growth of Phoenix going forward. These plans are based on certain assumptions about oil demand, oil prices, competition, financing cost and acquiring the necessary timely regulatory approvals, among other things. The Company cannot and does not represent with absolute certainty that these assumptions would materialize as predicted. In the event that these prove to be incorrect, the Company's future financial performance may be negatively affected.

To mitigate this risk, the Company continually reviews its network expansion program by identifying and anticipating target locations, dealers and operating and logistical requirements up to a year in advance.

The Company is able to mobilize financial and operating resources in a timely manner and allocate resources effectively to support the Company's expansion plans.

A Dealer Selection Panel of senior management interviews the dealer-applicants and awards the dealership. The Capital Expenditure proposal are reviewed by dedicated finance analysts prior to the approval of the authorized senior management team.

The Company's business strategies require significant capital expenditures and financing, which are subject to a number of risks and uncertainties. Its financial condition and results of operations may be adversely affected by its debt levels.

The Company's business is capital intensive, particularly the importation, storage and distribution of petroleum products. The Company's financial condition, sales, net income and cash flows, will depend on its capital expenditures for, among others, the construction of storage and wholesale distribution facilities and equipment, the construction of retail gas stations and the acquisition of tanker trucks.

Its business strategies involve the construction of new terminal facilities and the expansion of its service station networks. If the Company fails to complete its capital expenditure projects on time or at all or within the allotted budget, or to operate such facilities at their designed capacity, it may be unable to maintain and increase its sales and profits or to capture additional markets share as planned, and its business,

results of operations, and financial conditions could be adversely affected.

The Company has incurred additional indebtedness to support its capital expenditure program. The Company's ability to follow this program and meet its debt obligations will partly depend on the business' ability to generate cash flows from its operations and obtain additional financing. There can be no assurance that the Company will be able to generate sufficient cash flows from its operations or obtain adequate financing for its capital expenditure projects or to meet its debt servicing obligations, on acceptable terms or at all.

The inability of the Company to meet its capital expenditure program whether through unsuccessful implementation or insufficient funding could adversely affect its business, financial condition, and results of operations.

Financing risk is mitigated as the Company follows a conservative financing strategy to optimize its leverage and ensure that the costs of financing are well within the Company's ability to meet these costs. The Notes issuance is an important part of this financing strategy, as it provides the Company funding to support its medium-term expansion and capital expenditure plans.

Any significant disruption in operations or casualty loss at the Company's storage and distribution facilities could adversely affect its business and results of operations and result in potential liabilities.

The Company's operation of its storage and terminal facilities and retail gasoline stations could be adversely affected by several factors, including but not limited to equipment failure and breakdown, accidents, power interruption, human error, natural disasters and other unforeseen incidents and issues. These disruptions could result in product run-outs, facility shutdown, equipment repair or replacement, increased insurance costs, personal injuries, loss of life and / or unplanned inventory build-up, all of which could have a material adverse effect on the business, results of operations, and financial condition of the Company.

Company has purchased insurance policies covering majority of foreseeable risks but do not cover all potential losses as insurance may not be available for all such risks or on commercially reasonable terms. Operational disruptions may occur going forward, and as such, insurance may not be able to adequately cover the entire scope or extent of the losses or other financial impact on the Company.

The Company aims to mitigate this risk by following best practices to prevent the occurrence of or minimize the impact of accidents or other untoward incidents. These include measures to isolate the physical effects of any incidents (for example, the dispersed locations of its storage depots, alternative storage arrangements), minimize their financial impact on the Company (by ensuring that insurance coverage is adequate), and prevent their occurrence (for example, by ensuring that maintenance and safety procedures follow ISO standards and maintaining an adequate security force).

Continued compliance with safety, health, environmental, and zoning laws and regulations may adversely affect the Company's results of operations and financial condition.

The operations of the Company's business are subject to a number of national and local laws and regulations, including safety, health, environmental and zoning laws and regulations. These laws and regulations impose controls on air and water discharges, storage, handling, discharge and disposal of waste, location of storage facilities, and other aspects of the operations of the Company's business. Financial penalties, administrative, legal proceedings against the Company, or revocation or suspension of the Company's licenses or operation of its facilities may arise should the Company fail to comply with relevant laws and regulations.

The Company has incurred, and expects to continue to incur, operating costs to comply with such laws and regulations. In addition, the Company has made and expects to continue to make capital expenditures on an ongoing basis to comply with safety, health, environmental, and zoning laws and regulations.

There can be no assurance that the Company will be in compliance with all applicable laws and regulations or will not become involved in future litigation or other proceedings or be held responsible in any future litigation or proceedings relating to safety, health, environmental and zoning matters, the costs of which could be material. Safety, health, environmental and zoning laws and regulations in the Philippines are becoming more and more stringent over the years. There can be no assurance that the adoption of new safety, health, environmental and zoning laws and regulations, new interpretations of existing laws, increased governmental enforcement of safety, health, environmental and zoning laws or other developments in the future will not result in the Company being subject to fines and penalties or having to incur additional capital expenditures or operating expenses to upgrade or relocate its facilities.

To mitigate this risk, the Company keeps itself updated on government policies and regulations pertaining to the oil industry. Through its Corporate Affairs department, the Company maintains lines of communication with regulatory agencies to allow Phoenix to identify potential regulatory risks and proactively respond to these risks.

Regulatory decisions and changes in the legal and regulatory environment could increase the Company's operating costs and adversely affect its business, results of operations, and financial condition.

Even though the local downstream oil industry is a deregulated industry, the Government has historically intervened to limit and restrict increases in the prices of petroleum products. On October 2, 2009, a state of national calamity in view of the devastation caused by typhoons "Ondoy" and "Pepeng" was called by former President Gloria Macapagal - Arroyo. Executive Order 839 was issued which called for the prices of petroleum products in Luzon to be kept at October 15, 2009 levels effective October 23, 2009. As a result of the Executive Order, prices of oil products were kept at said levels by the Company, affecting its profitability in Luzon for the

period the executive order was in effect. On November 16, 2009, the price freeze was lifted. There was also similar price freeze in some areas in Visayas during period of calamities in recent times. There is no assurance that the Government will not invoke similar measures or reinstate price regulation in the future, which may adversely affect the Company's results of operations.

The Company's operations are subject to various taxes, duties, and tariffs. The oil industry in the Philippines has experienced some key changes in its tax and duty structure. Import duties for crude oil and petroleum products were increased in January1, 2005 from 3% to 5% which was then rolled back to 3%. In 2006, an additional 12% VAT was imposed by the Government on the sale or importation of petroleum products. As of July 4, 2010, import duties on crude oil and petroleum products were lifted. The recent imposition of TRAIN LAW increased the excise taxes imposed on Petroleum products. Such taxes, duties, and tariffs may or may not change going forward, that could result in a material and adverse effect on the Company's business, financial condition, and results of operations.

As indicated in the previous item, the Company has a group dedicated to monitor compliance with regulations as well as anticipate any new regulations that may be implemented by the authorities. This ensures that any additional costs resulting from changes in the legal and regulatory environment can be anticipated and prepared for by the Company.

# The Company's business, and financial condition may be adversely impacted by the fluctuations in the value of the Philippine Peso against the U. S. dollar.

The Company's revenues are mostly denominated in PHP while a bulk of its expenses, notably the cost of its imported petroleum products, is US \$-denominated. In 2018, 56% of the Company's revenues were denominated in PHP, while approximately 51% of its cost of goods sold was denominated in US\$. The Company's reporting currency in its financial statements is the PHP. Changes in the US\$:PHP exchange rate may adversely affect the financial condition of the Company. Should the PHP depreciate, this would translate to higher foreign currency denominated costs and effectively affect the Company's financial condition. There can be no assurance that the Company could increase its Peso – denominated product prices to offset increases in its cost of goods sold or other costs resulting from any depreciation of the Peso. There can be no assurance that the value of the Peso will not decline or continue to fluctuate significantly against the U.S. dollar and any significant future depreciation of the Peso could have a material adverse effect on the Company's margins, results of operations, and financial condition.

To mitigate this risk, the Company limits its exposure to foreign currency denominated liabilities. The risk posed by foreign exchange fluctuations on the cost of its imported petroleum products is generally mitigated by the Company's ability to pass on any such additional costs to its selling prices.

Sales to Cebu Air comprise a significant amount of the Company's sales.

Revenues from the supply of jet fuel to Cebu Air, the Philippines' largest airline in terms of passengers carried, comprised almost 3.7% of the Company's total sales for 2018. This makes Cebu Air the Company's largest single domestic corporate customer. While the Company has supplied Cebu Air with jet fuel since 2005, there is no long-term fuel supply contract between the Company and Cebu Air. However, the Company enters into an annual supply contractor agreement with Cebu Air to ensure continuous purchase by the latter for the year ahead. Any disruption, reduction, or material change in the business relationship between Cebu Air and the Company could adversely impact the Company's sales and results of operations. The company also sells to other domestic oil companies from its trading segment based in Singapore.

To mitigate the risk, the Company continues to expand its base of industrial customers, thus diversifying its risk that the loss of business from any one customer would have a material effect on the Company's sales.

# The Company currently benefits from income tax holidays on the operation of certain of its depots.

If the Company did not have the benefit of income tax holidays, its profitability will be adversely affected, as it will have to pay income tax at the prevailing rates.

Under its registration with the BOI, the Company enjoys certain benefits, including an income tax holiday ("ITH") on the operations of the Davao Extension, the Calaca (Batangas) and the Zamboanga depots. In addition, the Company got approval in 2012 for BOI registration with corresponding income tax holidays for its Cagayan de Oro City (Phividec) and Bacolod depots which expired in 2017. New income tax holidays for Villanueva and Calaca expansions, Tayud and Calapan depots were granted in 2017. The ITH runs for a period of five (5) years from the commencement of operations of each depot. Upon expiration of a tax holiday, the Company's income from a depot will be subject to prevailing income tax rates. In addition, if the Company fails to meet certain conditions imposed by the BOI, it may lose its right to the ITH. In such an event, the Company may not be able to continue to avail of the benefits under the ITH. The loss of the ITH would adversely affect the Company's profitability, as it would have to pay income tax at prevailing rates. In addition, there is no guarantee that the Company will be able to secure similar income tax holidays for any new depots that it may establish in the future or for the statutes granting the said ITH to be superseded or amended.

For example, the Company's registration as a New Industry Participant with New Investment in Storage, Marketing and Distribution of Petroleum Products (with Certificate of Registration No. 2010-184) provides that it is entitled to ITH until 15 November 2010. After the lapse of the ITH, the Company became liable for the regular corporate income tax. Any such inability by the Company to enjoy ITH benefits will have a material adverse effect on its business prospects, financial condition, and results of operations.

The Company continuously monitors its compliance with the requirements and conditions imposed by the BOI to mitigate this risk.

## The Company depends on certain key personnel, and its business and growth prospects may be disrupted if their services were lost.

Certain key executives and employees are critical to the continued success of the Company's business. There is no assurance that such key executives and employees will remain employed with the Company. Should several of these key personnel be unable or unwilling to continue their present roles, the Company may face difficulties in looking for replacements and the business and operations may be disrupted as a result, which may materially and adversely affect the financial condition and operations of the Company.

To mitigate this risk the Company ensures that compensation and benefit packages for its officers, staff and rank and file are competitive with industry standards. Promotions and pay raises are merit-based and performance appraisals are conducted regularly. Key personnel are also regularly sent to training programs in the Philippines and abroad to ensure that their knowledge and skills are continually updated.

## The Company's controlling shareholder may have interests that may not be the same as those of other shareholders.

Udenna Corp, the ultimate holding company, directly or indirectly through PPHI and UMRC, holds 34.36% of the Company's outstanding common equity as of December 31, 2018. Neither Udenna nor PPHI is obligated to provide the Company with financial support or to exercise its rights as a shareholder in the Company's best interests or the best interests of the Company's other shareholders. Should there be a conflict between the interests of Udenna Corp or PPHI and the interests of the Company, the Company may be affected by the actions done by Udenna Corp.

The Company has an operating lease agreement with its parent, Udenna Corp, for the use of various properties for its operations and for office space. Furthermore, the Company regularly charters the use of marine tankers from its affiliate, CSC, for the hauling of its fuel products from suppliers' terminals and from its own depots to Company depots and to its customers. The Company also avails of the freight forwarding services of another affiliate, F2 Logistics, Inc. for the delivery of goods to customers and for internal movement of non-commercial cargo. While the Company believes that the terms of these transactions were negotiated on an arm's-length basis, there is no assurance that the Company cannot avail of better terms if it contracted with parties other than its affiliates.

To mitigate this risk, the Company follows good corporate governance standards in dealing with its shareholders and other related parties. These standards include, but are not necessarily limited to, "arms-length" practices in all commercial dealings with related interests and transparency and full disclosure in all such dealings.

If the number or severity of claims for which the Company is insured increases, or if it is required to accrue or pay additional amounts because the

cost of damages and claims prove to be more severe than its insurance coverage, the Company's financial condition and results of operations may be materially adversely affected.

The Company uses a combination of self-insurance and reinsurance to cover its properties and certain potential liabilities. The Company's insurance coverage includes property, marine cargo, and third-party liability. The Company estimates the liabilities associated with the risks retained by it, in part, by considering historical claims, experience, and other actuarial assumptions which, by their nature, are subject to a degree of uncertainty and variability. A number of external factors affects the uncertainty and variability including but not limited to future inflation rates, discount rates, litigation trends, legal interpretations and actual claim settlement patterns. If the number or severity of claims for which the Company is insured increases, or if it is required to accrue or pay additional amounts because the claims prove to be more severe than its original assessments, the Company's financial condition, results of operations, and cash flows may be materially adversely affected.

To mitigate this risk the Company continually reviews and updates its insurance policies so that it is reasonably protected from foreseeable events and risks. Insurance coverage is acquired through competitive bidding to ensure that the Company's premium costs are reasonable and at par with industry standards.

#### **Risks Relating to the Philippines**

The Company's business and sales may be negatively affected by slow growth rates and economic instability globally and in the Philippines.

The Company, since its commencement of operations, has derived all of its revenues and operating profits from sales of its petroleum products in the Philippines. The Company's business has mostly been influenced by the Philippine economy and the level of business activity in the country.

In the past, the Philippines has experienced periods of slow or negative growth, high inflation, significant devaluation of the Philippine Peso and debt restructuring, and has been significantly affected by economic volatilities in the Asia-Pacific region. The Company cannot assure prospective investors that one or more of these factors will not negatively impact Philippine consumers' purchasing power, which could materially and adversely affect the Company's financial condition and results of operations.

In addition, global financial, credit and currency markets have, since the second half of 2007, experienced, and may continue to experience, significant dislocations and liquidity disruptions. There is significant uncertainty as to the potential for a continued downturn in the U.S. and the global economy, which would be likely to cause economic conditions in the Philippines to deteriorate.

A slowdown in the Philippine economy may adversely affect consumer sentiment and lead to a reduction in demand for the Company's products. There is also no assurance that current or future Government administrations will adopt economic policies conducive to sustaining economic growth.

# Political instability or acts of terrorism in the Philippines could destabilize the country and may have a negative effect on the Company.

The Philippines has experienced political and military instability. In the past decade, political instability has been observed headlined by impeachment proceedings against former presidents Joseph Estrada and Gloria Macapagal- Arroyo as well as public and military protests arising from alleged misconduct by previous administrations. There is no assurance that acts of election-related violence will not occur in the future and such events have the potential to negatively impact the Philippine economy. An unstable political environment, whether due to the imposition of emergency executive rule, martial law, or widespread popular demonstrations or rioting, could negatively affect the general economic conditions and operation environment in the Philippines, which could have a material adverse effect on the Company's business, financial condition, and results of operations.

Terrorist attacks have been observed in the Philippines since 2000. The conflict with the Abu Sayyaf organization continues. The Abu Sayyaf organization is being identified and associated with kidnapping and terrorist activities in the country including several bombing activities in the southern region of the country and is said to have ties with the al-Qaeda terrorist network.

The 2016 Presidential election signified a major change not only in the political but even in the social and economic aspect for the country. President Rodrigo Duterte is the first President from Mindanao. The present administration's 10-point socioeconomic agenda aims to make the country more globally competitive, attract more investors, reduce general poverty, and ensure inclusive growth. The President's strong leadership is not a guarantee that the Philippines and the assets of the Company will not be subject to acts of terrorism, resulting in potential adverse effects.

# The occurrence of natural catastrophes or blackouts may materially disrupt the Company's operations.

The Philippines has encountered and is expected to experience a number of major natural catastrophes including typhoons, volcanic eruptions, earthquakes, mudslides, droughts, or floods. Such natural catastrophes may cause disruption to the Company's operations, and distribution of its petroleum products. Electricity black-outs are also experienced caused by insufficient power generation following strong typhoons and other natural catastrophes. These types of events may materially disrupt and adversely affect the Company's business and operations. The Company cannot assure prospective investors that the insurance coverage it maintains for these risks will adequately compensate the Company for all damages and economic losses resulting from natural catastrophes or blackouts, including possible business interruptions.

If foreign exchange controls were to be imposed, the Company's ability to

access foreign currency to purchase petroleum, petroleum products, raw materials, equipment and other imported products, could be adversely affected.

Generally, Philippine residents may freely dispose of their foreign exchange receipts and foreign exchange maybe freely sold and purchased outside the Philippine banking system. The Monetary Board of the BSP, with the approval of the President of the Philippines, has statutory authority, during a foreign exchange crisis or in times of national emergency, to suspend temporarily or restrict sales of foreign exchange, require licensing of foreign exchange transactions or require delivery of foreign exchange to the BSP or its designee. The Government has, in the past, instituted restrictions on the conversion of Pesos into foreign currency and the use of foreign exchange received by Philippine residents to pay foreign currency obligations. The Company purchases some critical materials, particularly petroleum and petroleum products, and some capital equipment from abroad and needs foreign currency to make these purchases. Although the Government has from time to time made public pronouncements of a policy not to impose restrictions on foreign exchange, there can be no assurance that the Government will maintain such policy or will not impose economic or regulatory controls that may restrict free access to foreign currency. Any such restrictions imposed in the future could adversely affect the ability of the Company to purchase petroleum and other materials and equipment from abroad in U.S. dollars.

## 3. Description of Properties:

The Company's properties consist of its terminal, depot facilities, head office building, pier and pipeline structures and its accessories, steel cylindrical tanks, and stocks of all petroleum products stored and contained inside the depot.

Under the terms of agreements covering the liabilities under trust receipts, certain inventories of petroleum products released to the Company are held in trust for the bank. The Company is accountable to the bank for the trusteed inventories or their sales proceeds.

## 3.1 Leased Properties

#### 3.1.1 Lease with Udenna Corporation

The Company's headquarters is currently located at Stella Hizon Reyes Road, Bo. Pampanga, Davao City. The premises are covered by existing lease contracts with Udenna Corporation and the Heirs of Stella Hizon Reyes, as lessors.

Following are the relevant terms of the lease contracts:

The Company's sublease contract with Udenna Corporation was originally for a term of three (3) years, from January 2007 to December 2009. The lease was renewed for another term of three (3) years, commencing from January

1, 2017 to December 31, 2019, subject to further renewal under terms and conditions to be agreed to by the parties.

On the other hand, the lease contract by Udenna Corporation with the Heirs of Stella Hizon Reyes over 1.1 hectares is effective for twenty-one (21) years, which shall expire on March 20, 2027, subject to renewal under terms and conditions to be agreed to by the parties. To synchronize the expiry of the Leases entered into by the Company with the Lessor and with the Heirs of Stella Hizon Reyes for the lease of the remaining area of 1.2 hectares (entered into subsequently) and for the expanded area which is now leased directly by the Company, the Lease Contracts shall have the same term or expiration of the lease.

- For areas, Leased by the Company from Udenna Corporation, the Company shall pay latter a monthly lease rental for the parcels of land used as sites of its Depot Facilities in Davao and a retail station site.
- The leased premises shall be exclusively used by the Company for petroleum and fuel products storage and for its pier facilities or any other related business. The Company is prohibited from using the leased premises for any other purpose without the prior written consent of lessors.
- The Company may not introduce improvements or make alterations or changes without the written consent of Udenna Corporation, except the construction of the necessary offices, storage tanks, and other improvements required by the business of the Company.
- Udenna Corporation shall have the right to pre-terminate the sublease on any of the following grounds: (a) non-payment of rentals for at least two (2) consecutive months; (b) if the Company, at any time, fails or neglects to perform or comply with any of the covenants, conditions, agreements, or restrictions stipulated in the lease contract; or (c) if the Company shall become insolvent. Udenna Corporation shall give the Corporation one (1) month notice prior to the intended date of termination. The Company pre-terminate the lease, upon prior thirty-day (30) written notice to Udenna Corporation.
- Payment of real property taxes on the land shall be for the account of the Lessor while the real property taxes pertaining to the improvements found there on shall be for the account of the Company, as lessee.

## 3.1.2 Leased Properties for Terminal / Depot Sites

The Company likewise executed valid lease agreement over various parcels

of lands in various areas of the country where its Terminal / Depots are located and established as part of its expansion program, namely:

- Zamboanga City. The Company entered into a lease agreement with Jordan Fishing Corporation for an area of 10,000 square meters for a period of ten (10) years, with an option to renew for another five (5) years. The said lease agreement commenced on November 16, 2018. The depot in Zamboanga City has a 5.5 million liter capacity that supports the retail network and the commercial and industrial accounts.
- Bacolod City. A land with an area consisting of 5,000 square meters more or less was leased by the Company from Jordan Fishing Corporation for ten (10) years starting January 01, 2018 with option to renew for another five (5) years. The Depot in Bacolod City has a 9-million-liter capacity that supports the retail network and the commercial and industrial accounts in the area.
- Mindoro. A land with an area consisting of 3,723 square meters more or less was leased by the Company from Benjamin Espiritu for twenty (20) years starting September 2013 with option to renew for another ten (10) years. The depot supports the Company's retail network and commercial and industrial accounts in the area.

## 3.1.3 Leased Properties for Company- owned, Dealer-operated (CODO) Stations

In addition to the aforementioned leases, the Company likewise has existing lease contracts with various property owners covering the properties where its CODOs are situated. Relevant terms of said lease contracts are as follows:

- The lease shall be for a term often (10) to twenty (20) years, subject to renewal upon such terms and conditions as maybe agreed upon in writing and signed by the parties.
- The Company shall pay monthly rentals, subject to annual escalation ranging from 3% to 10%, plus applicable real estate and government taxes.
- The leased premises may be occupied and used by the Company exclusively as a gasoline service station. In some areas, the leased premises for the CODOs include the operation of convenience stores, coffeeshops, service bays and other facilities as might be deemed appropriate for a gasoline service station and for no other purpose without the written consent of the lessors.

 Given the nature of the business, the Company is expressly permitted to sublease the leased premises.

## 4. Legal Proceedings

## **Involvement in Certain Legal Proceedings**

The Company's Independent Director, Monico V. Jacob, in his capacity as the then Chairman of Petron Corporation, was impleaded in a case together with some government officials for Violation of Republic Act 3019, otherwise known as the Anti-Graft and Corrupt Practices Act involving tax credit payments. The case has been **dismissed** by the Sandiganbayan, Fourth Division, Quezon City in a Resolution dated March 2, 2017.

The Department of Justice (DOJ) filed twenty-five (25) Information against Dennis A. Uy, President and CEO of the Company, for alleged violations of the Tariff and Customs Code of the Philippines, twenty-two (22) of which were filed with the Regional Trial Court of Davao City, and three (3) Information filed with the Regional Trial Court of Batangas City.

With respect to the Information filed with the Regional Trial Court of Batangas City, upon filing by Mr. Uy on September 2, 2013 of an *Omnibus Motion for the Determination of Lack of Probable Cause*, the Regional Trial Court of Batangas City granted said motion on September 17, 2013 and DISMISSED all three (3) Information. The DOJ filed a *Motion for Reconsideration with Motion for Inhibition* of Judge Ruben A. Galvez, which was subsequently denied on December 6, 2013. On July 7, 2014, the Regional Trial Court of Batangas City issued a Certificate of Finality certifying that its Order dated December 6, 2013, which denied the Motion for Reconsideration and affirmed the Order dated September 17, 2013 which dismissed the 3 Information filed against Mr. Uy for lack of probable cause, has already become final and executory since no appeal was filed therefrom.

With respect to the Information filed with the Regional Trial Court of Davao City, on October 4, 2013, the Regional Trial Court of Davao City ordered the DISMISSAL of the criminal cases against Mr. Uy. The subsequent Motion for Reconsideration of the Plaintiff, People of the Philippines, was also denied in an Order dated August 18, 2014. Hence, the People of the Philippines ("Petitioner") filed on October 27, 2014 with the Court of Appeals (CA), Cagayan de Oro City a *Petition for Certiorari* under Rule 65 of the Rules of Court docketed as **CA G.R. SP No. 06500-MINm CA, CDO, 23**<sup>rd</sup> **Division.** On October 24, 2016, Mr. Uy received a copy of the Decision of the CA dated October 12, 2016 DENYING the Petition for Certiorari. On November 10, 2016, Mr. Uy received a copy of the Motion for Reconsideration filed with the CA.

As of January 25, 2017, the Court of Appeals has DENIED the Petitioner's Motion for Reconsideration and upheld the decision the Court on October 12, 2016.

On 4 April 2017, we received a copy of the Petition for Review on Certiorari dated 27 March 2017 filed by petitioner docketed as GR No. 229705, SC, Manila, 3<sup>rd</sup> Division. To date, The Company is waiting for the Supreme Court to issue a resolution directing

the Company to file a COMMENT to the PETITION FOR REVIEW.

Several cases of Grave Coercion, Robbery and Libel were filed against the Sales Team of South Mindanao and other officers, including all the members of the Board of Directors except for Domingo T. Uy, Paul G. Dominguez and Carolina Inez Angela S. Reyes, in relation to the Company's closure and take-over of six (6) Phoenix Fuel Stations in Davao City. To date, the cases have been dismissed by the City Prosecutor's office of Davao City.

Other court cases typical and customary in the course of the business operations of the Company such as those, among others, involving collection, qualified theft, breach of contract and reckless imprudence have been filed by and against the Company, by and against its employees and/or third parties. The results of which will not significantly affect the financial standing of the Company. Other than the above stated, no other significant cases were filed by and against the Company and its subsidiaries.

Except for the above, to the best of the Company's knowledge there has been no occurrence during the past five (5) years up to the date of this Prospectus of any of the following events which are material to an evaluation of the ability or integrity of any director, person nominated to become a director, executive officer, or control person of the Company:

- Any insolvency or bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of the insolvency or within two years prior to that time;
- Any conviction by final judgment in a criminal proceeding, domestic or foreign, or any pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- Any final and executory order, judgment, or decree or any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending, or otherwise limiting involvement in any type of business, securities, commodities, or banking activities; and
- Any final and executory judgment by a domestic or foreign court or competent jurisdiction (in a civil action), the Commission, or comparable foreign body, or a domestic or foreign exchange or electronic marketplace or self-regulatory organization, for violation of a securities or commodities law.

There are no other pending significant legal cases as far as the records of the Company is concerned.

### PART II - SECURITIES OF THE REGISTRANT

(A) Market price of and Dividends on the Registrant's common equity shares and Related Stockholders Matters

## (1) Market Information

On 11 July 2007, the Parent Company's common shares became listed for trading on the Philippine Stock Exchange ("PSE"). The high and low sale prices of each quarter for the year 2018 are here under shown:

	Highest Close	Lowest Close
2018	Price	Price
First Quarter Second Quarter Third Quarter Fourth Quarter	13.80 12.80 12.20 13.30	11.10 11.74 10.50 10.50

As of December 31, 2018, the market capitalization of the Company, based on the closing price of P10.74, was approximately P15,071,487,451.60

## (2) Top 20 Stockholders As of December 31, 2018

		OUTSTANDING
JM HOLDINGS INC.	41.97	588,945,630
ROUP, INC.	24.25	340,270,980
MENTS LIMITED	10.12	142,000,000
TON	8.35	117,245,918
PORATION (FILIPINO)	7.6729	138,605,668
CORPORATION -	7.4889	223,221,490
MENT & RESOURCES	0.83	11,661,195
<b>;</b>	0.34	4,812,600
	0.28	3,991,811
TION	0.12	1,614,787
CHERYLYN C. UY	0.08	1,098,060
	0.05	645,919
	JM HOLDINGS INC. GROUP, INC. MENTS LIMITED TION PORATION (FILIPINO)	FROUP, INC. 24.25  MENTS LIMITED 10.12  TION 8.35  PORATION (FILIPINO) 7.6729  CORPORATION - 7.4889  MENT & RESOURCES 0.83  MENT & RESOURCES 0.34  0.28  TION 0.12  CHERYLYN C. UY 0.08

		(in %)	& ISSUED SHARES
13	ERIC U. LIM OR CHRISTINE YAO LIM	0.02	319,000
14	MARJORIE ANN LIM LEE OR PAULINE ANN LIM	0.02	300,000
15	EDWIN U. LIM OR GENEVIEVE LIM	0.02	300,000
16	JOSE MANUEL ROQUE QUIMSON	0.01	173,039
17	ZENAIDA CHAN UY	0.01	149,058
18	REBECCA PILAR CLARIDAD CATERIO	0.01	148,453
19	SOCORRO ERMAC CABREROS	0.007	103,316
20	IGNACIA S. BRAGA IV	0.005	71,019

## (3) Dividends

The Company's dividend policy is to declare at least 30% of its prior year's net income as dividends, whether in stock or in cash or a combination of both, payable out of its unrestricted retained earnings subject to statutory limitations.

Each holder of a common share is entitled to such dividends as may be declared in accordance with the Company's dividend policy. The Company's current dividend policy entitles holders of common shares to receive dividends based on the recommendation of the Board of Directors. Such recommendations will consider such factors as operating expenses, implementation of business plans, and working capital.

## History of Dividend Income Payment

### 1. Company

## a. Dividends on Common Shares

Date Declared	Dividen	d Rate		Record Date		Payment Date	Total Amount
January 25, 2018	Cash P0.15 p	Dividend per share	of	Apr 2, 2	2018	April 26, 2018	P207,954,037.36
January 25, 2017	Cash P0.10 p	Dividend per share	of	March 2017	30,	April 27, 2017	P136,468,719.08
March 18, 2016	Cash P0.08 p	Dividend per share	of	April 2016	05,	April 29, 2016	P114,302,178.56
March 4, 2015	Cash P0.05 p	Dividend per share	of	March 2015	18,	April 16, 2015	P71,438,861.60
January 29, 2014	Cash P0.10 p	Dividend per share	of	March 2014	17,	April 11, 2014	P142,877,723.20
January 24, 2013	30% St	ock Dividend		May 2013	15,	June 10, 2013	P329,717,232.00
	Cash P0.10 p	Dividend per share	of	April 2013	11,	May 8, 2013	P103,605,941.60

## b. Cash Dividend on Preferred Shares

Since the issuance of the preferred shares of the Company on September 21, 2010 (the 1<sup>st</sup> tranche), the Company has declared quarterly dividends fixed at 11.50% per annum, calculated in respect of each share with reference to the Issue Price thereof on each dividend period. This translates to a cash dividend amounting to P2.875 per share per quarter. The cash dividends were paid on September 21, December 21, March 21 and June 21 of each year starting December 21, 2010 until the preferred shares were redeemed on December 20, 2013.

				1 <sup>st</sup> Tranche			
Date Declared		Dividend R	ate	Record Date	Payment Da	te	Total Amount
December 2013	5,	P2.875 share	per	N/A	December 2013	20,	P14,375,000.0 0
September 2013	5,	P2.875 share	per	N/A	September 2013	21,	P14,375,000.0 0
June 5, 2013		P2.875 share	per	N/A	June 21, 20	13	P14,375,000.0 0
Mar 5, 2013		P2.875 share	per	N/A	March 21, 20	013	P14,375,000.0 0
December 2012	5,	P2.875 share	per	N/A	December 2012	21,	P14,375,000.0 0
September 2012	5,	P2.875 share	per	N/A	September 2012	21,	P14,375,000.0 0
June 4, 2012		P2.875 share	per	N/A	June 21, 2012		P14,375,000.0 0
March 05, 2012	2	P2.875 share	per	N/A	March 21, 2012		P14,375,000.0 0
December 2011	1,	P2.875 share	per	N/A	December 2011	21,	P14,375,000.0 0
August 12, 201	1	P2.875 share	per	N/A	September 2011	21,	P14,375,000.0 0
May 12, 2011		P2.875 share	per	N/A	June 21, 20	11	P14,375,000.0 0
March 11, 2011		P2.875 share	per	N/A	March 21, 20	011	P14,375,000.0 0
September 2010	21,	P2.875 share	per	N/A	December 2010	21,	P14,375,000.0 0

On December 20, 2013, in order to redeem the 1<sup>st</sup> tranche of preferred shares, the Company issued the 2<sup>nd</sup> tranche of preferred shares with the same amount and features except for the rate, which was reduced to 8.25% per annum. The dividends are calculated on a 30/360 day basis and have a priority in the payment of dividends at a fixed rate of 8.25% per annum at the time of issuance, which translates to a cash dividend amounting to P2.0625 per share per quarter. These shares are also preferred in the distribution of corporate assets in the event of liquidation and dissolution of the Company.

The 2<sup>nd</sup> tranche preferred (PNXP) shares of the Company were redeemed last December 20, 2018 at Php 100.00 per share or a total of Five Hundred Million Pesos (Php500,000,000.00). These PNXP shares shall form part of the preferred treasury shares of the company.

	2 <sup>nd</sup> Tranche					
Date Declared	Dividend Ra	ate	Record Date	Payment Date	Total Amount	
Nov. 7, 2018	P2.0625 share	per	Nov. 23, 2018	Dec. 20, 2018	P10,312,500.00	
Aug 6, 2018	P2.0625 share	per	Aug 24, 2018	Sept 20, 2018	P10,312,500.00	
May 7, 2018	P2.0625 share	per	May 24, 2018	June 20, 2018	P10,312,500.00	
Feb, 2018	P2.0625 share	per	Feb 22, 2018	March 20, 2018	P10,312,500.00	
Nov. 6, 2017	P2.0625 share	per	Nov. 23, 2017	Dec. 20, 2017	P10,312,500.00	
Aug 3, 2017	P2.0625 share	per	Aug. 24, 2017	Sept 20, 2017	P10,312,500.00	
May 4, 2017	P2.0625 share	per	May 24, 2017	June 20, 2017	P10,312,500.00	
Feb 6, 2017	P2.0625 share	per	Feb 22, 2017	March 20, 2017	P10,312,500.00	
Nov 7, 2016	P2.0625 share	per	Nov 2016	Dec. 2016	P10,312,500.00	
Aug 10, 2016	P2.0625 share	per	Aug 24, 2016	Sept 20, 2016	P10,312,500.00	
May 11, 2016	P2.0625 share	per	May 26, 2016	June 20, 2016	P10,312,500.00	
March 10, 2016	P2.0625 share	per	Feb 23, 2016	March 21, 2016	P10,312,500.00	
Nov 10, 2015	P2.0625 share	per	Nov. 26, 2015	Dec 20, 2015	P10,312,500.00	
Aug 10, 2015	P2.0625 share	per	Aug. 25, 2015	Sept 21, 2015	P10,312,500.00	
May 12, 2015	P2.0625 share	per	May 12, 2015	June 22, 2015	P10,312,500.00	
Feb 6, 2015	P2.0625 share	per	Feb. 24, 2015	March 20, 2015	P10,312,500.00	
N/A	P2.0625 share	per	N/A	Dec 22, 2014	P10,312,500.00	
N/A	P2.0625 share	per	N/A	Sept 22, 2014	P10,312,500.00	
N/A	P2.0625 share	per	N/A	June 20, 2014	P10,312,500.00	
N/A	P2.0625 share	per	N/A	March 20, 2014	P10,312,500.00	

# (4) Recent Sale of Unregistered Securities or Exempt Securities Including Recent Issuance of Securities Constituting an Exempt Transaction

The Company has not sold or transferred any securities that is not registered under the Code nor did it issue any additional securities in exchange for any properties, services and other securities.

## (5) Re-acquisition / buy-back of its Own Securities

On September 21, 2007, the Board of Directors approved the buy-back program of the Company's common shares, worth a total of P50,000,000.00 or 5.15% of the Company's then market capitalization. Using PSE facilities, the program commenced on the second week of October 2007. The program will conclude upon exhaustion of the approved allotment, subject to the disclosure requirements of the SEC and the PSE. As of December 31, 2016 and December 31, 2015, the Company treasury shares have cumulative costs of P330.7 and P-0-, respectively. No repurchase of shares were made in 2009 to 2015. A total of 54,393,300 shares were bought back in 2016.

The funds allocated for the repurchase of the shares were taken from the Company's unrestricted retained earnings. The program was basically designed to enhance shareholders' value through the repurchase of the shares whenever the same is trading at a value lower than its actual internal corporate valuation. The program did not involve any funds allotted for the Company's impending expansion projects and investments nor any of those allotted for the payment of obligations and liabilities.

### (B) Description of Shares

The Company's shares consist of common shares with a par value of P1.00 per share and preferred shares with a par value of P1.00 per share. As of December 31, 2018, total outstanding common shares, with voting rights, is 1,403,304,232 Preferred shares issued and outstanding by the Company as of December 31, 2018 is 20,000,000 shares with a par value of P1.00 per share.

## (C) Employee Stock Option Plan

The Company's Board of Directors approved the Employees' Stock Option Plan (ESOP) during its April 12, 2010 Board Meeting. Under the ESOP program, the Parent Company will allocate up to a total of 5% of its issued and outstanding common shares to be awarded to eligible employees. The ESOP was approved by the shareholders during the 2011 Annual Stockholders' Meeting.

The ESOP initial Offer date was July 01, 2016 as approved by the Board of Directors. The initial offer was a total of 24,493,620 shares at a subscription price of P5.68/share. The ESOP was awarded to all eligible employees at all job levels as of July 01, 2016.

#### **PART III - FINANCIAL INFORMATION**

### (A) Management's Discussion and Analysis of Financial Conditions

The following is a discussion and analysis of the PPPI and its Subsidiaries' financial performance for the years ended December 31, 2018 and 2017. The discussion should be read in conjunction with the audited consolidated financial statements and the accompanying notes. In the discussion of financial information, any reference to "the Company" or the "Group" means PPPI and its Subsidiaries.

The selected financial information set forth in the following table has been derived from the Company's audited consolidated financial statements for the years ended December 31, 2018 and 2017.

The Company's financial statements were audited by Punongbayan & Araullo for 2018 and 2017, in accordance with Philippine Financial Reporting Standards.

Comparable discussion on Material Changes in Results of Operations for the Year Ended December 31, 2018 vs. December 31, 2017.

## **Revenues, Cost of Sales and Gross Margins**

The Group's Revenues during the year 2018 grew to ₱88.611 billion, about 99% higher compared to the ₱44.426 billion generated in 2017. This was due to the combined effect of the 49% growth in total volume sold in the same period (2018: 2,747 million liters vs. 2017: 1,844 million liters) and the increase in the domestic selling prices of the products as a result of the 31% increase in the price of Dubai crude (benchmark crude of Asian refineries) average (2018: US\$69.65/ bbl vs. US\$53.14/ bbl) as well as the implementation of the new excise tax rates on the sale of domestic petroleum products. This was augmented by the ₱1.308 billion sales contributed by Philippine FamilyMart CVS, Inc. (PFM) and ₱54 million sales contributed by Action Able, Inc.

The 903 million liters incremental sales volume was mainly attributable to the 758 million liters sold by Pnx Singapore. In addition, volume sold by both the parent company and Phoenix LPG Philippines, Inc. rose by 8%, or 139 million liters, and by 22%, or 31 million liters, respectively, during the comparative years.

Similarly, Cost of Sales and Services increased by 106%, from ₱37.909 billion in 2017 to ₱78.839 billion in 2018, as a result of the volume growth, aggravated by the higher

product costs reflecting the global oil price movements, as well as the imposition of the new excise tax rates on petroleum products starting in January 1, 2018.

Consequently, Gross Margin rose by 58% or ₱3.596 billion while Gross Margin Rate decreased to 12% from 16% in 2017. This was primarily due to the change in the company's sales volume mix as volume sold to commercial accounts as well as PNX Singapore sales to external customers grew faster (by 12% and 3877%, respectively) than volume sold through the company's retail outlets where margins are generally higher.

## **Operating Expenses, Non-operating Expenses, Recurring Income**

Selling and Administrative Expenses of ₱5.741 billion were up by 36% versus the ₱4.134 billion incurred in 2017, primarily because of the cost outlay of the new businesses.

Meanwhile, Other Net Non-operating Charges of ₱0.656 billion were 970% greater than the ₱0.061 billion incurred in 2017, which included a ₱0.625 billion in fair value gains on Investment Property. This compared the 2017s ₱0.650 billion one-time gain on the fair value of acquired assets. Excluding such one-time gain, 2018 Net Non-operating Charges was higher by 80%, mainly due to the rise in borrowing rates as the Bangko Sentral ng Pilipinas (BSP) increased the benchmark rates three times or an equivalent of 1.75%, in 2018. Furthermore, additional debt service was incurred due to the acquisition of the new businesses which were funded by short-term debt.

Despite the increases in both operating and non-operating expenses, net income after tax of ₱2.767 billion increased by 82% from 2017's re-stated net income of ₱1.521 billion.

### **Non-recurring Transactions and Net Income**

The Company recorded non-recurring transactions, principally as a result of the excess of the fair value over the acquisition cost of the Investment Properties amounting to ₱0.650 billion in 2017. In 2018, the fair value increment of ₱0.625 billion.

Considering these adjustments, as well as the ₱0.029 million translation adjustment related to PNX SG, and the fair value revaluation of land assets amounting to ₱1.220 billion, Total Comprehensive Income reached ₱3.568 billion, 134% higher than the ₱1.527 billion re-stated report in 2017.

The fair value revaluation of land assets was in compliance with Philippine Accounting Standards No. 16, which requires that revaluations be carried out regularly for the entire class of assets to which that asset belongs. Specifically, since the land assets of the PLPI were recorded at fair market even prior to its purchase by the Company, the company opted to similarly reflect the fair value of all its land holdings.

### **Financial Condition**

(As of December 31, 2018 versus December 31, 2017)

Total resources of the Group as of December 31, 2018 stood at ₱64.600 billion, a 46% growth compared to the ₱44.173 billion level as of December 31, 2017. This was mainly due to the increases in Property, Plant, and Equipment, including the revaluation of the Land Assets and Goodwill, the latter of which was incurred in relation to the acquisition of Philippine FamilyMart CVS, Inc. and Action Able, Inc.

As a result of the doubling of revenues, Cash and Cash Equivalents as well as Trade and Other Receivables rose by 331% (from ₱1.832 billion in December 31, 2017 to ₱7.890 billion as of December 31, 2018), and 95% (from ₱7.509 billion as of December 31, 2017 to ₱15.031 billion as of December 31, 2018), respectively.

Inventories declined by 10% to ₱11.135 billion as of December 31, 2018, from ₱12.970 billion as of December 31, 2017. The build-up in December 2017 was brought about by the confluence of the following factors: new businesses such as LPG following the purchase of PEPI, operation of Pnx SG and the volume requirements of the new accounts, higher price of imported petroleum products resulting from the movement of prices in the international market, and the decrease in the demand for IFO by the power companies.

As of December 31, 2018, the Group's Property and Equipment, net of accumulated depreciation, increased by 40% to ₱18.716 billion from ₱13.400 billion as of December 31, 2017, representing the assets of the newly acquired subsidiaries, the fair value revaluation of the Land Assets as well as the continuing expansion program of the group.

Interest-bearing Loans and Borrowings, both current and noncurrent, was up by 42% from ₱28.171 billion as of December 31, 2017 to ₱39.900 billion as of December 31, 2018. The increment of ₱11.728 billion was from the availment of new loans to service the working capital requirements of the new businesses, the bulk of which by PNX SG, as well as the company's various capital expenditures.

Trade and Other Payables increased by 107% from ₱3.584 billion as of December 31, 2017 to ₱7.435 billion as of December 31, 2018 due to the additional trade transactions of the new subsidiaries.

Total Stockholders' Equity increased by 37% to ₱15.974 billion as of December 31, 2018 from ₱11.683 billion as of December 31, 2017 resulting from the earnings generated and non-recurring gains during the year. This was partly offset by the declaration of cash dividends for both common and preferred shares. In addition, new stocks were issued in relation to the Company's Employee Stock Option Plan (ESOP).

### **Key Performance Indicators and Relevant Ratios**

The Group's key performance indicators and relevant ratios and how they are computed are listed below:

	<b>December 31, 2018</b>	<b>December 31, 2017</b>
Current Ratio <sup>1</sup>	1.1x : 1x	1.2x : 1x
Debt to Equity Ratio <sup>2</sup>	3.0x : 1x	2.8x : 1x
Net Book Value per Share <sup>3</sup>	₱8.53	₱8.33
Debt to Equity Interest-Bearing <sup>4</sup>	2.5x : 1x	2.4x : 1x
Earnings per Share <sup>5</sup>	₱1.72	₱0.96

#### Notes:

- 1 Total current assets divided by current liabilities
- 2 Total liabilities divided by tangible net worth
- 3 Total stockholder's equity (net of Preferred) divided by the total number of shares issued and outstanding
- 4 Interest Bearing Debts divided by Total stockholder's equity (net of Preferred)
- 5 Period or Year Net income after tax divided by the weighted average number of outstanding common shares

These key indicators were chosen to provide management with a measure of the Group's financial strength (Current Ratio and Debt to Equity) and the Group's ability to maximize the value of its stockholders' investment in the Group (Return on Equity, Net Book Value Per Share and Earnings Per Share). Likewise, these ratios are used to compare the Group's performance with similar companies.

# Material (5% or more) Changes to the Group's Balance Sheet as of December 31, 2018 vs. December 31, 2017

### 331% increase in Cash and Cash Equivalents

Increased cash inflow due to the 99% increase in revenue compared to the previous period.

#### 95% increase in Trade Receivables

A result of the 99% increase in revenue brought about by the increase in sales volume this period compared to the previous period.

### 10% decrease in Inventory

This is the normal minimum inventory requirement given the current growth in revenue.

### 81% increase in Due from Related Parties

In line with the plan of the company to further expand its operations in Luzon, the Company advanced funds to CISC to enable the latter to upgrade and improve wharf facilities, which will redound to the benefit and improve the company's supply operations.

### 14% decrease in Net Input VAT

In relation to the decrease in inventory movement.

## 14% increase in Prepayments and other current assets

Due to the renewal of insurance of all the assets, prepaid rentals advertising and other services and acquisitions which will cover the periods beyond December 31, 2018.

#### 40% increase in PPE

Due to new acquisitions, and construction of new retail and depot facilities and the fair value revaluation of land assets of ₱1.219 billion.

### 11% increase in Intangible Assets

Due to new software acquisitions for the new subsidiaries.

## 100% increase in Investment in a Joint Venture

Additions from newly concluded Joint Ventures such as Phoenix Asphalt Philippines, Inc.(PAPI), Phoenix Southern Petroleum, Corp. (PSPC) and Galaxi Petroleum Fuel, Inc.

### 56% increase in Investment Properties

Resulting from the latest appraisal of the particular investment properties, specifically the land assets of PLPI.

### 11% increase in Goodwill

Due to the acquisition of PFM, Think Able and Action Able.

### 614% increase in Other Non-current Assets

Due to the acquisition of PFM and additional rental deposits for the new leases intended for network expansions and option agreements related to property acquisitions.

## 38% decrease in Deferred Tax Assets

Due to increase in accrued revenues

### 57% increase in Current Interest-bearing loans

Due to the reclassification of certain long-term loans that are due in the next twelve (12) months as well as the additional loans incurred to finance the working capital requirements of Pnx SG.

## 107% increase in Trade and Other payables

Due to the increased trade transaction of the new subsidiaries.

### 2607% increase in Income Tax payable

Due to the increase in Income Tax from Non-ITH segments.

### 19% increase in Non-current Interest-bearing loans

Due to the availment of certain long-term loans within the year.

#### 181% increase in Deferred Tax Liabilities

Due to the deferred taxes computed on the Fair Value Increment from Investment Property and Land Assets.

#### 25% increase in Non-current liabilities

Due the increase security deposits from customers of PPPI and PLPI.

## 27% increase in Additional Paid in Capital

Coming from the receipt in excess of the par value of the ₱2.0 million Preferred Shares last December, net of the APIC from the redeemed ₱5.0 million shares.

### 35.984% Decrease in Revaluation Reserve

Due to Fair Value Appraisal of the Land Assets.

### 757% decrease in Accumulated Translation Adjustments

Due to increased transaction of the foreign currency denominated subsidiary, Pnx Singapore.

## 44% increase in Retained Earnings

Attributable to the generated Net Income after tax and fair value revaluation of the Land Assets and Investment properties, net of the dividends declared and distributed during the year.

## Material (5% or more)changes to the Group's Income Statement as of December 31, 2018 vs. December 31, 2017

#### 99% increase in Sale of Goods

Due to the revenues coming from the new subsidiaries namely; PLPI, Duta Group, PFM and Pnx SG, coupled with higher fuel prices and additional volume sold year-on-year. The parent company recorded an 8% improvement on its volume sold this year.

138% increase in fuel service, storage income, rental income and other revenue Due to the revenues from the newly acquired subsidiary, namely PFM and Action Able, Inc.

#### 106% increase in Cost of Sales and Services

Mirrors the increase in the sale of goods and reflects the price movements in the world market during the year which is higher compared to the same period in 2017. The increase in excise tax rates on petroleum products also contributed to the increment.

## 36% increase in selling and administrative expenses

Due to operating requirements of the new subsidiaries. The expansion program of the group also resulted in higher salaries and wages, depreciation, fuel expenses and other operating expenses. The launching of various advertisements and promotions such as PULSE Technology also contributed to the increase as well.

### 70% increase in Finance Costs

A substantial portion represents interest from the P6B loan used to acquire Petronas during the last quarter of 2017.

80% increase in Finance Income and Others

These pertain to the reversal of certain bad debts, which were collected in 2018, expenses accrued in prior years which would no longer be paid, ans net realized and unrealized forex gains.

100% increase in Equity Share in Net Income of a Joint Venture

Represents the net share from PAPI, PSPC and Galaxi joint ventures, which commenced operations in 2018.

49% increase in Income Tax Expense

Substantial portion comes from the new businesses, net of the ITH holiday benefit of the parent.

657% increase in Translation Adjustments

Due to the increased forex exposure on the increased transactions of the foreign denominated subsidiary.

100% increase in Revaluation of Land

This is the result of the appraisal of the Land Assets of PPPI.

345% decrease in Remeasurement of Retirement Benefit Obligation This is the result of the Actuarial Valuation Report per revised PAS 19.

8331% increase in Deferred Tax Expense

Due to the increase in Other Comprehensive Income subject to deferred tax liability.

There are no other material changes in the Group's financial position (5% or more) and condition that will warrant a more detailed discussion. Furthermore, there are no material events and uncertainties known to management that would impact or change the reported financial information and condition of the Group.

### **Audit and Audit-Related Fees**

The financial statements of the Company were audited by Punongbayan & Araullo for the years ended December 31, 2018, 2017, and 2016. Said external auditor has no shareholdings in the Company, or any right, whether legally enforceable or not, to nominate persons or to subscribe to the securities of the Company, in accordance with the professional standards on independence set by the Board of Accountancy and Professional Regulation Commission.

### (B) External Audit Fees and Services

The following table sets out the aggregate fees billed for each of the last three (3) fiscal years for professional services rendered by the Company's external auditors.

Audit and Related Fees

Amount in Thousands Php

Particulars	Nature	2016	2017	2018
Punongbayan and Araullo	Audit of FS for the year 2008 - Parent and Subsidiaries			
Punongbayan and Araullo	Audit of FS for the year 2009 - Parent and Subsidiaries			
Punongbayan and Araullo	Audit of FS for the year 2010 –Parent and Subsidiaries Audit of FS for the			
Punongbayan and Araullo	year 2011 - Parent and Subsidiaries			
Punongbayan and Araullo	Audit of FS for the year 2012 - Parent and Subsidiaries			
Punongbayan and Araullo	Audit of FS for the year 2013 - Parent and Subsidiaries			
Punongbayan and Araullo	Audit of FS for the year 2014 - Parent and Subsidiaries	4 620 40		
Punongbayan and Araullo	Audit of FS for the year 2015 - Parent and Subsidiaries Audit of FS for the	1,638.18	4 920 00	
Punongbayan and Araullo	year 2016 - Parent and Subsidiaries Audit of FS for the	2,608.84	1,920.00 2,728.00	3,460.80
Punongbayan and Araullo	year 2017 - Parent and Subsidiaries Audit of FS for the		2,720.00	1,904.17
Punongbayan and Araullo	year 2018 - Parent and Subsidiaries	4,247.02	4,648.00	5,364.97
Sub-total		4,247.02	4,040.00	5,564.57
Tax Advisory Services Sycip, Gorres and	Tax Consultancy	155.07	120.18	120
Velayo	Tax Containancy	155.07	420.40	400
Sub-total		155.07	120.18	120
All Other Fees				

Entia Accounting Office	Professional Fee for BOI Registration of Depot Facilities	187.5	1,526.63	2,885.8
Punongbayan and	Professional Fee for Special Audit, Transfer Pricing, tax		5,557.75	
Araullo	Compliance for PLPI and Due Diligence Engagement			
Sub-total		187.5	7,084.38	2,885.80
GRAND TOTAL		4,589.59	11,852.56	8,370.77

#### **Audit Committee and Policies**

Under the Company's By-laws, the Audit Committee is responsible for, among others, the setting-up of an internal audit department and considers the appointment of an internal auditor as well as the independent external auditor, the audit fees and any question of resignation or dismissal, and the review of the quarterly, half-year and annual financial statements before their submission to the Board of Directors.

In accordance with the Company's By-laws and Manual of Corporate Governance, in 2007, the Company formed its Audit Committee. The Company's Audit Committee shall be composed of at least three (3) members of the Board, preferable with accounting and finance background, one of whom shall be an Independent Director and another should have related audit experience. The chairman of the Audit Committee should be an independent director and he should be responsible for inculcating in the minds of the members of the Board the importance of management responsibilities in maintaining a sound system of internal control and the Board's oversight responsibility.

The following are the members of the Audit Committee: Carolina Inez Angela S. Reyes (Independent Director) as Chairman, Consuelo Ynares Santiago, Domingo T. Uy as members.

The Internal Audit systems of the Company are in place since 2008 but these auditing tools are strengthened this year. The Internal Audit's role and responsibilities are defined in the Audit Charter approved by the Board of Directors. Primarily, it assists the Audit Committee of the Board in fulfilling its oversight responsibility to the shareholders by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of governance, risk management and internal control processes.

Internal Audit, in fulfilling its role, performs the following general functions: 1.) evaluating the Company's governance processes including ethics-related programs; 2.) performing an objective assessment of the effectiveness of risk management and internal control framework, identifying risk exposures and recommending strategies to mitigate them; 3.) evaluating the reliability and integrity of financial statements and the

financial reporting process; 4.) analyzing and evaluating business processes and associated controls; 5.) determining compliance with applicable laws and regulations.

Changes In and Disagreements With Accountants

The Company has not had any material disagreement with its previous and current external auditor/independent public accountant on any matter of accounting principles or practices, financial statement disclosure or auditing scope or procedure.

#### PART IV - MANAGEMENT AND CERTAIN SECURITYHOLDERS

## (A) Directors and Executive Officers of the Registrants

The Company's members of the Board of Directors are herewith described below with their respective experiences.

#### **Board of Directors**

#### **Directors**

The members of the Board of Directors of the Company are elected during the annual stockholders' meeting to hold office until the next succeeding annual stockholders' meeting and until their successors have been appointed or elected and qualified. The following is the list of the incumbent members of the Board of Directors, and their business experiences during the past five (5) years:

# Domingo T. Uy Chairman

Mr. Domingo T. Uy, Filipino, 72 years old, is a co-founder and has been a member of the Board of Directors of the Company since 2002. Mr. Uy was elected Chairman of the Board of Directors of the Company on February 15, 2007. He is also a Director of Granland Resources Corporation, a corporation involved in real estate development. Mr. Uy is actively involved in socio-civic programs and is a Director of the Philippine National Red Cross, Davao Chapter. He is also a Past President of the Davao City Sta. Ana Lions Club and the Kang Ha Uy Association - Davao Chapter.

# Dennis A. Uy Director, President and Chief Executive Officer

Mr. Dennis A. Uy, Filipino, 45 years old, is the founder of the Company and has served as President and Chief Executive Officer since inception. He is the Chairman and President of Udenna Corporation, the parent company, which has businesses in the shipping, logistics, distribution, real estate, and service industries. Among the subsidiaries of Udenna Corporation are Phoenix Petroleum Holdings, Inc. (PPHI), Udenna Management & Resources Corp.

(UMRC), Chelsea Logistics Corp., Udenna Investments BV, and Udenna Trade Corporation. The subsidiaries of Phoenix Petroleum Philippines are Phoenix Global Mercantile, Inc., Subic Petroleum Trading & Transport Philippines, Inc., and PFL Petroleum Management. The subsidiaries of Udenna Management & Resources Corp. (UMRC) are Udenna Development Corporation (UDEVCO), Global Synergy Trade and Distribution Corp., Value Leases, Inc., Udenna Capital, PNX-Udenna Insurance Brokers, Udenna Environmental Services, Udenna Energy Corporation, and F2 Logistics. Under UDEVCO are Phoenix Petroterminals & Industrial Park Corp. (PPIPC), Udenna Tower Corporation, and GoHotels Davao. The Chelsea Logistics Corp. has the shipping businesses Chelsea Shipping Corp. and Trans-Asia Shipping Lines. Mr. Uy is also Chairman of Phoenix Philippines Foundation and Udenna Foundation. He is director of shipping and logistics provider 2Go Group, Inc. through his Udenna Investments BV subsidiary KGLI-NM Holdings Inc. He also serves as independent director of Apex Mining Corp. Mr. Uy is a member of the Young Presidents Organization's Philippine chapter and the Philippine Business for Social Progress. Since November 2011, Mr. Uy has been the Honorary Consul of Kazakhstan to the Philippines. In 2016, he was appointed as the Presidential Adviser on Sports. He is a graduate of De La Salle University with a degree in Business Management.

## Romeo B. De Guzman Director, Vice Chairman

Mr. Romeo B. De Guzman, Filipino, 69 years old, was elected Director of the Company in 2009. He is the Vice Chairman and Senior Strategic Adviser, and previously was Chief Operating Officer of the Company, bringing over 40 years of outstanding experience in the oil industry. Before joining the Company, he was with Pilipinas Shell Petroleum Corporation, where he was Vice President for External Affairs for Asia Pacific and a member of the Board of Directors up to December 2006. He was with the said company holding various management and executive positions. Prior to that, he worked at Getty Oil Philippines Inc. for 10 years. Mr. De Guzman is also the Chairman of the Board of Directors of Mirait Philippines, Inc. He holds a Marketing Management and MBA degrees from San Sebastian College – Manila.

## Atty. Jose Victor Emmanuel A. De Dios *Director*

Atty. J.V. Emmanuel A. De Dios, Filipino, 54 years old, was elected Independent Director of the Company on February 15, 2007 and regular director on March 7, 2008. He is the CEO of GE Philippines, and prior to that was President and CEO of Nido Petroleum Pty Ltd., an Australian Stock Exchange-listed oil and gas company. He was Managing Director of Merritt Advisory Partners, Inc. and was a member of the Board of Directors of Davies Energy Systems, Inc. He also served as Chairman of the Board of the Philippine National Oil Company Exploration Corporation and was former Undersecretary of the Philippine Department of Energy. Atty. De Dios obtained his Master of Laws degree from Harvard Law School and completed his Bachelor of Laws at the Ateneo School of Law.

## Joseph John L. Ong Director, Treasurer

Mr. Joseph John L. Ong, Filipino, 59 years old, is the Treasurer of the Company. He is also a member of the Board of Directors of South Pacific, Inc., an affiliate of the Company. Prior to his employment in the Company, he spent almost 10 years at Primeworld Digital Systems, Inc. (Pacific Internet Phils.) initially as Vice President and CFO and eventually as Executive Vice President – Operations and Chief Finance Officer from 2008 - 2009. He also worked for 12 years with Ginebra San Miguel, Inc., then known as La Tondeña Distillers, Inc., the country's second largest beverage company at the time and a listed subsidiary of San Miguel Corporation. He was its Vice President for Treasury from 1995 – 1999, at which time he headed the team that took the company public in 1994 and was primarily responsible for institutional-investor relations. Prior to the San Miguel Group, he held various positions at the Bank of the Philippine Islands and Ayala Investment & Development Corp. (before it merged with BPI) from 1980-1986. He received his Bachelor of Science in Commerce from De La Salle University in 1980.

## Frederic C. DyBuncio *Director*

Mr. Frederic C. DyBuncio, Filipino, 58 years old was elected as a Director of the Company on May 27, 2017. He is the President of SM Investments Corporation. He is a Director of Atlas Consolidated Mining and Development Corporation, Premium Leisure Corp., 2GO Group, Inc., and Pacific Online Systems Corporation. Prior to holding the post, he was a career banker who spent over 20 years with JP Morgan Chase and its predecessor institutions. During his stint in the banking industry, he was assigned to various executive positions where he gained substantial professional experience in the areas of credit, relationship management and origination, investment banking, capital markets, and general management. He has worked and lived in several major cities including New York, Seoul, Bangkok, Hong Kong and Manila. He graduated from Ateneo de Manila University with a Bachelor of Science degree in Business Management and completed a Master's degree in Business Management from the Asian Institute of Management.

## Cherylyn C. Uy Director

Ms. Cherylyn Chiong-Uy, Filipino, 39 years old, is a graduate of Business and Finance from Ateneo de Davao University. Ms. Uy is one of the pioneers/incorporators of Udenna Corporation, the ultimate parent company of Phoenix Petroleum, and which has subsidiaries engaged in the petroleum, shipping, logistics, services, and real estate businesses, among others. She is the Corporate Treasurer of Udenna Corporation. Ms. Uy is also one of the Executive Directors of Phoenix Philippines Foundation, Inc., the corporate social responsibility arm of the Company. She is the Corporate Treasurer of Udenna Management and Resources Corporation and Chelsea Shipping Corp.

# Carolina Inez Angela S. Reyes Independent Director

Carolina Inez Angela S. Reyes, Filipino, 57 years old, is the owner and Co-Chief Executive Officer of Reyes Barbecue, a popular chain of more than 50 barbecue-focused restaurants founded by her husband, Francisco Reyes. Before taking charge at Reyes Barbecue in 2008, Ms. Reyes spent 20 years as a corporate marketing executive, where she distinguished herself by revitalizing and energizing brands. From 1994 to 1999, she held the following positions in La Tondeña Distillers, Inc.: Vice-President Marketing Services; Vice-President Marketing and Sales Non-Liquor (Bottled Water & Juices), Assistant Vice-President and Area Sales Director. From 1999 to 2002, Ms. Reves also worked in The Coca-Cola Export Corporation as its Division Marketing Director of Non-Carbonated Beverages Business Unit and Director for Alternative Beverages. From July 2002 to October 2007, Ms. Reyes served as the Vice-President for Marketing of Jollibee Foods Corporation. She took her Master's degree in Business Administration from De La Salle University Graduate School of Business, graduated from the University of the Philippines (Diliman) with a degree in A.B. Economics, and took a short course at the Culinary Institute of America in New York.

## Stephen T. CuUnjieng Director

Stephen T. CuUnjieng, Filipino, 59 years old, was elected as a Director of the Company on January 15, 2018, after being a long time adviser to the Board. He is Chairman of Evercore Asia Limited and has substantial and wide experience in investment banking. He has acted as Financial Adviser to several financial transactions of companies involving initial public offerings, major and strategic acquisitions, and mergers of various companies from various industries. He is a member of the Executive Advisory Board for Asia of the Wharton School of Business, and an Independent Director of Century Properties Group and Aboitiz Equity Ventures. He has received several awards and distinctions, such as the Best Independent Advisory Firm in Asia in 2016 for Evercore and Deals of the Year for various acquisitions. He graduated from Ateneo de Manila University and Ateneo School of Law and completed an MBA from the Wharton School of Business.

# Consuelo Yñares-Santiago\* Independent Director

Ms. Consuelo Ynares-Santiago, Filipino, 79 years old, is a Retired Justice of the Philippine Supreme Court. Justice Santiago (Ret) is currently an independent director of Anchor Insurance Brokerage Corp., a leading insurance brokerage company based in New York, USA, SMC Global Power Holdings, Inc., one of the country's leading power companies which is the power generation unit of San Miguel Corporation, South Luzon Tollway Corp., and Top Frontier Investment Holdings, Inc. She is the Chair Advisory Council of the Office of Alternative Dispute Resolution under the Department of Justice. She earned her Law Degree at the University of the Philippines. After being admitted to the bar, she started her career as a Legal Officer of the Securities

and Exchange Commission (SEC). After 5 years of legal practice, she decided to enter the Judiciary and spent 36 years of her career as Municipal Judge, Metropolitan Trial Court judge, Regional Trial Court judge, and Associate Justice of Court of Appeals, before becoming an Associate Justice of the highest court of the country, the Supreme Court. During her time in the Supreme Court, she became the chairperson of the Supreme Court's 3rd Division and also joined various committees, among them the Justice on Wheels Program as Chairperson, the Foreign Travel Committee as Chairperson, the House of Representative Electoral Tribunal (HRET) as Chairperson, and member of the Presidential Electoral Tribunal. She was also a consultant of the Judicial and Bar Council (JBC) and a Bar Examiner of Labor Law and Social Legislation during the 1996 Bar Examination and Taxation Law in the 1998 Bar Examination.

## Monico V. Jacob *Director*

Monico V. Jacob, Filipino, 73 years old, has been Director of the Company since March 7, 2008. He is President and Chief Executive Officer of the STI Education Systems Holdings, Inc., a publicly listed company; of STI Education Services Group, Inc.; and of West Negros University. He is also the Chairman of Philplans First, Inc., a pre-need company; of Philippine Life Financial, Inc., a life insurance company, and of Republic Surety and Insurance Co., a non-life insurance Company. He likewise sits as an independent director of Jollibee Foods, Inc., Century Properties, Lopez Holdings, Inc. and 2GO Shipping. He sits as Director of Asian Terminals, Inc., Philhealthcare Systems, Inc., an HMO, Philippine Women's University and IAcademy.

### **Period of Directorship in the Company**

Name	Period of Service	Term of Office
Dennis A. Uy	since incorporation to present	1 year
Domingo T. Uy	since incorporation to present	1 year
Romeo B. De Guzman	since 2009 to present	1 year
J.V. Emmanuel De Dios	2007 to present	1 year
Cherylyn C. Uy	2004 to 2006, 2013 to present	1 year
Joseph John L. Ong	2013 to present	1 year
Monico V. Jacob	2008 to present	1 year
Consuelo Ynares Santiago	2013 to present	1 year
Carolina Inez A. S. Reyes	2016 to present	1 year
Stephen T. CuUnjieng	January 15, 2018 to present	1 year
Frederic C. DyBuncio	May 27, 2017 to present	1 year

<sup>\*</sup> Independent director – the Company is compliant with the Guidelines set forth by the Securities Regulation Code (SRC)) Rule 38 regarding the Nomination and Election of Independent Director. The Company's By-Laws incorporate the procedures for the nomination and election of independent director/s in accordance with the requirements of the said Rule.

### **Directorships in Other Reporting Companies**

The following are directorships held by the directors and executive officers in other reporting companies during the last five (5) years:

Name of Direct	or	Name of Reporting Company	Position Held
Consuelo Santiago	Ynares	Top Frontier Investment Holdings, Inc.	Independent Director
Carolina Inez	A. S.	La Tondeña Distillers, Inc.	Independent Director
Reyes		Corporation	
		Jollibee Foods Corporation	VP for Marketing

Certificate of Qualification of the Independent Directors

The Company has submitted an updated Certificate of Qualification of all independent directors pursuant to the October 20, 2006 notice of the Commission on February 22, 2019 or before the Company's distribution of the Definitive Information Statement to the security holders on February 26, 2019.

### **Executive Officers**

The following is a list of other executive officers and their business experiences during the past five (5) years:

Henry Albert R. Fadullon, Filipino, 51 years of age, was appointed Chief Operating Officer of the Company on April 17, 2017. Prior to this, he served Shell Shared Services (Asia) B.V. as General Manager for its global businesses. He has over 25 years of experience in the petroleum industry, having held various roles at Pilipinas Shell Petroleum Corp., a decade of which were spent overseas with postings in Malaysia, Oman, and London. He has a wealth of experience in Retail and B2B performing a variety of frontline and functional roles leading into General Management positions. He completed his BS Industrial Management Engineering, minor in Mechanical Engineering, from De La Salle University.

Ma. Concepcion F. De Claro, Filipino, 61 years of age, holds a Bachelor of Science degree in Commerce, Major in Accounting from the Colegio de San Juan de Letran. She has been the Company's Chief Financial Officer since March 2018. She was Director of Alsons Prime Investment Corporation and Alsons Power Holdings Corporation and the Vice-President and Chief Operating officer of Alsons Corporation. She also served as the Director of Limay Energen Corporation and Manila North Harbour Port, Inc. Ms. de Claro also worked with Petron Corporation for several years. She was a Consultant for M&A Projects and a member of the Board of Trustees of Petron Corporation Employees Retirement Fund. She also served as Petron's Vice President for

Corporate Planning & Services, Controller for the company and its subsidiaries, and held various positions in Corporate Planning. In addition, Ms. De Claro also served as a Director of New Ventures Realty Corporation, Las Lucas Development Corporation, Petron Marketing Corporation and Petron Freeport Corporation.

Alan Raymond T. Zorrilla, Filipino, 49 years of age, is the Vice President for External Affairs, Business Development, and Security of the Company. Prior to his employment with the Company, he was Chief Legal Counsel of the Unioil Group of Companies where he headed the Legal, Human Resources, and Administrative Departments. He also served as Director for Freeport Services Corporation, a 100% subsidiary of Subic Bay Metropolitan Authority and was once a Legal Consultant of the Department of Environment and Natural Resources. Atty. Zorrilla was engaged in litigation practice with Pangilinan, Britanico, Sarmiento and Franco Law Offices before he entered corporate practice. He formerly worked as Corporate Legal Counsel of publicly-listed Fil-Estate Group of Companies in its Litigation and Labor Department. Atty. Zorrilla completed his law studies at the San Beda College of Law in 1994 and was admitted to the Philippine Bar in 1995. He also took up his master's degree at the Ateneo Graduate School of Business. He is an Army Reservist and a concurrent Commander (Lt. Colonel) of the Philippine Coast Guard Auxiliary.

William M. Azarcon, Filipino, 72 years old, is currently the Vice President for Business Development for Terminals and Depots. Mr. Azarcon has twenty-six (26) years experience in the oil industry, covering engineering operations, retail and distribution of bulk & packed products nationwide. Mr. Azarcon used to work for Pilipinas Shell Petroleum Corporation and served as a Field Engineer in Operations nationwide constructing depots & related facilities, i.e, jetties, submarine pipelines, bulk storage tanks, among others. He likewise served as Head of Operations of North Luzon and transferred to Retail Engineering as Retail Engineering Manager nationwide. He also served as RVI (Retail Visual Identity) Manager. After retiring from Shell, Mr. Azarcon engaged in business as Retail Engineering Contractor of Shell. He holds a degree in Bachelor of Science in Mechanical Engineering from Mapua.

**Socorro T. Ermac-Cabreros**, Filipino, 53 years old, is concurrently the Asst. Vice President for Corporate Legal and Corporate Secretary of the Company. She is also the Corporate Secretary Phoenix Petroleum Holdings, Inc. Prior to joining the Company, she was a Legal Counsel of Philippine National Bank in Davao City. She has worked for the government such as Office of the Ombudsman for Mindanao and later as Prosecutor for the Province of Davao del Norte after engaging in the private practice of law. She finished her law degree at the Ateneo de Davao University College of Law. She was President for the Davao City Chapter of the Integrated Bar of the Philippines, Davao City Chapter from 2009-2011 and President of the Davao Lady Lawyers Association from 2000-2002.

Jonarest Z. Sibog, Filipino, 38 years old, is the Asst. Vice President for Comptrollership. She joined the company in 2006, starting her career in Procurement which she headed for seven years before moving to Finance. She is a graduate of Ateneo de Davao University with a degree in Bachelor of Science in Accountancy. She finished her Master's in Business Administration at the University of Mindanao where she also earned a few units in LLB. She is a Certified Public Accountant and is currently a Board of Director of the Association of CPAs in Commerce and Industry (ACPACI) - Davao City Chapter

**Richard C. Tiansay,** Filipino, 55 years old, is the General Manager for Pricing and Demand. Mr. Tiansay has more than 22 years of experience in the oil industry covering domestic and international operations. His last position in Royal Dutch Shell is as Global SAP IT Order to Cash Team Lead in London, U.K. This after being assigned to various key managerial positions not limited in the Philippines but as well as in a number in Asia Pacific and other countries. Mr. Tiansay completed his Bachelor of Science in Mechanical Engineering degree from the University of San Carlos, Cebu City.

Roy O. Jimenez, Filipino, 56 years of age is currently the General Manager for Commercial and Industrial Business. Prior to joining the Company he was connected with Chevron Phil. Inc for almost 30 years and handled various National and District Managerial positions, as well as supervisory positions for various trades such as Retail, Commercial/Industrial, Marketing Support, Liquefied Petroleum Gas and Lubricants. He also handled regional position as a Programs Manager and have been the team lead for Philippines in various Chevron Regional projects. He was assigned as a District Manager covering various areas like North Metro Manila/North Luzon, Visayas and Mindanao. He is a licensed Mechanical Engineer and graduated in University of Santo Tomas. He has MBA units in De La Salle University and attended various Leadership and Management programs in Asian Institute of Management, as well as in-house training programs of Chevron in Asia Pacific and South Africa.

Joselito G. de Jesus, Filipino, 63 years old, is the General Manager for Business Development, Strategies and Portfolio Unit. Prior to joining the Company, Mr. de Jesus was the Assistant Vice-President for Reseller Trade of Petron Corporation. He joined the oil industry in late 1970's when became a Planning Analyst, then later on Corporate Manager/Coordinator, of the Philippine National Oil Company (PNOC). Mr. de Jesus also became a Manager in the Corporate Planning Department of PNOC Shipping and Transport Corporation and at the same time, he was also an assistant to the Chairman of PNOC. In the late 90's, Mr. de Jesus transferred to Petron Corporation and stayed with said Company for almost 17 years. He is a graduate of Bachelor of Science in Business Administration Major in Marketing and Finance from the University of the Philippines and holds a Master's in Business Administration from the Ateneo Graduate School of Business.

**Ericson S. Inocencio,** Filipino, 44 years old, is the General Manager for Retail Business. Eric has more than 20 years of extensive experience in the petroleum industry. Prior to joining the Company, he was connected with

Chevron Phils. where he held various positions primarily leading the Commercial and Industrial business as District Sales Manager for more than five(5) years and as concurrent National Fleet Cards Sales Manager. He has exposure in marketing support function in charge of developing and executed local & global process/programs which includes profitability modelling. He is a certified Mechanical Engineer from De La Salle University and attended his MBA at Ateneo Graduate School of Business.

**Joven Jesus G. Mujar**, Filipino, 48 years of age, is the General Manager for Lubricants Sales and Distribution Business. He joined Phoenix last May 4, 2015. He brought with Him twelve and a half years of pure lubricant experience from a major petroleum company holding various positions in sales, business development and marketing handling both B2C and B2B.Within those years, he had 2 years assignment in the Asia Pacific Region doing Channel Development Specialist work.

Maria Rita A. Ros, Filipino, 59 years old, is the Asst. Vice President for CME. Ms. Ros has more than thirty (30) years of experience in the oil industry covering materials management, supply chain management, production planning, imports-exports, warehousing and logistics. She held various positions in Petron Corporation from 1981 up to 2011 when she handled Biofuels and Special Projects, and Supply Optimization. Ms. Ros set up a personal business before joining Phoenix Petroleum Philippines, Inc. in November 2013. She is a graduate of B.S. Chemical Engineering from the University of the Philippines, and is a licensed Chemical Engineer, and took up Basic Management at the Asian Institute of Management.

**Celina I. Matias,** Filipino, 54 years old, is presently the Asst. Vice President for Brand and Marketing Group of the Company. Ms. Matias has more than 25 years of expertise on strategic marketing and client servicing. She honed her skills from Ogilvy & Mather and McCann Erickson and had worked with local Ad Agency as partner. She handled over 25 local and global brands across different product categories from petroleum, telecoms, real estate, automotive, pharmaceutical and a lot more. She finished Communication Arts major in Advertising & Public Relations in Assumption College.

**Debbie A. Uy-Rodolfo,** Filipino, 39 years old, is presently the General Manager for Shared Services of the Company. Ms. Uy-Rodolfo is currently heading the Company's transition so that it could effectively provide shared administrative services such as Human Resources, Customer Service and others, to the Company and its subsidiaries, and later on its affiliates. She graduated with a degree in Computer Science major in IT from De La Salle University, and finished her Master's in Journalism at the Ateneo de Manila University.

**Reynaldo A. Phala** Filipino, 52 years old, is the Asst. Vice President for Treasury. He joined the Company in 2008 as its Credit and Collection Manager. Before joining the Company, he led a progressive banking career for 17 years, which he started at UCPB. He also worked with the Department of

Trade and Industry as Municipal Trade and Industry Officer for a year. He graduated from Mindanao State University-General Santos City with the degree Bachelor of Science in Civil Engineering as a consistent academic scholar and passed the licensure examinations for Civil Engineers in May 1989. He recently finished his Master's in Business Administration (MBA) under the Regis Program at the Ateneo Graduate School of Business.

Celeste Marie G. Ong, Filipino, 51 years old, is currently the Asst. Vice President for Human Resources. Ms. Ong has more than 20 years of solid human resources management experience from local and multinational companies (Concrete Aggregates Inc., Van Melle Phils., Fujitsu Computer Products and Optodev, Inc.) Her expertise includes compensation management, talent acquisition, training and development, employee relations/engagement, benefits administration and HRIS. She finished A.B. Psychology from Pamantasan ng Lungsod ng Maynila and took her M.A. in Psychology at the University of Santo Tomas. She completed Essilor Management Training course in Singapore & France.

**Gigi Q. Fuensalida-Ty**, Filipino, 42 years old, is presently the Asst. Corporate Secretary of the Company. Prior to her employment with the Company, she was one of the Senior Associates of the Villaraza Cruz Marcelo and Angangco Law Office. For six (6) years, Atty. Fuensalida specialized in Civil, Commercial and Criminal Litigation wherein she developed strategies for complex litigation and actively participated in the prosecution and defense of criminal cases before the regular trial courts, quasi-judicial bodies and the appellate courts. Atty. Fuensalida holds a degree in Bachelor of Arts Major in Political Science from the Ateneo de Manila University. She further obtained her Juris Doctor degree from the same institution and graduated with honors in 2002. Atty. Fuensalida is a member of the Integrated Bar of the Philippines since 2003.

Ignacio Raymund S. Ramos, Jr., Filipino, 56 years old, is the AVP for Engineering. He has more than 25 years of specialized practice in the fuel industry. He previously worked with Shell Philippines (1985 to 2003) and worked his way up to key positions like Special Projects Manager, Head Retail Construction, Retail Engineering Manager and Field Facilities Engineering Manager. He also worked in Enmar Construction Inc. (2004-2009) where his role as General Manager propelled the business in the field of construction and maintenance of bulk oil terminal facilities and equipment for major petroleum companies. Among the projects he managed from 2006-2017 were: SMART Pigging (Intelligent Inspection of Pipelines) Shell Guam Inc.; In Indonesia: Pulau Laut Terminal bulk storage & distribution and jetty facility' PT Banten Energy for the construction of Refrigerated LPG Terminal, New IBT Barge Fuel Loading facility and in Singapore the construction of Lube Oil & Grease Manufacturing Plant. He finished Civil Engineering from the University of the Philippines.

**Arnel G. Alban**, Filipino, 51 years old, has been recently appointed as the Asst. Vice President for Network Development, Non-Fuels Retailing Business

and Capital Investment, while concurrently handling the position the Asst. Vice President for Retail Operations. He joined Phoenix in April 2018, moving from Total (Philippines) Corporation as Asst. Vice President for Retail Development and Compliance. He has a solid 25 years experience in the oil industry, starting out as a Business Counselor (or Retail Territory Manager) in 1993 at Caltex (Philippines), Inc. where he stayed for 5 years. In 1998, he moved to Total where he stayed for 20 years, moving in various Sales positions, including a stint as AVP for Retail Development and Compliance. Arnel is a licensed Civil Engineer and graduated from the University of the Philippines.

Jaime T Diago Jr., Filipino, 63 years old, joined Phoenix Petroleum in September 2018 as AVP Technical Service and QAPD. Prior to joining the company, he was connected with Pilipinas Shell where he served for 32 years holding the following key roles: Fuels Product Quality (PQ) Lead (PH & HK), Fuels PQ Manager (MEA), Fuels Technical Manager, Head Trading & Economics, Marketing Sales Manager, Commercial Development Manager and Lubricants Assistant Supply. Prior to his employment with Pilipinas Shell, Jaime also had six years with Mobil Philippines where he served as a Marketing Representative and Technical Service Engineer. He obtained a Bachelor of Science in Mechanical Engineering (Cum Laude) from Silliman University and placed 4th in the board exam for mechanical engineers.

Joriz Tenebro, Filipino, 40 years old, is the General Manager for Joint Ventures. Prior to joining Phoenix in November 2018, he has 15 years of combined business and commercial finance experience with Shell in retail, trading, upstream and integrated gas covering Asia Pacific, Middle East, and Europe. Role includes retail territory management; reporting, planning and economics; finance management; M&A and New Business Development; and internal audit. He was based in Davao, Manila and a combined 10 years in Singapore and Dubai. Prior to joining Shell, he spent a total of 3 years as P&G distributor Finance Manager and PwC Finance Auditor. Most of his key development trainings were in Shell Headquarter in Netherlands and INSEAD France. He graduated from Ateneo de Davao University.

## Period of Service in the Company

## Name

Henry Albert R. Fadullon Ma. Concepcion F. De Claro Joseph John L. Ong Socorro Ermac Cabreros Jonarest Z. Sibog Reynaldo A. Phala Alan Raymond T. Zorrilla William M. Azarcon Joselito G. De Jesus Richard C. Tiansay

### **Period of Service**

April 17, 2017 to present
May 1, 2018 to present
November 3, 2010 to present
July 2, 2006 to present
March 27, 2006 to present
October 16, 2008 to present
April 1, 2009 to present
June 1, 2009 to present
March 15, 2011 to present
March 1, 2013 to present

Ericson S. Inocencio
Roy O. Jimenez
Joven Jesus Mujar
Ma. Rita A. Ros
Celeste Marie G. Ong
Debbie A. Uy-Rodolfo
Celina I. Matias
Gigi Q. Fuensalida
Ignacio Raymund Ramos, Jr.

Arnel G. Ablan
Jaime T. Diago, Jr.

Joriz B. Tenebro

February 15, 2014 to present May 11, 2015 to present May 4, 2015 to present November 1, 2013 to present July 2, 2012 to present February 1, 2008 to present June 1, 2008 to present June 1, 2008 to present January 16, 2018 to present April 16, 2018 to present September 3, 2018 to present November 5, 2018 to present

## (a.) Nominations of Directors and Independent Directors for the term 2019-2020

The following are the final nominees who were duly screened by the nomination committee for election to the Board of Directors for the following fiscal year 2019 at the Annual Meeting:

- 1. Domingo T. Uy
- 2. Dennis A. Uy
- 3. Romeo B. De Guzman
- 4. J.V. Emmanuel A. de Dios
- 5. Minoru Takeda (Independent Director)
- 6. Cherylyn C. Uy
- 7. Nicasio I. Alcantara (Independent Director)
- 8. Consuelo Ynares-Santiago (Independent Director)
- 9. Monico V. Jacob
- 10. Frederic C. DyBuncio
- 11. Stephen T. CuUnjieng

Minoru Takeda, Nicasio I. Alcantara and Consuelo Ynares-Santiago are nominated as Independent Directors based on the following qualifications:

- 1. They have no transaction, affiliations or relations with the Issuer/Corporation
- 2. Their current business activities are different from the current business activities of the Corporation. Thus, their credentials add diversity in the business backgrounds of the Board of Directors
- 3. They have and will maintain independent judgment and views with the Board of Directors
- 4. Except for the 1 share each, they do not own any shares in the Corporation
- 5. Prior to initially being elected as Directors of the Company, they have not, at any time, rendered any service to the Company.
- 6. They possess none of the disqualification of an Independent Director.

Retired Supreme Court Justice Consuelo Ynares-Santiago was nominated as Independent Director by Atty. J.V. Emmanuel A. de Dios. On the other hand,

Mr. Nicasio I. Alcantara and Mr. Minoru Takeda were nominated by Ms. Cherylyn C. Uy. Atty. de Dios and Ms. Cherylyn C. Uy or any of the nominated directors are not related to either Retired Justice Santiago, Mr. Alcantara or Mr. Takeda by consanguinity or affinity and has no professional or business dealings with them. Retired Justice Santiago, Mr. Takeda and Mr. Alcantara are neither officers nor substantial stockholders of the Company. They possess the qualifications and none of the disqualification of independent directors. Retired Justice Santiago, Mr. Alcantara and Mr. Takeda hold only one (1) share each in the Company. Prior to being elected as a Director of the Company, they have not, at any time, rendered any service to the Company.

The members of the Nomination Committee are: Justice Consuelo Ynares Santiago (Chairman), Carolina Inez Angela S .Reyes, J.V. Emmanuel A. De Dios and Cherylyn C. Uy.

For the scheduled Annual Meeting, the Committee has screened and evaluated the candidates for Independent Directors based on the Rule 38 of the Securities Regulation Code ("SRC") and the Company's amended By-laws and New Code of Corporate Governance. Amendments to the By-laws of the Company incorporating the provisions of SRC Rule 38 were approved by the SEC on February 19, 2007.

# Nicasio I. Alcantara Nominee-Independent Director

Nicasio I. Alcantara, Filipino, 76 years old, is the Chairman and President of ACR Mining Corporation and Chairman of Conal Corporation. He currently serves as the Chairman of the Corporate Governance Committee of BDO Private Bank, Inc. and is a member of the Bank's Audit Committee and Related Party Transactions Committee. His currently a Director of Alsons Corporation, Alsons Development and Investment Corporation and several other prestigious corporations. Prior to this, Mr. Alcantara also held the position of Chairman and President in various corporations, namely, Petron Corporation, Alsons Consolidated Resource Inc., Iligan Cement Corporation, Alsons Cement Corporation, Northern Mindanao Power Corporation, Refractories Corporation of the Philippines, and Alsons Insurance Brokers Corporation. He was also the Chairman of Alsons Prime Investments Corporation. Mr. Alcantara holds a Masters degree in Business Administration (MBA) from Sta. Clara University, California, and a Bachelor of Science degree in Business Administration from Ateneo de Manila University.

## Minoru Takeda Nominee-Independent Director

Minoru Takeda, Japanese, 65 years old is the Chairman of aNew Energy (an advisory company for Renewables/LNG), Senior Advisor of GLX LNG (LNG Trading Platform Company), Director of Oxalis Chemicals

KK, and Sr. Advisor of Uyeno Kosan KK. Mr. Takeda was with ExxonMobil for 22 years and with Royal Dutch Shell group for 14 years. He was the Chairman of the Board of Showa Shell KK, Country Chairman of Shell Group of Companies in Japan, and GM of Shell Upstream International in charge of the ASEAN/India LNG Market Development. For Mobil Oil Corporation, in addition to holding key positions in Japan, he was Director of Mobil Oil New Zealand, and has experience in Global HQ Downstream Corporate Planning. He also spent over 4 years in Deloitte, as Partner of Deloitte Tohmatsu Consulting and served as CEO of Deloitte Tohmatsu Corporate Finance. He holds BS and MS from Keio University and MS from MIT Sloan School of Management. He was a Visiting Researcher at Harvard University, Energy and Environmental Policy Center.

## (b) Significant Employees

No single person is expected to make a significant contribution to the Company's business since the Company considers the collective efforts of all its employees as instrumental to the overall success of the Company's performance.

## (c) Family Relationships

With the exception of Messrs. Domingo T. Uy and Dennis A. Uy who are related to each other by consanguinity within the first civil degree, Debbie Uy-Rodolfo and Mr. Dennis Uy, who are related to each other by consanguinity within the second civil degree, Cherylyn C. Uy and Dennis A. Uy, who are spouses and related to each other by affinity, Domingo T. Uy and Cherylyn C. Uy who are related to each other by affinity, and Domingo T. Uy and Debbie Uy-Rodolfo who are related to each other by consanguinity within the first civil degree, and Cherylyn C. Uy and Debbie Uy-Rodolfo, who are related to each other by affinity, there are no other family relationships either by consanguinity or affinity up to the fourth civil degree among the directors, executive officers, and persons nominated and chosen by the Company to become directors and executive officers of the Company.

## (d) Involvement in Certain Legal Proceedings

The Company's Independent Director, Monico V. Jacob, in his capacity as the then Chairman of Petron Corporation, was impleaded in a case together with some government officials for Violation of Republic Act 3019, otherwise known as the Anti-Graft and Corrupt Practices Act involving tax credit payments. The case has been **dismissed** by the Sandiganbayan, Fourth Division, Quezon City in a Resolution dated March 2, 2017.

The Department of Justice (DOJ) filed twenty-five (25) Information against Dennis A. Uy, President and CEO of the Company, for alleged violations of the Tariff and Customs Code of the Philippines, twenty-two (22) of which were filed

with the Regional Trial Court of Davao City, and three (3) Information filed with the Regional Trial Court of Batangas City.

With respect to the Information filed with the Regional Trial Court of Batangas City, upon filing by Mr. Uy on September 2, 2013 of an *Omnibus Motion for the Determination of Lack of Probable Cause*, the Regional Trial Court of Batangas City granted said motion on September 17, 2013 and DISMISSED all three (3) Informations. The DOJ filed a *Motion for Reconsideration with Motion for Inhibition* of Judge Ruben A. Galvez, which was subsequently denied on December 6, 2013. On July 7, 2014, the Regional Trial Court of Batangas City issued a Certificate of Finality certifying that its Order dated December 6, 2013, which denied the Motion for Reconsideration and affirmed the Order dated September 17, 2013 which dismissed the 3 Information filed against Mr. Uy for lack of probable cause, has already become final and executory since no appeal was filed therefrom.

With respect to the Information filed with the Regional Trial Court of Davao City, on October 4, 2013, the Regional Trial Court of Davao City ordered the DISMISSAL of the criminal cases against Mr. Uy. The subsequent Motion for Reconsideration of the Plaintiff, People of the Philippines, was also denied in an Order dated August 18, 2014. Hence, the People of the Philippines ("Petitioner") filed on October 27, 2014 with the Court of Appeals (CA), Cagayan de Oro City a *Petition for Certiorari* under Rule 65 of the Rules of Court docketed as **CA G.R. SP No. 06500-MINm CA, CDO, 23<sup>rd</sup> Division.** On October 24, 2016, Mr. Uy received a copy of the Decision of the CA dated October 12, 2016 DENYING the Petition for Certiorari. On November 10, 2016, Mr. Uy received a copy of the Motion for Reconsideration filed with the CA.

As of January 25, 2017, the Court of Appeals has DENIED the Petitioner's Motion for Reconsideration and upheld the decision the Court on October 12, 2016.

On 4 April 2017, we received a copy of the Petition for Review on Certiorari dated 27 March 2017 filed by petitioner docketed as GR No. 229705, SC, Manila, 3<sup>rd</sup> Division. To date, the Company is still waiting for the Supreme Court to issue a resolution directing the Company to file COMMENT to the PETITION FOR REVIEW.

Several cases of Grave Coercion, Robbery and Libel were filed against the Sales Team of South Mindanao and other officers, including all the members of the Board of Directors except for Domingo T. Uy, Paul G. Dominguez and Carolina Inez Angela S. Reyes, in relation to the Company's closure and take-over of six (6) Phoenix Fuel Stations in Davao City. To date, the cases have been dismissed by the City Prosecutor's office of Davao City.

Other court cases typical and customary in the course of the business operations of the Company such as those, among others, involving collection, qualified theft, breach of contract and reckless imprudence have been filed by and against the Company, by and against its employees and/or third parties. The results of which will not significantly affect the financial standing of the

Company. Other than the above stated, no other significant cases were filed by and against the Company and its subsidiaries.

Except for the above, to the best of the Company's knowledge there has been no occurrence during the past five (5) years up to the date of this Prospectus of any of the following events which are material to an evaluation of the ability or integrity of any director, person nominated to become a director, executive officer, or control person of the Company:

- Any insolvency or bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of the insolvency or within two years prior to that time;
- Any conviction by final judgment in a criminal proceeding, domestic or foreign, or any pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- Any final and executory order, judgment, or decree or any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending, or otherwise limiting involvement in any type of business, securities, commodities, or banking activities; and
- Any final and executory judgment by a domestic or foreign court or competent jurisdiction (in a civil action), the Commission, or comparable foreign body, or a domestic or foreign exchange or electronic marketplace or self-regulatory organization, for violation of a securities or commodities law.

There are no other pending significant legal cases as far as the records of the Company is concerned.

#### (e) Certain Relationships and Related Transactions

The Group's related parties include the ultimate parent company, parent company, subsidiaries, stockholders, the Group's key management and others as described below.

The Company has an operating lease agreement with its ultimate parent company, Udenna Corporation, for the use of various properties for its operations and for office space. Furthermore, the Company regularly charters the use of marine tankers from its affiliate, CSC, for the hauling of its fuel products from suppliers' terminals and from its own depots to Company depots and to its customers. These contracted services are made on reasonable arms-length terms as would be obtainable from third party providers. The following are the transactions with related parties:

### (B) Compensation of Director and Executive Officers

The Company's executives are regular employees and are paid a compensation

package of twelve months' pay. They also receive performance bonuses similarly to those of the managerial, supervisory and technical employees.

The members of the Board of Directors who are not employees of the Company are elected for a period of one (1) year. The Company pays its non-executive directors a per diem of P30,000.00 for each meeting. There are no other arrangements for which the members of the Board of Directors are compensated.

The members of the Board of Directors are elected for a period of one (1) year.

The aggregate compensation paid or incurred during the last two (2) fiscal years and estimated to be paid in the ensuing fiscal year to the executive officers of the Company are as follows:

## Summary of Compensation Table

## **Projected Compensation of Executive Officers and Directors (in thousand Pesos)**

#### Year ended December 31, 2019

Name	Principal Position	Salaries (in P)	Bonuses / 13 <sup>th</sup> Month / Other Income (in P)	Total (in P)
Dennis A. Uy	President and Chief Execuv e Officer	48,898	4,074	52,972
Henry Albert R. Fadullon	Chief Operang Officer			
Ma. Concepcion F. De Claro	Chief Finance Officer			
Alan Raymond T. Zorrilla	VP – External Affairs, Business Development and Security			
William M. Azarcon	VP – Business development for terminals and depots			
All other officers and directors as a group unnamed		80,363	6,697	87,060

#### Compensation of Executive Officers and Directors (in thousand Pesos)

#### Year ending December 31, 2018

Name	Principal Position	Salaries (in P)	Bonuses / 13 <sup>th</sup> Month / Other Income (in P)	Total (in P)
Dennis A. Uy	President and Chief Execuv e Officer	44,453	3,704	48,157
Henry Albert R. Fadullon	Chief Operang Officer			
Ma. Concepcion F. De Claro	Chief Finance Officer			
Alan Raymond T. Zorrilla	VP – External Affairs, Business Development and Security			

William M. Azarcon	VP – Business development for
	terminals and depots

All other officers and directors as a group unnamed

73,057 6,088 79,145

#### Compensation of Executive Officers and Directors (in thousand Pesos)

		,	Year ending December 31, 2017	
Name	Principal Position	Salaries (in P)	Bonuses / 13 <sup>th</sup> Month / Other Income (in P)	Total (in P)
Dennis A. Uy	President and Chief Execuv e Officer	40,412	3,368	43,779
Henry Albert R. Fadullon	Chief Operang Officer			
Joseph John L. Ong	Chief Finance Officer			
Alan Raymond T. Zorrilla	VP – External Affairs, Business Development and Security			
William M. Azarcon	VP – Business development for terminals and depots			
All other officers and directors as a group unnamed		25,452	2,121	27,573

The Directors and Officers of the Company hold no Outstanding Warrants and Options.

Generally, a typical employment contract executed between the Company and its named executive officers has the following terms:

- 1. Specification of job title, commencement date of employment, work assignment and possible need for reassignment of work or location as the need may arise;
- A probation period of six months probationary period from commencement of employment. If the job performance is found to be satisfactory, employment shall be converted to regular basis.
- 3. Salary & Benefits: specifies that the executive shall receive his monthly salary and a guaranteed 13<sup>th</sup> month pay less the necessary government deductions allowed by law such as but not limited to SSS premium, Philhealth, Pag-IBIG contributions. The same section likewise provides that the executive's salary shall be subject to annual review which shall take into consideration his performance and the achievement of a mutually-agreed goals.

- 4. Exclusivity: The employment contract provides that the executive shall render exclusive service to the Company and the prohibition to work with other companies regardless of whether such work is done outside office hours, without the consent of the Company.
- 5. Confidentiality: The executive/employee is duty bound to keep all information, materials and records which he or she may access in the course of his/her employment with the Company are confidential in nature and he or she may not disclose or reproduce the same without the consent of the Company.
- 6. Professional Conduct: The executive concerned is expected to comply with all the policies and procedures which the Company may issue from time to time. It is specifically prohibited to accept any or all kinds of gifts from suppliers and customers without the consent of the Company

## (C) Security Ownership of Certain Beneficial Owners and Management

As of **January 31, 2019**, the following are the owners of the Company's common stock in excess of five percent (5%) of the total outstanding shares:

Title of Class of Securities	Name/Address of Record Owners and Relationship with Phoenix	Name of Beneficial Owners/Relation ship with Record Owner	Citizenship	No. of Shares Held	% of Ownership
Common	Phoenix Petroleum Holdings, Inc. Stella Hizon Reyes Road, Bo. Pampanga, Lanang, Davao City	Record Owner is the direct beneficial owner	Filipino	588,945,630	41.97%
	Majority Shareholder				
Common	ES Consultancy Group, Inc. Unit 1506, 15th/F The Centerpoint Bldg., Julia Vargas cor., Garnet Road, Ortigas Center Pasig City	Record Owner is the direct beneficial owner	Filipino	340,270,980	24.25%
Common	Top Direct Investments Limited	Record Owner is the direct beneficial owner	Filipino	142,000,000	10.12%

Common	Udenna Corporation Stella Hizon Reyes Road, Bo. Pampanga, Lanang, Davao City Shareholder	Record Owner is the direct beneficial owner	Filipino	117,245,918	8.35%
Common	PCD Nominee Corporation (Filipino) 37/F Tower 1, The Enterprise Center, 6766 Ayala Ave. cor. Paseo de Roxas, Makati City Shareholder	Record Owner is the indirect beneficial owner	Filipino	117,626,907	8.38%
Common	PCD Nominee Corporation (Non-Filipino) 37/F Tower 1, The Enterprise Center, 6766 Ayala Ave. cor. Paseo de Roxas, Makati City Shareholder	Record Owner is the indirect beneficial owner	Filipino	70,489,290	5.02%

As of **January 31, 2019**, there are no beneficial owners under the PCD Nominee Corp. of the Company's common stock in excess of five percent (5%) of the total outstanding shares.

There are NO voting trust agreement entered into by the Company or any of the major stockholders of the Company.

However, the persons are authorized for purposes of this annual meeting to vote for and in behalf of the following stockholders are as follows:

Name of Stockholders	Representative
1. Phoenix Petroleum Holdings, Inc.	Domingo T. Uy
2. Udenna Corporation	Cherylyn C. Uy
<ol><li>Udenna Management &amp; Resources Corp.</li></ol>	Igna S. Braga IV
4. PCD Nominees/ Trading Participants	Ultimate Beneficial Owners representing the trading participants shall be made available after lapse of the Record Date and only after submission of their respective proxy forms for validation

## **Security Ownership of Management**

As of **January 31, 2019**, the security ownership of Management is as follows:

## Common

Title of	Name/Address of	<b>Amount and Nature</b>	Citizenship	% of
Class of	Beneficial Owner	of Beneficial		Ownership

Securities Directors:		Ownership		
Common	Dennis A. Uy Stella Hizon Reyes Rd., Bo.	4,858,811	Filipino	0.35%
	Pampanga, Lanang, Davao City	direct beneficial owner		
Common	Dennis A. Uy &/or Cherylyn C. Uy	1,098,099	Filipino	0.08%
	Stella Hizon Reyes Rd., Bo. Pampanga, Lanang, Davao City	direct beneficial owner		
Common	Domingo T. Uy Insular Village Phase II,	645,919	Filipino	0.05%
	Lanang, Davao City	direct beneficial owner		
Common	Romeo B. De Guzman Hillsborough, Alabang	1,325,746	Filipino	0.09%
	Village, Muntinlupa City	direct beneficial owner		
Common	J.V. Emmanuel A. De Dios 95 A. Melchor St., Loyola Heights, Quezon City	1,300,819 direct beneficial owner	Filipino	0.09%
Common	Joseph John L. Ong 80 Pola Bay, Southbay	596,836	Filipino	0.04%
	Gardens, Paranaque City	direct beneficial owner		
Common	Consuelo Ynares Santiago	1	Filipino	0.00%
	Santiago Cruz & Associates Law Office Unit 1702 East Tower PSE Center, Pasig City	direct beneficial owner		
Common	Monico V. Jacob	1	Filipino	0.00%
	7 <sup>th</sup> flr Philippine First Bldg, 6764 Ayala Ave., Makati City	direct beneficial owner		
Common	Frederic C. DyBuncio	1	Filipino	0.00 %
		direct beneficial owner		

Common	Carolina Inez Angela S. Reyes 135 F. Manalo St., Brgy. Kabayanan, San Juan	1 direct beneficial owner	Filipino	0.00 %
Common	Stephen T. CuUnjieng	1 direct beneficial owner	Filipino	0.00 %
Senior Manage	ement			
Common	Socorro T. Ermac Cabreros 223 V. Mapa St., Davao City	153,316 direct beneficial owner	Filipino	0.01%
Common	Reynaldo A. Phala Block 5 Lot 20 Pioneers Village	24,830 direct beneficial owner	Filipino	0.00%

## Preferred

Title of Class of Securities	Name/Address of Beneficial Owner	Amount and Nature of Beneficial Ownership			% of Ownership
			Number of SI	nares	
Directors:		PNX3A	PNX3B	Total	% to total
Preferred	<b>Domingo T. Uy*</b> Ph2 Blk 07 Insular Village	-	10,000	10,000	0.05%
	Phase II, Lanang, Davao City		direct beneficial owner		
Preferred	Romeo B. De Guzman* Hillsborough, Alabang Village, Muntinlupa City Bacaca, Davao City	25,000 Indirect beneficial owner thru Spouse	-	25,000	0.13%
Preferred	Consuelo Ynares Santiago Santiago Cruz & Associates Law Office Unit 1702 East Tower PSE Center, Pasig City	-	10,000 direct beneficial owner	10,000	0.05%
Preferred	Joseph John L. Ong* 80 Pola Bay, Southbay Gardens, Paranaque City	-	30,000 direct	30,000	0.15%
	Carachis, Faranaque Oity		direct		

beneficial owner

\*named directors are likewise officers of the Company or Corporation per By-Laws

The other executive officers of the Company, Alan Raymond T. Zorrilla – SVP for External Affairs, Business Development and Security; Ericson Inocencio-General Manager for Retail Business; Joselito De Jesus-General Manager for Business Development, Strategies and Portfolio Unit; William M. Azarcon – Vice President for Business Development for Terminal and Depot; Ma. Rita A. Ros – Asst. Vice President for CME; Richard Tiansay-General Manager for Supply & Pricing and Demand, Roy Jimenez-General Manager for Commercial and Industrial Business; Celina I. Matias-AVP for Brand and Marketing, Celeste Marie G. Ong-AVP for Human Resources; Jonarest Z. Sibog, Asst. Vice President for Comptrollership; Debbie A. Uy-Rodolfo, General Manager for Shared Services and Joven Jesus G. Mujar-General Manager for Lubricant Sales and Distribution Business own common shares in scripless form through the Company's Employees Stock Option Plan (ESOP) as of October 31, 2018 as follows:

Names	No. of Shares
Alan Raymond T. Zorrilla	178,000
Ericson S. Inocencio	100,000
Joselito G. De Jesus	112,000
William M. Azarcon	132,000
Ma. Rita A. Ros	114,000
Richard R. Tiansay	124,000
Roy O. Jimenez	96,000
Ma. Celina I. Matias	100,000
Celeste Marie G. Ong	75,000
Jonarest Z. Sibog	57,000
Debbie A. Uy-Rodolfo	60,000
Joven Jesus G. Mujar	44,000

However, some of the officers have disposed their shares through their respective brokers.

The numbers of aggregate shares for all directors and executive officers is ELEVEN MILLION ONE HUNDRED NINETY-SIX THOUSAND THREE HUNDRED EIGHTY-ONE (11,196,381) for common shares and Seventy Five Thousand (75,000) for preferred shares.

Other than those mentioned above, there are no persons holding more than five percent (5%) of a class under a voting trust or any similar agreements as of the date of this Report.

## (e) Change in Control

On May 22, 2017, the Corporation was informed by its major stockholders, Udenna Corporation (UC) and Udenna Management & Resources Corp. (UMRC) of a joint block sale, using the Philippine Stock Exchange's (PSE) facilities, totaling 340,270,958 common shares of the Corporation in favor of a certain ES Consulting Group, Inc. (ESGI), a consulting firm that is focused on financial strategy, capital mergers and acquisitions as well as joint ventures. This consists of about 23.77% of the Corporation's outstanding capital stock.

On January 4, 2018, the Corporation received a copy of SEC Form 18-A from a certain Top Direct Investments Limited (Top Direct Investments), a foreign corporation organized in the British Virgin Islands with registered office in Hongkong, SAR through a reporting person identified as Miguel Jose C. Valencia who is holding office at the PSE Center in Ortigas, Metro Manila. The form indicated that Top Direct Investments acquired about 142,000,000 shares in the Corporation representing about 9.92% of the total outstanding capital stock, through a special block sale crossed at the PSE at the price of Php15.00 per share. It further disclosed that the purpose of the acquisition of an equity interest in the Corporation is for investment purposes in the petroleum industry and it does not intend to acquire shares of the Corporation for purposes of taking over the same.

## (D) Certain Relationships and Related Transactions

The Group's related parties include the ultimate parent company, parent company, subsidiaries, stockholders, the Group's key management and others as described below.

The Company has an operating lease agreement with its ultimate parent company, Udenna Corporation, for the use of various properties for its operations and for office space. Furthermore, the Company regularly charters the use of marine tankers from its affiliate, CSC, for the hauling of its fuel products from suppliers' terminals and from its own depots to Company depots and to its customers. These contracted services are made on reasonable arms-length terms as would be obtainable from third party providers. The following are the transactions with related parties:

## a.) Rentals

The Group has an operating lease agreement with Udenna Corporation, the ultimate parent company. The total rent expense of the Company is presented as follows:

2015	2016	2017	2018	TOTAL
70,723,717.38	75,198,160.90	68,093,074.22	7,106,448.53	221,121,401.03

## b.) Contract of Affreightment

The Company entered into a Contract of Affreightment with CSC, an affiliate to haul the Company's petroleum supplies for both regional and domestic markets.

## c.) Due to and Due from Related Parties

The breakdown of due from related parties as of December 31, 2018 and 2017 is as follows:

	<u>Note</u>	_	2018	_	2017
CISC		Р	933,096,022	Р	496,819,699
PAPI			5,241,248		-
Galaxi Petroleum Fuels, Inc.			876,256		-
Udenna Corporation P-H-O-E-N-I-X Philippines Foundation, Inc. (PPFI)			540,810 58,118		20,236,382
CSC		_	-	_	948,817
			939,812,454		518,004,898
Allowance for impairment	4.3(b)	(	1,908,282)		-
		<u>P</u>	937,904,172	<u>P</u>	518,004,898

The movement of Due from Related Parties as of December 31 is as follows:

	Notes		2018	2017
Balance at beginning of year		P	518,004,898	P 1,506,997,926
Additions			524,778,830	669,526,678
Reclassification	7	(	77,018,291)	( 500,000,000)
Collections		į (	25,952,983)	( 1,158,519,706)
Allowance for impairment	4.3(b)	(	1,908,282)	
Balance at end of year		P	937,904,172	P 518,004,898

As a result of adoption of PFRS 9, allowance for impairment losses on due from related parties that is charged to opening retained earnings amounted to P1.9 million [see Note 4.3 (b)].

## (E) Corporate Governance

Corporate powers and governance of the Company is exercised by the Board of Directors which consists of eleven (11) members, two (2) of whom are independent directors. As a matter of policy and based on good corporate practice, unless a special meeting is called upon for a specific purpose, the Board regularly meets every quarter wherein which the relevant corporate issues may be raised for discussion and voted by the members of the Board.

Last March 07, 2008, during the regular meeting of the Board, the Manual of Corporate Governance which incorporated the best practices was approved

and adopted to establish the principles of good corporate governance for the entire Corporation. The adoption of the new Manual of Corporate Governance replaces the old manual of corporate governance prescribed by the SEC which was then observed and followed by the Company. Moreover, the adoption of the new Manual now complies with the SEC requirement that before assuming office, a director must attend a seminar on corporate governance conducted by a duly recognized government or private institution.

Last January 30, 2008, the Company through the Corporate Secretary has submitted a document certifying the attendance of the members of the Board of Directors in all regular meetings for the year 2007 as well as the compliance to the provisions of the Manual of Corporate Governance prescribed by the SEC as adopted by the Company.

March 03, 2009 was the submission and compliance with the Certification of the Company's Compliance Officer to the extent of compliance with its Manual for Corporate Governance.

As part of the Corporate Governance, the Group works on the early disclosures of quarterly and annual reports to the SEC and PSE.

Internal Audit Group of the Company conducts regular internal audit review to both processes, compliance to Company policies and procedures and risk analysis. Reports and recommendations submitted for board review and actions.

The Company plans on constantly improving corporate governance. The Company recognizes that corporate governance is not just a set of rules but a way of life, not just for the directors and officers of the Company but for every single employee. The Company intends to continuously re-evaluate its existing policies, implement reforms, emulate and improve on the best existing corporate practices of industry leaders in order to improve the quality of life of every employee, maximize returns to shareholders, to improve its relationship with business partners, and strengthen and widen the reach of its corporate social responsibility programs.

The Company's I-ACGR is also posted in the Company's official website, www.phoenixfuels.ph

## PART V - EXHIBITS AND SCHEDULES

#### Exhibits and Reports on SEC Form 17-C and others

### **Exhibits**

The following exhibits are incorporated by reference in this report.

- Consolidated Financial Statements of the Company as of and for the year ended 31 December 2018
- Index to Financial Statements and Supplementary Schedules

## Reports on SEC Form 17-C and others

The following disclosures have been reported and disclosed to the Commission for the year 2018 up to April 5, 2019 which were duly supported by disclosure letters:

## 2018 Disclosures (including disclosures up to April 1, 2019:

Material Information April 1, 2019

Initial Statement of Beneficial Ownership of Securities SEC Form 23-A (Alcantara and Takeda) Mar 28, 2019

Results of the 2019 Annual Stockholders' Meeting Mar 15, 2019

Declaration of Cash Dividends March 14, 2019

022819 PR - PPPI,CNOOC,PNOC sign MOU for LNG project SEC Order(DIS)
Material Information/Transactions

Feb 27, 2019

**Information Statement** 

Feb 27, 2019

Press Release

Feb 26, 2019

Material Information/Transactions

Feb 26, 2019

**Press Release** 

Feb 20, 2019

**Press Release** 

Feb 14, 2019

Clarification of News Reports

Feb 11, 2019

[Amend-1]Notice of Annual or Special Stockholders' Meeting

Feb 08, 2019

Information Statement

Feb 08, 2019

Clarification of News Reports

Feb 07, 2019

**Declaration of Cash Dividends** 

Feb 06, 2019

Material Information/Transactions

Feb 01, 2019

Notice of Annual or Special Stockholders' Meeting

Jan 29, 2019

Top 100 Stockholders as of December 31, 2018

January 16, 2019

Public Ownership Report as of December 31, 2018

January 16, 2019

Changes in Beneficial Ownership of the Shareholdings of Socorro Ermac Cabreros

January 14, 2019

Tanglawan Philippine LNG receives DOE NTP approval for terminal

January 11, 2019

Clarification to the News Article entitled, DOE Okays Uy-led LNG Project

January 11, 2019

[Amend-1] Disclosure on stockholders approval for issuance and offering of perpetual preferred shares by way of public offering

January 8, 2019

Disclosure on stockholders approval for issuance and offering of perpetual preferred shares by way of public offering

January 8, 2019

Certificate of Compliance as of Jan. 7, 2019

January 8, 2019

Press Release: Phoenix Petroleum lists maiden series of its Php10 Billion Commercial papers program

December 28, 2018

Certificate of Permit to Offer Securities for Sale (10B Commercial Papers)

December 19, 2018

Redemption of Preferred Shares Issuance 2nd Tranche (PNXP)

December 13, 2018

Board Approval for Issuance of Preferred Shares via private placement

December 5, 2018

DIS-2018 (Written Assent)

November 29, 2018

PIS-2018 (Written Assent)

November 26, 2018

Clarification on news article entitled "Uy-CNOOC group is DOE's choice for \$2-B LNG terminal, power projects"

November 23, 2018

Board Approvals for Issuance of Php5 Billion Preferred Shares and Redemption of 2nd Tranche Perpetual Preferred Shares (PNXP)

November 23, 2018

Share buy-back transaction as of 21 November 2018

November 22, 2018

[Amend-1] Quarterly Report

November 9, 2018

Sec Form 17-Q (09302018)

November 9, 2018

Press Release: Phoenix Petroleum Core Net Income Up 27% at Php1.32 billion in first nine months of 2018

November 9, 2018

Cash dividend declaration for preferred shares 3rd tranche Series B(PNX3B)

November 7, 2018

Cash dividend declaration of the company's preferred shares 3rd tranche series A(PNX3A)

November 7, 2018

Cash dividend of the Company's Preferred Shares 2nd tranche(PNXP)

November 7, 2018

Subscription agreement with PXP

October 29, 2018

Board Approval on formation of a subsidiary company in Singapore

October 25, 2018

Clarification of the News Article published in Manilastandard.net

October 19, 2018

SEC Form 12-1

October 18, 2018

Preliminary Prospectus for Commercial Paper

October 18, 2018

Board Approval on issuance of Commercial Papers

October 18, 2018

Public Ownership Report as of 30 September 2018

October 15, 2018

Top 100 Stockholders as of September 30, 2018

October 15, 2018

Approval of Capital Infusion to Subsidiaries

October 1, 2018

Changes in Beneficial Ownership of the Shareholdings of Dennis A. Uy

September 27, 2018

[Amend-1] Share Buyback Transaction as of 11 September 2018

September 12, 2018

Share Buyback Transaction as of 11 September 2018

September 12, 2018

PSE Disclosure Form 17-2 - Quarterly Report

August 8, 2018

Press Release: Phoenix Petroleum income surges 59% in first half of 2018

August 8, 2018

[Amend-1] Cash dividend declaration of the Company's preferred shares 2nd tranche(PNXP)

August 6, 2018

Cash dividend declaration for preferred shares 3rd tranche Series B(PNX3B)

August 6, 2018

Cash dividend declaration of the Company's preferred shares 3rd tranche Series A(PNX3A)

August 6, 2018

Cash dividend declaration of the Company's preferred shares 2nd tranche(PNXP)

August 6, 2018

Change in Beneficial Ownership of the Shareholdings of Dennis A. Uy

July 20, 2018

Public Ownership as of June 30, 2018

July 17, 2018

Press Release: Phoenix Petroleum expands services to Cebu Pacific in 17 airports

July 12, 2018

Top 100 Stockholders as of June 30, 2018

July 12, 2018

PSE-PDEX-SEC-Notice re Company's ESOP shares Tranche 2 Batch 1

July 10, 2018

Press Release regarding Company's Retail Network Expansion

June 11, 2018

Company's Employee Stock Option Plan (ESOP) Tranche 3

Sec Cert regarding ESOP

June 5, 2018

Disclosure regarding MOU in LNG

June 5, 2018

Phoenix Petroleum, CNOOC Gas and Power Group sign MOU for LNG project

June 5, 2018

Integrated Annual Corporate Governance Report 2018

May 31, 2018

Acquisition or Disposition of Shares of Another Corporation

May 28, 2018

[Amend-1]Acquisition or Disposition of Shares of Another Corporation

May 28, 2018

Disclosure regarding Acquisition of Pos!ble part 2

May 28, 2018

Disclosure regarding Acquisition of Pos!ble

May 28, 2018

Amendment of the Company's Articles of Incorporation particularly Article II on Secondary Purpose

May 23, 2018

First Quarter 2018 Report

May 11, 2018

Press Statement of the First Quarter 2018 Performance of the Company

May 11, 2018

Cash dividend declaration of the Company's Preferred Shares 3rd tranche Series B (PNX3B)

May 8, 2018

PSE Form Number 6-1: C03139-2018

Cash dividend declaration of the Company's Preferred Shares 3rd tranche Series A (PNX3A)

May 8, 2018

Cash dividend declaration of the Company's preferred shares 2nd tranche (PNXP)

May 8, 2018

Press Statement of the Company's groundbreaking for Phoenix Asphalt Facility

May 8, 2018

PNX Sec Form 17-A (12312017)-(SEC,PSE,PDEx)

April 17, 2018

List of Top 100 Stockholders as of March 31, 2018

April 17, 2018

Public Ownership Report as of March 31, 2018

April 16, 2018

Press Release in relation to the Company's market share

April 03, 2018

Clarification of news articles published in Philstar on 26 March 2018

March 26, 2018

Change in Directors or Officers

March 26, 2018

Press Statement for New Appointments of Key Finance Officers in the Company

March 26, 2018

Results of the Organization Meeting of the Board of Directors

March 16, 2018

[Amend-1] Results of the 2018 Annual Stockholders' Meeting

March 16, 2018

Results of the 2018 Annual Stockholders' Meeting

March 16, 2018

Audited Financial Statement for period ended 31 December 2017

February 19, 2018

**Definitive Information Statement** 

February 19, 2018

Press Release on the Company's Performance for period ended 31 December 2017

February 15, 2018

Clarification of News Article in Business World

February 14, 2018

Press Release regarding Phoenix PULSE Technology

February 14, 2018

Clarification on the news article published in Manila Standard on Feb. 12, 2018

February 12, 2018

**Preliminary Information Statement** 

February 08, 2018

[Amend-2]Notice of Annual or Special Stockholders' Meeting

February 06, 2018

Declaration of Cash Dividends 3rd tranche Series B(PNX3B) 1Q 2018

February 05, 2018

PSE Form Number 6-1: C00664-2018

Declaration of Cash Dividends 3rd tranche series A(PNX3A) 1Q 2018

February 05, 2018

Declaration of Cash Dividends 2nd tranche 1Q 2018

February 05, 2018

[Amend-1] Notice of Annual or Special Stockholders' Meeting

February 01, 2018

## Disclosure of Board Approvals

January 26, 2018

[Amend-1] Disclosure of Board Approvals

January 26, 2018

Joint Venture Agreement

January 16, 2018

Change in Directors and/or Officers

January 16, 2018

Top 100 Stockholders as of December 31, 2017

January 16, 2018

Public Ownership Report as of December 31, 2017

January 12, 2018

Completion of the acquisition of 100% shares in Philippine FamilyMart CVS, Inc.

January 11, 2018

Letter of advicement or certification as to the compliance and changes in the Manual of Corporate Governance Certification of attendance of the company's Board of Directors for 2017

January 11, 2018

Disposition of PNX Shares

January 08, 2018

Disposition of PNX shares

January 08, 2018

PSE Disclosure Form 17-8 - Report by Owner of More Than Five Percent

January 05, 2018

Clarification on the New Article posted in abs-cbn.com on 04 January 2017 entitled "Phoenix Purchase of FamilyMart gets regulatory approval" January 05, 2018

#### **SIGNATURES**

Pursuant to the requirements of Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized, in the City of Davao on **April 15, 2019.** 

By:

**DENNIS A. UY** 

President & Chief Executive Officer

MA. CONCEPCION F. DE CLARO

Chief Finance Officer

JONAREST . SIBOG Comptroller

SOCORRO ERMAC CABREROS

Corporate Secretary

SUBSCRIBED AND SWORN to before me on

APR 1 5 2019

in Davao City,

Philippines. Affiants have confirmed their identities by presenting competent evidence of identity, viz:

Name

Dennis A. Uy Ma. Concepcion F. De Claro Jonarest Z. Sibog

Socorro Ermac Cabreros

**Competent Evidence of Identity** 

TIN 172-020-135 TIN 120-135-353 TIN 926-664-825 TIN 111-790-618

And that they further attest that the same are true and correct.

Page No. 103
Book No. 100
Series of 2019



ATTY. I ENINEY H L. DABI Notary Public for Davao City Expires on December 31, 2020 Serial No. 2019-016-2020 PTR No. 1480544; 12-13-18; D.C. (2019) IBP No. 05:663; 11-28-18; D.C. (2019) Roll of Attorneys No. 47866 Km. 7, Lanang, Davao City



26 February 2019

## **Securities & Exchange Commission**

Secretariat Building, PICC Complex Roxas Blvd, Metro Manila

## Philippine Stock Exchange

Disclosure Department 3/F PSE Plaza, Ayala Triangle Plaza Makati City, Metro Manila

## Philippine Dealing & Exchange Corporation

37th Floor, Tower 1, The Enterprise Center 6766 Ayala Ave. corner Paseo de Roxas Makati, 1226 Metro Manila, Philippines

> Attention: Hon. Vicente Graciano P. Felizmenio, Jr.

> > Director, Market and Securities Regulation Department

Securities & Exchange Commission

Ms. Janet Encarnacion

Head - Disclosure Department Philippine Stock Exchange

Atty. Joseph B. Evangelista

Head - Issuer Compliance and Disclosure Department

(ICDD)

## Ladies and Gentlemen:

We would like to submit our recently concluded Annual Audited Financial Statement (AAFS) for period ended 31 December 2018 complete with its attachments as will be attached to our Definitive Information Statement (SEC Form 20-IS) and distributed to our shareholders.

Thank you and warm regards.

Very truly yours,

Atty. Socorro Ermac Cabreros

Corporate Secretary

## **COVER SHEET**

for AUDITED FINANCIAL STATEMENTS



3 2 0 0 2 0 7 2 8 A Company Name E P H 0 E N X R 0 E U M L P C P H 1 1 P N E S N A N D L 1 S S R S U В 1 D 1 A 1 E Principal Office (No./Street/Barangay/City/Town/Province) S T E A H Z 0 R E E S 0 A D L B 0 P A M P A N G A D A V Α 0 C T Y Secondary License Type, If Applicable Form Type Department requiring the report F S S E C A A COMPANY INFORMATION . Company's Telephone Number/s Company's Email Address Mobile Number (082) 235-8888 No. of Stockholders **Annual Meeting** Fiscal Year Month/Day Month/Day Any day in March 12/31 66 CONTACT PERSON INFORMATION The designated contact person MUST be an Officer of the Corporation **Email Address** Mobile Number Name of Contact Person Telephone Number/s concepcion.declaro MA. CONCEPCION F. DE CLARO (082) 235-8888 @phoenixfuels.ph

Note 1: In case of death, resgination or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

Contact Person's Address
Stella Hizon Reyes Road, Bo. Pampanga, Davao City

<sup>2:</sup> All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.



FOR SEC FILING

An instinct for growth



Consolidated Financial Statements and Independent Auditors' Report

P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries

December 31, 2018, 2017 and 2016 (With Corresponding Figures as at January 1, 2017)



## **Report of Independent Auditors**

Punongbayan & Araullo

20th Floor, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City Philippines

T+63 2 988 2288

The Board of Directors and Stockholders
P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries
Stella Hizon Reyes Road
Barrio Pampanga, Davao City

## Opinion

We have audited the consolidated financial statements of P-H-O-E-N-I-X Petroleum Philippines, Inc. and subsidiaries (the Group), which comprise the consolidated statements of financial position as at December 31, 2018 and 2017, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the three years in the period ended December 31, 2018, and notes to consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2018 and 2017, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2018 in accordance with Philippine Financial Reporting Standards (PFRS).

## Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audits of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## (a) Revenue Recognition

Description of the Matter

The Group's revenue is primarily generated from the sales of goods [fuels, liquefied petroleum gas (LPG), lubricants and other petroleum products], which is recognized as the goods are delivered. The Group focuses on revenue as a key performance measure, which could create an incentive for management to overstate revenues, particularly from sale of goods. In our view, revenue recognition is a key audit matter due to its significance to profit, high volume of revenue transactions and susceptibility to misstatement due to fraud or error. Relative to this, we consider that there is a higher risk associated with revenue occurrence and appropriate recognition of sales in the correct accounting period.

The revenue recognition policy and disaggregation of revenues are disclosed in accounting policies for revenues are included in Notes 2.13 and 21, respectively, to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures included, among others, the following:

- updating our understanding of the Group's revenue recognition policy and procedures;
- reviewing the existing contracts with customers and evaluating the appropriateness of the Group's revenue recognition policies and application in accordance with PFRS 15, Revenue from Contracts with Customers;
- performing sales cut-off procedures immediately before and after the year-end by testing the sales invoices to evidence of delivery to ensure that revenue was recognized in the correct period;
- performing detailed transaction testing by agreeing sample revenue items to supporting documents, including sales invoices, contracts and third party correspondence,
- conducting substantive analytical procedures; and,
- confirming trade receivables, on a sample basis, as of the end of the reporting period.

## (b) Impairment of Trade and Other Receivables

Description of the Matter

Under the PFRS, the Group is required to assess its trade and other receivables for impairment. As described in Note 4.2(b) to the consolidated financial statements, the impairment losses have been determined in accordance with PFRS 9, Financial Instruments. The allowance for impairment of trade and other receivables is considered to be a matter of significance since estimates used to determine the allowance for impairment requires significant judgment.

As of December 31, 2018, the Group had trade and other receivables amounting to P15,030.7 million, which contributed to 23.3% of the Group's total assets. As of December 31, 2018, the allowance for impairment on trade and other receivables amounted to P634.4 million.



The disclosures of the Group on the allowance for impairment of trade and other receivables and the related credit risk are included in Notes 7 and 4.2(b) to the consolidated financial statements, respectively.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to the adequacy of allowance for impairment of trade and other receivables, included, but not restricted to:

- evaluating the appropriateness of the Group's expected credit loss model based on the requirements of PFRS 9:
- assessing the appropriateness and reasonableness of underlying assumptions, and the sufficiency, reliability and relevance of the data used by the Group's management;
- performing independent checking on the probability of default, loss given default and exposure at default rates that are used as bases in computing the impairment loss on selected trade and other receivables accounts; and,
- performing an independent calculations based on the Group's methodology.

## (c) Business Combination

Description of the Matter

As disclosed in Note 1.4 to the consolidated financial statements, in 2018, the Group completed the acquisitions of Philippine FamilyMart CVS, Inc. (PFM), Action.Able Inc. (AAI), Think.Able Limited (TAL) (AAI and TAL collectively known as AAI Group). The Group has determined these acquisitions to be business combinations for which the purchase price is to be allocated between the identifiable assets and liabilities at their respective fair values.

Following the various acquisitions, the management has determined Goodwill amounting to P273.1 million and P155.0 million for the acquisitions of PFM and AAI Group, respectively. The accounting for these on business acquisition is complex due to the significant judgements and estimates that are required to determine the values of the consideration transferred and the identification and measurement of the fair value of the assets acquired and liabilities assumed. We, therefore, consider the business acquisition to be a key audit matter due to the significance of the amount involved and the complexity of the accounting requirements.

The Group's disclosure on policies on business combinations is presented in Note 2.12 to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures included, among others, the following:

- reviewing the relevant minutes of meeting of the Parent Company for the approval of the transaction and executed share purchase agreement;
- involving our own valuation specialist to assist in evaluating the appropriateness of the valuation methods and relevant assumptions used;
- examining supporting document of the cash consideration given;
- reviewing the appropriateness and reasonableness of valuations prepared by independent appraisers on certain properties; in addition, assessing the competencies, objectivity and capabilities of the appraisers;
- testing the reasonableness of the fair values of the assets acquired and liabilities assumed as at the acquisition date;
- recalculating the difference between the net assets acquired and considerations given, and,
- evaluating the adequacy of the financial statement disclosures, including disclosures of key assumptions and judgements.

#### - 4 -

## (d) Existence and Valuation of Inventories

## Description of the Matter

As of December 31, 2018, the Group held P11,135.5 million of inventories, which is 17.2% of the total consolidated assets of the Group. Given the size of the inventory balance relative to the consolidated total assets of the Group, and the estimates and judgments involved in this account, the valuation of inventory required our significant audit attention. As disclosed in Note 2.5, inventories are held at the lower of cost and net realizable value using the moving average method. As of year-end, the valuation of inventory is reviewed by the management and the cost of inventory is reduced where inventory is forecast to be sold below cost. The breakdown of inventory as of December 31, 2018 is disclosed in Note 8 to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures included among others, the following:

- · observing inventory counts and performing test of quantities;
- performing test of purchases and test on the moving average cost calculation; and,
- testing the net realizable values of sample inventory items to recent selling prices.

## (e) Impairment of Goodwill

Description of the Matter

The Group has recognized goodwill amounting to P4,418.8 million as of December 31, 2018. Under PFRS, the Group is required to annually test the amount of its goodwill for impairment. The annual impairment testing of goodwill is considered to be a key audit matter due to the complexity of management process in assessing the recoverability of goodwill. In addition, the assumptions used in determining the cash generating units (CGUs) where the goodwill is allocated and estimating the recoverable amount involves significant judgment. The recoverable amount of the CGUs has been computed using discounted cash flows method. This valuation method uses several key assumptions, including estimated of future sales volume and prices, operating costs, terminal value growth rates and discount rate.

The Group's disclosures about Goodwill and the policy are included in Notes 14 and 2.12, respectively.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to goodwill included, among others, the following:

- involving our own valuation specialist to assist in evaluating the appropriateness of assumptions used in estimating the recoverable amount of CGUs;
- evaluating the appropriateness of assumptions and methodologies used by the management, in particular, those relating to the estimated of future sales volume and prices, and operating costs as well as the discount rate used; and,
- evaluating the adequacy of the financial statement disclosures, including disclosures of key assumptions and judgements.



## (f) Change in Accounting Policy Resulting in Revaluation of Properties

Description of the Matter

As described in Note 2.1(b), the Group changed its accounting policy in 2018 with respect to the subsequent measurement of its parcels of land that are classified under property, plant and equipment and investment properties. The Group now applies the revaluation model for parcels of land under property, plant and equipment, and fair value model for parcels of land under investment properties. Under the revaluation model, property, plant and equipment are carried at a revalued amount, being its fair value at the date of revaluation, less any subsequent impairment losses. Under the fair value model, investment properties are carried at fair value, and changes in fair value is recognized in profit or loss. Prior to this change, the Group applied the cost model, under which the parcels of land are carried at cost less impairment. The management believes that the new policy results in the consolidated financial statements providing reliable and more relevant information. As a result of the change in accounting policy, gain on revaluation of land under property, plant and equipment and fair value gains on investment properties amounting to P1,219.8 million and P624.9 million, respectively, were recognized. The voluntary change in accounting policy resulting to the valuation of parcels of land classified under property, plant and equipment and investment properties is considered as a key audit matter due to the significance of the amounts involved, combined with the significant judgements associated with the determination of fair values.

The Group's disclosures about the effect of the change in accounting policy is presented in Note 2.1(b)(ii) to the consolidated financial statements; the new accounting policy for property, plant and equipment and investment properties are discussed in Notes 2.7 and 2.8 to the consolidated financial statements, respectively; and, while the presentation of the carrying values are presented in Notes 11 and 15 for property, plant and equipment and investment properties, respectively.

How the Matter was Addressed in the Audit

Our audit procedures in relation to the change in accounting policy resulting to revaluation of the properties included, among others, the following:

- evaluating the appropriateness of the change in accounting policy and analyzing the effects from the perspective of PAS 8, Accounting Policies, Changes in Accounting Estimates, Errors;
- reviewing the appropriateness and reasonableness of valuations prepared by independent appraisers on certain properties and testing the land values, on a sampling basis, by comparing the values used by the independent appraisers to publicly available information of similar comparable properties;
- assessing the competencies, objectivity and capabilities of the appraisers; and,
- recalculating for the gain on revaluation of property, plant and equipment and fair value gains on investment properties.

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the Parent Company's Securities and Exchange Commission (SEC) Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2018, but does not include the consolidated financial statements and our auditors' report thereon. The SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2018 are expected to be made available to us after the date of this auditors' report.



Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits, or otherwise appears to be materially misstated.

If, based on the work performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
  entities or business activities within the Group to express an opinion on the consolidated
  financial statements. We are responsible for the direction, supervision and performance of
  the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audits resulting in this independent auditors' report is Ramilito L. Nañola.

**PUNONGBAYAN & ARAULLO** 

By: Ramilito L. Nañola

Partner

CPA Reg. No. 0090741 TIN 109-228-427

PTR No. 7333698, January 3, 2019, Makati City

SEC Group A Accreditation

Partner - No. 0395-AR-3 (until May 19, 2019) Firm - No. 0002-FR-5 (until Mar. 26, 2021)

BIR AN 08-002511-19-2018 (until Jan. 25, 2021)

Firm's BOA/PRC Cert. of Reg. No. 0002 (until Jul. 24, 2021)



# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries (the Group) is responsible for the preparation and fair presentation of the consolidated financial statements, including the schedules attached therein and as enumerated below, for the years ended December 31, 2018, 2017 and 2016, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

- a) Supplementary schedules required under Annex 68-E of the Securities Regulation Code
  - i. Financial assets
  - Amounts of receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties)
  - iii. Amounts of receivables from Related Parties which are Eliminated during the Consolidation of Financial Statements
  - iv. Intangible assets other assets
  - v. Long-term debt
  - vi. Indebtedness to Related Parties (Long-term Toans from related Company)
  - vii. Guarantee of Securities of Other Issuers
  - viii. Capital stock
- b) Map showing the relationship between and among related entities
- c) Schedule of Philippine Financial Reporting Standards and Interpretations Adopted by the Securities and Exchange Commission and the Financial Reporting Standards Council as of December 31, 2018
- d) Reconciliation of retained earnings available for dividend declaration
- e) Schedule showing financial soundness indicators

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

The Board of Directors reviews and approves the consolidated financial statements, including the schedules attached therein, and submits the same to the stockholders

Punongbayan & Araullo, the independent auditors appointed by the stockholders, has audited the consolidated financial statements of the Group in accordance with Philippine Standards on Auditing, and in their report to the stockholders, have expressed their opinion on the fairness of presentation upon completion of such audit.

Signed this day 22nd day of February 2019

Chairman

DENNIS A. UY

President

MA. CONCEPCION F. DE CLARO

Chief Finance Officer

(REPUBLIC OF THE PHILIPPINES)

City of Davao) S.s.

SUBSCRIBED AND SWORN to before me on this day of 22 February 2019 in Davao City. Affiants have confirmed their identities by presenting competent evidence of identity viz;

Name

Domingo T. Uy

Dennis A. Uy

Ma. Concepcion F. De Claro

Competent Evidence of Identity

TIN 140-162-193

TIN 172-020-135

TIN 120-135-353

And that they further attest that the same are true and correct.

Doc. No. 385;

Page No. 78;

Book No. 99;

Series of 2019.

Notary Public for Davao City Expires on December 31, 2020 Serial No. 2019 016-2020 PTR No. 1480544; 12-17-18; D.C. (2019)

IBP No. 055663; 11-28-18; D.C. (2019) Roll of Attorneys No. 47866

Km. 7, Lanang, Davao City

#### P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2018, AND 2017

DECEMBER 31, 2018, AND 2017
(With Corresponding Figures as at January 1, 2017)
(Amounts in Philippine Pesos)

	Notes	December 31, 2018	December 31, 2017 (As Restated - see Note 2)	January 1, 2017 (As Restated - see Note 2)
ASSETS				
CURRENT ASSETS			A 15	
Cash and cash equivalents	6	P 7,889,708,807	P 1,831,557,883	P 2 338 780 526
Trade and other receivables - net	7	15,030,714,704	7,705,307,762	P 2,338,780,526 8,789,006,059
Inventories - net	8	11,135,494,286	12,416,237,073	2,998,780,146
Due from related parties - net	27	937,904,172	518,004,898	1,506,997,926
Restricted deposits Input value-added tax - net	9	52,719,265	51,281,559	50,925,404
Prepayments and other current assets	10	1,517,537,410 695,698,779	1,773,091,281 610,271,176	731,735,790 595,963,599
Total Current Assets		37,259,777,423	24,905,751,632	17,012,189,450
		王	I/d. /	11,012,100,400
NON-CURRENT ASSETS		To a to a series of the series	3. 14.	
Property, plant and equipment - net Investment properties	11 15	18,715,994,505	13,399,979,808	9,002,313,141
Intangible assets - net	12	1,739,021,205 328,054,350	1,114,780,281 295,458,242	
Investments in joint ventures	13	455,436,370	295,456,242	275,037,490
Goodwill - net	14	4,418,842,831	3,990,666,606	10,221,849
Deferred tax assets - net	26	147,484,516	235,996,230	46,191,775
Other non-current assets	16	1,595,667,530	223,467,068	192,084,216
Total Non-current Assets		27,400,501,307	19,260,348,235	9,525,848,471
TOTAL ASSETS		P 64,660,278,730	P 44,166,099,867	P 26,538,037,921
LIABILITIES AND EQUITY				
CURRENT LIABILITIES				
Interest-bearing loans and borrowings	17	P 26,309,487,284	P 16.796.874.145	D 44 000 000 000
Trade and other payables	19	7,434,839,252	/e//e/je/ ////e/	P 11,262,858,843
Income tax payable	10	99,380,682	3,584,623,798 3,671,202	3,232,652,616 100,283,443
			Towns of the	100,200,440
Total Current Liabilities		33,843,707,218	20,385,169,145	14,595,794,902
NON-CURRENT LIABILITIES				
Interest-bearing loans and borrowings	17	13,590,520,166	11,374,559,853	1,921,565,000
Deferred tax liabilities - net	26	631,776,224	225,027,052	- 1,000,000
Other non-current liabilities	20	620,602,265	497,806,312	258,584,286
Total Non-current Liabilities		14,842,898,655	12,097,393,217	2,180,149,286
Total Liabilities		48,686,605,873	32,482,562,362	16,775,944,188
EQUITY	28			
Equity attributable to parent company				
Capital stock		1,112,004,232	1,456,538,232	1,123,097,449
Additional paid-in capital Revaluation reserves		7,233,692,486	5,709,303,309	5,320,816,182
Other reserves		827,510,428	( 2,306,049)	( 12,148,102)
Accumulated translation adjustment		( 730,361,725) 24,928,394	( 730,361,725) ( 3,791,486)	( 730,361,725)
Retained earnings		7,542,843,961	5,254,155,224	4,060,689,929
		16,010,617,776	11,683,537,505	9,762,093,733
Non-controlling interest		(36,944,919)		
Total Equity		15,973,672,857	11,683,537,505	9,762,093,733
TOTAL LIABILITIES AND EQUITY		P 64,660,278,730	P 44,166,099,867	P 26,538,037,921

### P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016 (Amounts in Philippine Pesos)

	<u>Notes</u>	2018	2017 (As Restated - see Note 2)	2016 (As Restated - see Note 2)
REVENUES Sale of goods Fuel service and other revenues Rent income Charter fees and other charges Port revenues	2, 27 2, 20 15, 31	P 87,672,722,663 824,182,312 113,863,129 - - - 88,610,768,104	P 44,148,952,252 301,402,792 92,626,832 - - 44,542,981,876	P 29,346,197,021 205,587,559 148,340,733 624,704,375 126,128,262 30,450,957,950
COST AND EXPENSES Cost of sales and services Selling and administrative expenses	21 22	78,838,964,820 5,741,750,297 84,580,715,117	38,345,104,529 4,207,027,951 42,552,132,480	25,123,949,229 3,327,065,843 28,451,015,072
OTHER CHARGES (INCOME) Finance costs Fair value gains on investment properties Finance income Equity share in net income of joint ventures Excess of fair value of net assets acquired over acquisition cost Others - net	23 15 23 13 1 1	1,449,247,671 ( 624,941,000) ( 73,374,342) ( 7,342,245) - ( 87,267,127) 656,322,957	804,707,861 ( 56,313,476 ) - ( 650,182,327 ) ( 36,852,747 ) 61,359,311	906,290,170 ( 207,687,618 ) 50,068,966 - ( 11,006,428 ) 737,665,090
PROFIT BEFORE TAX		3,373,730,030	1,929,490,085	1,262,277,788
TAX EXPENSE	26	606,588,321	408,067,238	169,802,891
NET PROFIT		P 2,767,141,709	P 1,521,422,847	P 1,092,474,897
NET PROFIT ATTRIBUTABLE TO: Parent company Non-controlling interest		P 2,776,255,552 ( 9,113,843 ) P 2,767,141,709	P 1,521,422,847 P 1,521,422,847	P 1,092,474,897 - P 1,092,474,897
OTHER COMPREHENSIVE INCOME (LOSS)  Item that will be reclassified subsequently to profit or loss  Translation adjustment related to a foreign subsidiary	2	( <u>P 28,719,880</u> )	( <u>P 3,791,486</u> )	Р -
Items that will not be reclassified subsequently to profit or loss Gain on revaluation of land Remeasurements of post-employment defined benefit obligation Tax expense	11 24 26	1,219,846,043 ( 34,393,933 ) ( 355,635,633 ) 829,816,477	- 14,060,076 ( 4,218,023 ) 9,842,053	- 15,360,800 ( 4,608,240 ) 10,752,560
Other Comprehensive Income - net of tax		801,096,597	6,050,567	10,752,560
TOTAL COMPREHENSIVE INCOME		P 3,568,238,306	P 1,527,473,414	P 1,103,227,457
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO: Parent company Non-controlling interest		P 3,577,352,149 ( 9,113,843 ) P 3,568,238,306	P 1,527,473,414 	P 1,103,227,457 - P 1,103,227,457
Basic Earnings per share	29	<u>P 1.72</u>	P 0.97	P 0.64
Diluted Earnings per share		P 1.72	P 0.96	P 0.64

#### P-H-O-E-N-HX PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016 (Amounts in Philippine Pesos)

		Capital Stock																							
				Preferred			Common									Α	ccumulated				Attributable to				
			Tr	easury Stock -		Tre	easury Stock -				Additional		Revaluation		Other	1	Franslation		Retained	the	Shareholders of	No	n-controlling		Total
	Notes	Preferred Stock	-	At Cost	Common Stock	_	At Cost	_	Total		Paid-in Capital	_	Reserves		Reserves		Adjustment	_	Earnings	Pa	arent Company	_	Interest	_	Equity
Balance at January 1, 2018																									
As previously reported		P 30,000,000	) (P	5,000,000)	P 1,431,538,232	Р	-	Р	1,456,538,232	Р	5,709,303,309	( P	2,306,049)	( P	730,361,725 )	( P	6,065,195)	Р	5,524,581,532	Р	,,	Р	-	Р	11,951,690,104
Adjustment from adoption of PFRS 9	2	-		-	-		-		-		-		-		-		2.273.709	(	76,725,448 ) 270,426,308 )	(	76,725,448 ) 268,152,599 )		_	(	76,725,448.26 ) 268.152.599.00 )
Restatements As restated	2	30,000,000	, –	5,000,000 )	1,431,538,232	_		_	1,456,538,232	_	5,709,303,309	,—	2,306,049)	,-	730,361,725 )	,—	3,791,486)	'-	5,177,429,776	٠	11,606,812,057	_		'	11,606,812,057
Cash dividends	28	30,000,000	, (	5,000,000 )	1,431,330,232		-		1,450,530,232		5,705,303,305	(	2,306,049 )	,	730,361,725 )	(	3,731,400)	,	409,640,735)	,	409,640,735 )		-	,	409,640,735 )
Issuance of shares during the year	28	2.000.000	)	-	2.766.000.00		-		4.766.000		2,019,389,177		-				-	ì	8,444,298)	,	2,015,710,879		-	,	2,015,710,879
Acquisition of shares during the year	28	-	. (	5.000.000)	-	(	344.300.000)	(	349,300,000 )	(	495.000.000 )		-		-		-	,	-	(	844,300,000 )		-	(	844,300,000 )
Share-based compensation	24	-	,	-		•	-	•	-	`	-						-		7,243,666	•	7,243,666		-	•	7,243,666
Business combination	1	-		-	-		-		-		-		-		-		-		-		- '	(	27,831,076)	(	27,831,076)
Translation adjustments during the year	2	-		-	-		-		-		-		-		-		28,719,880		-		28,719,880		-		28,719,880
Total comprehensive income																			-		-				-
for the year			-			_		_		_		_	829,816,477						2,776,255,552	_	3,606,072,029	(	9,113,843)	_	3,596,958,186
Balance at December 31, 2018		P 32.000.000	) (P	10.000.000)	P 1.434.304.232	(P	344,300,000)	Р	1,112,004,232	Р	7.233.692.486	Р	827,510,428	(P	730,361,725)	Р	24.928.394	Р	7.542.843.961	Р	16.010.617.776	(P	36.944.919)	Р	15,973,672,857
			- '-	,		`-	,			_	,,,	_	77	`-	,		, , , , , ,	-	7- 7- 7-	_		`-	,		
Balance at January 1, 2017		P 30,000,000	) (P	5,000,000)	P 1,428,777,232	( P	330,679,783)	Р	1,123,097,449	Р	5,320,816,182	( P	12,148,102)	(P	730,361,725)	Р	-	Р	4,060,689,929	Р	9,762,093,733	Р		Р	9,762,093,733
Sale of treasury shares	28	-		-	-		440,087,488		440,087,488		367,136,612		-		-		-		-		807,224,100		-		807,224,100
Cash dividends	28	-		-	-		-				- '		-		-		-	(	331,118,383)	(	331,118,383)		-	(	331,118,383)
Acquisition of shares during the year	28	-		-	-	(	109,407,705)	(	109,407,705)		-		-		-		-		-	(	109,407,705)		-	(	109,407,705)
Issuance of shares during the year	28	-		-	2,761,000		-		2,761,000		21,350,515		-		-		-	(	8,429,034)		15,682,481		-		15,682,481
Share-based compensation	24	-		-			-		-		-		-		-		-		11,589,866		11,589,866		-		11,589,866
Translation adjustments during the year	2			-					-		-		-		-	(	3,791,486)		-	(	3,791,486)		-	(	3,791,486)
Total comprehensive income																					-		-		
for the year			_			_		_	-	_	-	_	9,842,053	_	<del>-</del>	_	-	_	1,521,422,846	_	1,531,264,899	_	<del>-</del>	_	1,531,264,899
Balance at December 31, 2017 -																									
As Restated - see Note 2		P 30,000,000	<u>(P</u>	5,000,000)	P 1,431,538,232	Р	-	Р	1,456,538,232	P	5,709,303,309	( <u>P</u>	2,306,049)	( <u>P</u>	730,361,725)	( <u>P</u>	3,791,486)	Р	5,254,155,224	Р	11,683,537,505	P	-	Р	11,683,537,505
Balance at January 1, 2016		P 30.000.000	) (P	5.000.000 )	P 1,428,777,232	D		Р	1,453,777,232	Р	5,320,816,182	D	559,295,266	(P	622,952,239 )	В		Р	3,312,425,742	Р	10.023.362.183	D		Р	10,023,362,183
Deconsolidation of subsidiaries	1	P 30,000,000	) (Р	5,000,000 )	P 1,420,777,232	Р	-	Р	1,453,777,232	Р	5,320,610,162	, P	557,352,943)	( P		Р	-	, P		, P	.,,,	Р	-	, P	730,361,725 )
Acquisition of shares during the year	28	-		-	•	,	330,679,783)	,	330,679,783)		-	(	557,352,943 )	(	107,409,486 )		-	(	65,599,296 )	(	730,361,725 ) 330,679,783 )		-	,	330,679,783)
Cash dividends	28					(	330,079,763 )	(	330,079,763 )						:			1	309,212,179)	,	309,212,179)		:	7	309,212,179)
Share-based compensation	24	-		-	-		-		-		-		-		-		-	,	5,757,780	,	5,757,780		-	,	5,757,780
Total comprehensive income													40.750.500						4 000 474 007				-		
for the year Transfer of revaluation reserve:		-		-	-		-		-		-		10,752,560		-		-		1,092,474,897		1,103,227,457		-		1,103,227,457
absorbed through																					-		-		-
depreciation, net of tax			_			_		_	-	=		(	24,842,985)	_				_	24,842,985	_	-	_		_	
Balance at December 31, 2016		P 30,000,000	<u> ( P</u>	5,000,000)	P 1,428,777,232	( <u>P</u>	330,679,783)	Р	1,123,097,449	Р	5,320,816,182	( <u>P</u>	12,148,102)	( <u>P</u>	730,361,725)	Р		Р	4,060,689,929	Р	9,762,093,733	Р		Р	9,762,093,733

See Notes to Consolidated Financial Statements.

# P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016 (Amounts in Philippine Pesos)

	<u>Notes</u>	_	2018	_	2017 (As Restated - see Note 2)	_	2016
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax Adjustments for:		Р	3,373,730,030	Р	1,929,490,085	Р	1,262,277,788
Interest expense on bank loans and other borrowings	23		1,376,994,786		780,917,196		863,399,371
Depreciation and amortization	22		1,056,749,318		851,080,582		1,002,088,441
Impairment losses on trade and other receivables	22		68,465,111		50,335,399		112,986,854
Interest income	23	(	31,424,946)	(	18,480,943)	(	7,110,105)
Unrealized foreign exchange currency loss (gain) - net		(	30,577,666)		3,893,468	(	171,372,659)
Translation adjustment	2		28,719,880	(	3,791,486)		-
Provision for loss on lost cylinders	11		24,290,486		-		-
Share in net income of an indirectly-owned joint ventures	13	(	7,342,245)		<del>-</del>		50,068,966
Employee share options	24		7,243,666		11,589,866		5,757,780
Recovery of accounts written off		(	2,768,583)				-
Loss (gain) on disposal of property, plant and equipment		(	1,006,348)	,	9,165,790		-
Excess of fair value of net assets acquired over acquisition cost	1		-	(	650,182,327 )		-
Gain on reversal of impairment losses on investment properties	15		:	(	40,785,503 ) 92,823		-
Impairment losses on non-financial assets Operating profit before working capital changes		_	5,863,073,489	-	2,923,324,950	_	3,118,096,436
Decrease (increase) in trade and other receivables		(	7,415,944,495)		1,784,568,722		528,697,133
Decrease (increase) in inventories		`	26,812,185,929		11,723,876,386	(	370,318,364)
Decrease in land held for sale and land development costs			·				22,667,290
Decrease (increase) in restricted deposits  Decrease (increase) in input value-added tax - net		(	1,437,706 ) 363,028,626	(	356,155 ) 1,027,547,440 )	,	20,046,803 36,265,532)
Increase in prepayments and other current assets		(	1,174,855,871)	(	235,826,739 )	}	637,592,575 )
Increase (decrease) in trade and other payables		`	3,555,861,543	,	101,084,787	ì	288,096,189)
Cash generated from operations			28,001,911,515		15,269,124,511		2,357,235,002
Cash paid for income taxes		(	29,603,287)	(	7,345,345)	(	4,508,301)
Net Cash From Operating Activities		_	27,972,308,228	_	15,261,779,166		2,352,726,701
CASH FLOWS FROM INVESTING ACTIVITIES							
Acquisitions of property, plant and equipment	11	(	4,517,753,320)	(	3,176,343,510)	(	2,155,960,542)
Increase in other non-current assets		(	1,698,692,055)		27,350,919	(	15,994,274)
Advances to related parties	27	(	524,778,830)	(	669,526,678)	(	944,762,083 )
Investments in joint ventures	13	(	448,094,125)		-		-
Acquisition of subsidiaries	1	į (	397,455,037)	(	6,705,620,931)		-
Acquisitions of intangible assets	12	(	58,062,515)	(	50,548,722)	(	203,908,603)
Interest received			27,225,602		15,769,301		3,777,233
Collections from related parties	27		25,952,983		1,158,519,706		25,000
Proceeds from disposal of property, plant and equipment			22,618,656		14,531,586		2,434,359
Proceeds from disposal of subsidiaries	27		-		-		2,450,000,000
Increase in land held for future development		_	<u> </u>	-	<del></del>	(	151,281,172)
Net Cash Used in Investing Activities		(	7,569,038,642)	( _	9,385,868,329 )	(	1,015,670,082)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayments of interest-bearing loans and borrowings		(	71,873,587,858)	(	43,104,708,403)	(	19,886,544,848 )
Proceeds from additional interest-bearing loans and borrowings		`	57,798,571,804	`	37,016,647,657	`	20,684,209,975
Proceeds from issuance of shares of stock	28		2,015,710,879		15,682,481		-
Interest paid	20	1	1,638,604,940)	(	741,202,295 )	(	801,737,593)
Acquisition of treasury shares	28	ì	844,300,000)	ì	109,407,705)	(	330,679,783 )
Payments of cash dividends	28	ì	409,640,735)	ì	331,118,383 )	ì	309,212,179)
Increase in other non-current liabilities		`	606,732,188	,	63,749,068	`	13,900,134
Proceeds from sale of treasury shares	28				807,224,100		-
Net Cash Used in Financing Activities		(	14,345,118,662)	(	6,383,133,480 )	(	630,064,294 )
NET INCREASE (DECREASE) IN CASH		-	<u> </u>	٠	/	`	
AND CASH EQUIVALENTS			6,058,150,924	(	507,222,643)		706,992,325
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		_	1,831,557,883	_	2,338,780,526	_	1,631,788,201
CASH AND CASH EQUIVALENTS		_	7.000 700 005	P	4 004 557 005	_	0.000 700 505
AT END OF YEAR		<u> </u>	7,889,708,807	Р	1,831,557,883	Р	2,338,780,526

#### Supplemental Information on Non-cash Investing and Financing Activities:

- 1) In 2018, the Parent Company acquired certain land from a related party amounting to P92.9 million, of which, P19.8 million remained unpaid as of December 31, 2018 (see Note:
- 2) On August 14, 2017, the Parent Company acquired the 100.00% shares of stocks of Duta, Inc. and Subsidiary for the amount of P394.2 million, of which P267.3 million advances of Duta, Inc.'s previous stockholder was novated in favor of the former (see Note 1.4).
- 3) Interest payments amounting to P261.6 million, P19.7 million, and P61.7 million in 2018, 2017 and 2016, respectively, were capitalized as part of the cost of property, plant and equipment (see Notes 11.1)
- 4) Certain hauling and heavy equipment with carrying amount of nil as of December 31, 2018 and 2017 and P3.1 million as of December 31, 2016, respectively, are accounted for under finance leases.
- 5) On November 24, 2016, the Parent Company sold its entire investments in Chelsea Shipping Corp. and Calaca Industrial Seaport Corp. to related parties under common ownership for a total consideration of P3,000.0 million (see Note 1.5). The disposal of the subsidiaries resulted to a recognition of Other Reserves, accounted as the difference between the net asset values of the subsidiaries and consideration received (see Notes 1.5 and 2.12). As of December 31, 2018 and 2017, the outstanding receivable from the sale of subsidiaries is presented as part of Non-trade receivable under Trade and Other Receivables account in the consolidated statements of financial position (see Notes 7 and 27.9).

# P-H-O-E-N-I-X PETROLEUM PHILIPPINES, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018, 2017 AND 2016 (Amounts in Philippine Pesos)

# 1. GROUP INFORMATION

# 1.1 Incorporation and Operations

P-H-O-E-N-I-X Petroleum Philippines, Inc. (the Parent Company) was incorporated in the Philippines on May 8, 2002 and is 41.97% owned by P-H-O-E-N-I-X Petroleum Holdings, Inc. (PPHI), a company organized in the Philippines.

The Parent Company's made its initial public offering with the Philippine Stock Exchange (PSE) on July 11, 2007. The Parent Company is presently engaged in trading of petroleum products on wholesale and retail basis and operating of gas stations, oil depots, storage facilities and allied services. The registered office of the Parent Company, which is also its principal place of business, is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

PPHI was incorporated in the Philippines and was registered with the Philippine Securities and Exchange Commission (SEC) on May 31, 2006. PPHI's primary purpose is to provide management, investment and technical advice for commercial, industrial, manufacturing and other kinds of enterprises. PPHI's registered office is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The ultimate parent is Udenna Corporation (UC), which is primarily organized to purchase, acquire, take over and manage all or any part of the rights, assets, business and property; undertake and assume the liabilities of any person, firm, association, partnership, syndicate of corporation; and to engage in the distribution, selling, importation, installation of pollution control devices, units and services, and all other pollution control related products and emission test servicing. The ultimate parent company's registered office is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

The Parent Company has a total of 600 operating retail service stations, and a total of eight service stations under construction as of December 31, 2018.

# 1.2 Subsidiaries, Joint Ventures and their Operations

As of December 31, the Parent Company holds ownership interests in the following entities, which are all incorporated and domiciled in the Philippines or otherwise stated:

	Explanatory	Percentage	of Ownership
Subsidiaries/Joint Venture	Notes	2018	2017
Direct interest:			
<u>Subsidiaries</u>			
P-F-L Petroleum Management, Inc. (PPMI)	(a)	100.00%	100.00%
P-H-O-E-N-I-X Global Mercantile, Inc. (PGMI	) (b)	100.00%	100.00%
Subic Petroleum Trading and Transport			
Phils., Inc. (SPTT)	(c)	100.00%	100.00%
PNX Petroleum Singapore Pte. Ltd. (PNX SG	i) (d)	100.00%	100.00%
Phoenix LPG Philippines, Inc. (PLPI)	(e)	100.00%	100.00%
Duta, Inc. <sup>4</sup>	(f)	100.00%	100.00%
Philippine FamilyMart CVS, Inc. (PFM) <sup>1</sup>	(g)	100.00%	-
PNX Energy International Holdings, Pte. Ltd.			
(PNX Energy) 1	(h)	100.00%	-
Action.Able, Inc.(AAI) 1	(i)	74.90%	-
Think.Able Limited (TAL) <sup>1</sup>	(j)	74.90%	-
Joint venture			
Phoenix Asphalt Philippines, Inc. <sup>3</sup>	(k)	40.00%	-
Indirect interest:			
Kaparangan, Inc. (Kaparangan) <sup>2,4</sup>	<b>(I)</b>	100.00%	100.00%
PNX (Vietnam) Pte. Ltd. (PNX Vietnam) <sup>5</sup>	(m)	100.00%	-
PT Phoenix Petroleum Indonesia	` /		
(PNX Indonesia) <sup>6</sup>	(n)	100.00%	-
Galaxi Petroleum Fuel, Inc. (Galaxi) <sup>7</sup>	(o)	51.00%	-
Phoenix Southern Petroleum Corp. (PSPC) <sup>7</sup>	(p)	51.00%	-

# Notes:

- 1 New subsidiaries
- 2 Wholly-owned subsidiary of Duta
- 3 Joint venture of Parent Company
- 4 Duta and Kaparangan, collectively known as Duta Group
- 5 Subsidiary of PNX Energy
- 6 Subsidiary of PGMI
- 7 Joint venture of PPMI
- (a) Incorporated on January 31, 2007 and is engaged in organizing, managing, administering, running and supervising the operations and marketing of various kinds of services-oriented companies such as petroleum service stations.
- (b) Incorporated on July 31, 2006 to engage in the manufacture, production and creation of all kinds of motor, and all other transportation lubricants, fluids and additives of all kinds and other petroleum products purposely for motor vehicles and other transportation. PGMI started commercial operations in 2007 and temporarily ceased its operation in 2008 but has resumed its business in October 2015 through selling of acid oil and coconut fatty acid distillates, both are by-products from manufacturing of coconut methyl ester (CME).
- (c) Incorporated on February 20, 2007 and is engaged in buying and selling, supply and distribution, importation and exportation, storage and delivery of all types of petroleum for industrial, marine, aviation and automotive use.

- (d) Incorporated on October 30, 2012 in Singapore and started operations in October 2017. It is the regional trading arm of the Group. It currently holds office in Singapore and is able to buy directly from the refineries in the region due to its bigger requirements. It also sells to other local and regional buyers.
- (e) Incorporated on June 20, 1995 to engage in the buying, selling, storing, distributing, and marketing at wholesale of all kinds of goods, including but not limited to liquefied petroleum gas (LPG) and other petroleum products.
- (f) Incorporated on November 9, 1994 to engage in the business of buying, investing, exchanging, selling securities of every kind and description and leasing of land.
- (g) Incorporated on November 29, 2012. PFM is engaged in the business of operating convenience stores (CVS) under the trademark "FamilyMart" either by direct operation and/or by franchise system in the Philippines and to conduct business activities related to and in support to the aforesaid CVS platforms including importation and export, advertisement and promotion, and in general, to exercise and perform any and all powers necessary, incidental, or convenient to the business.
- (h) Incorporated on October 29, 2018 in Singapore to engage in activities related to investment in downstream and upstream energy activities and businesses but has not yet started commercial operations as of December 31, 2018.
- (i) Incorporated on May 6, 2015 to engage in the business of selling, leasing or distributing electronic devices to distributors, merchants or retailers for the purpose of digital marketing and/or ecommerce and to engage in the business of providing an outline digital network for the purpose of digital marketing and/or e-commerce accessible through electronic devices.
- (j) Incorporated on May 5, 2014 and is a Hong Kong based company that handles the trademark of AAI.
- (k) Incorporated on March 23, 2018 and was established to import, store, manufacture, sell market, distribute bitumen, bitumen-related products and such other by-products of crude oil and such other petroleum products including the operation of terminals and depots.
- (I) Incorporated on January 21, 1994 to engage in the business of buying, investing, exchanging, selling securities of every kind and description and leasing land.
- (m) Incorporated on October 30, 2018 in Singapore to engage in activities related to investment in downstream and upstream energy activities and businesses and has not yet started its commercial operations.
- (n) Incorporated on September 10, 2018 in Indonesia to serve as an avenue for the Parent Company to explore business opportunities in different parts of Indonesia. PNX Indonesia has not yet started its commercial operations.
- (o) Incorporated on August 2, 2017 and is a joint venture with its previous owners. Galaxi owns and operates a number of petroleum service stations in different parts of the Philippines.
- (p) Incorporated on July 5, 2018 to operate petroleum service stations in areas within Southern Luzon under the Parent Company's name and brand.

# 1.3 Other Corporate Information

The registered office and principal place of business of the existing subsidiaries, except those presented in below, is located at Stella Hizon Reyes Road, Barrio Pampanga, Davao City.

SPTT – Units 113 and 115 Subic International Hotel, Alpha Building, Rizal

Highway, Subic Bay Freeport Zone, Zambales

PNX SG – 350 Orchard Road, #17-05/06 Shaw House, Singapore PNX Energy – 350 Orchard Road, #17-05/06 Shaw House, Singapore PNX Vietnam – 350 Orchard Road, #17-05/06 Shaw House, Singapore

PLPI – Phoenix Petroleum Corporate Headquarters, Stella Hizon Reyes

Road, Bo. Pampanga, Lanang, Davao City

Duta – 15<sup>th</sup> Floor, Citibank Tower, Valero St., Salcedo Village, Makati City Kaparangan – 15<sup>th</sup> Floor, Citibank Tower, Valero St., Salcedo Village, Makati City PFM – 4<sup>th</sup> Floor, Tara Building, No. 389 Sen. Gil Puyat Avenue, Makati

City, Metro Manila

AAI – 2nd Floor, Crown Center, 158 Jupiter Street Corner N. Garcia Street,

Bel-Air Village, Makati City

TAL – Room 1902, W Wilson House, 19-27 Wyndham Street, Central,

Hong Kong

PAPI and PSPC – 25<sup>th</sup> Floor Fort Legend Tower, 3<sup>rd</sup> Avenue Fort corner 31<sup>st</sup> Street,

Bonifacio Global City, Taguig City

PNX Indonesia – The Prominence Office Tower, 12th Floor B, Jl. Jalur Sutera Barat

No. 15, Alam Sutera, Indonesia

Galaxi – 1846 FB Harrison Street Pasay City

PPMI's registered office is located at Penthouse, Valero Tower, 122 Valero Street, Salcedo Village, Makati City and its principal place of business is located at 26<sup>th</sup> Floor, The Fort Legend Tower, 3<sup>rd</sup> Avenue corner 31<sup>st</sup> Street, The Fort Global City, Taguig City.

#### 1.4 Business Combinations

- a) On January 11, 2018, the Parent Company has signed a deed of absolute sale and concluded the acquisition of the 100.00% shares in PFM from its previous shareholders, namely: SIAL CVS Retailers, Inc., FamilyMart Co. Ltd. and ITOCHU Corporation, for P352.1 million. Objective of the acquisition is to broaden Group's portfolio of retail offers.
- b) On May 25, 2018, the Parent Company entered into a deed of absolute sale of shares with Wildlemon, Inc. And Seawood Prime Limited for the acquisition of the voting rights for AAI and TAL, respectively (referred to as "AAI Group"). Total non-controlling interests from the acquisition of AAI Group amounted to P27.8 million and is measured at the proportionate share of the net identifiable assets.

AAI and TAL are the owner of Pos!ble.net, a two and a half year old digital payment-platform. The acquisition supports business operations of the Parent Company, aside from synergies on its retail network development, for its various fuel products as well as the business operations of PFM.

- c) On August 14, 2017, the Parent Company finalized the purchase and sale agreements with PDB (Netherlands) B.V., an entity organized under the laws of Netherlands and is an investment holdings Company of PETRONAS Dagangan Berhad (a Malaysia-listed entity), for the acquisition of the 100.00% voting rights of PLPI and Duta Group for P6,481.1 million and P394.2 million, respectively.
- d) The Parent Company acquired 100.00% of voting rights of SPTT in 2011, and PGMI and PPMI in 2011. These acquisitions prior to 2017 resulted to a total goodwill of P11.5 million as the total cash consideration paid of P9.5 million exceeded the Parent Company's acquired fair values of the identifiable net assets.

The acquisition of PLPI and Duta Group strategically supports the Parent Company's expansion in operation as well as product lines.

Aggregate information of the entitites at the acquisition date are as follows:

Reference   PLPI			Entities Acquired			
Reference         PLPI         Group         PFM         Group           Fair value of assets acquired and liabilities assumed Cash and cash equivalents         P 145,913,427 P 23,743,964 P 21,601,695 P 5,009,121         Trade and other receivables (i) 361,001,122 11,249,647 22,534,222 1,110,622 ln/ventories         63,146,150 - 80,744,545 772,585         80,744,545 772,585         772,585           Prepayments and other current assets Property, plant and equipment 2,046,988,346 - 369,603,000 537,357         219,695 158,786,825 3,384,490 2,446,988,346 - 369,603,000 537,357         537,357           Investment properties 1,074,502,000 - 2,101,476,320 - 2,476,320			20	017	201	8
Fair value of assets acquired and liabilities assumed  Cash and cash equivalents Trade and other receivables (i) 361,001,122 11,249,647 22,534,222 1,110,622 Inventories 63,146,150 - 80,744,545 772,585 Prepayments and other current assets Property, plant and equipment 2,046,988,346 - 1,074,502,000 - Intangible asset - 1,074,502,000 -				DUTA		AAI
Cash and cash equivalents         P         145,913,427 P and cash equivalents         23,743,964 P and cash equivalents         P         5,009,121 Trade and other receivables         7,009,121 Trade and other receivables         11,249,647 and cash equivalents         P         23,743,964 P and cash equivalents         P         21,601,695 and cash equivalents         P         5,009,121 and cash equivalents         11,108,622 and cash equivalents         11,1249,647 and cash equivalents         22,534,222 and cash equivalents         11,110,622 and cash equivalents         11,108,745,655 and cash equivalents         17,72,585 and cash equivalents         18,744,545 and cash equivalents         17,72,585 and cash equivalents         18,744,545 and cash equivalents         21,476,320 and cash equivalents         21	Re	ference	PLPI	Group	PFM	Group
Cash and cash equivalents         P         145,913,427 P and cash equivalents         23,743,964 P and cash equivalents         P         5,009,121 Trade and other receivables         7,009,121 Trade and other receivables         11,249,647 and cash equivalents         P         23,743,964 P and cash equivalents         P         21,601,695 and cash equivalents         P         5,009,121 and cash equivalents         11,108,622 and cash equivalents         11,1249,647 and cash equivalents         22,534,222 and cash equivalents         11,110,622 and cash equivalents         11,108,745,655 and cash equivalents         17,72,585 and cash equivalents         18,744,545 and cash equivalents         17,72,585 and cash equivalents         18,744,545 and cash equivalents         21,476,320 and cash equivalents         21	Fair value of assets acquired and liabilities assu	med				
Trade and other receivables         (i)         361,001,122 (3,146,150)         11,249,647 (2,534,222)         22,534,222 (3,110,622)         1,110,622 (3,146,150)         2,534,222 (3,146,150)         1,110,622 (3,146,150)         2,144,545 (3,146,150)         772,585 (3,146,150)         772,585 (3,146,150)         2,144,545 (3,146,150)         3,144,545 (3,146,150)         3,144,545 (3,146,150)         3,144,545 (3,146,150)         3,144,545 (3,146,150)         3,144,545 (3,146,150)         3,144,545 (3,146,150)         3,144,712 (3,146,150)         3,144,7		inica	P 145 913 427	P 23 743 964	P 21 601 695 F	5 009 121
Inventories   63,146,150   - 80,744,545   772,585		(i)				
Prepayments and other current assets         20,606,283         219,695         158,786,825         3,384,490           Property, plant and equipment         2,046,988,346         -         369,603,000         537,357           Investment properties         -         1,074,502,000         -         -           Intangible asset         -         21,476,320         -           Other non-current assets         155,581,389         -         46,832,211         344,712           Total assets         2,799,236,717         1,109,715,306         721,578,818         11,158,887           Trade and other payables         298,619,669         65,316,461         642,639,484         94,208,594           Total identifiable net assets (liabilities)         2,500,617,048         1,044,398,845         78,939,334 (         83,049,707)		(1)		-		
Property, plant and equipment Investment properties         2,046,988,346         -         369,603,000         537,357           Investment properties         -         1,074,502,000         -         -           Intangible asset         -         21,476,320         -           Other non-current assets         155,581,389         -         46,832,211         344,712           Total assets         2,799,236,717         1,109,715,306         721,578,818         11,158,887           Trade and other payables         298,619,669         65,316,461         642,639,484         94,208,594           Total identifiable net assets (liabilities)         2,500,617,048         1,044,398,845         78,939,334 (         83,049,707)				219 695		,
Investment properties   -   1,074,502,000   -   21,476,320   -   21,476,						
Intangible asset			-	1 074 502 000	-	-
Other non-current assets         155,581,389         -         46,832,211         344,712           Total assets         2,799,236,717         1,109,715,306         721,578,818         11,158,887           Trade and other payables         298,619,669         65,316,461         642,639,484         94,208,594           Total identifiable net assets (liabilities)         2,500,617,048         1,044,398,845         78,939,334 (         83,049,707)			_	-	21 476 320	_
Total assets         2,799,236,717         1,109,715,306         721,578,818         11,158,887           Trade and other payables         298,619,669         65,316,461         642,639,484         94,208,594           Total identifiable net assets (liabilities)         2,500,617,048         1,044,398,845         78,939,334 (         83,049,707)			155.581.389	_		344.712
Trade and other payables         298.619.669         65.316.461         642.639.484         94.208.594           Total identifiable net assets (liabilities)         2,500,617,048         1,044,398,845         78,939,334 (         83,049,707)						
Total identifiable net assets (liabilities) 2,500,617,048 1,044,398,845 78,939,334 ( 83,049,707)	Total assets		2,799,236,717	1,109,715,306	721,578,818	11,158,887
	Trade and other payables		298,619,669	65,316,461	642,639,484	94,208,594
Fair value of cash consideration transferred 6.481.061.805 394.216.518 352.070.202 71.995.652	Total identifiable net assets (liabilities)		2,500,617,048	1,044,398,845	78,939,334 (	83,049,707)
3/10/100/1000 00/12/10/10/10 00/10/10/100	Fair value of cash consideration transferred		6,481,061,805	394,216,518	352,070,202	71,995,652
Goodwill <u>P 3,980,444,757</u> n/a <u>P 273,130,868</u> <u>P 155,045,359</u>	~ · · · · ·		P 3,980,444,757	n/a	P 273,130,868 P	155,045,359
Excess of fair value of net assets acquired over			,	D 050 100 007	,	,
cash consideration transferred (ii) n/a <u>P 650.182.327</u> n/a n/a	cash consideration transferred	(11)	n/a	P 650,182,327	n/a	n/a
Cash consideration settled in cash P 6,481,061,805 P 394,216,518 P 352,070,202 P 71,995,652	Cash consideration settled in cash		D 6 /81 061 805	D 30/ 216 518	D 352 070 202 D	71 005 652
Less: Cash and cash equivalents acquired 145,913,428 23,743,964 21,601,695 5,009,122						
2031 and dash equivalents acquired 170,170,120 20,170,000 21,001,000 0,000,122	Ecos. Oasii ana oasii equivalento acquirea		140,010,420	20,140,004	21,001,030	0,000,122
Net Cash Flow of Acquisition P 6.335.148.377 P 370.472.554 P 330.468.507 P 66.986.530	Net Cash Flow of Acquisition		P 6.335.148.377	P 370.472.554	P 330.468.507 F	66.986.530
	,			, , ,		· · · · · ·
Acquisition costs charged to expenses P 84,018,826 P 679,767 P 6,440,651 P 1,738,116	Acquisition costs charged to expenses		P 84,018,826	P 679,767	P 6,440,651 F	1,738,116
Pre-acquisition income (iii) 273,205,535 6,244,345 - 1,628,790	Pre-acquisition income	(iii)	273,205,535	6,244,345	-	1,628,790
Revenue contribution 1,531,240,882 48,283,182 1,307,944,277 34,957,821	Revenue contribution		1,531,240,882	48,283,182	1,307,944,277	34,957,821
Net profit (loss) contribution 134,147,822 42,017,785 ( 193,507,767) ( 36,310,130)	Net profit (loss) contribution		134,147,822	42,017,785	( 193,507,767)(	36,310,130)

- (i) The carrying amount of the acquired trade and other receivables is determined to be the reasonable approximation of fair value as these are only short-term and are expected to be collectible in whole.
- (ii) The excess of the fair value of the nets assets of Duta Group over the acquisition cost amounting to P650.2 million is presented in the 2017 consolidated statement of comprehensive income as Excess of Fair Value of Net Assets Acquired Over Acquisition Cost (see Note 2.12). The acquisition of DUTA Group resulted to gain on bargain purchase because the fair value of net assets acquired exceeded the total cash consideration paid. The real properties of Duta Group, which pertain to investment properties, and property plant and equipment of PFM were appraised by an independent appraiser [see Note 3.2(h)]. The fair values of the said properties are determined by reference to market-based evidence, which are the amounts for which the assets could be exchanged between the knowledgeable willing buyer and a knowledgeable willing seller in an arm's length transactions as at the valuation date.
- (iii) The 2018 and 2017 consolidated statements of comprehensive income are presented net of the pre-acquisition income of the entities acquired.

# 1.5 Disposal of Investment of Shares of Chelsea Shipping Corporation (CSC) and Calaca Industrial Seaport Corp. (CISC)

On November 24, 2016, the Parent Company sold its entire investments in CSC to Chelsea Logistics Holdings Corp. (CLHC) for P2,000.0 million, and in CISC to Udenna Development (UDEVCO) Corporation (UDEVCO) for P1,000.0 million. CLHC and UDEVCO are related parties under common ownership. Business combinations and disposals that are under common ownership are accounted for under the pooling-of-interest method (see Note 2.12). The account balances of CSC and CISC were deconsolidated in the 2016 consolidated financial statements. The difference between the considerations received and net asset values as of disposal date of CSC and CISC amounting to P730.4 million was recognized and presented as Other Reserves in the consolidated statement of financial position.

# 1.6 Approval of Consolidated Financial Statements

The consolidated financial statements of the Group as of and for the year ended December 31, 2018 (including the comparative consolidated financial statements as of and for the year ended December 31, 2017 and the corresponding figures as of and for the year ended January 1, 2017) were authorized for issue by the Parent Company's Board of Directors (BOD) on February 22, 2019.

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies that have been used in the preparation of these consolidated financial statements are summarized below and in the succeeding pages. These policies have been consistently applied to all the years presented, unless otherwise stated.

# 2.1 Basis of Preparation of Consolidated Financial Statements

(a) Statement of Compliance with Philippine Financial Reporting Standards

The consolidated financial statements of the Group have been prepared in accordance with Philippine Financial Reporting Standards (PFRS). PFRS are adopted by the Financial Reporting Standards Council (FRSC) from the pronouncements issued by the International Accounting Standards Board (IASB), and approved by the Philippine Board of Accountancy.

The consolidated financial statements have been prepared using the measurement bases specified by PFRS for each type of asset, liability, income and expense. The measurement bases are more fully described in the accounting policies that follow.

#### (b) Presentation of Consolidated Financial Statements

The consolidated financial statements are presented in accordance with Philippine Accounting Standard (PAS) 1, *Presentation of Financial Statements*. The Group presents all items of income and expenses in a single consolidated statement of comprehensive income.

The Group presents a third consolidated statement of financial position as at the beginning of the preceding period when it applies an accounting policy retrospectively, or makes a retrospective restatement or reclassification of items that has a material effect on the information in the consolidated statement of financial position at the beginning of the preceding period. The related notes to the third consolidated statement of financial position are not required to be disclosed.

- (i) In 2018, the Group adopted PFRS 9, *Financial Instruments*, which was applied using the transitional relief allowed by the standard. This allows the Group not to restate its prior periods' financial statements. Differences arising from the adoption of PFRS 9 in relation to classification and measurement and impairment of financial assets are recognized in the opening balance of Retained Earnings in the current year [see Note 4.2(b)].
- (ii) Also in 2018, Group changed its accounting policy on recognition of its parcels of land presented under Property, Plant and Equipment from cost to revaluation model. PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors, makes a specific exception for a change in accounting policy to measure property, plant and equipment at a revalued amount for the first time. Such initial adoption is indeed a change in policy, however, the change due to the revaluation is accounted for as a revaluation in the year of adoption rather than prior year adjustment. Accordingly, the prior periods are not restated. In addition, the Group changed its accounting policy on recognition of its real properties presented under Investment Properties from cost to fair value model. Such change in the accounting policy is reflected only at the current year since the 2017 revalued amounts are already recognized at the time of business combination (see Note 1.4).

The management believes that the new policy results in the consolidated financial statements providing reliable and more relevant information as it is more closely aligned with the current actual valuation of the real properties. Further, the Group intends to maximize the value of the Group by capitalizing and/or leveraging on its assets in its strategic business ventures.

- (iii) In addition, the Group has made prior period adjustments that resulted in retrospective restatements of certain accounts in the 2017 comparative consolidated statement of financial position and 2017 comparative consolidated statement of comprehensive income. These adjustments pertain to: (1) restatements of the foreign subsidiary's financial statements to correct certain accounting treatment; and, (2) recognition of deferred tax liability on the fair value adjustment of the investment properties acquired through business combination (see Note 1.4). Accordingly, the Group presents a third statement of financial position as at January 1, 2017 without the related notes, except for the disclosures required under PAS 8. The balance of Retained Earnings of the Group as at December 31, 2017, has been restated from the amount previously reported. Because of the restatements, the 2017 comparative consolidated financial statements contained in these consolidated financial statements differ from those previously presented in the Group's consolidated financial statements as at and for the year ended December 31, 2017. The prior period adjustments had no effect on 2016 comparative consolidated financial statements.
- (iv) Lastly, certain items in the 2017 and 2016 consolidated statements of financial position and consolidated statements of comprehensive income have been reclassified to conform to the 2018 consolidated statement of financial position presentation and classification. The deferred tax asset net amounting to P231.9 million in 2017 was previously presented as net amount of the deferred tax asset and deferred tax liability, is now separately being presented at gross [see Note 2.1(b)(vi)]. Rebates amounting to P258.7 million in 2017 and P125.7 million in 2016 that are previously presented as part of selling and administrative expenses are reclassified as reduction to sale of goods under Revenues on the 2017 and 2016 consolidated statements of comprehensive income.
- (v) The table below shows the impact of the adoption of PFRS 9, change in accounting policy and prior period adjustments to the Group's total equity as of January 1, 2018:

		Effects on				
	<u>Notes</u>		Retained Earnings	Accumulated Translation Adjustment	Total Equity	
Balance at January 1, 2018		Р	5,524,581,532 (P	6,065,195) I	P 11,951,690,104	
Impact of PFRS 9 [see Note 4.2(b)(ii)]: Increase in allowance for credit losses o	n		,	, · ·	_	
trade and other receivables	2.1 <i>(b)(i)</i>	(	109,607,783)	- (	109,607,783)	
Increase in deferred tax asset arising fro increase in credit loss allowance	2.1 <i>(b)(i)</i>		32,882,335	-	32,882,335	
Prior period adjustments – increase in deferred tax liability on fair value						
adjustment from business combination Prior period adjustments – restatements	2.1 <i>(b)(iii)</i>	(	220,817,016)	- (	220,817,016)	
of foreign subsidiary's financial	0.4(5)(5.)	,	40,000,004)	0.070.700 /	47.005.500.	
statements	2.1 <i>(b)(iv)</i>	(	49,609,291)	2,273,708 (	47,335,583)	
		Р	5.177.429.777 (P	3.791.487) I	11.606.812.057	

(vi) The analyses of the impact on the affected accounts due to prior period adjustments in the Group's consolidated statement of financial position as at December 31, 2017 is presented below.

			As Previously		
	<u>Notes</u>		Reported	Adjustments	As Restated
Changes in assets:					
Cash and cash equivalents	6	Р	1,831,542,441 P	15,442 P	1,831,557,883
Trade and other receivables	7		7,509,198,377	196,109,385	7,705,307,762
Inventories	8		12,969,947,045 (	553,709,972)	12,416,237,073
Prepayments and other			•	•	
current assets	10		581,435,883	28,835,293	610,271,176
Property, plant and equipment	11		13,400,687,345 (	707,537)	13,399,979,808
Intangible assets	12		274,931,452	20,526,790	295,458,242
Deferred tax assets - net	26		231,866,237	4,129,992	235,996,230
Changes in liabilities:					
Trade and other payables	19		3,832,668,620 (	248,044,822)	3,584,623,798
Deferred tax liabilities - net	26		-	225,027,052	225,027,052
Income tax payable			17,301,439	13,630,237	3,671,202
Decrease in Equity			( <u>P</u>	268,152,599)	
Changes in equity:					
Accumulated translation adjustmen	nts	(P	6,065,195) P	2,273,709 (P	3,791,486)
Retained earnings		•	5,524,581,532 (	270,426,308)	5,254,155,224
Decrease in Equity			( <u>P</u>	268,152,599)	

(vii) The analyses of the affected line items in the consolidated statement of comprehensive income of the Group for the year ended December 31, 2017 are shown below.

	Notes		As Previously Reported	Adjustments	As Restated
Changes in profit or loss:					
Sale of goods		Р	44,051,471,509 P	97,480,743 P	44,148,952,252
Fuel service and other revenues			281,941,966	19,460,828	301,402,792
Cost of sales and services	21	(	37,908,797,906 )(	436,306,623) (	38,345,104,529)
Selling and administrative expenses	22	(	4,411,742,322)	204,714,371 (	4,207,027,951)
Finance income	23.2		56,629,280 (	315,804)	56,313,476
Finance costs	23.1	(	855,043,260 )	50,335,399 (	804,707,861)
Tax expense	26	(	202,272,019 )(	205,795,219) (	408,067,238)
Decrease in net income			( <u>P</u>	270,426,305)	
Basic earnings per share	29		P1.16		P0.97
Diluted earnings per share	29		<u>P1.16</u>		P0.96

(viii) The analyses of the affected line items in the consolidated statement of cash flows of the Group for the year ended December 31, 2017 are shown below.

		As Previously Reported	Adjustments	As Restated
Changes in cash flows from operating activities				
Profit before tax	Р	1,994,121,173 (P	64,631,088) P	1,929,490,085
Translation adjustments	(	6,065,195)	2,273,709 (	3,791,486)
Decrease in trade and other receivables		1,980,678,107 (	196,109,385)	1,784,568,722
Decrease in inventories		11,170,166,814	553,709,572	11,723,876,386
Increase in prepayments and other current assets	(	206,291,369) (	29,535,370) (	235,826,739)
Increase in trade and other payables		362,759,847 (	261,675,060)	101,084,787
Changes in cash flows from investing activities				
Acquisitions of property, plant and equipment	(	3,175,635,973) (	707,537)(	3,176,343,510)
Acquisitions of intangible assets	Ì	30,021,932) (	20,526,790) (	50,548,722)

- (ix) There are no changes in the total comprehensive income and in the consolidated statement of cash flows as a result of the reclassification of accounts in 2016. Hence, analysis is not presented.
- (c) Functional and Presentation Currency

These consolidated financial statements are presented in Philippine pesos, the Group's functional and presentation currency (see Note 2.15), and all values represent absolute amounts except when otherwise indicated.

Items included in the consolidated financial statements of the Group are measured using its functional currency. Functional currency is the currency of the primary economic environment in which the Group operates.

# 2.2 Adoption of New and Amended PFRS

(a) Effective in 2018 that are Relevant to the Group

The Group adopted for the first time the following amendments and annual improvements to PFRS, which are mandatorily effective for annual periods beginning on or after January 1, 2018:

PAS 40 (Amendments) : Investment Property – Reclassification to

and from Investment Property

PFRS 2 (Amendments) : Share-based Payment – Classification and

Measurement of Share-based Payment Transactions

PFRS 9 : Financial Instruments

PFRS 15 : Revenue from Contracts with Customers:

Clarifications to PFRS 15

International Financial

Reporting Interpretations

Committee (IFRIC) 22 : Foreign Currency Transactions and

Advance Consideration

Annual Improvements to PFRS (2014-2016 Cycle)

PAS 28 (Amendments) : Investment in Associates – Clarification on

Fair Value Through Profit or Loss

Classification

Discussed below are the relevant information about these amendments and improvements.

- (i) PAS 40 (Amendments), Investment Property Reclassification to and from Investment Property. The amendment states that an entity shall transfer a property to, or from, investment property when, and only when, there is evidence of a change in use. A change of use occurs if property meets, or ceases to meet, the definition of investment property. A change in management's intentions for the use of a property by itself does not constitute evidence of a change in use. The amendment provided a non-exhaustive list of examples constituting change in use. The application of this amendment has no impact on the Group's consolidated financial statements.
- (ii) PFRS 2 (Amendments), Share-based Payment Classification and Measurement of Share-based Payment Transactions. The amendments contain three changes covering the following matters: the accounting for the effects of vesting conditions on the measurement of a cash-settled share-based payment; the classification of share-based payment transactions with a net settlement feature for withholding tax obligations; and, the accounting for a modification to the terms and conditions of a share-based payment that changes the classification of the transaction from cash-settled to equity-settled. The application of this amendment has no significant impact on the Group's consolidated financial statements.
- (iii) PFRS 9, Financial Instruments (issued in 2014). This new standard on financial instruments replaces PAS 39, Financial Instruments: Recognition and Measurement, and PFRS 9 issued in 2009, 2010 and 2013. This standard contains, among others, the following:
  - three principal classification categories for financial assets based on the business model on how an entity is managing its financial instruments, i.e., financial assets at amortized costs, fair value through profit and loss (FVTPL), and fair value through other comprehensive income (FVOCI);

- an expected credit loss (ECL) model in determining impairment of all debt financial assets that are not measured at fair value through profit or loss (FVTPL), which generally depends on whether there has been a significant increase in credit risk since initial recognition of such financial assets; and,
- a new model on hedge accounting that provides significant improvements principally by aligning hedge accounting more closely with the risk management activities undertaken by entities when hedging their financial and non-financial risk exposures.

The Group's new accounting policies relative to the adoption of PFRS 9 is fully disclosed in Notes 2.4 and 2.10.

The impact of the adoption of this new accounting standard to the Group's financial statements are as follows:

- On classification and measurement of the Group's financial assets, management holds most financial assets to hold and collect the associated cash flows. All of the financial assets continue to be accounted for at amortized cost as the management assessed that the cash flows are solely payments for principal and interest (SPPI). There are no resulting reclassifications of financial assets.
- The application of the ECL methodology based on external benchmarking assessment for trade and other receivables resulted in the recognition of additional allowance for credit losses for trade and other receivables and due from related parties amounting P107.7 million and P1.9 million, respectively; as of January 1, 2018. Such amount, together with the total related deferred tax asset amounting to P32.9 million, were charged against the opening balance of Retained Earnings account.
- The adoption of PFRS 9 has no significant impact on the Group's financial liabilities.
- (iv) PFRS 15, Revenue from Contract with Customers, together with the Clarifications to PFRS 15 (herein referred to as PFRS 15). This standard replaces PAS 18, Revenue, and PAS 11, Construction Contracts, the related Interpretations on revenue recognition: IFRIC 13, Customer Loyalty Programmes, IFRIC 15, Agreement for the Construction of Real Estate, IFRIC 18, Transfers of Assets from Customers, and Standing Interpretations Committee 31, Revenue Barter Transactions Involving Advertising Services. This new standard establishes a comprehensive framework for determining when to recognize revenue and how much revenue to recognize. The core principle in the said framework is for an entity to recognize revenue to depict the transfer of promised goods or services to the customer in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

The Group's revenue arises mainly from sale of fuel, lubricants, LPG, other petroleum products and merchandise inventories. Revenue from the sale of goods are recognized at a point in time when the control has been transferred to the customer. Certain revenues are recognized over time but management has assessed that such are not significant to the consolidated financial statements.

The Group adopted PFRS 15 using the modified retrospective approach. The adoption of PFRS 15 did not result in significant change in the Group's accounting policies. Accordingly, no cumulative effects from the initial application of the standard was made to the opening balance of the Retained Earnings account at January 1, 2018. The disaggregation of the Group's sources of revenues is presented in Note 21.

- (v) IFRIC 22, Foreign Currency Transactions and Advance Consideration Interpretation on Foreign Currency Transactions and Advance Consideration. The interpretation provides more detailed guidance on how to account for transactions that include the receipt or payment of advance consideration in a foreign currency. The interpretation states that the date of the transaction, for the purpose of determining the exchange rate, is the date of initial recognition of the non-monetary asset (arising from advance payment) or liability (arising from advance receipt). If there are multiple payments or receipts in advance, a date of transaction is established for each payment or receipt. The application of this amendment has no significant impact on the Group's financial statements.
- (vi) Annual Improvements to PFRS 2014-2016 Cycle. Among the improvements, only PAS 28 (Amendments), Investment in Associates Clarification on Fair Value Through Profit or Loss Classification is relevant to the Group but had no material impact on the Group's financial statements as this amendment merely clarify existing requirements. The amendments clarify that the option for venture capital organization, mutual funds and other similar entities to elect the fair value through profit or loss classification in measuring investments in associates and joint ventures shall be made at initial recognition, separately for each associate or joint venture.
- (b) Effective in 2018 that are not Relevant to the Group

The following annual amendments to existing standards are mandatorily effective for annual periods beginning on or after January 1, 2018 but are not relevant to the Group's consolidated financial statements:

Annual Improvments to

PFRS (2014-2016 Cycle)

PFRS 1 (Amendments) : First-time Adoption of Philippine Financial Reporting

Standards – Deletion of Short-Term Exceptions

PFRS 4 (Amendments) : Insurance Contracts – Applying PFRS 9 with PFRS 4

(c) Effective Subsequent to 2018 but not Adopted Early

There are new PFRS, interpretation, amendments and annual improvements to existing standards effective for annual periods subsequent to 2018, which are adopted by the FRSC. Management will adopt the following relevant pronouncements in accordance with their transitional provisions; and, unless otherwise stated, none of these are expected to have significant impact on the Group's consolidated financial statements:

- (i) PAS 19 (Amendments), *Employee Benefits Plan Amendment, Curtailment or Settlement* (effective January 1, 2019). The amendments require the use of updated actuarial assumptions to determine current service cost and net interest for the remainder of the annual reporting period after the plan amendment, curtailment or settlement when the entity remeasures its net defined benefit liability (asset).
- (ii) PAS 28 (Amendments), *Investment in Associates Long-term Interest in Associates and Joint Venture* (effective from January 1, 2019). The amendments clarify that the scope exclusion in PFRS 9 applies only to ownership interests accounted for using the equity method. Thus, the amendments further clarify that long-term interests in an associate or joint venture to which the equity method is not applied must be accounted for under PFRS 9, which shall also include long-term interests that, in substance, form part of the entity's net investment in an associate or joint venture.
- (iii) PFRS 9 (Amendments), Financial Instruments Prepayment Features with Negative Compensation (effective from January 1, 2019). The amendments clarify that prepayment features with negative compensation attached to financial instruments may still qualify under the "solely payments of principal and interests" (SPPI) test. As such, the financial assets containing prepayment features with negative compensation may still be classified at amortized cost or at FVOCI.

(iv) PFRS 16, Leases (effective from January 1, 2019). The new standard will eventually replace PAS 17, Leases, and its related interpretation IFRIC 4, Determining Whether an Arrangement Contains a Lease. For lessees, it requires to account for leases "on-balance sheet" by recognizing a "right-of-use" asset and a lease liability. The lease liability is initially measured as the present value of future lease payments. For this purpose, lease payments include fixed, non-cancellable payments for lease elements, amounts due under residual value guarantees, certain types of contingent payments and amounts due during optional periods to the extent that extension is reasonably certain. In subsequent periods, the "right-of-use" asset is accounted for similar to a purchased asset subject to depreciation or amortization. The lease liability is accounted for similar to a financial liability which is amortized using the effective interest method. However, the new standard provides important reliefs or exemptions for short-term leases and leases of low value assets. If these exemptions are used, the accounting is similar to operating lease accounting under PAS 17 where lease payments are recognized as expenses on a straight-line basis over the lease term or another systematic basis (if more representative of the pattern of the lessee's benefit).

For lessors, lease accounting is similar to PAS 17's. In particular, the distinction between finance and operating leases is retained. The definitions of each type of lease, and the supporting indicators of a finance lease, are substantially the same as PAS 17's. The basic accounting mechanics are also similar, but with some different or more explicit guidance in few areas. These include variable payments, sub-leases, lease modifications, the treatment of initial direct costs and lessor disclosures.

The management plans to adopt the modified retrospective application of PFRS 16 where the cumulative effect of initially applying the standard will be recognized as an adjustment to the opening balance of Retained Earnings account at the date of initial application. The Group will elect to apply the standard to contracts that were previously identified as leases applying PAS 17 and IFRIC 4 at the date of initial application. Management is currently assessing the financial impact of this new standard on the Group's consolidated financial statements.

- (v) IFRIC 23, Uncertainty over Income Tax Treatments (effective from January 1, 2019). The interpretation provides clarification on the determination of taxable profit, tax bases, unused tax losses, unused tax credits, and tax rates when there is uncertainty over income tax treatments. The core principle of the interpretation requires the Group to consider the probability of the tax treatment being accepted by the taxation authority. When it is probable that the tax treatment will be accepted, the determination of the taxable profit, tax bases, unused tax losses, unused tax credits, and tax rates shall be on the basis of the accepted tax treatment. Otherwise, the Group has to use the most likely amount or the expected value, depending on the surrounding circumstances, in determining the tax accounts identified immediately above.
- (vi) PFRS 10 (Amendments), Consolidated Financial Statements, and PAS 28 (Amendments), Investments in Associates and Joint Ventures Sale or Contribution of Assets Between an Investor and its Associates or Joint Venture (effective date deferred indefinitely). The amendments to PFRS 10 require full recognition in the investor's financial statements of gains or losses arising on the sale or contribution of assets that constitute a business as defined in PFRS 3, Business Combinations, between an investor and its associate or joint venture. Accordingly, the partial recognition of gains or losses (i.e., to the extent of the unrelated investor's interests in an associate or joint venture) only applies to those sale of contribution of assets that do not constitute a business. Corresponding amendments have been made to PAS 28 to reflect these changes. In addition, PAS 28 has been amended to clarify that when determining whether assets that are sold or contributed constitute a business, an entity shall consider whether the sale or contribution of those assets is part of multiple arrangements that should be accounted for as a single transaction.
- (vii) Annual Improvements to PFRS 2015-2017 Cycle (effective from January 1, 2019). Among the improvements, the amendments presented in the succeeding page are relevant to the Group but had no material impact on the Group's consolidated financial statements as these amendments merely clarify existing requirements.

- PAS 12 (Amendments), Income Taxes Tax Consequences of Dividends. The
  amendments clarify that all income tax consequence of dividend payments should
  be recognized in profit or loss.
- PAS 23 (Amendments), Borrowing Costs Eligibility for Capitalization. The
  amendments clarify that any specific borrowing which remains outstanding after the
  related qualifying asset is ready for its intended purpose, such borrowing will then
  form part of the entity's general borrowings when calculating the capitalization rate
  for capitalization purposes.
- PFRS 3 (Amendments), Business Combinations, and PFRS 11 (Amendments), Joint Arrangements – Remeasurement of Previously Held Interests in a Joint Operation. The amendments clarify that previously held interest in a joint operation shall be remeasured when the Group obtains control of the business. On the other hand, previously held interests in a joint operation shall not be remeasured when the Group obtains joint control of the business.

# 2.3 Basis of Consolidation

The Group's consolidated financial statements comprise the accounts of the Parent Company and its subsidiaries (see Note 1) after the elimination of intercompany transactions. All intercompany assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities under the Group, are eliminated in full on consolidation. Unrealized profits and losses from intercompany transactions that are recognized in assets are also eliminated in full. Intercompany losses that indicate impairment are recognized in the consolidated financial statements.

The financial statements of subsidiaries are prepared for the same reporting period as the Parent Company, using consistent accounting principles.

The Parent Company accounts for its investments in subsidiaries, joint ventures and non-controlling interests as follows.

#### (a) Investments in Subsidiaries

Subsidiaries are entities (including structured entities) over which the Parent Company has control. Parent Company controls an entity when it is exposed, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date the Parent Company obtains control.

The Parent Company reassesses whether or not it controls an entity if facts and circumstances indicate that there are changes to one or more of the three elements of control indicated above. Accordingly, entities are deconsolidated from the date that control ceases.

The acquisition method is applied to account for acquired subsidiaries. This requires recognizing and measuring the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree, and the equity interests issued by the Parent Company, if any. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred and subsequent change in the fair value of contingent consideration is recognized directly in profit or loss.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognizes any non-controlling interest in the acquiree, either at fair value or at the non-controlling interest's proportionate share of the recognized amounts of acquiree's identifiable net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any existing equity interest in the acquiree over the acquisition-date fair value of the Group's share of the identifiable net assets acquired is recognized as goodwill (see Note 14). If the consideration received is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognized directly as gain in profit or loss (see Note 2.12).

On the other hand, business combinations arising from transfers or acquisition of interests in entities that are under the common control of the shareholder that controls the Group are normally accounted for under the pooling-of-interests method and reflected in the consolidated financial statements as if the business combination had occurred at the beginning of the earliest comparative period presented, or if later, at the date that common control was established; for this purpose, comparatives are restated. The assets and liabilities acquired are recognized in the Group's consolidated financial statements at the carrying amounts previously recognized. The difference between the consideration transferred and the net assets of the subsidiary acquired is recognized as Other Reserves as part of the equity (see Notes 2.12 and 2.23).

If the Parent Company loses control over a subsidiary, it derecognizes the assets and liabilities of the subsidiary, derecognizes the cumulative translation differences recorded in equity, recognizes the fair value of the consideration received and reclassifies the Parent Company's share of components previously recognized in other comprehensive income to profit or loss or retained earnings, as appropriate, as would be required if the Parent Company had directly disposed of the related assets and liabilities. The difference between the consideration received and the net asset of the subsidiary disposed is recognized as Other Reserves as part of the equity (see Notes 2.12 and 2.23).

#### (b) Investments in Joint Venture

A joint venture pertains to a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. A joint venture entity pertains to whose economic activities are controlled jointly by the Group and by other venturers independent of the Group (joint venturers). Investment in a joint venture is accounted for under the equity method of accounting. Under this method, on initial recognition the investment in joint venture is recognized at cost, and the carrying amount is increased or decreased to recognize the investor's share in the profit or loss of the investee after the date of the acquisition. The Group's share of the investee's profit or loss is recognized as equity share in the net income of joint venture in the Group's profit or loss. Distributions received from an investee reduce the carrying amount of the investment. Adjustments to the carrying amount may also be necessary for a change in the investor's proportionate interest in the investee arising from changes in the investee's other comprehensive income.

The investments in joint ventures is subject to impairment testing (see Note 2.16). The management has assessed that no impairment loss is required to be recognized for its investments in joint ventures in 2018.

#### (c) Transactions with Non-controlling interests

The Group's transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transaction with the owners of the Group in their capacity as owners. The difference between the fair value of any consideration paid and the relevant share acquired of the carrying value of the net assets of the subsidiary is recognized in equity. Disposals of equity investments to non-controlling interests result in gains and losses for the Group that are also recognized in equity.

When the Group ceases to have control over a subsidiary, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognized in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognized in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognized in other comprehensive income are reclassified to profit or loss.

The Parent Company holds interests in various subsidiaries and joint ventures as presented in Notes 1.2 and 13, respectively.

#### 2.4 Financial Assets

Financial assets are recognized when the Group becomes a party to the contractual terms of the financial instrument. For purposes of classifying financial assets, an instrument is considered as an equity instrument if it is non-derivative and meets the definition of equity for the issuer in accordance with the criteria of PAS 32, *Financial Instruments: Presentation*. All other non-derivative financial instruments are treated as debt instruments.

(a) Classification, Measurement and Reclassification of Financial Assets in Accordance with PFRS 9

Under PFRS 9, the classification and measurement of financial assets is driven by the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. The financial assets are classified into the following categories: financial assets at amortized cost, financial assets at fair value through comprehensive income and financial assets at fair value through profit or loss. Currently, the financial assets category relevant to the Group is financial assets at amortized costs.

Financial Assets at Amortized Cost

Financial assets are measured at amortized cost if both of the following conditions are met:

- the asset is held within the Company's business model whose objective is to hold financial
  assets in order to collect contractual cash flows ("hold to collect"); and,
- the contractual terms of the instrument give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Except for trade receivables that do not contain a significant financing component and are measured at the transaction price in accordance with PFRS 15, all financial assets meeting these criteria are measured initially at fair value plus transaction costs. These are subsequently measured at amortized cost using the effective interest method, less any impairment in value.

The Group's financial assets at amortized cost are presented in the consolidated statement of financial position as Cash and Cash Equivalents, Trade and Other Receivables (excluding advances to suppliers and advances subject to liquidation), Due from Related Parties, Restricted Deposits, and Refundable Rental Deposits (presented as part of Other Non-Current Assets in the consolidated statement of financial position).

For purposes of cash flows reporting and presentation, cash and cash equivalents comprise accounts with original maturities of three months or less, including cash. These generally include cash on hand, demand deposits and short-term, highly liquid investments readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

The Group may irrevocably elect at initial application to classify a financial asset that meets the amortized cost criteria as at FVTPL if that designation eliminates or significantly reduces an accounting mismatch had the financial asset been measured at amortized cost. In 2018, the Group has not made such designation.

Refundable rental deposits are initially recognized at fair value. Interest on the rental deposits arising from subsequent amortization is accounted for using the effective interest method and is presented as part of Finance Income under Other Charges (Income) in the consolidated statement of comprehensive income. The excess of the principal amount of the deposit over its present value is immediately recognized as deferred minimum lease payments (presented as part of Other Non-Current Assets in the consolidated statement of financial position). Meanwhile, rent expense arising from subsequent amortization of deferred minimum lease payments is accounted for using the straight-line method over the lease term and is presented as part of Rent under Selling and Administrative Expenses in the consolidated statement of comprehensive income.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of the financial assets except for those that are subsequently identified as credit-impaired. For credit-impaired financial assets at amortized cost, the effective interest rate is applied to the net carrying amount of the financial assets (after deduction of the loss allowance). The interest earned is recognized in the consolidated financial statement of comprehensive income as part of Other Charges (Income).

(b) Classification, Measurement and Reclassification of Financial Assets in Accordance with PAS 39

Financial assets are assigned to different categories by management on initial recognition, depending on the purpose for which the investments were acquired and their characteristics. Financial assets other than those designated and effective as hedging instruments are classified into the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity (HTM) investments and available-for-sale (AFS) financial assets.

Currently, the financial assets category relevant to the Group is loans and receivables.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivables. They are included in current assets, except for those with maturities greater than 12 months after the end of each reporting period which are classified as non-current assets.

The Group's financial assets categorized as loans and receivables are presented as Cash and Cash Equivalents, Trade and Other Receivables (excluding certain advances to suppliers and advances subject to liquidation), Due from Related Parties, Restricted Deposits, and Refundable Rental Deposits (presented as part of Other Non-Current Assets in the consolidated statement of financial position). Cash and cash equivalents include cash on hand, savings and demand deposits and short-term, highly liquid investments with original maturities of three months or less, readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

Refundable rental deposits are initially recognized at fair value. Interest on the rental deposits arising from subsequent amortization is accounted for using the effective interest method and is presented as part of Finance Income under Other Charges (Income) in the consolidated statement of comprehensive income. The excess of the principal amount of the deposit over its present value is immediately recognized as deferred minimum lease payments (presented as part of Other Non-Current Assets in the consolidated statement of financial position). Meanwhile, rent expense arising from subsequent amortization of deferred minimum lease payments is accounted for using the straight-line method over the lease term and is presented as part of Rent under Selling and Administrative Expenses in the consolidated statement of comprehensive income.

Loans and receivables are subsequently measured at amortized cost using the effective interest method, less impairment loss, if any.

Non-compounding interest and other cash flows resulting from holding financial assets are recognized in profit or loss when earned, regardless of how the related carrying amount of financial assets is measured.

(c) Impairment of Financial Assets Under PFRS 9

From January 1, 2018, the Group assesses its ECL on a forward-looking basis associated with its financial assets carried at amortized cost. Recognition of credit losses is no longer dependent on the Group's identification of a credit loss event. Instead, the Group considers a broader range of information in assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect collectability of the future cash flows of the financial assets.

The allowance for credit losses for financial assets at amortized cost is based on ECL associated with the probability of default of a financial instrument in the next 12 months, unless there has been a significant increase in credit risk since the origination of the financial asset, in such case, a lifetime ECL for a purchased or originated credit impaired, the allowance for credit losses is based on the change in the ECL over the life of the asset. The Group recognized a loss allowance for such losses at each reporting date.

The key elements used in the calculation of ECL are as follows:

- Probability of default (PD) It is an estimate of likelihood of default over a given time horizon.
- Loss given default (LGD) It is an estimate of loss arising in case where a default occurs at a given time. It is based on the difference between the contractual cash flows of a financial instrument due from a counterparty and those that the Group would expect to receive, including the realization of any collateral.
- Exposure at default (EAD) It represents the gross carrying amount of the financial instruments subject to the impairment calculation.

Measurement of the ECL is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.

#### (d) Impairment of Financial Assets Under PAS 39

All income and expenses relating to financial assets that are recognized in profit or loss are presented as part of Finance Income or Finance Costs account in the consolidated statement of profit or loss.

As of December 31, 2017, the Group assessed impairment of loans and receivables as follows.

If there is objective evidence that an impairment loss on loans and receivables has been incurred, the amount of the impairment loss is determined as the difference between the assets' carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred), discounted at the financial asset's original effective interest rate or current effective interest rate determined under the contract if the loan has a variable interest rate.

The carrying amount of the asset shall be reduced either directly or through the use of an allowance account. The amount of the loss shall be recognized in profit or loss.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized (such as an improvement in the debtor's credit rating), the previously recognized impairment loss is reversed by adjusting the allowance account. The reversal shall not result in a carrying amount of the financial asset that exceeds what the amortized cost would have been had the impairment not been recognized at the date of the impairment is reversed. The amount of the reversal is recognized in the profit or loss.

#### (e) Derecognition of Financial Assets

The financial assets (or where applicable, a part of a financial asset or part of a group of financial assets) are derecognized when the contractual rights to receive cash flows from the financial instruments expire, or when the financial assets and all substantial risks and rewards of ownership have been transferred to another party. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognize the financial asset and also recognizes a collateralized borrowing for the proceeds received.

#### 2.5 Inventories

Inventories are valued at the lower of cost and net realizable value. Cost is determined using the moving average method. The cost of inventories includes all costs directly attributable to acquisitions, such as the purchase price, import duties and other taxes that are not subsequently recoverable from taxing authorities.

Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. Allowance is made, where necessary, for obsolete, slow-moving and defective inventories (see Note 8).

# 2.6 Prepayments and Other Current Assets

Prepayments and other current assets pertain to other resources controlled by the Group as a result of past events. They are recognized in the consolidated financial statements when it is probable that the future economic benefits will flow to the Group and the asset has a cost or value that can be measured reliably.

Other recognized assets of similar nature, where future economic benefits are expected to flow to the Group beyond one year after the end of the reporting period or in the normal operating cycle of the business, if longer, are classified as non-current assets.

#### 2.7 Property, Plant and Equipment

Prior to 2018, the Group measured land at cost [see Note 2.1(b)]. Currently, land is measured at fair value less any impairment in value. As no finite useful life for land can be determined, related carrying amount are not depreciated. All other property, plant and equipment are stated at cost less accumulated depreciation and any impairment in value.

The cost of an asset comprises its purchase price and directly attributable costs of bringing the asset to working condition for its intended use. Expenditures for additions, major improvements and renewals are capitalized only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other expenditures for repairs and maintenance are charged to expense as incurred (see Note 2.13).

Following initial recognition at cost, land is carried at revalued amounts which are the fair values at the date of the revaluation, as determined by independent appraisers, less any accumulated impairment losses.

Revalued amounts are fair market values determined based on appraisals by external professional appraiser once every two years or more frequently if market factors indicate a material change in fair value (see Note 5.5).

Any revaluation surplus is recognized in other comprehensive income and credited to the Revaluation Reserves account in the consolidated statement of changes in equity. Any revaluation deficit directly offsetting a previous surplus in the same asset is charged to other comprehensive income to the extent of any revaluation surplus in equity relating to this asset and the remaining deficit, if any, is recognized in profit or loss. Annually, an amount from the Revaluation Reserves account is transferred to Retained Earnings account for the impairment, if any, relating to the revaluation surplus. Upon disposal of revalued assets, amounts included in Revaluation Reserves account relating to them are transferred to Retained Earnings account.

Depreciation is computed on the straight-line basis over the estimated useful lives of the assets as follows:

LPG cylinders	30 years
Buildings, depot, plant and pier facilities	5-25 years
Transportation and other equipment	1-10 years
Gasoline and LPG station equipment	1-5 years
Hauling and heavy equipment	1-5 years
Office furniture and equipment	1-3 years

LPG cylinders, which are circulating and are utilized by customers in their households or business premises, are presented at cost less accumulated depreciation and provision for losses on lost LPG cylinders. The Group performs an internal simulation and assessment of the quantity of LPG cylinders circulating and being stored in the market. A provision is provided for lost assets in accordance with the computed quantities. The assessment will be conducted every other year and when the lost LPG cylinders are ascertained, the lost cylinders will be written-off.

Leasehold and land improvements are amortized over the terms of the related leases or the useful lives of the improvements, whichever is shorter.

Construction in progress represents properties under construction and on-going major repair works and is stated at cost. This includes cost of construction, applicable borrowing costs (see Note 2.18) and other direct costs. The account is not depreciated until such time that the assets are completed and available for use.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2.16).

The residual values, estimated useful lives and method of depreciation of property, plant and equipment are reviewed, and adjusted if appropriate, at the end of each reporting period.

An item of property, plant and equipment, including the related accumulated depreciation, amortization and impairment losses, if any, is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in profit or loss in the year the item is derecognized.

# 2.8 Investment Properties

Investment properties, which include parcels of land and lot improvements, are properties held to earn rental income under operating lease, but not for sale in the ordinary course of business, use in services or for administrative purposes.

Land classified as investment property is accounted for under the fair value model. It is revalued every two years and is reported in the consolidated statement of financial position at its fair value. Fair value is supported by market evidence and is determined by independent appraisers with sufficient experience with respect to both the location and the nature of the investment property (see Note 5.5).

Any gain or loss resulting from either a change in the fair value or the sale or retirement of an investment property is immediately recognized in profit or loss as Fair value gains (losses) from investment property as part of Other Charges (Income) in the consolidated statement of comprehensive income.

Lot improvements is stated at cost, which includes acquisition price plus directly attributable costs incurred such as legal fees, transfer taxes and other transaction costs, less accumulated depreciation (except for land) and any impairment losses.

Depreciation of lot improvements is computed on a straight-line basis over the estimated useful life of five years. The residual values, estimated useful lives and method of depreciation of investment properties are reviewed, and adjusted if appropriate, at the end of each reporting period.

Investment property is derecognized upon disposal or when permanently withdrawn from use and no future economic benefit is expected from its disposal.

# 2.9 Intangible Assets

Intangible assets include acquired computer software licenses and basketball franchise, which are accounted for under the cost model. The cost of the asset is the amount of cash or cash equivalents paid or the fair value of the other considerations given up to acquire an asset at the time of its acquisition. The useful lives of intangible assets are assessed as either finite or indefinite.

Capitalized costs for computer software licenses are amortized on a straight-line basis over the estimated useful lives (ranging from one to ten years) as the lives of these intangible assets are considered finite. In addition, intangible assets are subject to impairment testing as described in Note 2.16.

Acquired computer software licenses are capitalized on the basis of the costs incurred to acquire and install the specific software. Costs associated with maintaining computer software and those costs associated with research activities are recognized as expense in profit or loss as incurred.

Costs that are directly attributable to the development phase of new customized software for information technology and telecommunications systems are recognized as intangible assets if, and only if, the Group can demonstrate all of the following recognition requirements:

- (i) technical feasibility of completing the prospective product for internal use or sale;
- (ii) the intangible asset will generate probable economic benefits through internal use or sale;
- (iii) intention and ability to complete, i.e., availability of sufficient technical, financial and other resources necessary for completion, and use or sell the asset; and,
- (iv) ability to measure reliably the expenditure attributable to the intangible asset during development.

Development costs not meeting these criteria for capitalization are expensed as incurred. Directly attributable costs include employee costs incurred on software development along with an appropriate portion of relevant overheads and borrowing costs.

The Group assessed the useful life of basketball franchise to be indefinite because this is expected to contribute to net cash flows indefinitely. The basketball franchise is not amortized but is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

The intangible asset account also includes store franchise acquired from business combination with PFM. Such is for taking in the name and management know-how of the FamilyMart mark. The store franchise is carried at cost, less any accumulated amortization and any impairment in value. Amortization is computed on a straight-line method over its estimated useful life of 10.50 years (see Note 12).

When an intangible asset is disposed of, the gain or loss on disposal is determined as the difference between the proceeds and the carrying amount of the asset and is recognized in profit or loss.

### 2.10 Financial Liabilities

Financial liabilities, which include interest-bearing loans and borrowings, trade and other payables (excluding tax-related payables), security deposits, customers' cylinder deposits and cash bond deposits (which are presented under Other Non-Current Liabilities in the consolidated statement of financial position), are recognized when the Group becomes a party to the contractual terms of the instrument. All interest-related charges incurred on financial liability are recognized as an expense in profit or loss under the caption Finance Costs in the consolidated statement of comprehensive income.

Interest charges that are attributable to the acquisition, construction or production of a qualifying asset (i.e., an asset that takes a substantial period of time to get ready for its intended use or sale) are capitalized as part of the cost of such asset (see Note 2.18). All other interest related charges are recognized as an expense in the consolidated statement of comprehensive income under the caption Finance Costs.

Interest-bearing loans and borrowings are raised for support of long-term funding of operations. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are charged to profit or loss on an accrual basis using the effective interest method and are added to the carrying amount of the instrument to the extent that these are not settled in the period in which they arise.

Trade and other payables (excluding tax-related payables), security deposits, customers' cylinder deposits and cash bond deposits are recognized initially at their fair values and subsequently measured at amortized cost, using effective interest method for maturities beyond one year, less settlement payments.

Security deposits are initially recognized at fair value. Interest on security deposits arising from subsequent amortization is accounted for using the effective interest method and is presented as part of Finance Costs. The excess of the principal amount of the deposit over its present value is immediately recognized as Unearned rent (presented as part of Other Non-Current Liabilities in the consolidated statement of financial position). Meanwhile, the rent income arising from subsequent amortization of unearned rent is accounted for using the straight-line method over the lease term and is presented as part of Rent Income in the consolidated statement of comprehensive income.

The Group purchases LPG cylinders, which are loaned to dealers upon payment by the latter of an amount equivalent to 44.00-79.00% of the acquisition cost of the cylinders. At the end of each reporting date, customers' cylinder deposits, shown under Other Non-Current Liabilities in the consolidated statements of financial position, are reduced for estimated non-returns. Estimated non-returns are determined through amortization of the balance over the estimated useful life of cylinders and/or estimated proportion of the provision for lost cylinders (see Note 2.8). The reduction is recognized directly in the consolidated statement of comprehensive income as part of Fuel Service and Other Revenues.

Dividend distributions to shareholders are recognized as financial liabilities upon declaration by the Parent Company.

Financial liabilities are classified as current liabilities if payment is due to be settled within one year or less after the end of the reporting period (or in the normal operating cycle of the business, if longer), or the Group does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period. Otherwise, these are presented as non-current liabilities.

Financial liabilities are derecognized from the consolidated statement of financial position only when the obligations are extinguished either through discharge, cancellation or expiration. The difference between the carrying amount of the financial liability derecognized and the consideration paid or payable is recognized in profit or loss.

#### 2.11 Provisions and Contingencies

Provisions are recognized when present obligations will probably lead to an outflow of economic resources and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. A present obligation arises from the presence of a legal or constructive obligation that has resulted from past events.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the end of the reporting period, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. When time value of money is material, long-term provisions are discounted to their present values using a pretax rate that reflects market assessments and the risks specific to the obligation. The increase in provision due to passage of time is recognized as interest expense. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

In those cases, where the possible outflow of economic resource as a result of present obligations is considered improbable or remote, or the amount to be provided for cannot be measured reliably, no liability is recognized in the consolidated financial statements. Similarly, possible inflows of economic benefits to the Group that do not yet meet the recognition criteria of an asset are considered contingent assets, hence, are not recognized in the consolidated financial statements. On the other hand, any reimbursement that the Group can be virtually certain to collect from a third party with respect to the obligation is recognized as a separate asset not exceeding the amount of the related provision.

# 2.12 Business Combinations

Business acquisitions are accounted for using the acquisition method of accounting and pooling-of-interest method.

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed (see Note 2.16).

Negative goodwill which is the excess of the Group's interest in the fair value of net identifiable assets acquired over acquisition cost is charged directly to income.

For the purpose of impairment testing, goodwill is allocated to cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The cash-generating units or groups of cash-generating units are identified according to operating segment.

Gains and losses on the disposal of an interest in a subsidiary include the carrying amount of goodwill relating to it.

If the business combination is achieved in stages, the acquirer is required to remeasure its previously held equity interest in the acquiree at its acquisition-date fair value and recognize the resulting gain or loss, if any, in the profit or loss or other comprehensive income, as appropriate.

Any contingent consideration to be transferred by the Group is recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognized in accordance with PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

Under the pooling-of-interest method which is applicable for the acquisition and disposal of an entity under common control, similar accounts of the entities are combined on a line-by-line basis except for the equity accounts which were offset with the new shares issued by the new entity in which the difference between the net assets received and the amount of the consideration (shares issued and cash) is accounted for as Other Reserves (see Note 2.23).

# 2.13 Revenue and Expense Recognition

Revenue arises mainly from the sales of goods (fuels and by-products, lubricants, LPG, and merchandise inventories) and from rendering into-plane, terminalling and hauling services

To determine whether to recognize revenue, the Group follows a five-step process:

- (1) identifying the contract with a customer;
- (2) identifying the performance obligation;
- (3) determining the transaction price;
- (4) allocating the transaction price to the performance obligations; and,
- (5) recognizing revenue when/as performance obligations are satisfied.

For Step 1 to be achieved, the following five gating criteria must be present:

- (1) the parties to the contract have approved the contract either in writing, orally or in accordance with other customary business practices;
- (2) each party's rights regarding the goods or services to be transferred or performed can be identified:
- (3) the payment terms for the goods or services to be transferred or performed can be identified;
- (4) the contract has commercial substance (i.e., the risk, timing or amount of the future cash flows is expected to change as a result of the contract); and,
- (5) collection of the consideration in exchange of the goods and services is probable.

Revenue is recognized only when (or as) the Group satisfies a performance obligation by transferring control of the promised goods or services to a customer. The transfer of control can occur over time or at a point in time.

A performance obligation is satisfied at a point in time unless it meets one of the following criteria, in which case it is satisfied over time:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; and,
- the Group's performance does not create an asset with an alternative use to the Group and the entity has an enforceable right to payment for performance completed to date.

In addition, the following specific recognition criteria must also be met before revenue is recognized:

- (a) Sale of goods Revenue is recognized when or as the Group transfers control of the assets at a point in time to the customer. Invoices for goods transferred are due upon receipt by the customer. Sale of goods include fuel and by-products (such as CME); lubricants; LPG; and, merchandise inventories.
- (b) Fuel service and other revenues Revenue, which mainly consists of hauling, into-plane services, and transport services, is recognized over time and is based on a fixed agreed fee. These services are generally performed within the day. Invoices for services transferred are due upon receipt by the customer.

The Group presents a contract asset when performing services to a customer before the customer pays consideration or before payment is due. A contract asset is the Group's right to consideration in exchange for goods or services that the Group has transferred to a customer.

The Group presents a contract liability when a customer pays the consideration, or a Group has the right to an amount of consideration that is unconditional (i.e., a receivable), before the Group performs services to the customer. A contract liability is the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

In obtaining customer contracts, the Group incurs incremental costs. As the expected amortization period of these costs, if capitalized, would be less than one year, the Group uses the practical expedient in PFRS 15 and expenses such costs as incurred. The Group also incurs costs in fulfilling contracts with customers. However, as those costs are within the scope of other financial reporting standards, the Group accounts for those costs in accordance with accounting policies related to those financial reporting standards.

In 2017 and prior periods, the Group recognized revenues based on the provisions of PAS 18, which is to the extent that such revenues and the related costs incurred or to be incurred can be measured reliably and it is probable that future economic benefits will flow to the Group. Specifically, for sale of goods, revenues were recognized when the risks and rewards of ownership of the goods have passed to the buyer. For fuel services and other revenues, charter fees and other charges and port revenues, revenue is recognized when the performance of the contractually agreed task has been substantially rendered.

Cost and expenses are recognized in profit or loss upon utilization of goods or services or at the date they are incurred. Expenditure for warranties is recognized and charged against the associated provision when the related revenue is recognized. All finance costs are reported in profit or loss on an accrual basis, except capitalized borrowing costs which are included as part of the cost of the related qualifying asset (see Note 2.18).

#### 2.14 Leases

The Group accounts for its leases as follows:

#### (a) Group as Lessee

Leases which do not transfer to the Group substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments (net of any incentive received from the lessor) are recognized as expense in the consolidated statement of comprehensive income on a straight-line basis over the lease term. Associated costs, such as repairs and maintenance and insurance, are expensed as incurred.

#### (b) Group as Lessor

Leases which do not transfer to the lessee substantially all the risks and benefits of ownership of the asset are classified as operating leases. Lease income from operating leases is recognized in profit or loss on a straight-line basis over the lease term.

The Group determines whether an arrangement is, or contains a lease based on the substance of the arrangement. It makes an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

# 2.15 Foreign Currency Transactions and Translations

# (a) Transactions and Balances

Except for PNX SG, PEIH, PNX Vietnam, which use the Singapore Dollars as its functional currency, and PTPPI, which uses Indonesian Rupiah, the accounting records of the Parent Company and its subsidiaries are maintained in Philippine Peso. Foreign currency transactions during the year are translated into functional currency at exchange rates which approximate those prevailing on transaction dates.

Foreign currency gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in profit or loss.

# (b) Translation of Financial Statements of Foreign Subsidiaries

The operating results and financial position of a foreign subsidiaries, in which their functional currency are measured as stated in Note 2.15(a), are translated to Philippine pesos, to the Group's functional currency as follows:

- Assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of the reporting period;
- ii. Income and expenses for each profit or loss account are translated at the average exchange rates over the reporting period (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and,
- All resulting exchange differences are recognized in other comprehensive income and in a separate component of equity under Accumulated Translation Adjustments account (see Note 2.23).

On consolidation, exchange differences arising from the translation of the net investment in the foreign subsidiaries are recognized under Translation Adjustment Related to Foreign Subsidiaries in the 2018 and 2017 consolidated statements of comprehensive income. When a foreign operation is partially disposed or sold, such exchange differences are recognized in the consolidated statement of comprehensive income as part of gains or loss on sale.

The translation of the consolidated financial statements into Philippine peso should not be construed as a representation that the Singapore Dollar and Indonesian Rupiah amounts could be converted into Philippine Peso amounts at the translation rates or at any other rates of exchange.

#### 2.16 Impairment of Non-financial Assets

The Group's property, plant and equipment, intangible assets, goodwill, investments in joint venture and other non-financial assets are subject to impairment testing. Individual assets or cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable, except for goodwill and franchise with indefinite useful lives that are tested for impairment at least annually.

For purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level. Goodwill is allocated to cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose.

The cash-generating units or groups of cash-generating units are identified according to operating segment.

Impairment loss is recognized in profit or loss for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amounts which is the higher of its fair value less costs to sell and its value in use. In determining value in use, management estimates the expected future cash flows from each cash-generating unit and determines the suitable interest rate in order to calculate the present value of those cash flows. The data used for impairment testing procedures are directly linked to the Group's latest approved budget, adjusted as necessary to exclude the effects of asset enhancements. Discount factors are determined individually for each cash-generating unit and reflect management's assessment of respective risk profiles, such as market and asset-specific risk factors.

Except for goodwill and franchise with indefinite useful lives, all assets are subsequently reassessed for indications that an impairment loss previously recognized may no longer exist. An impairment loss, except impairment loss on goodwill (see Note 2.12), is reversed if the asset's or cash generating unit's recoverable amount exceeds its carrying amount.

# 2.17 Employee Benefits

The Group provides post-employment benefits to employees through a defined benefit plan and a defined contribution plan, and other employee benefits which are recognized as follows:

# (a) Post-employment Defined Benefit Plan

A defined benefit plan is a post-employment plan that defines an amount of post-employment benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and salary. The legal obligation for any benefits from this kind of post-employment plan remains with the Group, even if plan assets, if any, for funding the defined benefit plan have been acquired. Plan assets, if any, may include assets specifically designated to a long-term benefit fund, as well as qualifying insurance policies. The Group's defined benefit post-employment plan covers all regular full-time employees. The pension plan is noncontributory and administered by a trustee.

The liability recognized in the consolidated statement of financial position for a defined benefit plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows for expected benefit payments using a discount rate derived from the interest rates of a zero coupon government bonds [using the reference rates published by Bloomberg using its valuation technology, Bloomberg Valuation (BVAL)], that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating to the terms of the related post-employment liability. BVAL provides evaluated prices that are based on market observations from contributed sources.

Remeasurements, comprising of actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions and the return on plan assets (excluding amount included in net interest) are reflected immediately in the consolidated statement of financial position with a charge or credit recognized in other comprehensive income in the period in which they arise. Net interest is calculated by applying the discount rate at the beginning of the period, taking account of any changes in the net defined benefit liability or asset during the period as a result of contributions and benefit payments. Net interest is reported as part of Finance Costs or Finance Income in the consolidated statement of comprehensive income.

Past service costs are recognized immediately in profit or loss in the period of a plan amendment and curtailment.

# (b) Post-employment Defined Contribution Plans

A defined contribution plan is a post-employment plan under which the Group pays fixed contributions into an independent entity. The Group has no legal or constructive obligations to pay further contributions after payment of the fixed contribution. The contributions recognized in respect of defined contribution plans are expensed as they fall due. Liabilities or assets may be recognized if underpayment or prepayment has occurred and are included in current liabilities or current assets as they are normally of a short-term nature.

#### (c) Termination Benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognizes termination benefits at the earlier of when it can no longer withdraw the offer of such benefits and when it recognizes costs for a restructuring that is within the scope of PAS 37 and involves the payment of termination benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the reporting period are discounted to their present value.

# (d) Profit-sharing and Bonus Plans

The Group recognizes a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the Group's shareholders after certain adjustments. The Group recognizes a provision where it is contractually obliged to pay the benefits, or where there is a past practice that has created a constructive obligation.

# (e) Compensated Absences

Compensated absences are recognized for the number of paid leave days (including holiday entitlement) remaining at the end of the reporting period. They are included in Trade and Other Payables account in the consolidated statement of financial position at the undiscounted amount that the Group expects to pay as a result of the unused entitlement.

# 2.18 Borrowing Costs

Borrowing costs are recognized as expenses in the period in which they are incurred, except to the extent that they are capitalized. Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset (i.e., an asset that takes a substantial period of time to get ready for its intended use or sale) are capitalized as part of cost of such asset. The capitalization of borrowing costs commences when expenditures for the asset and borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization ceases when substantially all such activities are complete.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

#### 2.19 Income Taxes

Tax expense recognized in profit or loss comprises the sum of deferred tax and current tax not recognized in other comprehensive income or directly in equity, if any.

Current tax assets or liabilities comprise those claims from, or obligations to, fiscal authorities relating to the current or prior reporting period, that are uncollected or unpaid at the end of reporting period. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognized as a component of tax expense in profit or loss.

Deferred tax is accounted for using the liability method on temporary differences at the end of reporting period between the tax base of assets and liabilities and their carrying amounts for financial reporting purposes. Under the liability method, with certain exceptions, deferred tax liabilities are recognized for all taxable temporary differences and deferred tax assets are recognized for all deductible temporary differences and the carry forward of unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilized. Unrecognized deferred tax assets, if any, are reassessed at the end of each reporting period and are recognized to the extent that it has become probable that future taxable profit will be available to allow such deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled provided such tax rates have been enacted or substantively enacted at the end of the reporting period.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. For purposes of measuring deferred tax liabilities, the carrying amount of such properties is presumed to be recovered entirely through sale, unless the presumption is rebutted, that is when the land held for sale and development costs are held within the business model whose objective is to consume substantially all of the economic benefits embodied in the property over time, rather than through sale.

Most changes in deferred tax assets or liabilities are recognized as a component of tax expense in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

Deferred tax assets and deferred tax liabilities are offset if the Group has a legally enforceable right to set off current tax assets against current tax liabilities and the deferred taxes relate to the same entity and the same taxation authority.

# 2.20 Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the resulting net amount, considered as a single financial asset or financial liability, is reported in the consolidated statement of financial position when the Group currently has legally enforceable right to set off the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously. The right of set-off must be available at the end of the reporting period, that is, it is not contingent on future event. It must also be enforceable in the normal course of business, in the event of default, and in the event of insolvency or bankruptcy; and must be legally enforceable for both entity and all counterparties to the financial instruments.

#### 2.21 Related Party Transactions and Relationships

Related party transactions are transfer of resources, services or obligations between the Group and its related parties, regardless whether a price is charged.

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. These parties include: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Group; (b) associates; (c) individuals owning, directly or indirectly, an interest in the voting power of the Group that gives them significant influence over the Group and close members of the family of any such individual; and, (d) the Group's funded retirement plan.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

# 2.22 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Parent Company's BOD and management committee responsible for allocating resources and assessing performance of the operating segments.

In identifying its operating segments, management generally follows the Group's products and service lines as disclosed in Note 30, which represent the main products and services provided by the Group.

Each of these operating segments is managed separately as each of these service lines requires different technologies and other resources as well as marketing approaches. All inter-segment transfers are carried out at arm's length prices.

The measurement policies the Group uses for segment reporting under PFRS 8 are the same as those used in its consolidated financial statements, except that post-employment benefit expenses are not included in arriving at the operating profit of the operating segments.

In addition, corporate assets which are not directly attributable to the business activities of any operating segment are not allocated to a segment.

# 2.23 Equity

Preferred and common stock represents the nominal value of shares that have been issued.

Treasury shares are stated at the cost of reacquiring such shares and are deducted from equity attributable to the Group's equity holders until the shares are cancelled, reissued or disposed of.

Additional paid-in capital includes any premiums received on the initial issuance of capital stock. Any transaction costs associated with the issuance of shares are deducted from additional paid-in capital, net of any related income tax benefits.

Revaluation reserves comprise of gains arising from the revaluation in 2018 of the Group's parcels of land under property, plant and equipment and from the remeasurements of post-employment defined benefit obligation, net of applicable taxes.

Other reserves pertain to the difference between the Parent Company's consideration received and the disposed net assets of CSC and CISC (see Note 1.5).

Accumulated translation adjustment pertains to translation adjustments resulting from the translation of foreign-currency denominated financial statements of a certain foreign subsidiary into the Group's functional and presentation currency [see Note 2.15(b)].

Retained earnings include all current and prior period results of operations as reported in the profit or loss section of the consolidated statement of comprehensive income, reduced by the amounts of dividends declared.

#### 2.24 Earnings per Share

Basic earnings per share (EPS) is computed by dividing net profit attributable to common shareholders by the weighted average number of common shares issued and outstanding, adjusted retroactively for any stock dividend, stock split or reverse stock split declared during the current period.

Diluted EPS is computed by adjusting the weighted average number of ordinary shares outstanding to assume conversion of dilutive potential shares, if any.

#### 2.25 Share-based Payments

The Parent Company grants share options to qualified employees of the Parent Company eligible under a share option plan. The services received in exchange for the grant, and the corresponding share options, are valued by reference to the fair value of the equity instruments granted at grant date. This fair value excludes the impact of non-market vesting conditions (for example profitability and sales growth targets and performance conditions), if any.

The share-based remuneration, if any, is recognized as an expense in profit or loss and the corresponding credit to retained earnings.

The expense is recognized during the vesting period based on the best available estimate of the number of share options expected to vest. The estimate is subsequently revised, if necessary, such that it equals the number that ultimately vests on vesting date. No subsequent adjustment is made to expense after vesting date, even if share options are ultimately not exercised.

Upon exercise of share option, the proceeds received net of any directly attributable transaction costs up to the nominal value of the shares issued are allocated to capital stock with any excess being recorded as additional paid-in capital.

# 2.26 Events After the End of the Reporting Period

Any post-year-end event that provides additional information about the Group's position at the end of the reporting period (adjusting event) is reflected in the consolidated financial statements. Post-year-end events that are not adjusting events, if any, are disclosed when material to the consolidated financial statements.

#### 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Group's consolidated financial statements in accordance with PFRS requires management to make judgments and estimates that affect amounts reported in the consolidated financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates.

# 3.1 Critical Management Judgments in Applying Accounting Policies

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the consolidated financial statements.

# (a) Determination of Timing of Satisfaction of Performance Obligations (2018)

# (i) Rendering of Fuel Services and Other Revenues

The Group determines that its revenue from rendering of fuel services and other revenues shall be recognized over time. In making its judgment, the Group considers the timing of receipt and consumption of benefits provided by the Group to the customers. The Group transfers control of the services over time, based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided, because the customer receives and uses the benefits simultaneously. However, significant services are generally performed within the day.

#### (ii) Sale of Goods

The Group determines that its revenue from sale of goods shall be recognized at a point in time when the control of the goods have passed to the customer, i.e., generally when the customer has acknowledged delivery of the goods.

# (b) Determination of ECL of Financial Assets at Amortized Costs (2018)

The Group uses an external benchmarking to calculate ECL for financial assets at amortized cost. The Group applies the PFRS 9 using internal credit ratings translated to external credit ratings [i.e. Standard & Poor's (S&P)] in order to reference/benchmark with published equivalent external cumulative PD.

The Group has established a policy to perform an assessment, at the end of each reporting period, whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument (see Note 4.2).

# (c) Evaluation of Business Model Applied in Managing Financial Instruments (2018)

Upon adoption of PFRS 9, the Group developed business models which reflect how it manages its portfolio of financial instruments. The Group's business models need not be assessed at entity level or as a whole but shall be applied at the level of a portfolio of financial instruments (i.e., group of financial instruments that are managed together by the Group) and not on an instrument-by-instrument basis (i.e., not based on intention or specific characteristics of individual financial instrument).

In determining the classification of a financial instrument under PFRS 9, the Group evaluates in which business model a financial instrument or a portfolio of financial instruments belong to taking into consideration the objectives of each business model established by the Group (e.g., held-for-trading, generating accrual income, direct matching to a specific liability) as those relate to the Group's investment and trading strategies.

# (d) Distinction between Operating and Finance Leases

The Group has entered into various lease agreements. Critical judgment was exercised by management to distinguish each lease agreement, either as a lessor or a lessee, as either an operating or finance lease by looking at the transfer or retention of significant risks and rewards of ownership of the properties covered by the agreements. Failure to make the right judgment will result in either overstatement or understatement of assets and liabilities. Certain hauling and heavy equipment are acquired and accounted for under finance lease.

# (e) Recognition of Provisions and Contingencies

Judgment is exercised by management to distinguish between provisions and contingencies. Policies on recognition of provisions and contingencies are discussed in Note 2.11 and disclosures on relevant contingencies are presented in Note 31.

# (f) Determination of Qualifying Assets on Borrowing Costs

A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale. Determining if an asset is a qualifying asset will depend on the circumstances and requires the use of judgment in each case. In making judgment, the management takes into account its planned use when it determines whether the asset is a qualifying asset and considers the facts and circumstances and uses its judgment to determine whether an asset takes a substantial period of time to get ready for its intended use or sale. Based on the facts and circumstances affecting the Group's qualifying asset, the management concludes that the Group's retail station, depot facilities, tankers and land held for sale and development costs are qualifying assets as the management assesses that it takes substantial period of time for the completion of those assets.

#### (g) Distinction between Investment Properties and Owner-Managed Properties

The Group determines whether a property qualifies as investment property. In making its judgment, the Group considers whether the property generates cash flows largely independent of the other assets held by an entity.

Owner-occupied properties generate cash flows that are attributable not only to the property but also to other assets used in the production or supply process.

# 3.2 Key Sources of Estimation Uncertainty

Presented below and in the succeeding pages are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

# (a) Estimation of Allowance for ECL (2018)

The measurement of the allowance for ECL on financial assets at amortized cost is an area that requires the use of significant assumptions about the future economic conditions and credit behavior (e.g., likelihood of customers defaulting and the resulting losses). Explanation of the inputs, assumptions and estimation used in measuring ECL is further detailed in Note 4.2(b).

# (b) Determination of Net Realizable Value of Inventories

In determining the net realizable values of inventories, management takes into account the most reliable evidence available at the dates the estimates are made. Future realization of the carrying amounts of inventories, as presented in Note 8, is affected by price changes and action from competitors. Both aspects are considered key sources of estimation uncertainty and may cause significant adjustments to the Group's inventories within the next financial reporting period.

# (c) Estimation of Useful Lives of Property, Plant and Equipment, Intangible Assets and Investment Properties

The Group estimates the useful lives of property, plant and equipment, intangible assets and investment properties based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

The carrying amounts of property, plant and equipment and intangible assets are analyzed in Notes 11 and 12, respectively. The carrying amount of investment properties is disclosed in Note 15. Based on management's assessment as of December 31, 2018 and 2017, there is no change in the estimated useful lives of the property, plant and equipment, intangible assets and investment properties during those years. Actual results, however, may vary due to changes in estimates brought about by changes in factors mentioned above.

# (d) Fair Value Measurement of Property, Plant and Equipment and Investment Properties (2018)

The Group's property, plant and equipment and investment properties include parcels of land, that are carried at revalued amount at the end of the reporting period. These assets were previously recorded under the cost model [see Note 2.1(b)]. In determining the fair value of these assets, the Group engages the services of professional and independent appraisers applying the relevant valuation methodologies as discussed in Note 5.5.

The amounts of revaluation and fair value gains recognized on parcels of land under property, plant and equipment and investment properties are disclosed in Notes 11 and 15, respectively.

#### (e) Determination of Realizable Amount of Deferred Tax Assets

The Group reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Management assessed that the deferred tax assets recognized as of December 31, 2018 and 2017 will be fully utilized in the coming years. The carrying value of deferred tax assets as of December 31, 2018 and 2017 is disclosed in Note 26.

# (f) Valuation of Post-employment Defined Benefit Obligation

The determination of the Group's obligation and cost of post-employment defined benefit is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions are described in Note 24 and include, among others, discount rates and salary increase rate. A significant change in any of these actuarial assumptions may generally affect the recognized expense, other comprehensive income or losses and the carrying amount of the post-employment benefit obligation in the next reporting period.

The amounts of post-employment benefit obligation and expense and an analysis of the movements in the estimated present value of retirement benefit obligation are presented in Note 24.3.

# (g) Impairment of Non-financial Assets

In assessing impairment, management estimates the recoverable amount of each asset or a cash-generating unit based on expected future cash flows and uses an interest rate to calculate the present value of those cash flows. Estimation uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate (see Note 2.16). Though management believes that the assumptions used in the estimation of fair values reflected in the consolidated financial statements are appropriate and reasonable, significant changes in those assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

Management has assessed that no impairment losses are required to be recognized on the Group's non-financial assets in 2018, 2017 and 2016.

#### (h) Fair Value Measurements of Business Combinations

On initial recognition in a business combination using the purchase method of accounting, the assets and liabilities of the acquired business and the consideration paid for them are included in the consolidated financial statements at their fair values. In measuring fair value, management uses estimates of future cash flows and discount rates and obtains assistance from third party valuation specialists on the acquired investment properties (see Note 1.4). Any subsequent change in these estimates would affect the amount of goodwill if the change qualifies as a measurement period adjustment. Any other change would be recognized in profit or loss in the subsequent period.

# (i) Provision for Losses on Lost LPG Cylinders

Management estimates provision for losses on lost LPG cylinders based on the quantities computed from its internal simulations and computations. The estimated quantities do not represent the exact quantities of the LPG cylinders but they are assessed based on management's assumptions and historical loss experience representing the management's best estimate of the quantities of lost cylinders. Management will arrange for the appraisal by an external expert to take place every other year to obtain confidence in the estimate of the provision amount.

The Management has recognized provision for losses on lost LPG cylinders amounting to P24.3 million and nil in 2018 and 2017, respectively (see Note 11). Relatively, the gain on reversal of cylinder deposits amounted to P91.8 million and nil in 2018 and 2017, respectively (see Notes 2.10 and 20). LPG cylinders were only acquired as result of business combination in 2017 [see Note 1.4(c)].

#### 4. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group is exposed to a variety of financial risks in relation to financial instruments. The Group's financial assets and liabilities by category are summarized in Note 5. The main types of risks are market risk, credit risk and liquidity risk.

The Group's risk management is coordinated with its Parent Company, in close cooperation with the BOD, and focuses on actively securing the Group's short to medium-term cash flows by minimizing the exposure to financial markets.

The Group does not engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Group is exposed to are described below and in the succeeding pages.

# 4.1 Market Risk

The Group is exposed to market risk through its use of financial instruments and specifically to foreign currency risk and interest rate risk which result from both its operating, investing and financing activities.

# (a) Foreign Currency Risk

Most of the Group's transactions are carried out in Philippine pesos, its functional currency. Exposures to currency exchange rates arise from the Group's sales to a certain customer and, fuel and tanker importations, which are primarily denominated in U.S. dollars (U.S.\$). The liability covering the fuel importation is covered by letter of credits (LCs) which is subsequently closed to Philippine peso trusts receipts (TRs). The Group also holds U.S. and Singapore dollar-denominated cash and cash equivalents. Financial instruments that are Indonesian Rupiah denominated are considered immaterial, hence, not included in the analyses below.

To mitigate the Group's exposure to foreign currency risk, non-Philippine peso cash flows are monitored.

Foreign currency-denominated financial assets and financial liabilities, translated into Philippine pesos at the closing rate follow:

		2018		2017 [As re see Note 2	
		U.S. Dollar	Singapore Dollar	U.S. Dollar	Singapore Dollar
Financial assets Financial liabilities	P (	5,361,837,054 P 5,253,328,012) (	<b>5,566,810</b> P <b>14,176,750</b> ) (	1,220,868,767 P 1,566,782,434) (	72,694,628 17,705,741)
Net exposure	<u>P</u>	108,509,042 (P	<b>8,609,940</b> ) (P	345,913,667) P	54,988,887

The following table illustrates the sensitivity of the Group's profit before tax with respect to changes in Philippine peso against U.S. and Singapore dollar exchange rates. The percentage changes in rates have been determined based on the average market volatility in exchange rates, using standard deviation, in the previous 12 months at a 99.00% confidence level.

		2018		2017 [As restated - see Note 2.1(b)]		
		U.S. Dollar	Singapore Dollar	U.S. Dollar	Singapore Dollar	
Reasonably possible change in rate		11.14%	16.28%	10.77%	16.88%	
Effect in profit before tax	Ρ	12,087,907 (P	<b>1,401,698)</b> (P	37,254,902) P	9,282,124	
Effect in equity after tax		8,461,535 (	981,189) (	26,078,431)	6,497,487	

Exposures to foreign exchange rates vary during the year depending on the volume of foreign currency denominated transactions. Nonetheless, the analysis above is considered to be representative of the Group's currency risk.

# (b) Interest Rate Risk

The Group's policy is to minimize interest rate cash flow risk exposures on long-term financing. Long-term borrowings are therefore usually made at fixed rates. As of December 31, 2018 and 2017, the Group is exposed to changes in market interest rates through its cash and cash equivalents and certain interest-bearing loans and borrowings which are subject to variable interest rates (see Notes 6 and 17). All other financial assets and financial liabilities have fixed rates.

Cash in banks are tested on a reasonably possible change of +/-1.93% and +/-0.47% in 2018 and 2017, respectively, for Philippine Peso and nil and +/-0.50% in 2018 and 2017, respectively, for Singapore dollar. Short-term money placements and time deposits are tested on a reasonably possible change of +/-2.28% and +/-0.90% in 2018 and 2017, respectively. Banks loans subject to variable interest rates (or repricing) are tested on a reasonably possible change of +/-0.79% and +/-0.30% for Philippine peso in 2018 and 2017, respectively, and nil for U.S. dollar for both years. These percentages have been determined based on the average market volatility of interest rates, using standard deviation, in the previous 12 months estimated at 99.00% level of confidence. The sensitivity analysis is based on the Group's financial instruments held at the end of each reporting period, with effect estimated from the beginning of the year. All other variables are held constant.

The changes in percentages would affect profit or loss before tax by +/-P470.5 million and +/-P94.5 million for the year ended December 31, 2018 and 2017, respectively, and equity after tax by +/-P329.3 million and +/-P66.2 million for the year ended December 31, 2018 and 2017, respectively.

# (c) Other Price Risk

The Group's market price risk arises from its purchases of fuels. It manages its risk arising from changes in market prices by monitoring the daily movement of the market price of fuels and to some extent, using forward and other similar contracts to manage the fluctuation of the fuel price.

#### 4.2 Credit Risk

Credit risk is the risk that a counterparty may fail to discharge an obligation to the Group. The Group is exposed to this risk for various financial instruments arising from granting of loans and selling goods and services to customers including related parties; and placing deposits with banks.

The Group employs a range of policies and practices to mitigate credit risk. The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. The Group's policy is to deal only with creditworthy counterparties. In addition, for a significant proportion of sales, collaterals such as advance payments are received to mitigate credit risk. Estimates of fair values are based on the value of collaterals assessed at the time of first dealing with the customer and are updated and monitored periodically, e.g., annually for real estate properties.

Estimate of the fair value of collateral held against trade and other receivables as of December 31 follows:

		2018	_	2017
Standby letter of credits	Р	940,522,926	Р	668,797,536
Cash bond		318,976,639		281,709,354
Real estate mortgage		68,138,850		69,292,121
	P	1,327,638,425	P	1,019,799,011

The maximum credit risk exposure of financial assets is the carrying amount of the financial assets as shown in the consolidated statements of financial position or in the detailed analysis provided in the notes to the consolidated financial statements, as summarized below.

	<u>Notes</u>	2018	2017 [As restated – see Note 2.1(b)]
Cash and cash equivalents	6	P 7,889,708,807	P 1,831,557,883
Trade and other receivables - net*	7	11,363,226,589	7,039,808,333
Due from related parties - net	27.4	937,904,172	518,004,898
Construction bond**	10	5,504,822	-
Restricted deposits	9	52,719,265	51,281,559
Refundable deposits	16	289,572,937	182,480,300
		P20.538.636.592	P 9,623,132,973

<sup>\*</sup>excluding advances to suppliers and advances subject to liquidation

# (a) Cash and Cash Equivalents

The credit risk for cash and cash equivalents is considered negligible, since the counterparties are reputable banks with high quality external credit ratings. Included in the cash and cash equivalents are cash in banks and short-term placements which are insured by the Philippine Deposit Insurance Corp. up to a maximum coverage of P0.5 million for every depositor per banking institution.

#### (b) Trade and Other Receivables and Due from Related Parties

The Group applies the PFRS 9 using internal credit ratings translated to external credit ratings [i.e. Standard & Poor's (S&P)] in order to reference/benchmark with published equivalent external cumulative PD. The Group's definition of Trade and Other Receivables and Due from Related Parties classification [known as Phoenix Risk Rating (PRR)] and corresponding credit risk ratings are presented in the next page.

<sup>\*\*</sup>included as part of Others under Prepayments and Other Current Assets

Phoenix Risk Rating	Descripti	on (PRR)	Equivalent S&P	S&P
(PRR)	Financial and Business Profiles	Other Information	Rating	PD (%)
PRR 3A	Counterparties with both very strong financial and business profiles. Lowest risk of default in the scale.	These counterparties do not have a greater-than-normal risk. The track record of the client in terms of profit is very good and exhibits highest	BBB	0.14 – 0.61
PRR 2A	Counterparties with strong financial profile and very strong business profile or vice versa.	quality under virtually all economic conditions. Probability of default is quite low and it bears some degree	BBB	0.14 – 0.61
PRR 1A	Counterparties with a strong to adequate financial profile and very strong to adequate business profile.	of stability and substance. However, client may be susceptible to cyclical changes and more concentration of business risk, by product or by market.	BBB	0.14 - 0.61
PRR 3B	Counterparties with a sustainable financial profile and adequate business profile.	Counterparties whose risk elements are sufficiently pronounced to withstand normal business cycles but any prolonged unfavorable	ВВ	0.63 – 1.90
PRR 2B	Counterparties with an average financial profile and sustainable business profile.	economic and/or market period would create an immediate deterioration beyond acceptable levels.	BB	0.63 – 1.90
PRR 1B	Counterparties with both average financial and business profile.	Credit exposure is not at risk of loss at the moment but performance of the client has weakened and unless present trends are reversed, could lead to losses.	В	3.16 – 6.53
PRR 3C	Counterparties with an average financial profile and adequate business profile.	This rating is given to a client where repayment of the receivable, through normal course of business, may be in jeopardy due to adverse	CCC/C	17.97 – 22.33
PRR 2C	Counterparties with a weak financial profile and adequate business profile.	events. There exists the possibility of future losses to the institution unless given closer supervision.	CCC/C	17.97 – 22.33
PRR 1C	Counterparties with a weak financial profile and sustainable business profile.	Counterparties credits or portions thereof which exhibit more severe weaknesses. This rating is given to a counterparties whose receivables	D	100
PRR D	Counterparties with a weak financial profile and average business profile.	or portions thereof are considered uncollectible. The collectible	D	100
PRR F	Counterparties with both weak financial profile and business profiles.	amount, with no collateral or which collateral is of little value, is difficult to measure and more practical to write-off than to defer even though partial recovery may be obtained in the future.	D	100

A reconciliation of the closing loss allowance for trade and other receivables and due from related parties as at December 31, 2018 to the opening loss allowance is presented below:

		Trade and Other Receivables	Re	Due from elated Parties
Loss allowance at December 31, 2017 – PAS 39 Additional loss allowance charged to	Р	478,153,676	Р	-
opening retained earnings		107,699,501		1,908,282
Loss allowance at January 1, 2018 – PFRS 9		585,853,177		1,908,282
Increase in credit loss allowance during the year		68,465,111		-
Write-offs	(	17,153,577)		-
Recoveries	(	2,768,583)		
Credit loss allowance at December 31, 2018	P	634,396,128	<u>P</u>	1,908,282

The credit loss allowance provided as of December 31, 2018 is as follows:

	Trade and	d Other Receivables		
			Estimated Gross	
	S&P	PD Rate	Carrying Amount	Credit Loss
PRR	Rating	Range	at Default	Allowance
PRR 3A	BBB	0.14 - 0.62	P 52,149,981	P 215,228
PRR 2A	BBB	0.14 - 0.62	2,436,112,580	5,789,403
PRR 1A	BBB	0.14 - 0.62	3,376,579,304	5,932,107
PRR 3B	BB	0.63 - 1.90	3,228,077,624	21,232,653
PRR 2B	BB	0.63 - 1.90	1,569,274,748	6,774,836
PRR 1B	В	3.16 <b>–</b> 6.53	405,322,564	, ,
PRR 3C	CCC/C	17.97 – 22.33	68,521,800	, ,
PRR 2C	CCC/C	17.97 – 22.33	335,572,541	, ,
PRR 1C/D/F	D	100	490,783,183	, ,
			P 11,997,622,718	P 634.396.128
			· · · · · · · · · · · · · · · · · · ·	
	Due Fro	om Related Parties		
			Estimated Gross	
	S&P	PD Rate	Carrying Amount	Credit Loss
PRR	Rating	Range	at Default	Allowance
			<u> </u>	
PRR 3A	BBB	0.14 - 0.62	P 61,149,279	P 85,609
PRR 1A	BBB	0.14 - 0.62	808,510,976	1,414,100
PRR 3B	BB	0.63 - 1.90	70,152,199	
			P 939,812,454	P 1,908,282

# 4.3 Liquidity Risk

The Group manages its liquidity needs by carefully monitoring scheduled debt servicing payments for long-term financial liabilities as well as cash outflows due in a day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 30-day projection. Long-term liquidity needs for a 6-month and one-year period are identified monthly.

The Group maintains cash and cash equivalents to meet its liquidity requirements for up to 60-day periods. Excess cash are invested in time deposits. Funding for long-term liquidity needs is additionally secured by an adequate amount of committed credit facilities and the ability to sell long-term financial assets.

As of December 31, 2018, the Group's financial liabilities have contractual maturities, which are summarized as follows:

	Curr	ent	Non-current			
	Within 6 months	6 to 12 months	1 to 5 years	More than 5 years		
Interest-bearing loans and borrowings	P21,479,255,558	P 6,272,692,441	P11,302,340,399	P 4,925,525,000		
Trade and other payables (excluding tax-related						
payables)	819,565,247	6,452,331,850	-	-		
Security deposits	-	-	266,616,512	-		
Customers' cylinder deposit	is -	-	-	276,285,588		
Cash bond				56,702,491		
	P22,316,820,805	P12,725,024,291	P11,568,956,911	P 5,258,513,079		

As of December 31, 2017 [As Restated – See Note 2.1(*b*)], the Group's financial liabilities have contractual maturities which are summarized as follows:

	Curr	ent		Non-current			
	Within 6 months		6 to 12 months	1 to 5 vears	More than 5 years		
Interest-bearing loans and borrowings	P17,093,687,980	P	770,678,974	P 9,934,502,651			
Trade and other payables (excluding tax-related	, , ,		, ,	, , ,			
payables)	3,482,001,666		-	-	-		
Security deposits	-		-	245,488,541	-		
Customers' cylinder deposi	its -		-	-	196,380,513		
Cash bond		_			33,492,002		
	P20,575,689,646	P	770,678,974	P10,179,991,192	P 2,548,508,765		

The contractual maturities of the financial liabilities reflect the gross cash flows, which may differ from the carrying values of the liabilities at the end of the reporting periods.

# CATEGORIES, FAIR VALUE MEASUREMENTS AND DISCLOSURES AND OFFSETTING OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

# 5.1 Carrying Amounts and Fair Values by Category

The carrying amounts and fair values of the categories of financial assets and liabilities presented in the consolidated statements of financial position are presented below.

			20	18		2017 [As restated - See Note 2.1(b)]			
	<u>Notes</u>	С	arrying Values	Fair Values		Carrying Values		Fair Values	
Financial Assets  Loans and receivables: Cash and cash equivalents Trade and other receivables-net* Due from related parties Construction bond*** Restricted deposits Refundable deposits	6 7 27.4 10 9 16	P	7,889,708,807 11,363,226,589 937,904,172 5,504,822 52,719,265 289,572,937	P	7,889,708,807 11,363,226,589 937,904,172 5,504,822 52,719,265 289,572,937	P	1,831,557,883 7,039,808,333 518,004,898 - 51,281,559 182,480,300	P	1,831,557,883 7,039,808,333 518,004,898 - 51,281,559 182,480,300
		<u>P</u>	20,538,636,592	<u>P</u>	20,538,636,592	<u>P</u>	9,623,132,973	<u>P</u>	9,623,132,973
Financial Liabilities  Financial liabilities at amortized cost: Interest-bearing loans and borrowings Trade and other payables** Customers' cylinder deposits Security deposits Cash bond deposits	17 19 20 20 20	P	39,945,245,450 7,271,897,097 276,285,588 266,616,512 56,702,491	P	36,188,613,995 7,271,897,097 276,285,588 266,616,512 56,702,491	P	28,171,433,998 3,482,001,666 196,380,513 245,488,541 33,492,002	P 	26,474,273,801 3,482,001,666 196,380,513 245,488,541 33,492,002
		<u>P</u>	<u>47,816,747,138</u>	<u>P</u>	44,060,115,683	P	32,128,796,720	P	30,431,636,523

<sup>\*</sup> Excluding advances to suppliers and advances subject to liquidation \*\* Excluding tax-related payables

<sup>\*\*\*</sup> Included as part of Others under Prepayments and Other Current Assets

See Notes 2.4 and 2.10 for a description of the accounting policies for each category of financial instruments including the determination of fair values. A description of the Group's risk management objectives and policies for financial instruments is provided in Note 4. The carrying values of refundable deposits, customers' cylinder deposits, security deposits and cash bond deposits are reasonable approximation of their fair values.

# 5.2 Fair Value Hierarchy

In accordance with PFRS 13, the fair value of financial assets and financial liabilities and non-financial assets which are measured at fair value on a recurring or non-recurring basis and those assets and liabilities not measured at fair value but for which fair value is disclosed in accordance with other relevant PFRS, are categorized into three levels based on the significance of inputs used to measure the fair value. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that an entity can access at the measurement date;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value at Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

For investments which do not have quoted market price, the fair value is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market of another instrument which is substantially the same after taking into account the related credit risk of counterparties, or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

When the Group uses valuation technique, it maximizes the use of observable market data where it is available and relies as little as possible on entity specific estimates. If all significant inputs required to determine the fair value of an instrument are observable, the instrument is included in Level 2. Otherwise, it is included in Level 3.

#### 5.3 Financial Instruments Measurement at Fair Value

There are no financial assets and financial liabilities that are measured at fair value as of December 31, 2018 and 2017.

# 5.4 Fair Value Hierarchy of Instruments Measured at Amortized Cost for which Fair Value is Disclosed

The table below summarizes the fair value hierarchy of the Group's financial assets and financial liabilities which are not measured at fair value in the consolidated statements of financial position but for which fair value is disclosed.

		2018						
	Notes	_	Level 1		Level 2	Level 3	Total	
Financial Assets								
Loans and receivables:								
Cash and cash equivalents	6	Р	7,889,708,807	Ρ	-	P -	P 7,889,708,807	
Trade and other receivables	7		-		-	11,363,226,589		
Due from related parties	27.4		-		-	937,904,172		
Construction bond	10		-		-	5,504,822	5,504,822	
Restricted deposits	9		52,719,265		-	-	52,719,265	
Refundable deposits	16	_			-	289,572,937	289,572,937	
		<u>P</u>	7,942,428,072	<u>P</u>	-	P 12,596,208,520	P 20,538,636,592	
Financial Liabilities								
Financial liabilities at amortized cost:								
Interest-bearing loans								
and other borrowings	17	Р	-	Ρ	-	P 36,188,613,995	P 36,188,613,995	
Trade and other payables	19		-		-	7,271,897,097	7,271,897,097	
Customers' cylinder deposits	20		-		-	276,285,588		
Security deposits	20		-		-	266,616,512		
Cash bond deposits	20	_	-		-	56,702,491	56,702,491	
		<u>P</u>	-	<u>P</u>	-	P 44,060,115,683	P 44,060,115,683	
				2017		ed – see Note 2.1(b)		
	<u>Notes</u>		Level 1		Level 2	Level 3	Total	
Financial Assets								
Loans and receivables:								
Cash and cash equivalents	6	Р	1,831,557,883	Р	-	Р -	P 1,831,557,883	
Trade and other receivables	7		-		-	7,039,808,333	7,039,808,333	
Due from related parties	27.4				-	518,004,898	518,004,898	
Restricted deposits	9		51,281,559		-	-	51,281,559	
Refundable deposits	16	_	-	_	-	182,480,300	182,480,300	
		P	1,882,839,442	<u>P</u>	-	P 7,740,293,531	P 9,623,132,973	
Financial Liabilities								
Financial liabilities at amortized cost:								
Interest-bearing loans								
and other borrowings	17	Ρ	-	Ρ	-		P 26,474,273,801	
Trade and other payables	19		-		-	3,482,001,666		
Security deposits	20		=		-	245,488,541	245,488,541	
Customers' cylinder deposits	20		=		-	196,380,513		
Cash bond deposits	20	_	-		-	33,492,002	33,492,002	
		Р	_	Р	_	P 30.431.636.523	P 32,128,796,720	
		_						

For financial assets with fair value included in Level 1, management considers that the carrying amount of this short-term financial instrument approximates their fair values.

#### 5.5 Fair Value Measurement for Non-financial Assets

The fair values of the Group's parcels of land, included as part of Property, Plant and Equipment and Investment Properties accounts, were determined based on the appraisal reports of Asian Appraisal Company, Inc. and Cuervo Appraisers, Inc., respectively, who are professional and independent appraisers with appropriate qualifications and recent experience in the valuation of similar properties in the relevant locations. To some extent, the valuation process was conducted by the appraisers in discussion with the Group's management with respect to the determination of the inputs such as the size, age, and condition of the vessels. In estimating the fair value of these properties, management takes into account the market participant's ability to generate economic benefits by using the assets in their highest and best use. Based on management assessment, the best use of the Group's non-financial assets indicated above is their current use.

The Level 2 fair value of the parcels of land for both recognized under property, plant and equipment and investment properties was derived using the market comparable approach that reflects the recent transaction prices for similar properties in nearby locations. Under this approach, when sales prices of comparable land in close proximity are used in the valuation of the subject property with no adjustment on the price, fair value is included in Level 2. On the other hand, if the observable recent prices of the reference properties were adjusted for differences in key attributes such as property size, zoning, and accessibility, the fair value is included in Level 3. The most significant input into this valuation approach is the price per square foot; hence, the higher the price per square foot, the higher the fair value.

These properties were revalued in 2018 due to the change in the Group's accounting policy [see Note 2.1(b)]. The reconciliation of the carrying amount of investment properties is presented in Note 15.

# 5.6 Offsetting of Financial Assets and Financial Liabilities

The following financial assets with net amounts presented in the consolidated statements of financial position are subject to offsetting, enforceable master netting arrangements and similar agreements:

	December 31, 2018							
		recognized in the d statement al position	Net amount presented in	consolidat	elated amounts not set-off in the consolidated statement of financial position			
	Financial assets	Financial liabilities set-off	the consolidated statement of financial position	Financial instruments	Cash collateral received	Net amount		
Trade and Other Receivables Restricted deposits	P 11,498,383,599 52,719,265	(P 135,157,010)	P 11,363,226,589 F 52,719,265 (	52,719,265 )	(P 323,319,003) P	11,039,907,586		
Total	P 11,551,102,864	( <u>P 135,157,010</u> )	<u>P11,415,945,854</u> (F	52,719,265)	( <u>P 323,319,003)</u> P	11,039,907,586		
December 31, 2017 [As Restated – see Note 2.1(b)]  Gross amounts recognized in the Related amounts not set-off in the								
	consolidate of financia	d statement al position	Net amount presented in					
	Financial assets	Financial liabilities set-off	the consolidated statement of financial position	Financial instruments	Cash collateral received	Net amount		
Trade and Other Receivables Restricted deposits	P 7,039,808,333 51,281,559	P -	P 7,039,808,333 51,281,559	P - 51,288,559 )	(P 278,980,543) P	6,760,827,790		

The following financial liabilities with net amounts presented in the consolidated statements of financial position are subject to offsetting, enforceable master netting arrangements and similar agreements:

	December 31, 2018							
	Gross amounts recognized in the consolidated statement of financial position		Net amount presented in	Related amoun consolidat of finance				
	Financial liabilities	Financial assets set-off	the consolidated statement of financial position	Financial instruments	Cash collateral received	Net amount		
Interest-bearing loans and borrowings Security deposits Cash bond deposits	P 39,945,245,450 266,616,512 56,702,491	P - - -	P 39,945,245,450 266,616,512 56,702,491	, , ,	P - ( 266,616,512 ) ( 56,702,491 )	P 39,892,526,185 - -		
Total	P 40,268,564,453	Р -	P40,268,564,453	( <u>P 52,719,265</u> )	( <u>P 323,319,003</u> )	P 39,892,526,185		
			nber 31, 2017 [As R					
	Gross amounts recognized in the consolidated statement of financial position		Net amount presented in the consolidated	Related amounts not set-off in the consolidated statement of financial position				
	Financial liabilities	Financial assets set-off	statement of financial position	Financial instruments	Cash collateral received	Net amount		
Interest-bearing loans and borrowings Security deposits Cash bond deposits	P 28,171,433,998 245,488,541 33,492,002	P	P28,171,433,998 245,488,541 33,492,002	(P 51,281,559)	P - ( 245,488,541) ( 33,492,002)	P 28,120,152,440		
Total	P 28,450,414,541	<u>P - </u>	P 28,450,414,54	( <u>P 51,281,559</u> )	( <u>P 278,980,543</u> )	P 28,120,152,440		

For financial assets and liabilities subject to enforceable master netting arrangements or similar arrangements presented above, each agreement between the Group and counterparties allows for net settlement of the relevant financial assets and liabilities when both elect to settle on a net basis. In the absence of such an election, financial assets and liabilities will be settled on a gross basis, however, each party to the master netting agreement or similar agreement will have the option to settle all such amounts on a net basis in the event of default of the other party.

# 6. CASH AND CASH EQUIVALENTS

Cash and cash equivalents include the following components as of December 31:

		2017 [As restated -
	2018	see Note 2.1(b)]
Cash in banks	P 7,728,117,276	P 1,549,265,669
Cash on hand	4,082,617	412,846
Revolving fund	16,968,918	11,527,561
Short-term placements	140,539,996	270,351,807
	P 7,889,708,807	P 1,831,557,883

Cash in banks generally earn interest based on daily bank deposit rates ranging from 0.10% to 2.50% per annum in all years presented. Short-term placements are made for varying periods ranging from 7 to 90 days and earn effective interest ranging from 0.25% to 1.00% per annum in all years presented. Interest income earned amounted to P27.2 million, P15.7 million and P3.9 million in 2018, 2017 and 2016, respectively, and is included as part of Finance income under Other Charges (Income) in the consolidated statements of comprehensive income (see Note 23.2).

The balances of cash in banks as of December 31, 2018 and 2017 exclude restricted time deposits totalling to P52.7 million and P51.3 million, respectively, which are shown as Restricted Deposits account (see Note 9) in the consolidated statements of financial position. Such amounts are not available for the general use of the Group under the loan agreement (see Note 17).

# 7. TRADE AND OTHER RECEIVABLES

This account is composed of the following:

			2017
			(As restated -
	<u>Note</u>	2018	see Note 2.1[b])
Trade receivables:			
Third parties		P 8,367,158,668	P 5,437,450,799
Related parties	27.1	1,851,415,359	955,539,554
		10,218,574,027	6,392,990,353
Advances to suppliers:			
Third parties		925,791,098	219,626,441
Related parties	27.12	2,692,341,658	424,838,624
		3,618,132,756	644,465,065
Non-trade receivables:			
Third parties		698,518,436	517,507,971
Related parties	27.6, 27.9, 27.10	1,045,301,862	586,598,808
·	, ,	1,743,820,298	1,104,106,779
		1,1 10,020,200	
Advances subject to liquidat	ion	49,355,359	21,034,364
Other receivables		35,228,394	20,864,877
		15,665,110,832	8,183,461,438
Allowance for impairment		( 634,396,128)	( <u>478,153,676</u> )
,		<u>, ,</u>	(
		P 15.030.714.704	P 7,705,307,762
			. 1,100,001,102

Trade and other receivables generally do not bear any interest. All receivables are subject to credit risk exposure (see Note 4.2).

PLPI entered into deferred payment agreement (DPA) with customers that are unable to pay their due and outstanding payable to PLPI. PLPI agreed to collect, inclusive of interest, through instalments as stated in the terms and conditions of the agreement. As of December 31, 2018 and 2017, the balances of receivables under DPA amounted to P47.5 million and P28.3 million, respectively, and is presented as part of Trade Receivables – Third Parties in the Trade and Other Receivables account in the 2018 and 2017 consolidated statements of financial position. There are no non-current trade receivables as of the said cut-offs.

The parties have agreed to enter into the DPA for the full and final settlement of the debt subject to the following terms and conditions enumerated below and in the next page:

- Customer promises to pay PLPI through monthly instalment payment and by way of post-dated checks;
- ii) The customer shall undertake to make full and final settlement of the remaining outstanding amount of the debt in the event that the customer obtains any financial assistance from any banks and/or financial institutions to finance its business operation. The entire remaining outstanding amount of the debt shall become immediately due without further demand, formal or informal advice in the event any of the monthly instalments are not received by the PLPI on or before the due date;

- iii) Should PLPI be compelled to institute extra-judicial foreclosure of the collateral and/or judicial actions to foreclose or collect unpaid amounts, the customer shall be liable for the costs and fees incurred by PLPI in the preparation, monitoring and enforcement of the DPA, as well as costs and fees incurred by the PLPI on account filing and prosecution and enforcement of any judicial foreclosures, extra-judicial foreclosures, and collection suits; and,
- iv) The customer further agrees that in the event it fails to pay any of the monthly instalments, then PLPI shall be at liberty to recover the same through the process of court, in which event all costs and expenses incurred by the PLPI including the legal costs on a solicitor and client basis shall be solely borne by them.

All of the Group's trade and other receivables have been reviewed for indications of impairment. Certain trade and other receivables, which are due from customers, were found to be impaired; hence, adequate amount of allowance for impairment has been recorded as of December 31, 2018 and 2017.

Impairment losses amounting to P68.5 million, P50.3 million and P113.0 million in 2018, 2017 and 2016, respectively, are presented as part of Selling and Administrative Expenses in the consolidated statements of comprehensive income (see Note 22). Recovery of bad debts are presented as part of Others under Other Income (Charges) in the consolidated statements of comprehensive income.

A reconciliation of the allowance for impairment at the beginning and end of 2018 and 2017 is shown below.

	<u>Notes</u>		2018		2017
Balance at beginning of year, as previously reported		Р	478,153,676	Р	339,048,847
Effect of application of PFRS 9	2.1 <i>(b)</i>		107,699,501		
As restated			585,853,177		-
Business combination	1.4		-		138,498,702
Impairment loss for the year	22		68,465,111		46,167,713
Written-off during the year		(	17,153,577)	(	44,844,753)
Recovery of bad debts		(	2,768,583)	<u>(</u>	716,833)
Balance at end of year		<u>P</u>	634,396,128	P	478,153,676

In 2018 and 2017, the Group directly written off past due accounts amounting to nil and P4.1 million,respectively, which is also presented as part of Impairment losses on trade and other receivables under Selling and Administrative Expenses (see Note 22.1).

### 8. INVENTORIES

The breakdown of inventories are as follows:

	<u>Note</u>	2018	2017 [As restated - see Note 2.1(b)]
At cost:			
Fuels and by-products		P 10,303,317,190	P 12,017,877,179
Lubricants		427,496,011	271,868,702
Merchandise		185,837,405	-
LPG		157,495,582	124,305,656
Others		61,348,098	2,185,536
	21.2	<u>P 11,135,494,286</u>	P 12,416,237,073

Under the terms of agreements covering the liabilities under trust receipts, inventories with carrying amount of P3,045.6 million and P5,139.1 million as of December 31, 2018 and 2017, respectively, have been released to the Group in trust for by the bank. The Group is accountable to the bank for the trusted inventories or their sales proceeds (see Note 17.1).

There were no inventory write-down in 2018 and 2017.

An analysis of the cost of inventories included in the cost of fuels, lubricants, LPG and merchandise sold in each year is presented in Note 21.2.

# 9. RESTRICTED DEPOSITS

This account pertains to the time deposits that are used as securities for various banking credit facilities covered by hold-out agreements (see Notes 6 and 17.1) amounting to P52.7 million and P51.3 million as of December 31, 2018 and 2017, respectively. As such, these are restricted as to withdrawals. The proceeds from availment of the banking credit facilities by the Group are used for the purpose of purchasing fuel and lubricant supplies. Interest rates for this type of deposit range from 0.80% to 3.68% per annum for December 31, 2018, 2017 and 2016. Interest income earned from restricted deposits amounted to P1.4 million, P0.1 million, P0.7 million in 2018, 2017 and 2016, respectively, and is included as part of Finance Income in the consolidated statements of comprehensive income (see Note 23.2).

#### 10. PREPAYMENTS AND OTHER CURRENT ASSETS

The composition of this account as of December 31, 2018 and 2017 is shown below.

	<u>Note</u>	2018	2017 [As restated - _see Note 2.1 <i>(b)</i> ]
Prepayments Supplies Creditable withholding tax Others	27.3	P 388,805,646 165,373,021 124,698,086 16,822,026	P 299,066,139 159,214,128 151,609,200 381,709
		P 695,698,779	P 610,271,176

# 11. PROPERTY, PLANT AND EQUIPMENT

The gross carrying amounts and accumulated depreciation and amortization of property, plant and equipment at the beginning and end of 2018 and 2017 are shown below.

	Buildings, Depot, Plant and Pier Facilities	Leasehold and Land Improvements	Gasoline and LPG Station Equipment	LPG Cylinders	Office Furniture and Equipment	Hauling and Heavy Equipment	Transportation and Other Equipment	Land	Construction in Progress	Total
December 31, 2018 Cost or revalued amount Accumulated depreciation, amortization and	P 8,755,732,757	P 559,063,602	P 4,916,628,325	P 2,065,608,639	P 504,464,581	P 739,542,684	P 71,943,639	P 3,836,203,184	P3,323,038,453	P 24,772,225,864
impairment	( 2,202,616,943)	( <u>269,784,374</u> )	( <u>1,886,469,891</u> )	( <u>860,115,301</u> )	( <u>259,737.242</u> )	( 519,693,346)	(57,814,262)			( 6,056,231,359)
Net carrying amount	P 6,553,115,814	P 289,279,228	<u>P 3,030,158,434</u>	P 1,205,493,338	P 244,727,339	P 219,849,338	P 14,129,377	P 3,836,203,184	P3,323,038,453	P 18,715,994,505
December 31, 2017 Cost Accumulated depreciation,	P 7,938,264,335	P 278,440,237	P 4,307,161,317	P 1,725,126,080	P 176,628,000	P 723,956,478	P 60,325,908	P 2,431,765,273	P 761,915,936	P 18,403,583,564
amortization, and impairment	(1,853,643,912)	( <u>172,468,591</u> )	(_1,547,282,631)	(776,460,696)	(106,368,564)	(491,547,359)	(55,832,003)			(5,003,603,756)
Net carrying amount [As restated - see Note 2.1(b)]	<u>P 6,084,620,423</u>	P 105,971,646	<u>P 2,759,878,686</u>	P 948,665,384	P 70,259,436	P 232,409,119	P 4,493,905	P 2,431,765,273	P 761,915,936	P 13,399,979,808
January 1, 2017 Cost Accumulated depreciation	P 4,634,286,358	P 294,381,659	P 3,115,535,438	Р -	P 105,444,580	P 652,099,361	P 38,154,152	P 1,696,586,766	P1,081,354,000	P 11,617,842,314
and amortization	(1,135,333,357)	( <u>89,335,859</u> )	( <u>857,037,528</u> )	<del></del>	( <u>84,301,661</u> )	( 411,366,616)	(38,154,152)	<del></del>		( 2,615,529,173)
Net carrying amount	P 3,498,953,001	P 205,045,800	P 2,258,497,910	<u>P - </u>	P 21,142,919	P 240,732,745	<u>P - </u>	P 1,696,586,766	P1,081,354,000	P 9,002,313,141

A reconciliation of the carrying amounts at the beginning and end of 2018 and 2017 of property, plant and equipment is shown below.

	Buildings, Depot, Plant and Pier Facilities	Leasehold and Land Improvements	Gasoline and LPG Station Equipment	LPG Cylinders	Office Furniture and Equipment	Hauling and Heavy Equipment	Transportation and Other Equipment	Land	Construction in Progress	Total
Balance at January 1, 2018 net of accumulated depreciation and amortization –										
as previously reported	P 6,084,620,423	P 108,321,362	P 2,759,878,686	P 948,665,384	P 68,617,257	P 232,409,119	P 4,493,905	P 2,431,765,273	P 761,915,936	P 13,400,687,345
Restatement – cost	-	( 2,110,086)	-	-	1,797,340	-	-	-	-	( 312,746)
Restatement – accumulated										
depreciation		( 239,630)			( <u>155,161</u> )					(394,791)
As restated – see Note 2.1(b)	6,084,620,423	105,971,646	2,759,878,686	948,665,384	70,259,436	232,409,119	4,493,905	2,431,765,273	761,915,936	13,399,979,808
Business combination										
- cost (see Note 1.4)	-	209,860,851	-	-	330,791,968	-	4,361,691	-	5,176,388	550,190,898
Business combination										
<ul> <li>accumulated depreciation</li> </ul>										
(see Note 1.4)	-	( 65,849,711)	-	-	( 111,527,344)	-	( 2,673,486)	-	-	( 180,050,541)
Additions	1,038,828,696	60,964,354	96,270,515	393,588,977	6,418,615	33,809,407	11,494,707	184,591,868	2,953,396,335	4,779,363,474
Revaluation increments	-	-	-	-	-	-	-	1,219,846,043	-	1,219,846,043
Transfers (see Note 12)	( 221,360,274)	27,229,763	585,048,375	( 47,135,953)	2,542,575	44,072,911	-	-	( 397,450,206)	( 7,052,809)
Cost of asset disposed	-	( 17,680,364)	( 71,851,882)	( 5,970,465)	( 12,195,514)	( 62,296,112)	( 4,238,667)	-	-	( 174,233,004)
Accumulated depreciation of										
asset disposed	-	4,709,356	66,892,056	3,942,624	10,550,372	62,296,112	4,230,176	-	-	152,620,696
Depreciation and amortization										
charges for the year	( 348,973,031)	( 36,175,428)	( 406,079,316)	( 63,306,743)	( 52,391,706)	( 90,442,099)	( 3,538,949)	-	-	( 1,000,907,272)
Provision for loss on lost cylinders	-	-	-	( 24,290,486)	-	-	-	-	-	( 24,290,486)
Translation adjustment		248,761			278,937					527,698
Balance at December 31, 2018 net of accumulated										
depreciation and amortization	P 6.553.115.814	P 289,279,228	P 3.030.158.434	P 1,205,493,338	P 244.727.339	P 219.849.338	P 14.129.377	P 3,836,203,184	P 3.323.038.453	P 18.715.994.505

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	Buildings, Depot, Plant and <u>Pier Facilities</u>	Leasehold and Land <u>Improvements</u>	Gasoline and LPG Station Equipment	LPG Cylinders	Office Furniture and Equipment	Hauling and Heavy Equipment	Transportation and Other Equipment	Land	Construction in Progress	Total
Balance at January 1, 2017 net of accumulated depreciation and amortization Business combination	P 3,498,953,001	P 205,045,800	P 2,258,497,910	P -	P 21,142,919	P 240,732,745	Р -	P 1,696,586,766	P1,081,354,000 P	9,002,313,141
- cost (see Note 1.4) Business combination - accumulated depreciation and provision for loss on lost cylinders	1,475,209,901	-	494,487,528	1,665,092,760	20,693,043	-	18,814,376	-	4,753,049	3,679,050,657
(see Note 1.4) Additions Restatement – cost Restatement – accumulated	( 507,141,325) 915,256 -	6,799,404 ( 2,110,086)	( 333,104,296) ( 5,402,980 -	757,139,740) 74,504,679 -	( 16,551,492) 57,390,498 1,797,340	- 103,659,961 -	( 18,125,459) 4,227,327 -	- 735,178,507 -	- ( 2,207,257,158 - (	1,632,062,312) 3,195,335,770 312,746)
depreciation Transfers Cost of asset disposed	- 1,827,852,820 -	( 239,630) ( 19,666,168) ( 964,572)		- 521,536) 13,949,823)	( 155,161) - ( 8,697,461)	- - ( 31,802,844)	- ( 869,947)	- - -	- ( ( 2,531,232,126) ( 216,145) (	394,791) - 88,332,431)
Accumulated depreciation of asset disposed Depreciation and amortization charges for the year	- ( <u>211,169,230</u> )	964,572 ( <u>83,857,674</u> )	23,068,476 ( <u>380,209,283</u> ) (	4,610,559 23,931,515)	8,567,528 ( <u>13,927,778</u> )	26,568,472 ( <u>106,749,215</u> )	855,448 ( <u>407,840</u> )	- 	- (_	64,635,055 820,252,535)
Balance at December 31, 2017 net of accumulated depreciation and amortization  [As restated – see Note 2.1(b)]	P 6,084,620,423	<u>P 105,971,646</u>	P 2,759,878,686	P 948,665,384	<u>P 70,259,436</u>	P 232,409,119	P 4,493,905	P 2,431,765,273	<u>P 761,915,936</u>	<u> 13,399,979,808</u>

### 11.1 Borrowing Costs

Construction in progress includes accumulated costs incurred on the various depot facilities and retail stations being constructed as part of the Group's expansion program, including capitalized borrowing costs of P261.6 million, P19.7 million and P61.7 million as of December 31, 2018, 2017 and 2016, respectively (see Note 17.5), representing the actual borrowing costs incurred on loans obtained to fund the construction of depot facilities and retail stations. The average capitalization rate used was 8.50% both in 2018 and 2017.

#### 11.2 Finance Lease

There are no hauling and heavy equipment held under finance lease as of December 31, 2018 and 2017.

# 11.3 Depreciation and Amortization

The Group retired in its books fully-depreciated transportation equipment with a total cost of P21.6 million and P24.9 million in 2018 and 2017, respectively. As of December 2018 and 2017, the cost of fully-depreciated assets that are still being used in the Group's operations amounted to P987.4 million and P1,044.8 million, respectively.

The amount of depreciation and amortization is allocated as follows:

	<u>Notes</u>		2018		2017		2016
Cost of sales and services Selling and administrative	21.2, 21.3	Р	63,306,743	Р	23,964,493	Р	402,281,752
expenses			937,600,529		796,288,042		582,127,726
	22	<u>P</u>	1,000,907,272	<u>P</u>	820,252,535	<u>P</u>	984,409,478

#### 11.4 Fair Value of Land

The Group's parcels of land are stated at their revalued amounts as of December 31, 2018 (see Note 2.1[b]), being the fair value at December 31, 2018, the date of appraisal report, less any subsequent impairment losses. The revaluation surplus, net of applicable deferred income taxes, is presented as part of the Revaluation Reserves account in the equity section of the 2018 consolidated statement of financial position.

The information on the fair value measurement and disclosures related to the revalued parcels of land are presented in Note 5.5.

If the parcels of land were carried at cost model as of December 31, 2018, the cost would be P2,597.7 million.

# 12. INTANGIBLE ASSETS

The gross carrying amounts and accumulated amortization of intangible assets at the beginning and end of 2018 and 2017 are shown below.

		Basketball Franchise		Store Franchise		Computer Software Licenses	De	Software evelopment Cost		Others		Total
December 31, 2018 Cost Accumulated	Р	176,861,660	Р	42,028,644	Р	244,288,416	Р	47,571,271	Р	1,334,093	Р	512,084,084
amortization			(	19,675,619)	(	150,259,211)	(	13,986,616)	(	108,288)	(	184,029,734)
Net carrying amount	<u>P</u>	176,861,660	P	22,353,025	<u>P</u>	94,029,205	P	33,584,655	<u>P</u>	1,225,805	<u>P</u>	328,054,350
December 31, 2017 Cost Accumulated	Р	176,861,660	Р	-	Р	216,578,945	Р	9,638,891	Р	1,262,393	Р	404,341,889
amortization	-				(	101,764,923)	(	7,118,724)			(	108,883,647)
Net carrying amount	<u>P</u>	176,861,660	Р		P	114,814,022	P	2,520,167	Р	1,262,393	Р	295,458,242
January 1, 2017 Cost Accumulated	Р	176,861,660	Р	-	Р	166,374,580	Р	9,275,320	Р	933,694	Р	353,445,254
amortization					(	72,935,492)	(	5,472,272)			(	78,407,764)
Net carrying amount	P	176,861,660	Р		<u>P</u>	93,439,088	P	3,803,048	P	933,694	<u>P</u>	275,037,490

A reconciliation of the carrying amounts of intangible assets at the beginning and end of 2018 and 2017 are shown below.

		Basketball Franchise		Store Franchise		Computer Software Licenses	De	Software evelopment Cost	_	Others	_	Total
Balance at January 1, 2018, net of accumulated amortization – as previously												
reported Restatement – cost Restatement – accumulated	Р	176,861,660 -	Р	-	Р	94,287,232 20,874,703	Р	2,520,167 -	Р	1,262,393	Р	274,931,452 20,874,703
amortization					(	347,913)					(	347,913)
As restated – see Note 2.1(b) Business combination		176,861,660		-		114,814,022		2,520,167		1,262,393		295,458,242
-cost (see Note 1.4) Business combination		-		41,078,000		-		402,438		-		41,480,438
-accumulated amortization Additions Transfers from		- -	(	19,675,619) 950,644		- 26,563,038	(	328,499) 30,477,133		71,700	(	20,004,118) 58,062,515
property, plant, and equipment (see Note 11) Amortization expense		-		-		-		7,052,809		-		7,052,809
for the year		-		-	(	48,494,288)	(	6,539,393)	(	108,288)	(	55,141,969)
Reclassification/ adjustment						1,146,433					_	1,146,433
Balance at December 31, 2018,												
Net of accumulated amortization	<u>P</u>	176,861,660	<u>P</u>	22,353,025	<u>P</u>	94,029,205	<u>P</u>	33,584,655	<u>P</u>	1,225,805	<u>P</u>	328,054,350
Balance at January 1, 2017, net of accumulated												
amortization Additions Amortization expense	Р	176,861,660 -	Р	-	Р	93,439,088 49,856,452	Р	3,803,048 363,571	Р	933,694 328,699	Р	275,037,490 50,548,722
for the year Balance at December 31, 2017,					(	28,481,518)	(	1,646,452)	_		(	30,127,970)
net of accumulated amortization [As restated – see												
Note 2.1(b)]	P	176,861,660	Р	<u>-</u>	P	114,814,022	Р	2,520,167	P	1,262,393	Р	295,458,242

In 2018, computer software licenses amounting to P7.5 million were transferred from property, plant and equipment (see Note 11). The amount of amortization is presented as part of selling and administrative expenses in the consolidated statements of comprehensive income (see Note 22).

Store franchise was acquired as a result of business combination in 2018 [see Notes 1.4(a) and 31.5].

Intangible assets are subject to annual impairment testing and whenever there is an indication of impairment. The Group assessed that the useful life of the basketball franchise to be indefinite. Based on analysis of all the relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate inflows for the Group. No impairment losses were recognized in 2018, 2017 and 2016 on such basis.

#### 13. INVESTMENTS IN JOINT VENTURES

# 13.1 Joint venture of the Parent Company

The Parent Company has entered into a joint venture (JV) agreement with TIPCO Asphalt Public Company Limited (TIPCO Asphalt) and certain individual to set-up and incorporate a JV company – Phoenix Asphalt Philippines, Inc. (PAPI). The JV company – PAPI was incorporated on March 23, 2018 primarily to import, store, manufacture, sell, market, distribute bitumen, bitumen-related products and such other by-products of crude oil and such other petroleum products including the operation of terminals and depots.

Under the JV agreement, PAPI's authorized share capital is P275.0 million divided into 275.0 million shares with par value of P1 per share. The Parent Company owns P110.0 million shares or 40.00% of the outstanding capital stock of PAPI. The JV has no restrictions as to transfer of funds in the forms of cash dividend, or to pay advances made by PAPI. Moreover, the Parent Company shall be responsible to enter into a lease agreement for land identified as part of a certain industrial park in Batangas for the construction of terminal at fair rental value, and to cause to provide a minimum of 20 to 30 years' access rights to the oil, gas and chemical jetty for receiving and importing bulk bitumen cargo and other rights necessary for the construction and operations of terminal.

#### 13.2 Joint ventures of PPMI

PPMI entered into an agreement with Per Petroleum Corporation for the operation and management of PPMI retail network including collateral businesses that may complement the operation or the retail network in the whole of the Bicol Region. The JV company, Phoenix Southern Petroleum Corp. (PSPC), was incorporated and registered with the SEC on June 1, 2018. The primary purpose of this company is to buy and sell refined liquefied petroleum gas, various kinds of lubricants, car care products and to operate, manage and carry out gasoline retail stations, convenience store and other non-fuel related businesses.

PPMI owns P30.6 million worth of shares or 51.00% of the outstanding capital stock, but does not has significant control on the entity. PPMI has no significant commitments relating to PSPC.

PPMI entered into a JV agreement with certain individuals for the management and operation of Galaxi Petroleum Fuel, Inc. (Galaxi). Galaxi was primarily established to sell petroleum products. PPMI owns P5.0 million worth of shares or 51.00% of the outstanding capital stock, but does not have significant control of the entity. PPMI has no significant commitments relating to Galaxi.

# 13.3 JVs financial information

Presented below are the financial information of the Group's joint ventures and the movements of the carrying value as of December 31, 2018:

		Jo	oint Ventures			
	_	PAPI	PSPC	Galaxi		
Total current assets Total non-current assets Total current liabilities Total non-current liabilities Total revenues Total other comprehensive income	Р	275,278,082 P 8,786,996 10,613,773 - 6,828,601	67,459,164 P - 7,988,212 - -	172,295,310 68,143,118 152,326,905 1,756,000 398,627,902		
					_	Total
Net income (loss) Percentage of ownership	(P	1,124,499) (P 40.00%	529,048) P 51.00%	15,807,567 51.00%		
Equity share in net income (loss) during the year Total acquisition costs	( <u>P</u>	449.800) ( <u>P</u>	269,814) P	8,061,859	Р	7,342,245 448,094,125
Carrying value					P	455,436,370

No dividends were received from the joint ventures during the year. In addition, there are no share of contingent liabilities for all of the JVs. As of December 31, 2018, management believes that the investments in joint ventures are not impaired.

#### 14. GOODWILL

Goodwill represents the excess of acquisition cost over the Group's share in the fair value of identifiable net assets of the acquired subsidiaries at the date of the acquisition and relates mainly to business synergy for economies of scale and scope. The movements of this account as of December 31 are as follows:

	<u>Note</u>	2018		2017
Balance at beginning of year  – net of allowance on				
impairment loss		P 3,990,666,606	Р	10,221,849
Additions due to business combinations	1.4	428,176,225	3	3,980,444,757
Balance at end of year		P 4,418,842,831	<u>P 3</u>	3,990,666,60 <u>6</u>

Goodwill is subject to annual impairment testing and whenever there is an indication of impairment. In 2013, the Parent Company has assessed that the goodwill pertaining with PGMI is impaired; hence, full impairment loss amounting to P1.3 million was recognized.

The Group tests whether goodwill is impaired on an annual basis. The recoverable amount of the cash generating units [identified as PLPI (LPG), PFM (CVS) and AAI Group (Digital platform)] was determined based on value-in-use calculations which require the use of assumptions. The calculations use cash flow projections based on budgets approved by the management covering a five-year period with an assumed a terminal growth rate of 3.0% and is based on the discount rate of weighted average cost of capital of 12.00%. Budgeted earnings before interest, taxes, depreciation and amortization (EBITDA) were based on expectations of future outcomes taking in to past experience of five years, adjusted for anticipated revenue growth. It is also further assumed that revenues coming from sales volume and sales prices would grow at a constant margin above forecast inflation over the next five years. Based on these, the estimated recoverable amount of each of the cash generating units exceeded its carrying amount. The carrying values of goodwill for each of the cash-generating units are disclosed in Note 1.4.

Based on these analyses, management has assessed that no impairment of goodwill is required to be recognized in 2018 and 2017.

#### 15. INVESTMENT PROPERTIES

The Group's investment properties were acquired through business combinations in 2017 (see Note 1.4) and consist of several parcels of land and lot improvements, which are held for investment purposes only. Rental income from investment property amounted to P1.8 million in 2018, P1.1 million in 2017 and nil in 2016 are presented as part of Rent Income in the 2018 and 2017 consolidated statements of comprehensive income.

Related real property taxes amounted to P0.7 million and P0.2 million was recognized as a related expense in 2018 and 2017, respectively, and are presented as part of Taxes and Licenses under Selling and Administrative Expenses in the 2018 and 2017 consolidated statements of comprehensive income (see Note 22).

The gross carrying amounts and accumulated depreciation and impairment of investment properties at the beginning and end of 2018 and 2017 are shown below and in the next page.

	Land	Total		
December 31, 2018 Revalued amount / cost [see Note 2.1(b)] Accumulated impairment loss Accumulated depreciation	P 1,742,840,628 ( 4,633,374)	P 3,500,390 - (	P 1,746,341,018 ( 4,633,374) ( 2,686,439)	
Net carrying amount	P 1,738,207,254	P 813,951	P 1,739,021,205	
December 31, 2017 Cost Accumulated impairment loss Accumulated depreciation	P 1,117,899,628 ( 4,633,374)	P 3,500,390 - ( 2,001,986)	P 1,121,400,018 ( 4,633,374 ) ( 1,986,362 )	
Net carrying amount	P 1,113,266,254	P 1,514,028	P 1,114,780,282	

A reconciliation of the carrying amounts of investment properties at the beginning and end of 2018 and 2017 is shown below.

	Land	<u>Improvements</u>	Total
Balance at January 1, 2018 net of accumulated depreciation and impairment loss Fair value gains Depreciation charges for the year	P 1,113,266,254 624,941,000	P 1,514,028 - ( 700,077)	P 1,114,780,282 624,941,000 ( 700,077)
Depresiation charges for the year		(	(
Balance at December 31, 2018 net of accumulated depreciation	P 1,738,207,254	P 813,951	P 1,739,021,205
Balance at January 1, 2017 net of accumulated depreciation and impairment loss Business combination Depreciation charges for the year	P 336,839,553 736,056,721	P 2,214,105 - ( 700,077)	P 339,053,658 736,056,721 ( 700,077 )
Reversal of accumulated impairment losses Cost of disposed property Accumulated depreciation of disposed property	40,785,503 ( 415,523)	- ( 715,701) 	40,785,503 ( 1,131,224 )
Balance at December 31, 2017 net of accumulated depreciation and impairment loss	P 1,113,266,254	P 1,514,028	P 1,114,780,282

In 2017, the carrying amount of the investment properties totaled to P1,114.8 million as a result of the acquisition of Duta Group. As a result of the increase in the appraisal values, the Group recognized in 2017 a gain on reversal of impairment amounting to P40.3 million, which was previously recognized before the business combination (see Note 1.4). Such is presented as part of Others under the Other Charges (Income) in the 2017 consolidated statement of comprehensive income.

In 2018, the Group has appraised its investment properties where fair value gains were recognized at the opening balance amounting to P624.9 million [see Note 2.1(b)].

Other information about the fair value measurement and disclosures related to the investment property are presented in Note 5.5.

#### 16. OTHER NON-CURRENT ASSETS

The composition of this account as of December 31 are shown below.

	<u>Note</u>	2018		2017
Advances to suppliers Refundable rental deposits	27.2 27.3	P 1,167,194,841 289,572,937	Р	- 182,480,300
Deferred minimum lease payments Other prepayments Others		48,242,728 83,386,615 7,270,409		39,079,505 - 1,907,263
		P 1,595,667,530	<u>P</u>	223,467,068

Advances to suppliers pertain to advances made to related parties for future acquisition of real properties (see Note 27.2).

Refundable rental deposits represent deposits of the Group for the lease of various parcels of land. These deposits are refundable at the end of the term of agreement and are measured at amortized cost. The fair values on initial recognition of the lease deposits were determined by calculating the present value of the estimated future cash flows anticipated until the end of the lease terms using the market interest rate of comparable financial instrument at the inception of the lease (i.e. BVAL). Meanwhile, interest on subsequent amortization of rental deposits using effective interest method amounted to P2.8 million in 2018, P2.7 million in 2017 and P2.6 million in 2016 and is presented as part of Finance Income in the consolidated statements of comprehensive income (see Note 23.2).

The excess of the principal amount of the rental deposit over its present value is recognized in the consolidated statements of financial position as Deferred Minimum Lease Payments. Rent expense on subsequent amortization of the deferred minimum lease payments amounted to P3.2 million, P2.7 million and P2.4 million in 2018, 2017 and 2016, respectively, and is presented as part of Rent under Selling and Administrative Expenses in the consolidated statements of comprehensive income (see Note 22).

# 17. INTEREST-BEARING LOANS AND BORROWINGS

Interest-bearing loans and borrowings are broken down as follow:

	2018	2017
Current:		
Liabilities under LC and TR	P 3,045,567,756	P 5,139,141,223
Term loans	16,667,005,937	11,657,732,922
Liabilities under short-term		, , ,
commercial papers	6,596,913,591	-
	26,309,487,284	16,796,874,145
Non-current Term loans	13,590,520,166	11,374,559,853
	P 39.900.007.450	P 28,171,433,998

#### 17.1 Liabilities under Letters of Credits and Trust Receipts

The Group avails of LC and TR lines with local banks to finance its purchases of inventories (see Note 8). These short-term trust receipts bear interests based on prevailing market interest rates at an average of 6.14% and 3.97% per annum in 2018 and 2017, respectively.

The Group is required by the banks to maintain certain collaterals for the credit line facility provided to the Group for working capital requirements. The collaterals are in the form of compensating deposits, inventories and surety of certain stockholders (see Notes 6, 8, 9 and 27.5).

# 17.2 Term Loans

The breakdown of the outstanding balances of the term loans per creditor as at December 31 are as follows:

	Explanatory		Interest	Outstanding			g Balance	
	Notes	Term	Rates	_	2018	_	2017	
BDO Unibank, Inc. (BDO) i. Term Loan Agreement	(a)	7 years	4.77%	Р	5,142,186,833	Р	5,799,559,853	
ii. Notes Facility Agreements	(b), (c)	1 month to 5 years	5.72% - 7.59%		3,200,000,000		4,600,000,000	
		to o years	0.7270 7.0070	_	8,342,186,833	_	10,399,559,853	
Philippine National Bank (PNB) i. Short-Term Commercial Papers ii. Notes Payable	(17.3) (c)	6 to 12 months 2 months to	7.10% - 7.50%		6,596,913,591		-	
•	. ,	6 months	4.63% - 7.00%		3,670,000,000		2,150,000,000	
ii. Term Loan Agreement	(d)	5 years	5.30% - 6.21%	_	225,000,000 10,491,913,591	_	325,000,000 2,475,000,000	
Land Bank of the Philippines (LBP) i. Term Loan Agreement ii. Notes Payable	(f) (f) (c)	7 years 3 years 2 to 3 months	4.85% 4.00% 6.00%		5,000,000,000 666,666,667 1,100,000,000 6,766,666,667		- 1,000,000,000 900,000,000 1,900,000,000	
Multinational Investment Bancorporation (MIB) i. Notes Payable ii. Medium-term loan	(c) (e)	3 to 7 months 1 year and 6 months	4.75% - 6.50% 3.75%		4,304,042,213 200,000,000 4,504,042,213		2,385,732,922 - 2,385,732,922	
Robinsons Bank Corporation (RBC) i. Notes Payable ii. Term Loan Agreement	(c) (b), (g)	2 to 6 months 5 years	6.75% 5.50%	_	375,000,000 200,000,000 575,000,000	_	625,000,000 347,000,000 972,000,000	
Development Bank of the Philippines (DBP)	(c)	2 to 3 months	5.30% - 5.90%		1,715,000,000	_	1,200,000,000	
Asia United Bank (AUB)	(c)	3 months	6.75%	_	1,009,630,390	_	400,000,000	
China Banking Corporation	(c)	3 months to 18 months	4.63%		1,005,000,000		<u>-</u>	
Rizal Commercial Banking Corporation	(c)	2 to 3 months	7.25%		985,000,000	_	1,000,000,000	
Bank of Commerce	(c)	1 month	6.38%		810,000,000	_	500,000,000	
United Coconut Planters Bank	(c)	1 month	7.00%		450,000,000		500,000,000	
Maybank Philippines, Inc.	(c)	3 months	6.00%	_	200,000,000	_		
Pentacapital Investment Corporation	(c)	3 months	5.00%			_	400,000,000	
Philippine Veterans Bank (PVB)	(c)	1 month	3.50%			_	600,000,000	
Union Bank of the Philippines (UBP)	(c)	2 months	3.50%-4.00%		-		300,000,000	
				<u>P</u>	36,854,439,694	P	23,032,292,775	

### (a) TLA with BDO

In 2017, the Parent Company obtained a seven-year term loan amounting to P6,000.0 million to finance the 100.00% acquisition of PLPI, including the refinancing of the deposit, and Duta, Inc. The loan was approved on a clean basis and is subject to an interest rate computed as the sum of the prevailing three-month BVAL rate (which replaced and succeeded the PDST-R2 as the benchmark rate effective October 29, 2018) and 150 basis points divided by 0.99, or 4.00% divided by 0.99 per annum for the period commencing from the availment of the commitment up to the end of the eighth quarter, whichever is higher. The interest rate shall be repriced at the start of the ninth quarter up to the final repayment date based on the higher of sum of the prevailing three-month BVAL and 150 basis points divided by 0.95, or 4.00% divided by 0.95 per annum, whichever is higher. The principal loan is payable quarterly in 28 installments. The first 27 installments shall be for the amount of P165.0 million quarterly while the last installment shall be P1,545.0 million.

The TLA also requires the Parent Company to maintain debt-to-equity ratio of not more than 3:1, current ratio of at least 1.1, and debt coverage ratio of at least 1.5.

As of December 31, 2018 and 2017, the Parent Company has complied with its debt covenants.

# (b) Notes Facility Agreement

In 2011, the Parent Company availed of a P750.0 million clean loan under the notes facility agreement entered into with BDO, Maybank International, Ltd. and RBC. The long-term loan amounting to P700.0 million with interest rate of 7.40% annually is payable on August 24, 2016 and the remaining P50.0 million with interest rate of 7.70% is payable on August 23, 2018. The outstanding balance of the note facility as of December 31, 2018 and 2017 amounted to nil and P47.0 million, respectively. This loan does not include any covenant.

#### (c) Notes Payable

The promissory notes represented the borrowings from local banks or investment houses with interest rates ranging from 4.63% to 7.00% per annum and normally has a tenor of less than a year. Some of these loans are clean and unsecured. Certain loans are guaranteed by certain stockholders through surety agreement with the Banks (see Note 27.5).

The total outstanding balance of the various promissory notes as of December 31, 2018 and 2017 are P18,683.7 million and P14,560.7 million, respectively.

# (d) TLA with PNB

On January 29, 2016, the Parent Company signed with PNB a five-year term clean loan amounting to P500.0 million to be used for capital expenditures and general corporate purposes. The loan is subject to annual interest rate of 6.21% and is payable in twenty quarterly installments. As of December 31, 2018 and 2017, the outstanding principal balance amounted to P225.0 million and P325.0 million, respectively. This loan does not include any covenant.

# (e) Medium-Term Loan with MIB

The Parent Company signed with MIB a clean medium-term loan amounting to P200.0 million with a tenor of 547 days. The loan proceeds were used for working capital requirements. The loan is subject to a fixed annual interest rate of 3.75% and is maturing on April 30, 2019. This loan does not include any covenant.

### (f) TLA with LBP

On November 3, 2017, the Parent Company signed with LBP a three-year term clean loan amounting to P1,000.0 million to partially finance the permanent working capital requirements of the Parent Company. The loan is subject to a floating rate of 4.00% per annum subject to repricing semi-annually. Interest is payable semi-annually in arrears and the principal is payable in equal semi-annual amortization starting at the end of the first semester. As of December 31, 2018 and 2017, the outstanding principal balance amounted to P666.7 million and P1,000.0 million, respectively.

On July 5, 2018, the Parent Company signed with LBP a seven-year term loan with no grace period amounting to P5,000.0 million to partially finance the general corporate requirement of the company. The loan was approved on a clean basis and is subject to an interest rate of 4.85% and shall be repriced semi-annually. The principal loan is payable in semi-annually. The first 13 installments shall be for the amount of P25.0 million semi-annually while the last installment shall be P4.675.0 million.

The TLA also requires the Parent Company to maintain debt-to-equity ratio of not more than 3:1.

As of December 31, 2018 and 2017, the outstanding principal balance amounted to P5,000.0 million and nil, respectively. The Parent Company has complied with its debt covenants.

#### (g) TLA with RBC

On October 9, 2015, the Parent Company signed with RBC a five-year clean term loan amounting to P500.0 million to be used for capital expenditures and general corporate purposes. The loan is subject to annual interest rate of 5.50% and is payable in twenty equal quarterly installments. As of December 31, 2018 and 2017, the outstanding principal balance amounted to P200.0 million and P300.0 million, respectively. This loan does not include any covenant.

#### 17.3 Liabilities under Short-term Commercial Papers (STCPs)

In December 2018, the Parent Company issued STCPs amounting to P7,000.0 million with PNB Capital and Investment Corporation being the Sole Issue Manager and the Lead Underwriter. The amount represented the first of the two tranches totalling to P10,000.0 million of STCP registered with the SEC. Half of the first tranche consisted of 180-day paper that carries a discount rate of 7.10% while 350-day paper with discount rate of 7.50%. The Parent Company used 70.00% of the proceeds to finance the working capital requirements for the importation of fuels and lubricants, and the rest will be used to repay outstanding short-term loans with various banks.

The outstanding liabilities under STCP as of December 31, 2018 and 2017 amounted to P6,596.9 million and nil, respectively. The outstanding balance as of December 31, 2018 is net of the capitalized and unamortized debt issuance cost of P45.2 million.

# 17.4 Credit Line

The Parent Company has an available credit line under LC/TR of P17,111.3 million and P8,902.3 million and as of December 31, 2018 and 2017, respectively. These lines obtained from various banks are being utilized by the Parent Company for procurement of inventories both local and foreign. The credit lines are mostly granted on a clean basis while some of the credit lines are partially secured by the Joint Several Signatures of certain stockholders.

# 17.5 Interest Expense

Interest expense for 2018, 2017 and 2016 are presented as part of Finance Costs in the consolidated statements of comprehensive income amounted to P1,377.0 million, P780.9 million and P863.4 million (see Note 23.1), respectively, which is already exclusive of the capitalized borrowing cost of P261.6 million, P19.7 million and P61.7 million as of December 31, 2018, 2017 and 2018, respectively (see Note 11.1).

# 18. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

Presented below is the reconciliation of the Group's liabilities arising from financing activities, which includes both cash and non-cash changes.

	Liabilities under LC and TR (see Note 17)	Term Loans (see Note 17)	Liabilities under STCP (see Note 17)	Obligations under finance lease (see Note 17)	Other Non-current Liabilities (see Note 20)	Total
Balance as of January 1, 2018 Cash flows from	P 5,139,141,223 P	23,032,292,775	P -	Р -	P 504,947,844	P 28,676,381,842
financing activities Additional borrowings Repayment of borrowings	-	50,798,571,804	7,000,000,000	-	-	57,798,571,804
and TR	( 28,300,249,382)(	43,573,338,476 )	-	-	-	( 71,873,587,858)
Increase in non-current liability Bond issue cost	-	-	- ( 45,238,000)	-	78,717,366 -	78,717,366 ( 45,238,000 )
Non-cash financing activities Availment of LC and TR Business combination	25,780,675,915 426,000,000	:	- -	-	- 3,664,685	25,780,675,915 429,664,685
Unamortized discount		<u> </u>	( 357,848,409)			(357,848,409)
Balance as of December 31, 2018	<u>P 3,045,567,756</u> <u>P</u>	30,257,526,193	P 6,596,913,591	<u>P -                                   </u>	P 587,329,895	<u>P 40,487,337,345</u>
Balance as of January 1, 2017 Cash flows from	P 2,163,936,859 P	9,911,509,730	P 1,107,711,982	P 1,265,272	P 258,584,286	P 13,443,008,129
financing activities Additional borrowings Repayment of	-	35,895,647,657	1,121,000,000	-	-	37,016,647,657
borrowings and TR	( 18,099,859,838 ) (	22,776,136,983)	( 2,228,711,982)	-	-	( 43,104,708,803)
Increase in non-current liability	-	-	-	-	63,749,068	63,749,068
Non-cash financing activities Availment of LC and TR Business combination	21,075,064,202	-	- -	- -	- 182,614,490	21,075,064,202 182,614,490
Interest amortization on finance lease obligation Amortization of	ı -	-	-	( 1,265,272 )	-	( 1,265,272 )
unrecorded discount		1,272,371				1,272,371
Balance as of December 31, 2017	P 5,139,141,223 P	23,032,292,775	<u>P -                                   </u>	<u>P -                                   </u>	<u>P 504,947,844</u>	<u>P 28,676,381,842</u>

# 19. TRADE AND OTHER PAYABLES

This account consists of:

	Notes	2018	2017 [As Restated - Note 2.1 <i>(b)</i> ]
Trade payables:			
Third parties		P 6,142,277,375	P 2,844,928,495
Related parties	27.2, 27.3, 2.11	84,630,306	20,995,548
		6,226,907,681	2,865,924,043
Accrued expenses		895,209,882	439,067,334
Retention payable		137,666,139	78,959,503
Non-trade payables		112,877,855	13,344,313
Advances from customers		7,208,523	108,796,437
Others		54,969,172	78,532,168
			· · · · · · · · · · · · · · · · · · ·
		P 7,434,839,252	P 3,584,623,798

Trade payables are non-interest bearing and are generally settled within 30 to 90 days.

Accrued expenses mostly pertain to payables to various contractors for the construction of retail stations that remain unpaid at the end of the year. In addition, this comprises amounts to be paid in relation to charter hire cost, repairs and maintenance, interest expense arising from loans and professional fees.

Retention payable is the amount withheld by the Group from its contractors for the construction of buildings, depot and pier facilities. The amount of retention, which is equivalent to ten percent of the total contract price, is payable upon the completion and turnover by the contractor of a construction project and the acceptance thereof by the Group. Moreover, significant portion of the retention payable pertains to the construction of gasoline and LPG stations equipment, which are expected to be completed within one year after the reporting period.

Non-trade payables pertain to liabilities to various suppliers of goods and services which are not related to primary business activities of the Group, such as, utility bills, travel expenses and purchase of office supplies, among others.

#### 20. OTHER NON-CURRENT LIABILITIES

This account consists of:

	<u>Note</u>	2018	2017
Customers' cylinder deposits Security deposits Cash bond Unearned rent		P 276,285,558 266,616,512 56,702,491 20,226,494	P 196,380,513 245,488,541 33,492,002 20,724,633
Post-employment defined benefit obligation	24.4	771,210	1,720,623
		P 620,602,265	P 497,806,312

Security deposits represent deposits received from dealers for the lease of retail stations and equipment that are installed in retail stations. These deposits are refundable at the end of the lease terms and are measured at amortized cost. The fair values on initial recognition of the security deposits were determined by calculating the present value of the estimated future cash flows anticipated until the end of the lease terms using the market interest rate of comparable financial instrument at the inception of the lease. Meanwhile, interest on subsequent amortization of rental deposits using effective interest method amounted to P3.6 million, P6.3 million and P11.7 million in 2018, 2017 and 2016, respectively, and is presented as part of Finance Costs in the consolidated statements of comprehensive income (see Note 23.1).

The excess of the principal amount of the security deposit over its present value is recognized in the consolidated statements of financial position as unearned rent. Subsequent amortization of the unearned rent amounted to P5.6 million, P6.4 million and P8.1 million as of December 31, 2018, 2017, and 2016, respectively, and is presented as part of Rent Income in the consolidated statements of comprehensive income.

Customers' cylinder deposits represent the net amounts received for LPG cylinders loaned out to various dealers/customers. These deposits are non-interest bearing and refunded to the dealers upon return of the cylinders. This account is amongst the assumed liabilities as a result of business combination with PLPI in 2017 (see Note 1.4). In 2018 and 2017, there were no refunds made to the dealers. The composition of this account in 2017 are as follows:

		2018		2017
Deposits for cylinders Less:	Р	431,736,323	Р	248,173,086
Gain on reversal of cylinder deposits Amortization of cylinder deposits	(	91,841,621) 63,609,144)	(	- 51,792,573)
	<u>P</u>	276,285,558	<u>P</u>	196,380,513

Cash bond deposits consists of cash received from PLPI dealers upon entering dealership agreement.

This serves as a bond or security in case a dealer defaults from payment. The deposit will be returned to the dealer upon termination of the agreement. The Group recognized gain on reversal of cylinder deposits amounting to P91.8 million and nil in 2018 and 2017, respectively, and is presented as part of Fuel Service and Other Income in the consolidated statements of comprehensive income.

# 21. REVENUES AND COST OF SALES AND SERVICES

# Revenues

#### Disaggregation of Contract Revenues

The Group derives revenue from the transfer of goods and services in the following primary geographical markets and major goods or service lines:

	Trading (point in time)	Depot and Logistics (over time)	Total
Primary geographical markets			
Philippines	P 66,671,556,143	P 824,182,312	P 67,495,738,455
Singapore	21,001,166,720	<del></del>	21,001,166,720
	P 87,672,722,863	P 824,182,312	P 88,496,905,175
Major goods/service lines			
Fuel and by-products	P 81,478,209,826	P 3,214,286	P 81,481,424,112
LPG	4,241,227,274	-	4,241,227,274
Merchandise	1,437,531,031	-	1,437,531,031
Lubricants	699,008,147	-	699,008,147
Hauling and into-plane	-	820,968,026	820,958,026
Others	61,175,962	<del>-</del>	61,175,962
	P 87,672,722,863	P 824,182,312	P 88,496,905,175

All of the Group's revenues except revenues from hauling and into-plane services and franchise fees (insignificant in amount), which are presented as part of Fuel services and other revenues are transferred at a point in time.

# Contract Balances

The Group recognizes contract assets, due to timing difference of payment and satisfaction of performance obligation, to the extent of satisfied performance obligation on all open contracts as of the end of the reporting period. However, the management assess that contract assets, if any, are of insignificant amounts.

Changes in the contract assets and contract liabilities are recognized by the Group a right to receive payment is already established and upon performance of unsatisfied performance obligation, respectively. However, the management assess that contract liabilities, if any, are of insignificant amounts.

# Cost of Sales and Services

# 21.1 Costs of Sales and Services

This account is composed of the following as of December 31:

	<u>Notes</u>	2018	2017 [As Restated - see Note 2.1 <i>(b)</i> ]	2016
Cost of fuels and lubricants Cost of LPG Cost of merchandise Cost of services	21.2 21.2 21.2 21.3	P 74,428,515,179 3,439,226,822 971,222,819	P 37,251,184,765 1,093,919,764 - -	P 23,914,378,824 - - 1,209,570,405
	22	P 78,838,964,820	P 38,345,104,529	P 25,123,949,229

# 21.2 Cost of Fuels, Lubricants, LPG and Merchandise Sold

The cost of inventories sold are broken down as follows:

	<u>Notes</u>	2018	2017 [As Restated - _see Note 2.1 <i>(b)</i> ]	2016
Inventories at beginning of year Net purchases		P 12,416,237,073	P 2,998,780,146 P	2,638,614,688
during the year		77,380,780,757	47,660,988,176	24,274,544,282
Overhead costs	11.3	95,924,146	38,427,130	-
Business combination	1.4	81,517,130	63,146,150	-
Goods available for sale Inventories at	<b>;</b>	89,974,459,106	50,761,341,602	26,913,158,970
end of year	8	( <u>11,135,494,286</u>	) (12,416,237,073) (	2,998,780,146)
		P 78,838,964,820	P 38,345,104,529 P	23,914,378,824

# 21.3 Cost of Services

There are no cost of services as of December 31, 2018 and 2017. The details of cost of services as of December 31, 2016 follows:

	Notes		
Charter hire fees		Р	219,480,628
Depreciation and amortization	11.3, 12		402,281,752
Salaries and	,		.0=,=0.,.0=
employee benefits			223,104,624
Bunkering			128,272,479
Port expenses			69,045,193
Repairs and			
maintenance			47,398,625
Insurance			41,880,302
Taxes and licenses			18,061,125
Outside services			6,060,643
Service fees			5,228,607
Security services			2,650,929
Fuel, gas and lubricants			148,605
Professional fees			-
Others			45,956,893
		<u>P</u>	1,209,570,405

# 22. COSTS AND EXPENSES BY NATURE

The details of the Group's costs and expenses by nature are shown below.

				2017		
	Mataa		0040	[As Restated -		0040
	<u>Notes</u>		2018	see Note 2.1(b)]		2016
Cost of inventories sold Depreciation	21.1	Ρ	78,743,040,674	P 38,306,677,397	Р	23,914,378,824
	11, 12, 15		1,056,749,318	851,080,582		1,002,088,441
employee benefits	24.1		868,282,821	438,875,069		549,545,236
	, 27.3, 31.	3	865,873,379	654,110,277		638,617,179
Freight and trucking	,		, ,	, ,		, ,
charges			859,631,739	667,780,304		594,195,277
Taxes and licenses	15		531,258,432	581,832,247		336,339,378
Advertising and						
promotions			373,530,774	267,197,963		85,071,762
Repairs and maintenance	е		167,873,962	90,491,317		118,676,191
Utilities			154,238,778	73,874,917		60,577,393
Service fees			123,721,448	134,022,166		88,540,285
Security fees			114,708,711	82,623,951		69,578,620
Donations and						
contributions	27.13		91,762,500	-		-
Travel and transportation	1		82,991,673	58,361,503		50,971,497
Professional fees			78,808,924	53,176,668		107,609,032
Insurance			71,827,325	40,957,246		71,213,196
Fuel, oil and lubricants			69,321,906	50,194,019		27,084,236
Impairment losses						
on trade and						
other receivables	7		68,465,111	50,335,399		112,986,854
Office supplies			42,948,909	16,634,489		12,914,083
Dues and Subscriptions			37,887,492	-		-
Representation			27,946,580	9,814,799		16,204,648
Provision for loss						
on lost cylinders	11		24,290,486	-		-
Sales incentives			20,965,232	13,481,660		17,120,040
Outside services			14,924,503	2,881,506		7,753,440
Deficiency taxes			45,858	5,295,972		81,276,439
Charter hire fees			-	-		152,635,025
Bunkering			-	-		128,272,479
Port expenses			-	-		40,173,775
Miscellaneous	27.11		89,103,852	102,433,029		167,191,742

<u>P 84,580,715,117</u> <u>P 42,552,132,480</u> <u>P 28,576,725,128</u>

The expenses are classified in the consolidated statements of comprehensive income as follows:

	<u>Note</u>	2018	2017	2016
Cost of sales and services 2 Selling and administrative expenses	21.1	P 78,838,964,820	P 38,345,104,529	P 25,123,949,229
	enses	5,741,750,297	4,207,027,951	3,327,065,843
		P 84,580,715,117	P 42,552,132,480	P 28,451,015,072

# 23. FINANCE COSTS AND FINANCE INCOME

The breakdown of these accounts follows:

# 23.1 Finance Costs

	<u>Notes</u>	_	2018		2017		2016
Interest expense on bank loans and other borrowings Bank charges Foreign currency	17.5	Р	1,376,994,786 54,113,374	Р	780,917,196 16,779,298	Р	863,399,371 18,828,373
exchange losses – net			14,575,031		92,823		-
Interest expense from security deposits Interest expense from post-employment	20		3,564,480		6,341,824		11,680,584
defined benefit obligation – net Others	24.3		-		576,720		1,678,468 10,703,374
		<u>P</u>	1,449,247,671	P	804,707,861	<u>P</u>	906,290,170
23.2 Finance Income							
	<u>Notes</u>		2018		2017 s Restated - e Note 2.1 <i>(b)</i> ]		2016
Foreign currency exchange gains – net Interest income from	0	Р	37,007,589	Р	37,832,533	Р	200,196,556
cash in banks Interest income on amortization of rental deposits Interest income from	6		27,225,602 2,761,638		15,662,627 2,711,436		3,874,299 2,566,528
overdue trade receivables Interest income from restricted deposits	9		1,796,910 1,437,706		- 106,880		380,957 669,278
Interest income on retirement benefits Others	24.3		1,148,645 1,996,252		-		-
			1,550,252			_	

#### 24. EMPLOYEE BENEFITS

# 24.1 Salaries and Employee Benefits Expense

Expenses recognized for salaries and employee benefits are presented below.

	<u>Notes</u>	_	2018		2017		2016
Short-term benefits:							
Salaries and wages		Р	673,553,312	Р	323,104,897	Р	434,209,853
Employee welfare and other benefits			103,315,524		63,959,232		76,840,351
13 <sup>th</sup> month pay and bonuses			67,321,587		30,893,578		23,944,763
Post-employment							
defined benefit	24.3		16,848,732		9,327,496		8,792,489
Employee share options	24.2		7,243,666		11,589,866		5,757,780
	22	<u>P</u>	868,282,821	<u>P</u>	438,875,069	<u>P</u>	549,545,236

#### 24.2 Employee Share Option Plan (ESOP)

On January 24, 2013, the BOD of the Parent Company approved the ESOP. Under the ESOP program, the Parent Company will allocate up to a total of 2.20% of its issued and outstanding common shares to be granted to eligible employees. Share options benefit expense included as part of Salaries and employee benefits under Selling and Administrative Expenses in the consolidated statements of comprehensive income amounted to P7.2 million, P11.6 million and P5.8 million in 2018, 2017 and 2016, respectively, while the corresponding credit to Retained Earnings of the same amount are presented under the Equity section of the consolidated statements of financial position.

#### 24.3 Post-employment Defined Benefit Plan

# (a) Characteristics of the Defined Benefit Plan

The Group has maintained a partially funded, tax-qualified, noncontributory post-employment defined benefit plan that is being administered by a trustee bank that is legally separated from the Group. The trustee bank managed the fund in coordination with the Group's management who acts in the best interest of the plan assets and is responsible for setting the investment policies. The post-employment plan covers all regular full-time employees.

The normal retirement age is 60 with a minimum of five years of credited service. Normal retirement benefit is an amount equivalent to 75.00% of the final monthly covered compensation (average monthly basic salary during the last 12 months of credited service) for every year of credited service.

# (b) Explanation of Amounts Presented in the Consolidated Financial Statements

Actuarial valuations are made annually to update the retirement benefit costs and the amount of contributions. All amounts presented below are based on the actuarial valuation report obtained from an independent actuary in 2018 and 2017.

The amounts of post-employment defined benefit obligation, which is presented as part of Other Non-current Liabilities account (see Note 20) in the consolidated statements of financial position, are determined as follow:

	<b>2018</b> 201	17
Present value of obligation	<b>P 169,428,265</b> P 123,5	69,725
Fair value of plan assets	( <u>170,568,742</u> ) ( <u>122,0</u>	23,56 <u>5</u> )
Funded status	<b>( 1,140,477)</b> 1,5	46,160
Effect of asset ceiling	<b>1,911,687</b> 1	74,463
	<u>P 771,210</u> P 1,7	20,623

The movements in the present value of the post-employment defined benefit obligation recognized in the books are as follows:

		2018		2017
Balance at beginning of year Current service cost	P	123,569,725 16,848,732	Р	59,336,376 9,327,496
Effect of business combination		3,664,685		75,111,933
Remeasurements:		3,004,005		75,111,955
Actuarial losses (gains) arising from:				
Changes in financial assumptions	,	32,969,509)	,	12,276,998)
Experience adjustments	(	51,934,933	(	5,001,689)
·			(	,
Changes in demographic assumptions Benefits paid from:		3,091,223	(	355,175)
Plan assets	,	4.020.024\	,	7 400 000 \
	(	4,036,824)	(	7,100,000 <u>)</u>
Book reserves		-	(	5,453,559)
Settlement loss		- 7 205 200		3,582,092
Interest expense		7,325,300	_	6,399,249
Balance at end of year	<u>P</u>	169,428,265	<u>P</u>	123,569,725
The movements in the fair value of plan assets are pr	esente	d below.		
		2018		2017
Balance at beginning of year	Р	122,023,565	Р	86,148,347
Contributions to the plan		54,718,273		41,209,772
Benefits paid from plan assets	(	4,036,824)	(	7,100,000)
Interest income		8,473,945		5,164,769
Loss on plan assets				
(excluding amounts				
included in net interest)	(	10,610,217)	(	3,399,323)
Balance at end of year	<u>P</u>	170,568,742	<u>P</u>	122,023,565

The composition of the fair value of plan assets at the end of the reporting period by category and risk characteristics is shown below.

	2018	2017
Cash and cash equivalents	P 14,929,101	P 17,064,860
Quoted equity securities:		
Holding	1,036,800	6,115,830
Property	7,374,000	3,199,153
Construction	2,658,740	2,966,310
Telecommunications	2,044,800	2,226,695
Manufacturing (Preferred)	1,799,780	1,831,803
	14,914,120	16,339,791
Government bonds	55,700,985	43,642,587
Unit investment trust funds (UITF)	68,001,187	27,611,035
Unit Corporate Bonds	17,023,349	16,227,865
Others		1,137,427
	P 170,568,742	P 122,023,565

The fair value of the above investments are determined based on quoted market prices in active markets (classified as Level 1 in the fair value hierarchy). Plan assets do not comprise any of the Group's own financial instruments or any of its assets occupied and/or used in its operations.

The components of amounts recognized in profit or loss and in other comprehensive income in respect of the defined benefit post-employment plan are as follows:

	<u>Notes</u>		2018		2017		2016
Reported in profit or loss: Current service cost Settlement loss Net interest	24.1	Р	16,848,732 -	Р	9,327,496 3,582,092	Р	8,792,489 -
expense (income)	23.1, 23.2	(	1,148,645)	_	576,720		1,678,468
		<u>P</u>	15,700,087	<u>P</u>	13,486,308	<u>P</u>	10,470,957
Reported in other comprehensive incom Actuarial gains or Losses arising from changes in: Experience							
adjustments Financial	3	Р	51,934,933	(P	5,001,689)	(P	10,503,288)
assumption	s	(	32,969,509)	(	12,276,998)	(	3,020,965)
Demographic assumption	s		3,091,223	(	355,175)		-
Effect of asset ceiling Return (loss) on plat assets (excluding amounts included	3		1,727,069		174,463		-
in net interest expense)		_	10,610,217		3,399,323	(	1,836,547)
		<u>P</u>	34,393,933	( <u>P</u>	14,060,076)	( <u>P</u>	15,360,800)

Current service cost is presented as part of salaries and employee benefits under Selling and Administrative Expenses in the consolidated statements of comprehensive income (see Note 22).

The net interest expense is included as part of Finance Costs under the Other Charges (Income) (see Note 23.1).

In determining the amounts of the defined benefit post-employment obligation, the following significant actuarial assumptions were used:

	2018	2017	2016	
Discount rates	7.53% to 7.97%	5.70% to 5.82%	5.38%	
Expected rate of salary increases	2.00% to 6.00%	5.00% to 6.00%	5.00%	

Assumptions regarding future mortality experience are based on published statistics and mortality tables. The average remaining working lives of an individual retiring at the age of 60 for both males and females is 25.7 and 20.9 for the Parent Company and PLPI, respectively.

These assumptions were developed by management with the assistance of an independent actuary. Discount factors are determined close to the end of each reporting period by reference to the interest rates of a zero coupon government bond with terms to maturity approximating to the terms of the post-employment obligation. Other assumptions are based on current actuarial benchmarks and management's historical experience.

#### (c) Risks Associated with the Retirement Plan

The plan exposes the Group to actuarial risks such as investment risk, interest rate risk, longevity risk and salary risk.

#### (i) Investment and Interest Risk

The present value of the defined benefit obligation is calculated using a discount rate determined by reference to market yields of government bonds. Generally, a decrease in the interest rate of a reference government bond will increase the plan obligation. However, this will be partially offset by an increase in the return on the plan's investments and if the return on plan asset falls below this rate, it will create a deficit in the plan. Currently, the plan has relatively balanced investment in cash and cash equivalents, quoted equity securities and UITF.

#### (ii) Longevity and Salary Risks

The present value of the defined benefit obligation is calculated by reference to the best estimate of the mortality of the plan participants both during and after their employment, and to their future salaries. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the plan obligation.

# (d) Other Information

The information on the sensitivity analysis for certain significant actuarial assumptions and the timing and uncertainty of future cash flows related to the retirement plan are described in the succeeding page.

# (i) Sensitivity Analysis

The following table summarizes the effects of changes in the significant actuarial assumptions used in the determination of the post-employment defined benefit obligation as of December 31:

	Impact on	Impact on Post-employment Benefit Obligation							
	Change in Assumption	Increase in Assumption	Decrease in Assumption						
Discount rate Salary increase rate	+/- 1.00% +/- 1.00%	(P 13,482,291) 15,529,199	P 15,252,253 ( 13,461,468)						
	Impact on	2017 Post-employment Bene	fit Obligation						
	Change in	Increase in	Decrease in						
	Assumption	Assumption	Assumption						
Discount rate	+/- 1.00%	(P 13,204,709)	P 15,537,569						
Salary increase rate	+/- 1.00%	14,128,498	( 12,313,513)						

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. This analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognized in the consolidated statement of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous years.

# (ii) Asset-liability Matching Strategies

To efficiently manage the retirement plan, the Group through its BOD, ensures that the investment positions are managed in accordance with its asset-liability matching strategy to achieve that long-term investments are in line with the obligations under the retirement scheme. A large portion of the plan assets as of December 31, 2018 and 2017 is allocated to market gains and losses and accrued receivables.

# (iii) Funding Arrangements and Expected Contributions

As of December 31, 2018, the plan is overfunded by P1.1 million based on the latest actuarial valuation. While there are no minimum funding requirement in the country, the size of the underfunding may pose a cash flow risk in about 21 years' time when a significant number of employees is expected to retire.

The Group expects to make contribution of P10.0 million to the plan during the next reporting period.

The maturity profile of undiscounted expected benefit payments from the plan within ten years as of December 31 follows:

		2018		2017
Within one year	P 2	3,403,502	Р	5,296,457
More than one year to five years	7	1,661,736		23,841,856
More than five years to ten years	14	9,066,180		81,961,568
	<u>P 24</u>	4,131,418	<u>P</u>	111,099,881

The weighted average duration of the defined benefit obligation at the end of the reporting period is ten years.

#### 25. REGISTRATION WITH THE BOARD OF INVESTMENTS

The Parent Company and PLPI were registered with the Board of Investments (BOI) for certain terminal and facilities that entitled the entities certain tax and non-tax incentives. Terminal and facilities registered with the BOI are as follows:

		Entity	Date of	Income Tax Holiday (ITH)		
Note	Location of Project	Registered	Registration	Period	Expiry	
25.1	Bacolod City	PPPI	May 10, 2012	5 Years	May 9, 2017	
25.2	Cagayan De Oro City	PPPI	May 10, 2012	5 Years	May 9, 2017	
25.3	Naga City, Cebu	PLPI	March 7, 2013	5 years	March 6, 2018	
25.4	Tayud, Consolacion	PPPI	Nov 24, 2017	5 Years	Nov 24, 2022	
25.5	Calapan, Oriental Mindoro	PPPI	Sep 9, 2017	5 Years	Sep 9, 2022	
25.6	Villanueva, Misamis Oriental	PPPI	Oct 12, 2017	5 Years	Oct 12, 2022	
25.7	Calaca, Batangas Expansion	PPPI	Dec 22, 2017	5 Years	Dec 22, 2022	

# 25.1 BOI Registration for New Investment - Bacolod Storage Terminal

The Parent Company was registered with the BOI as a new industry participant with new investment in storage, marketing and distribution and bulk marketing of petroleum products under Republic Act 8479, *Downstream Oil Industry Deregulation Act* (RA 8479) for its storage terminal in Bacolod City. Under its registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987.

# 25.2 BOI Registration for New Investment – Cagayan De Oro City Storage Terminal

On May 10, 2012, the Parent Company was registered with the BOI as a new industry participant with new investment in storage, marketing and distribution and bulk marketing of petroleum products under RA 8479 for its storage terminal in Cagayan de Oro City. Under its registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987.

Under its registration, the Parent Company's transaction relating Cagayan de Oro City storage terminal is also entitled to certain tax and non-tax incentives as also mentioned previously.

The ITH for Cagayan de Oro City Storage expired on May 10, 2017.

# 25.3 BOI Registration for New LPG Import Terminal and Lubricant Storage Facilities in Naga City, Cebu

On March 7, 2013, the PLPI has registered with the BOI under Registration No. 2013-060 for its new investment for the construction of New LPG Import Terminal and Lubricant Storage Facilities in Naga City, Cebu. PLPI's Naga Plant Site is entitled to avail the incentives, which include, among others, ITH for a period of five years without extension from March 2014 or date of registration whichever is earlier but in no case earlier than the date of registration. The ITH for this terminal and storage facility expired on March 6, 2018.

# 25.4 BOI Registration for New Investment in Tayud, Consolacion, Cebu Oil Depot

On September 19, 2017, the Parent Company has registered with BOI under Registration No. 2017-267 its new project for the Bulk Marketing of Petroleum Products in Tayud, Consolacion, Cebu Oil Depot with 16.7 million liters combined capacity of six storage tanks. Under its new registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987. The Parent Company's transactions relating to Cebu Oil Depot are entitled to avail the incentives which include, among others, ITH for a period of five years without extension from September 2017 or date of registration whichever is earlier but in no case earlier than the date of registration.

# 25.5 BOI Registration for New Investment in Calapan, Oriental Mindoro Oil Depot

On October 12, 2017, the Parent Company has registered with BOI under Registration No. 2017-287 its new project for the Bulk Marketing of Petroleum Products in Calapan, Oriental Mindoro Oil Depot with 5.0 million liters combined capacity of two storage tanks. Under its new registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987. The Parent Company's transactions relating to Calapan, Oriental Mindoro Oil Depot are entitled to avail the incentives which include, among others, ITH for a period of five years without extension from October 2017 or date of registration whichever is earlier but in no case earlier than the date of registration.

# 25.6 BOI Registration for New Investment in Villanueva, Misamis Oriental Oil Depot

On November 24, 2017, the Parent Company has registered with BOI under Registration No. 2017-320 its new project for the Bulk Marketing of Petroleum Products in Villanueva, Oriental Mindoro Oil Depot with 49.7 million liters combined capacity of six storage tanks. Under its new registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987. The Parent Company's transactions relating to Villanueva, Oriental Mindoro Oil Depot are entitled to avail the incentives which include, among others, ITH for a period of five years without extension from November 2017 or date of registration whichever is earlier but in no case earlier than the date of registration.

#### 25.7 BOI Registration for New Investment in Calaca, Batangas Oil Depot

On December 22, 2017, the Parent Company has registered with BOI under Registration No. 2017-353 its new project for the Bulk Marketing of Petroleum Products in Calapan, Batangas Oil Depot with 78.3 million liters combined capacity of seven storage tanks. Under its new registration, the Parent Company is required to observe certain general and specific terms and conditions stated in the provisions of the Omnibus Investments Code of 1987. The Parent Company's transactions relating to Oriental Mindoro Oil Depot are entitled to avail the incentives which include, among others, ITH for a period of five years without extension from January 2018 or date of registration whichever is earlier but in no case earlier than the date of registration.

As of December 31, 2018 and 2017, the Parent Company and PLPI have complied with the terms and conditions under their ITH registrations.

# 26. TAXES

The components of tax expenses reported in the consolidated profit or loss and in the consolidated other comprehensive income is presented below.

		2018	_	2017 [As restated see Note 2.1(b)]		2016
Reported in profit or loss: Current tax expense: Regular corporate income tax (RCIT) at 30.00% and 17.00% Final tax at 20.00% and 7.50% Minimum corporate income	P	723,376,187 9,174,318	Р	558,801,190 3,157,079	Р	195,720,139 1,928,511
tax (MCIT) at 2.00%		12,308,333 744,858,838	_	1,657,937 563,616,206		3,214,611 200,863,261
Deferred tax expense (income) relating to origination and reversal of temporary differences	(	138,270,517)	(	155,548, <u>968</u> )		31,060,370)
	<u>P</u>	606,588,321	<u>P</u>	408,067,238	<u>P</u>	169,802,891
Reported in other comprehensive income:  Deferred tax expense relating to  origination and reversal of temporary differences	<u>P</u>	<u>355,635,633</u>	<u>P</u>	4,218,023	<u>P</u>	<u>4,608,240</u>

A reconciliation of tax on pretax profit computed at the applicable statutory rates to tax expense reported in the consolidated profit or loss is as follows:

		2018		2017 [As restated see Note 2.1(b)]	_	2016
Tax on pretax profit at 30.00% and 17.00% Adjustment for income	P	893,992,261	Р	804,031,571	Р	378,683,336
subjected to lower income tax rates	(	1,671,503)	(	186,606,000)	(	982,323)
Tax effects of: Adjustment for income and	,	252 220 700\	,	100 712 045)	,	242 700 005 )
expenses under ITH Unrecognized DTA	(	353,339,769) 72,038,868	(	190,713,945)	(	212,788,085 )
Non-deductible expenses Recognition of previously unrecognized DTA on		17,551,587		62,995,167		69,479,619
impairment losses	(	16,415,482)		=	(	69,375,158)
Non-taxable income Reversal of MCIT Share benefit expense on on exercised stock	ĺ	7,656,113) 2,696,116	(	2,732,284) 3,157,282	(	3,205,464 ) 3,051,968
options Reversal of net operating	(	2,533,289)	(	2,528,710)		-
loss carry over (NOLCO) Reversal of deferred tax liability (DTL) on 2016 unrealized forex gain,		1,881,501		2,761,014		179,839
realized in 2017  Derecognition of previously recognized deferred		44,144	(	83,181,314)		-
tax assets (DTA)			_	884,457	_	4,759,159
Tax expense reported in consolidated statements of comprehensive income						
[As restated – see Note 2.1 (b)(vii)]	<u>P</u>	606,588,321	<u>P</u>	408,067,238	P	169,802,89

The net deferred tax assets and liabilities as of December 31, 2018 and 2017 pertain to the following:

	Conso Statem	ents of	Effects of Business			Consolidated Stat	ements of Compre			
	<u>Financia</u>		Combination		ofit or Loss				rehensive Income (Loss)	
	2018	2017	2018	2018	2017	2016	2018	2017	2016	
Deferred tax assets: Impairment losses on trade and other receivables	P 150,061,918	P 135,499,033	Р -	P 14,562,885 ( P	3,955,666) P	93,522,541	P - 1	P - P	-	
Provision for losses on lost cylinders	78,914,501	71,627,356	-	7,287,145	-	-	-	-	-	
Unamortized past service cost Accrued rent expense Impairment losses –	33,066,105 13,465,656	7,730,775 -	-	25,335,330 13,465,656 (	1,600,550 2,593,275)	- 1,776,960		-	-	
effect of PFRS 9 MCIT	32,882,335 6,967,764	- 6,620,729	-	- <b>347,035</b> (	- 1,037,884) (	- 1,248,706)	-	- -	- -	
NOLCO Post-employment benefit	1,570,632	15,291,370	- (	13,720,738)	4,116,765	4,808,625	-	-	-	
obligation Unrealized foreign currency	587,075	3,110,141 (	1,216,855) (		6,006,157) (	618,401)	10,318,180 (	4,218,023) (	4,608,240)	
loss – net Others	-	1,849,446 761,427	- ( - (	1,849,446) <u>761,428</u> ) (	1,110,382 1,041,871)		-	- 4 040 000\ /		
Deferred tax liabilities: Fair value gains on	<u>307,197,806</u>	<u>242,490,277</u> (	<u>1,216,855</u> ) _	33,042,048 (	<u>7,807,156</u> )	98,241,019	<u>10,318,180</u> (	4,218,023)(	4,608,240)	
investment property Gain on revaluation of land Accrued rent income	( 408,299,316) ( 365,953,813) ( 13,987,805)	220,817,016) - 10,704,083) (	- ( - 137,881) (	187,482,300) ( - 3,145,841) (	220,817,016) - 10,106,110)	- - -	- 365,953,813) -	- - -	- - -	
Unrealized foreign currency gains – net  Net deferred tax asset (liability),	( <u>3,248,580</u> ) ( <u>791,489,514</u> )		- ( 137,881) (	3,248,580) 193,876,721) (	83,181,314 ( 147,741,812)	67,180,649)	- 365,953,813)	<u> </u>	<u>-</u> -	
[As restated - see Note 2.1(b)]  Net deferred tax income (expense)	( <u>P 484,291,708</u> )	<u> 2 10,969,178</u> (	<u>P 1,354,736</u> ) (	<u>P 138,270,517</u> ) ( <u>P</u>	<u>155,548,968)</u> P	31,060,370 ( <u>I</u>	P 355,635,633) ( <u>I</u>	P 4,218,023)(P	4,608,240)	

The amounts of NOLCO and the applicable years these are valid and deductible from the taxable income are shown below.

Taxable Years		Original Amount		Tax Effect		
2018 2017	P	1,946,439 3,289,001	P	583,932 986,700	2021 2020	
	<u>P</u>	5,235,440	P	1,570,632		

The Group is subject to the MCIT, which is computed at 2.00% of gross income net of allowable deductions, as defined under the tax regulations or RCIT, whichever is higher. PGMI's RCIT was higher than MCIT in 2018 and 2016 while in 2017, MCIT was higher than RCIT. MCIT was higher than RCIT for all the years presented for PPMI and SPTT, respectively.

The amounts of MCIT and the applicable years that are valid and deductible from future regular income tax payable are shown below.

	Normal		Excess of MCIT over		Valid
Taxable Years	Income Tax	MCIT	Income Tax	Tax Effect	Until
2018	P -	P 3,033,658	P 3,033,658	P 3,033,658	2021
2017	-	1,667,430	1,667,430	1,667,430	2020
2016		2,266,676	2,266,676	2,266,676	2019
	<u>P - </u>	P 6,967,764	P 6,967,764	P 6,967,764	

In 2018, 2017 and 2016, the Group claimed itemized deductions in computing for its income tax due.

# 27. RELATED PARTY TRANSACTIONS

The Group's related parties include the ultimate Parent Company, PPHI, stockholders, the Group's key management personnel, entities under common ownership by the ultimate parent Company and others as described in the succeeding pages.

The summary of the Group's transactions with its related parties as of December 31, 2018, 2017 and 2016 is presented in the next page.

	Related Party	Amoi	unt of Transac	Outstanding Balance		
Category*	Notes	2018	2017	2016	2018	2017
Other related parties under common ownership						
Sale of subsidiaries*	1.5,7,27.9	Р -	P -	P 3,000,000,000	P 500,000,000	P 500,000,000
Sale of goods*	7,27.1	4,732,957,659	2,038,584,803	120,662,536	1,851,288,462	955,539,554
Sale of services	7,27.10	322,703,055	-	-	346,703,054	-
Purchase of goods	21,27.2	1,035,334,676	-	-	56,511,741	-
Purchase of services*	19,27.2	352,010,893	115,202,871	72,601,698	2,467,366	20,995,548
Purchase of land	19,27.11	92,880,000	-	-	19,876,320	-
Advances to suppliers*	7.27.2	115,305,467	-	( 438,294,800)		=
Management fees*	7,27.7	-	( 2,139,028)			86,598,808
Rentals	19,27.3	104,531,407	41,194,056			2,740,627
Advances for option to purchase properties  Due from related	7,27.12	2,577,036,191	-	-	2,577,036,191	-
parties	27.4	421,266,746	(988,966,628)	_	939,271,644	518,004,898
Donations	22,27.13	30,610,000	-	-	-	-
Udenna Corporation						
Advances to suppliers	7,27.2	742,356,217	13,456,176	438,294,800	1,167,194,841	424,838,624
Rentals	19,27.3	7,106,449	1,101,775	9,616,314	-	710,545
Sale of services	7,27.10	100,000,000	-	· <u> </u>	112,000,000	- '
Sale of goods	7,27.1	392,022	-	-	126,897	-
Key management personne Salaries and	el					
Employee benefits	22,27.7	258,103,179	80,182,994	66,518,009	-	=

<sup>\*</sup>As a result of the deconsolidation of CISC and CSC (see Note 1.5), these formerly wholly-owned subsidiaries fall under related party under common ownership in 2016.

## 27.1 Sale of Goods

The Group sells products to certain related parties under common ownership. Goods are sold on the basis of the price lists in force with non-related parties. Revenues arising from these transactions are presented as part of Sale of Goods in the consolidated statements of comprehensive income. The outstanding receivables from sales of goods to other related parties are presented as part of Trade Receivables under the Trade and Other Receivables account in the consolidated statements of financial position (see Note 7).

The outstanding receivables from related parties are unsecured, do not bear any interest and collectible in cash on demand. As a result of adoption of PFRS 9, allowance for impairment losses for trade receivables from related parties that is charged to opening retained earnings amounted to P17.2 million (see Notes 4.3 and 7). No additional impairment loss was recognized in 2018 based on management's assessment.

# 27.2 Purchases of Goods and Services

The Group purchased goods and services from related parties on the basis of price lists in force with non-related parties. Total purchase of goods and services from related parties is presented as part of Cost of Sales in the consolidated statements of comprehensive income and the related outstanding payables for goods purchased and services obtained are presented as part of trade payables under Trade and Other Payables account in the consolidated statements of financial position (see Note 19).

The outstanding balances are unsecured, non-interest bearing, payable on demand and normally settled in cash.

In addition, the Group advances certain amount to certain related parties for the purchase of services. The amount is credited upon the performance of the contractual obligation by the related parties. The outstanding balances are presented as part of advances to suppliers under Trade and Other Receivables account in the consolidated statements of financial position (see Note 7). Certain advances were also made for the purchase of properties and is presented as Advances to Supplier under other non-current assets in the 2018 consolidated statement of financial position. The outstanding balances are unsecured, non-interest bearing, payable on demand and normally settled in cash.

#### 27.3 Rentals

The Group has the following lease agreements with the following related parties under common ownership:

- (a) Udenna Corporation of which total rent expense incurred in the years 2018, 2017 and 2016 amounted to P7.1 million, P1.1 million and P9.6 million, respectively. The outstanding rental payable amounting to nil and P0.7 million in 2018 and 2017, respectively, is presented as part of trade payables under Trade and Other Payables in the consolidated statements of financial position (see Note 19).
- (b) UDEVCO of which total rent expense in the years 2018, 2017 and 2016 amounted to P7.2 million, P6.3 million and P48.3 million, respectively. Prepaid rent amounted to P1.3 million both in 2018 and 2017 (see Note 10). Rental deposit for the lease amounted to P6.5 million as of both December 31, 2018 and 2017, respectively, is presented as part of refundable rental deposits under Other Non-current Assets in the consolidated statements of financial position (see Note 16).
- (c) Valueleases, Inc. (VLI) of which total rent expense in the years 2018, 2017 and 2016 amounted to P72.4 million, P34.9 million and P25.7 million, respectively. Prepaid rent amounted to P17.8 million in 2018 and 2017 (see Note 10). Refundable rental deposits amounted to P19.0 million and P15.0 million as of December 31, 2018 and 2017, respectively, and is presented as part of refundable rental deposits under Other Non-current Assets in the consolidated statements of financial position (see Note 16).

The rent expenses aforementioned are presented as part of Selling and Administrative Expenses in the consolidated statements of comprehensive income (see Note 22) and the related outstanding rent payables for UDEVCO and VLI are presented as part of Trade Payables while the outstanding rent payable to Udenna Corporation is presented as part of Accrued Expenses, both under Trade and Other Payables account in the consolidated statements of financial position (see Note 19).

# 27.4 Due from Related Parties

The Group grants and obtains unsecured advances to and from related parties under common ownership for working capital requirements and other purposes.

As of December 31, 2018 and 2017, the outstanding receivable from related parties are shown as Due From Related Parties in the consolidated statements of financial position. Due from Related Parties are either receivable in cash or paid through offsetting, unsecured non-interest-bearing liabilities and are expected to be paid within one year. Interest income earned on the Parent Company's advances to CISC amounted to P6.2 million in 2018, nil in 2017 and P5.0 million in 2016. However, the income and cost are eliminated in the 2016 consolidated statement of comprehensive income.

The breakdown of the Due from Related Parties as of December 31 is as follows:

	<u>Note</u>		2018		2017
CISC		Р	933,096,022	Р	496,819,699
PAPI			5,241,248		-
Galaxi Petroleum Fuels, Inc.			876,256		-
Udenna Corporation P-H-O-E-N-I-X Philippines			540,810		-
Foundation, Inc. (PPFI)			58,118		20,236,382
CSC			<u>-</u>		948,817
			939,812,454		518,004,898
Allowance for impairment	4.3( <i>b</i> )	(	1,908,282)		
		<u>P</u>	937,904,172	P	518,004,898

The movement of Due from Related Parties as of December 31 is as follows:

	<u>Notes</u>		2018	2017
Balance at beginning of year Additions Reclassification Collections Allowance for impairment	7 4.3 <i>(b)</i>	P ( (	518,004,898 524,778,830 77,018,291) 25,952,983) 1,908,282)	P 1,506,997,926 669,526,678 ( 500,000,000) ( 1,158,519,706)
Balance at end of year		<u>P</u>	937,904,172	P 518,004,898

As a result of adoption of PFRS 9, allowance for impairment losses on due from related parties that is charged to opening retained earnings amounted to P1.9 million [see Note 4.3 (b)].

# 27.5 Loan Collaterals

The TLA with DBP, OLSA with BDO and PBComm, loan agreement with RBC and certain banks loans of the Parent Company were guaranteed by certain stockholders through a surety agreement with the respective banks (see Note 9).

# 27.6 Management Fees

The Parent Company's non-trade receivables include receivable from CISC representing management fees for the services rendered by the Parent Company to CISC when the latter is still a wholly-owned subsidiary by the former. Under the Management Contract entered into by the Parent Company and CISC, the former will manage CISC:

- (a) to secure and maintain a strong market position for CISC in the real estate industry;
- (b) sustain the long-term profitability of CISC; and,
- (c) develop a core of competent and effective management professionals in CISC.

In return, CISC will pay a certain amount of management fee annually. Previous to the deconsolidation, the outstanding balance pertaining to the management fees were being eliminated in the consolidated financial statements. Total receivable from CISC is presented as part of Non-trade receivables under Trade and Other Receivables in the consolidated statements of financial position (see Note 7) and are unsecured, non-interest bearing, payable on demand and normally settled in cash.

As a result of adoption of PFRS 9, allowance for impairment losses on the receivables from CISC that is charged to opening retained earnings is included as part of amounted to the total P1.8 million allowance for impairment on trade and other receivables (see Note 4.3).

# 27.7 Key Management Compensations

The compensation of key management personnel are broken down as follows:

	2018	2017	2016
Salaries and wages	P 215,217,266	P 59,621,546	P 53,164,063
13 <sup>th</sup> month pay and bonuses	17,622,482	5,488,660	7,384,629
Honoraria and allowances	13,192,196	6,242,372	5,566,274
Post-employment benefits	8,494,913	3,623,132	403,043
Share-based payment	3,576,322	5,207,284	
	P 258,103,179	P 80,182,994	P 66,518,009

## 27.8 Retirement Plan

The Group's retirement fund for its defined benefit post-employment plan is administered and managed by a trustee bank. The fair value and composition of the plan assets as of December 31, 2018 and 2017 is shown in Note 24.3. As of December 31, 2018 and 2017, the retirement plan has no investment in shares of stocks of the Parent Company and other listed related parties.

The retirement fund neither provides any guarantee or surety for any obligation of the Group nor its investments covered by any restrictions or liens.

The details of the contributions of the Group and the benefits paid out by the plan are presented in Note 24.3.

# 27.9 Sale of Subsidiaries

In 2016, the Parent Company disposed its equity share in CSC to CLHC, and in CISC to UDEVCO. Total consideration of the sale of subsidiaries amounted to P3,000.0 million, in which a total of P500.0 million and P550.0 million is still receivable in 2018 and 2017, respectively. The outstanding receivables arising from the sale of subsidiaries is presented as part of Non-trade receivables under Trade and Other Receivables in the 2018 and 2017 consolidated statement of financial position (see Note 7).

## 27.10 Sale of Service

In 2018, the Group entered into a service agreement with UDEVCO, CISC, Le Penseur Inc. (LPI) and Udenna Corporation to temporarily operate and manage the related parties' operations. Total service income recognized in 2018 to P37.5 million from LPI and P100.0 million each from UDEVCO, CISC and UC. The outstanding balance from services rendered to related parties amounted to P37.5 million from LPI and P112.0 million each from UDEVCO, CISC and UC.

The service income aforementioned are presented as part of Fuel Service and Other Revenues in the consolidated statements of comprehensive income and the related outstanding receivables are presented as part of Non-Trade Receivables under Trade and Other Receivables account in the consolidated statements of financial position (Note 7). The outstanding balances are unsecured, non-interest bearing, payable on demand and normally settled in cash.

#### 27.11 Purchase of Land

The Group acquired land from CISC amounting to P92.9 million, with outstanding balance of P19.9 million presented as part of Trade Payables under Trade and Other Payables account in the consolidated statements of financial position (Note 19). The outstanding balances are unsecured, non-interest bearing, payable on demand and normally settled in cash.

# 27.12 Advances for Option to Purchase Properties

In 2018, the Group entered into reservation agreements with a one year option period with Global Gateway Development Corporation (GGDC) and Udenna Tower Corporation (UTOWCO) for option to purchase leasehold rights and properties, respectively. The consideration paid for GGDC and UTOWCO amounted to P2,322.7 million and P254.2 million, respectively. The payments made are creditable to the payment of the purchase price of the leasehold rights and properties in the event that a Contract of Sublease covering the purchase of the sublease rights of the properties is executed or returned or refunded to the Group in the event that the referenced Contract of Sublease is not executed within the option period. The related advances are presented as part of Advances to Suppliers under Trade and Other Receivables in the 2018 consolidated statement of financial position (Note 7).

## 27.13 Others

The Group granted P30.6 million and nil donations to Udenna Foundation, Inc. in 2018 and 2017, respectively. These are presented as part of Donations and Contributions under the Selling and Administrative expenses account in the consolidated statements of comprehensive income (see Note 22).

## 28. EQUITY

## 28.1 Capital Stock

Capital stock consists of:

	Shares			Amount			
	2018	2017	2016	2018	2017	2016	
Preferred – cumulative, nonvoting, non-participating, non-convertible into common shares - P1 par value							
Authorized:	50,000,000	50,000,000	50,000,000	P 50,000,000	P 50,000,000	P 50,000,000	
Issue Balance at beginning of year Issuance during the year Balance at end of year Treasury shares Balance at beginning of year Redemption Balance at end of year Issued and outstanding	30,000,000 <u>2,000,000</u> 32,000,000 ( 5,000,000) ( <u>5,000,000</u> ) ( 10,000,000) <u>22,000,000</u>	30,000,000 	30,000,000 	30,000,000 2,000,000 32,000,000 ( 5,000,000) ( 5,000,000) ( 10,000,000) P 22,000,000	30,000,000 ( 5,000,000) ( 5,000,000)	30,000,000	
Common – P1 par value Authorized: Issued: Balance at beginning of year Issuance during the year Balance at end of year Treasury shares Issued and outstanding	2,500,000,000 1,431,538,232 2,766,000 1,434,304,232 (31,000,000) 1,403,304,232	2,500,000,000 1,428,777,232 2,761,000 1,431,538,232 - 1,431,538,232	2,500,000,000 1,428,777,232 	P1,431,538,232 2,766,000 1,434,304,232 (	2,761,000 1,431,538,232 - P1,431,538,232	P2,500,000,000 P1,428,777,232	

- (a) On April 23, 2012, the SEC approved the Parent Company's increase in authorized capital stock from P800.0 million divided into 750.0 million common shares with a par value of P1 and P50.0 million preferred shares with par value of P1 per share to P2,550.0 million divided into 2,500.0 common shares with par value of P1 per share and 50.0 million preferred shares with par value of P1 per share.
- (b) In 2016, the Parent Company's BOD approved the buy-back share program of PNX (common) shares of up to P450.0 million. In various dates in 2016, the Parent Company purchased its 54.4 million of its shares with corresponding total cost of P330.7 million.

- (c) In 2017, the Parent Company purchased 15.8 million of its shares with corresponding total cost of P109.4 million. Subsequently, the Parent Company sold all of its treasury shares amounting to P440.1 million. The total consideration received on November 6, 2017 for the sale of treasury shares amounted to P807.2 million which resulted to an additional paid-in capital of P367.1 million (see Note 28.4).
- (d) In 2018, the Parent Company purchased a total of 31.0 million of its common shares with corresponding total cost of P344.3 million.
- (e) The preferred shares shall have the following features:
  - Non-convertible into common shares;
  - Non-participating in any other corporation activities or other further dividends, non-voting, except in cases specified by law;
  - No pre-emptive rights over the holders of common shares as to distribution of net assets in
    the event of dissolution or liquidation and in the payment of dividends at a specified rate.
    The BOD shall determine its issued value at the time of issuance and shall determine its
    dividend rates and the dividends shall be paid cumulatively; and,
  - The preferred shares shall be redeemable at the Parent Company's option under such terms as the BOD may provide at the time of issuance. It shall also be re-issuable when fully redeemed.

Moreover, preferred shares have the following features among others as provided in the subscription agreement;

- Dividends on the preferred shares shall have a fixed rate of 11.50% per annum calculated in respect of each share with reference to the Issue Price thereof in respect to each dividend period.
- Dividends shall be payable every September 21, December 21, March 21 and June 21 of each year (each a "Dividend Payment Date"). The dividends onthe Preferred Shares shall be calculated on a 30/360 day basis and shall be paid quarterly in arrears on the last day of each 3-month dividend period (each a Dividend Payment Date), as and if declared by the BOD. If the Dividend Payment Date is not a banking day, dividends shall be paid on the next succeeding banking day, without adjustment as to the amounts of dividends to be paid.
- The preferred shares shall have priority in the payment of dividends at the stipulated rate at the time of issuance and in the distribution of corporate assets in the event of liquidation and dissolution of the Parent Company. As such, the BOD to the extent permitted by law shall declare dividends each quarter sufficient to pay the equivalent dividend. Dividends on the shares shall be cumulative. If for any reason the Parent Company's BOD does not declare a dividend on the Preferred Shares for a particular dividend period, the Parent Company shall not pay a dividend for said dividend period. However, on any future Dividend Payment Date on which dividends are declared, the holders of the shares shall receive the dividends accrued and unpaid to the holders of the Preferred Shares prior to such Dividend Payment Date. Holders of Preferred Shares shall not be entitled to participate in any other further dividends beyond the dividends specifically payable on the Preferred Shares.

Moreover, the subscription agreement requires that the Parent Company undertakes to maintain a long-term debt to equity ratio of 1:1 throughout the life of the preferred shares.

(f) On December 20, 2013, the Parent Company redeemed the preferred shares issued in 2010 and re-issued the same amount and features of preferred shares except for the rate, which was reduced to 8.25% per annum. (g) On December 18, 2015, the Parent Company issued and listed its 20.0 million perpetual preferred shares (P1.0 par value) Series 3 with the PSE (the 3rd tranche). The preferred shares' offer price is P100 per share and issued to various subscribers in two subseries – PNX3A and PNX3B (see Note 28.2).

The 3<sup>rd</sup> tranche of preferred shares have the same features with the 1<sup>st</sup> and 2<sup>nd</sup> tranche of preferred shares except for the following:

Dividend rates: PNX3A 7.43% per annum PNX3B 8.11% per annum

Dividend payment dates: Dividends shall be payable on March 18, June 18, September 18

and December 18 on each year. The dividends on these shares shall be calculated on a 30/360 day basis and shall be paid quarterly in arrears on the last day of each three-month dividend period based on the offer price calculated in respect of each share

for each dividend period, as and if declared by the Parent

Company's BOD.

Debt-to-equity ratio: The Parent Company shall maintain a debt-to-equity ratio of 3:1

throughout the life of these preferred shares.

(h) On December 3, 2018, the Parent Company entered into a Subscription Agreement for a perpetual preferred shares with RCBC Capital Corporation, which was taken from the unissued portion of the authorized capital stock of the Parent Company. The preferred shares with the same features under Note 28.1(e) were issued on December 5, 2018. The issuance was by way of private placement of P2,000.0 million, consisting of 2,000.0 million preferred shares at an offered price of P1,000.0 per share. Initial dividend rate is at 8.25% per annum.

# 28.2 Listing with PSE

On July 11, 2007, the Parent Company offered a portion of its common stocks for listing with the PSE. Number of common shares registered was 29.0 million with an issue price of P9.80.

The Parent Company' successfully listed its perpetual preferred shares Series 3 with the PSE on December 18, 2015 (see Note 28.1).

The market prices of the shares as of December 31 are as follows:

		2018		2017		2016
PNX (Common)	Р	10.74	Р	12.88	Р	5.63
PNX 3A (Preferred)		100.00		103.70		105.00
PNX 3B (Preferred)		102.00		108.80		115.00

# 28.3 Track Registration of Shares

The number of shareholders as of December 31 are as follows:

	2018	2017	2016
Common	66	60	66
Preferred			
<ul><li>a) First tranche</li></ul>	-	-	-
b) Second tranche	1	1	1
c) PNX 3A	5	5	5
d) PNX 3B	4	4	4

In accordance with Securities Regulation Commission Rule 68, as amended, Annex 68-D; presented below is a summary of the Parent Company's track record of registration of securities.

Transaction	Type of Stock Common or Preferred	No. of Shares Registered		ffer Price ar Value	Date of Approval	Issued and Outstanding
Registered, not listed	Common	10,000,000	P 1	Par value Issue price	1/11/2004	2,500,000
Registered, not listed	Common	40,000,000	1 1	Par value Issue price	1/12/2006	25,000,000
Registered, not listed	Common	50,000,000	1	Par value Issue price	8/7/2006	13,500,000
Registered, not listed	Common	300,000,000	1 1	Par value Issue price	12/29/2006	75,000,000
Initial public offering	Common		9.80	Par value Issue price	7/11/2007	29,000,000
30% stock dividends	Common		1	Par value	8/6/2008	43,000,198
40% stock dividends	Common		1	Par value	8/3/2009	73,660,476
Placement SSS	Common		1	Par value	11/13/2009	7,500,000
			5.60	Issue price		
Increase	Common	350,000,000	1		9/7/2010	
Increase	Preferred	50,000,000	1		9/7/2010	
40% stock dividends	Common		1		10/20/2010	107,664,266
30% stock dividends	Common	4 750 000 000	1		5/6/2011	113,047,475
Increase	Common	1,750,000,000	1		4/23/2012	044 000 000
50% stock dividends	Common		1	Danisalisa	4/26/2012	244,936,203
CSC Acquisitions	Common		1	Par value	9/6/2012	171,250,798
Placements	Common		1.01 1	Issue price Par value	3/11/2013	120 000 000
Flacements	Common		9.40	Issue price	3/11/2013	130,000,000
30% stock dividends	Common		9.40	issue price	6/10/2013	329,717,816
Payment for PPHI subscr	·		i	Par value	10/8/2013	63,000,000
r dymont for the rule dabout	ipaon common		5.10	Issue price	10/0/2010	00,000,000
Issuance	Preferred		1	Par value	9/21/2010	5,000,000
			100	Issue price		-,,
Redeemed treasury share	es Treasury Shares		1	·	12/20/2013	( 5,000,000)
Issuance	Preferred		1	Par value	12/20/2013	5,000,000
Issuance	Preferred		1	Par value	12/18/2015	20,000,000
			100	Issue price		
Redeemed treasury share			1		5/31/2016	( 500,000)
Redeemed treasury share			1		6/13/2016	( 500,000)
Redeemed treasury share			1		6/21/2016	( 500,000)
Redeemed treasury share			1		6/23/2016	( 1,100,000)
Redeemed treasury share			1		6/27/2016	( 250,000)
Redeemed treasury share			1		6/28/2016	( 500,000)
Redeemed treasury share			1		6/30/2016	( 900,000)
Redeemed treasury share			1 1		7/1/2016	( 897,700)
Redeemed treasury share Redeemed treasury share			1		7/4/2016 7/5/2016	( 1,900) ( 498,900)
Redeemed treasury share			1		7/7/2016	( 228,400)
Redeemed treasury share			1		7/8/2016	( 2,650,000)
Redeemed treasury share			1		7/11/2016	( 4,001,700)
Redeemed treasury share			1		7/11/2016	( 2,000,000)
Redeemed treasury share			1		7/14/2016	( 3,000,000)
			•		2310	( 5,555,500)
(Amounts carried forward	()	_	2,550,000,	<u>000</u>		P1,436,248,632

Transaction Co	Type of Stock	No. of Shares Registered	Issue/Offer Price and Par Value	Date of Approval	Issued and Outstanding
(Amounts brought forward)		2,550,000,000			P1,436,248,632
(Amounts brought forward)		2,550,000,000			F 1,430,240,632
Redeemed treasury shares	Common		1	7/15/2016	( 3,600,700)
Redeemed treasury shares	Common		1	7/19/2016	( 1,000,000)
Redeemed treasury shares	Common		1	7/22/2016	( 500,000)
Redeemed treasury shares	Common		1	8/1/2016	( 150,000)
Redeemed treasury shares	Common		1	8/2/2016	( 203,600 )
Redeemed treasury shares	Common		1	8/5/2016	( 500,000 )
Redeemed treasury shares	Common		1	8/11/2016	( 200,000 )
Redeemed treasury shares	Common		1	8/12/2016	( 500,000)
Redeemed treasury shares	Common		1	8/18/2016	( 500,000 )
Redeemed treasury shares	Common		1	8/19/2016	( 1,000,000)
Redeemed treasury shares	Common		1	8/23/2016	( 200,000)
Redeemed treasury shares	Common		1	8/26/2016	( 500,000)
Redeemed treasury shares	Common		1	8/30/2016	( 1,000,000)
Redeemed treasury shares	Common		1	8/31/2016	( 287,300)
Redeemed treasury shares	Common		1	9/1/2016	( 700,000)
Redeemed treasury shares	Common		1	9/2/2016	( 760,000)
Redeemed treasury shares	Common		1	9/6/2016	( 500,000)
Redeemed treasury shares	Common		1	9/7/2016	( 200,000)
Redeemed treasury shares	Common		1	9/8/2016	( 298,800)
Redeemed treasury shares	Common		1	9/9/2016	( 1,000,000)
Redeemed treasury shares	Common		1	9/13/2016	( 500,000)
Redeemed treasury shares	Common		1	9/19/2016	( 1,000,000)
Redeemed treasury shares	Common		1	9/20/2016	( 300,000)
Redeemed treasury shares	Common		1	9/21/2016	( 600,000)
Redeemed treasury shares	Common		1	9/23/2016	( 200,000)
Redeemed treasury shares	Common		1	9/26/2016	( 100,000 )
Redeemed treasury shares	Common		1	9/27/2016	( 386,600)
Redeemed treasury shares	Common		1	9/28/2016	( 1,000,000)
Redeemed treasury shares	Common		1	10/3/2016	( 1,029,000)
Redeemed treasury shares	Common		1	10/4/2016	( 700,000)
Redeemed treasury shares	Common		1	10/5/2016	( 1,000,000)
Redeemed treasury shares	Common		1	10/6/2016	( 600,000)
Redeemed treasury shares	Common		1	10/7/2016	( 1,000,000)
Redeemed treasury shares	Common		1	10/10/2016	( 650,000)
Redeemed treasury shares	Common		1	10/12/2016	( 500,000)
Redeemed treasury shares	Common		1	10/13/2016	( 1,000,000 )
Redeemed treasury shares	Common		1	10/17/2016	( 500,000)
Redeemed treasury shares	Common		1	10/20/2016	( 500,000)
Redeemed treasury shares	Common		1	10/21/2016	( 500,000)
Redeemed treasury shares	Common		1	10/24/2016	( 500,000 )
Redeemed treasury shares	Common		1	10/26/2016	( 850,000 )
Redeemed treasury shares	Common		1	10/27/2016	( 500,000)
Redeemed treasury shares	Common		1	11/2/2016	( 500,000)
Redeemed treasury shares	Common		1	11/7/2016	( 300,000)
Redeemed treasury shares	Common		1	11/9/2016	( 300,000)
Redeemed treasury shares	Common		1	11/10/2016	( 100,000)
Redeemed treasury shares	Common		1	11/16/2016	( 100,000)
Redeemed treasury shares	Common		1	11/17/2016	( 300,000)
Redeemed treasury shares	Common Common		1 1	12/8/2016 12/9/2016	( 198,700)
Redeemed treasury shares	Common		1	12/9/2010	(

Amounts carried forward) 2,550,000,000 P1,406,233,932

TransactionCo	Type of Stock	No. of Shares Registered	Issue/Offer Price and Par Value	Date of Approval	Issued and Outstanding
(Amounts brought forward)		2,550,000,000			P1,406,233,932
Redeemed treasury shares	Common		1	12/19/2016	( 500,000)
Redeemed treasury shares	Common		1	12/20/2016	( 1,000,000)
Redeemed treasury shares	Common		1	12/21/2016	( 1,000,000 )
Redeemed treasury shares	Common		1	12/22/2016	( 500,000 )
Redeemed treasury shares	Common		1	12/23/2016	( 3,000,000 )
Redeemed treasury shares	Common		1	12/27/2016	( 513,100 )
Redeemed treasury shares	Common		1	12/28/2016	( 336,900 )
Redeemed treasury shares	Common		1	1/4/2017	( 300,000)
Redeemed treasury shares	Common		1	1/5/2017	( 18,800 )
Redeemed treasury shares	Common		1	1/5/2017	( 209,200)
Redeemed treasury shares	Common		1	1/9/2017	( 111,800)
Redeemed treasury shares	Common		1	1/9/2017	( 88,200)
Redeemed treasury shares	Common		1	1/10/2017	( 200,000)
Redeemed treasury shares	Common		1	1/10/2017	( 300,000)
Redeemed treasury shares	Common		1	1/12/2017	( 500,000)
Redeemed treasury shares	Common		1	1/6/2017	( 93,800)
Redeemed treasury shares	Common		1	1/6/2017	( 206,200)
Redeemed treasury shares	Common		1	1/12/2017	( 10,000 )
Redeemed treasury shares	Common		1	1/12/2017	( 125,500)
Redeemed treasury shares	Common		1	1/12/2017	( 14,500)
Redeemed treasury shares	Common		1	1/13/2017	( 200,000)
Redeemed treasury shares	Common		1	1/11/2017	( 999,000)
Redeemed treasury shares	Common		1	1/11/2017	( 107,000)
Redeemed treasury shares	Common		1	1/11/2017	( 193,000)
Redeemed treasury shares	Common		1	1/16/2017	( 286,000)
Redeemed treasury shares	Common		1	1/17/2017	( 200,000)
Redeemed treasury shares	Common		1	1/23/2017	( 300,000)
Redeemed treasury shares	Common		1	1/24/2017	( 500,000 )
Redeemed treasury shares	Common		1	1/25/2017	( 500,000)
Redeemed treasury shares	Common		1	1/27/2017	( 1,000,000 )
Redeemed treasury shares	Common		1	1/31/2017	( 300,000)
Redeemed treasury shares	Common		1 1	2/2/2017	( 500,000)
Redeemed treasury shares	Common		1	2/6/2017	( 500,000)
Redeemed treasury shares	Common		1	2/16/2017	( 800,000)
Redeemed treasury shares	Common Common		1	2/23/2017	( 750,000)
Redeemed treasury shares	•		1	2/24/2017	( 500,000)
Redeemed treasury shares	Common Common		1	2/27/2017	( 300,000)
Redeemed treasury shares Redeemed treasury shares	Common		1	3/21/2017 3/23/2017	( 500,000 ) ( 187,100 )
Redeemed treasury shares	Common		1	3/23/2017	( 500,000)
Redeemed treasury shares	Common		1	3/31/2017	( 1,000,000)
Redeemed treasury shares	Common		1	3/31/2017	( 1,000,000)
Redeemed treasury shares	Common		1	3/31/2017	( 500,000)
Redeemed treasury shares	Common		1	4/12/2017	( 500,000)
Redeemed treasury shares	Common		1	4/18/2017	( 500,000)
Redeemed treasury shares	Common		1	5/3/2017	( 1,000,000)
Issuance	Common		1	7/1/2017	2,160,000
Issuance	Common		1	7/1/2017	601,000
Sale of treasury shares	Common		1	11/6/2017	70,193,400
Americate consist for cond		2 550 000 000	•		D4 450 529 222

Transaction	Type of Stock Common or Preferred	No. of Shares Registered		ffer Price ar Value	Date of Approval	Issued and Outstanding
(Amounts brought forward	)	2,550,000,000				P1,456,538,232
Issuance	Common		1		5/23/2018	73,000
Issuance	Common		1		6/30/2018	2,128,000
Redeemed treasury share	s Common		1		9/12/2018	( 25,000,000)
Issuance	Common		1		9/30/2018	447,000
Redeemed treasury share	s Common		1		11/21/2018	( 3,500,000)
Redeemed treasury share	s Common		1		11/21/2018	( 2,500,000)
Issuance	Preferred		1	Par value	12/5/2018	2,000,000
			1,000	Issue price		
Issuance	Common		1		12/31/2018	118,000
Redeemed treasury share	s Treasury Shares		1		12/20/2018	( 5,000,000)
Total		2.550.000.000				P1.425.304.232

## 28.4 Additional Paid-in Capital

In 2018, the Parent Company issued 2.0 million of its preferred shares at P1,000.0 per share. Premiums received in excess of the par value amounting to P1,998.0 million were recorded as part of Additional Paid-in Capital account in the 2018 consolidated statement of financial position. In addition, the Parent Company also redeemed 5,000.0 million shares at P100.0 per share for a total consideration paid of P500.0 million. The payment in excess of the par value of the redeemed share was recorded as reduction under the Additional Paid-in Capital account amounting to P495.0 million.

In 2018 and 2017, the Parent Company issued 2.8 million of its common shares at exercise price of P5.68 per stock option resulting to an additional premium of P21.4 million and P12.9 million, respectively (see Notes 28.1 and 28.7). The fair value of stock options exercised in 2018 and 2017, which was previously recorded as part of Retained Earnings was reclassified to Additional Paid-in Capital account in the consolidated statements of financial position. The total amount reclassified from Retained Earnings amounted to P8.4 million, which is computed at P3.05 per stock option.

In 2017, the Parent Company redeemed 70.2 million of its treasury shares at a total cost of P807.2 million. Premiums received in excess of the cost of treasury shares amounting to P367.1 million were recorded under Additional Paid-in Capital account in the 2017 consolidated statement of financial position (see Note 28.1).

In 2015, the Parent Company issued 20.0 million of its preferred shares at P100.0 per share. Premiums received in excess of the par value during the public offering amounting toP1,952.9 million were recorded under Additional Paid-in Capital account in the 2015 consolidated statement of financial position.

In 2013, the Parent Company issued 130.0 million of its common shares at P9.40 per share and 63.0 million common shares at P5.10 per share. The excess of the par value for such subscriptions amounting to P1,350.3 million was recorded as part of Additional Paid-in Capital account in the 2013 consolidated statement of changes in equity. In addition, direct cost of the share issuances amounting to P34.1 million was deducted from the Additional Paid-in Capital account.

In 2012, the Parent Company issued 171.3 million shares in favor of UMRC in relation to the share-for-share swap acquisition of CSC. The business combination under common control was accounted for under pooling of interest-type method. The excess of par value of such issuance amounted to P1,248.9 million was recorded as part of the beginning balance of the Additional Paid-in Capital account.

In 2010, the Parent Company issued 5.0 million of its preferred shares at P100 per share. The excess of par value for such subscription amounting to P495.0 million was recorded as part of Additional Paid-in Capital account in the consolidated statements of financial position. In addition, the excess of the selling price over the acquisition cost of the treasury shares sold in 2010 also constitutes the Additional Paid-in Capital account. The preferred shares issued in 2010 were redeemed on December 20, 2013 and on the same date, the same share and value of preferred shares were issued, except for the reduced rate.

In 2009, the Social Security System has bought an initial 2.83% stake in the Parent Company representing 7.5 million subscribed common shares for P42.0 million or at P5.60 per share. The excess of par value for such subscription amounting to P34.5 million was recorded under Additional Paid-in Capital account in the consolidated statements of financial position.

In 2007, the Parent Company listed its shares of stock with PSE. Premiums received in excess of the par value during the public offering amounting to P227.1 million were recorded under Additional Paid-in Capital account in the consolidated statements of financial position.

# 28.5 Revaluation Reserves

The components and reconciliation of items of other comprehensive income presented in the consolidated statements of changes in equity at their aggregate amount under Revaluation Reserves account, are shown below.

	_	Property, Plant and Equipment		Defined Benefit Obligation	Total
Balance as of January 1, 2018 Revaluation increment Remeasurements of defined post-employment	Р	- 1,219,846,043	(P	2,306,049) (P -	2,306,049) 1,219,846,043
obligation		-	(	34,393,933) (	34,393,933)
Tax income (expense)	(	365,953,813)	` <u> </u>	10,318,180 (	355,635,633)
Balance as of December 31, 2018	<u>P</u>	853,892,230	( <u>P</u>	26,381,802) ( <u>P</u>	827,510,428)
Balance as of January 1, 2017 Remeasurements of defined post-employment	Р	-	(P	12,148,102) (P	12,148,102)
obligation		-	,	14,060,076	14,060,076
Tax expense		-	(	4,218,023) (	4,218,023)
Balance as of December 31, 2017	Р	_	ſΡ	2.306.049) (P	2.306.049)
2000	_ —		\ <u>-</u>	<u>=,550,010</u> ) ( <u>1</u>	=,500,010

# 28.6 Retained Earnings

On January 26, 2018, the Parent Company's BOD approved the declaration and payment of common share cash dividends of 15 centavos per share totalling to P214.7 million, record date of April 2, 2018. A total of P194.9 million cash dividends were also declared and distributed to 2<sup>nd</sup> and 3<sup>rd</sup> tranche preferred stockholders in 2018. No stock dividends were declared and distributed in 2018.

On January 25, 2017, the Parent Company's BOD approved the declaration and payment of common share cash dividends of 1 centavo per share totalling to P136.2 million, record date of March 30, 2017. A total of P194.9 million cash dividends were also declared and distributed to 2<sup>nd</sup> and 3<sup>rd</sup> tranche preferred stockholders in 2017. No stock dividends were declared and distributed in 2017.

On March 18, 2016, the Parent Company's BOD approved the declaration and payment of common share cash dividends of 8 centavos per share totalling to P114.3 million, record date of April 5, 2016. A total of P194.9 million cash dividends were also declared and distributed to 2<sup>nd</sup> and 3<sup>rd</sup> tranche preferred stockholders in 2016. No stock dividends were declared and distributed in 2016.

On March 4, 2015, the Parent Company's BOD approved the declaration and payment of common share cash dividends of 5 centavos per share totaling to P71.5 million, record date as of March 18, 2015. A total of P41.2 million cash dividends were also declared and distributed to 2<sup>nd</sup> tranche preferred stockholders in 2015. No stock dividends were declared and distributed in 2015.

On January 29, 2014, the BOD approved the declaration and payment of common share cash dividend of 10 centavos per share totaling to P142.9 million to stockholders of record as of March 17, 2014. In addition, total cash dividends declared and distributed to 2<sup>nd</sup> tranche preferred stockholders amounted to P41.2 million in 2014. No stock dividends were declared and distributed in 2014.

## 28.7 ESOP

On January 24, 2013, the Parent Company's BOD approved the ESOP for its eligible employees.

The initial offering date of the option was on July 1, 2016 and will vest five years from the date of grant. Pursuant to this ESOP, on July 1, 2016, the Parent Company granted share options to certain key executives to subscribe to 24.5 million common shares of the Parent Company equivalent to 2.2% of the total issued shares, at an exercise price of P5.68 per share.

Stock options will be granted in two tranches until July 1. 2021. The allocation for Tranche 1 every year is computed at 10.0% of the total available shares for exercise. Meanwhile, the allocation for Tranche 2 is based on the forecasted assessment of the executives' performance rating for five years.

The fair value of the option granted was estimated using a variation of the Black-Scholes valuation model that takes into account factors specific to the ESOP. The following principal assumptions were used in the valuation:

Life of the option	5 years
Current share price at grant date	P 6.25
Exercise price at grant date	P 5.68
Standard deviation of the rate of return	0.4
Risk-free interest rate	3.80%

The underlying expected volatility was determined by reference to historical date of the Group's shares over a period of time consistent with the option life.

The underlying expected volatility was determined by reference to historical date of the Company's shares over a period of time consistent with the option life.

A total of P7.2 million and P11.6 million share-based executive compensation is recognized in 2018 and 2017, respectively, and presented as part of Employee benefits under Selling and Administrative Expenses account in 2017 and 2016 consolidated statements of comprehensive income, respectively, with a corresponding credit to Retained Earnings account.

# 28.8 Capital Management Objectives, Policies and Procedures

The Group's capital management objectives are:

- To ensure the Group's ability to continue as a going concern; and,
- To provide an adequate return to shareholders by pricing products and services commensurately with the level of risk.

The Group monitors capital on the basis of the carrying amount of equity as presented on the face of the consolidated statements of financial position. Capital for the reporting periods under review is summarized as follows:

		2017 (As restated -
	2018	see Note 2.1[b])
Total liabilities Total equity	P 48,686,605,873 15,973,672,857	P 32,849,056,409 11,683,537,505
Debt-to-equity ratio	<u>3.0 : 1.0</u>	2.8 : 1.0

The increase of the total assets and liabilities in 2018 is 1) due to the business combinations, wherein the Group acquired the assets and assumed the liabilities of the new subsidiaries acquired, 2) increase in interest-bearing loans and borrowings utilized for the acquisition. The increase in equity is the net effect business combination, revaluation of land under Property, Plant and Equipment and appraisal of its investment properties and the net profit in 2018 less the cash dividend declared and paid during the period for common shares.

The Group's internal goal in capital management is to maintain a debt-to-equity structure ratio not in excess of 2.7 to 1. All externally imposed key ratios have been complied with in all the years presented, (see Note 17).

The Group sets the amount of capital in proportion to its overall financing structure, i.e., equity and financial liabilities. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

#### 29. EARNINGS PER SHARE

EPS were computed as follows:

			2018		2017 As Restated - ee Note 2.1( <i>b</i> )]		2016
a)	Net profit pertaining to common shares	Р	2,455,907,552	Р	1,521,422,847	Р	902,592,062
b)	Net profit attributable to common shares and potential common shares		2,455,907,552		1,521,422,847		902,592,062
c)	Weighted average number of outstanding common shares		1,424,576,265		1,372,487,454		1,410,964,421
d)	Weighted average number of outstanding common and potential common shares		1,426,593,300		1,377,270,489		1,414,736,438
	Basic EPS (a/c)	<u>P</u>	1.72	<u>P</u>	0.97	<u>P</u>	0.64
	Diluted EPS (b/d)	<u>P</u>	1.72	P	0.96	P	0.64

The potential dilutive common shares totalling 2,017,035, 4,783,035 and 3,772,017 shares in relation to the unexercised share warrants were considered in the computation of diluted EPS in 2018, 2017 and 2016.

# 30. SEGMENT REPORTING

# 30.1 Business Segments

In identifying its operating segments, management generally follows the Group's product and service lines, which represent the main products and services provided by the Group, namely fuels and lubricant sales (trading segment), depot and logistics services, shipping and cargo services and real estate sales. These are also the bases of the Group in reporting its primary segment information.

- (a) Trading segment is engaged in marketing, merchandising, purchasing, selling, dealing, acquiring, disposing and distribution of goods and wares such as but not limited to petroleum products (on wholesale basis), adhesives, glues, bonding agents, epoxy resins, lubricants and other products.
- (b) Depot and logistics services segment is engaged in operating of oil depots, storage facilities and provides logistics services to various entities.

- (c) Shipping and cargo services segment is engaged in hauling of petroleum products, operation of inter-island going vessels for domestic trade, chartering in and out any such vessels and providing complete marine services, either as principal or agent to ship owners, operators and managers.
- (d) Real estate segment is involved in real estate development, management and operations.

# 30.2 Segment Assets and Liabilities

Segment assets include all operating assets used by a segment and consist principally of operating cash, receivables, inventories and property, plant and equipment, and other assets, net of allowances and provisions. Segment liabilities include all operating liabilities and consist principally of trade and other payables, interest-bearing loans and borrowings, and other liabilities. Segment assets and liabilities do not include deferred tax assets or liabilities.

# 30.3 Intersegment Transactions

Segment revenues, expenses and performance include sales and purchases between segments and between geographical segments. Such sales and purchases are eliminated upon combination.

The tables presented in the succeeding page present revenue and profit information regarding business segments of the Group for the years ended December 31, 2018 and 2017 and certain asset and liability information regarding industry segments as of December 31, 2018, 2017 and 2016 (in thousands).

	Sale of Goods           Trading           2017         2016	Fuel Service and Other Revenues  Depot and Logistics	Shipping and Cargo Services	Real Estate	<b>Total</b> 2017 2016
	[As Restated   [As restated   see Note 2'   2.1(b)]		<b>2018</b>	<b>2018</b> 20172016	[As Restated [ As Restated see Note see Note 2 2.1(b)] 2.1(b)]
TOTAL REVENUES Sales to external customers Intersegment sales Total revenues	P 88,239,192     P 44,072,366     P 29,342,74       20,139,519     4,180,373     681,40       108,378,711     48,252,739     30,024,14	2 209,985 - 53,126	P         -         P         -         P         628,160           -         -         893,299           -         -         1,521,459	P 1,808 P 1,059 P - 16,721 22,338 - 18,529 23,397 -	P 88,610,768         P 44,542,982         P 30,450,958           20,366,225         4,202,711         1,627,827           108,976,993         48,745,693         32,078,785
COSTS AND OTHER OPERATING EXPENSES Cost of sales and services excluding depreciation and amortization Depreciation and amortization SEGMENT OPERATING PROFIT (LOSS)	9 102,895,593 45,419,830 26,843,97 1,047,964 841,340 576,12 103,943,512 46.261,170 27,420,09 P 4,435,199 P 1,991,569 P 2,604,04	8,130 9,040 45,912 966,304 446,671 449,475	<u>380,050</u> 2.209.271	36,424 46,302 - 700 700 - 37,124 47,002 - (P 18,595) (P 23,605) P -	103,890,191     45,903,763     29,076,754       1,056,749     851,080     1,002,088       104,946,940     46,754,843     30,078,842       P 4,030,053     P 1,990,850     P 1,999,943
ASSETS AND LIABILITIES Segment assets Segment liabilities	P 70,099,484 P 47,427,360 51,410,451 33,468,783	P 564,287 P 493,812 421,481 363,152	P - P -	P 415,081 P 411,922 318,206 324,150	P 71,078,852 P 48,333,094 52,150,138 34,156,085

# 30.4 Reconciliations

Presented below is a reconciliation of the Group's segment information to the key financial information presented in its consolidated financial statement (in thousands).

_		2018		2017 As Restated - e Note 2.1(b)]	-	2016 Restated - e Note 2.1(b)]
Revenues Total segment revenues	Р	108,976,993	Р	48,745,693	Р	32,078,785
Elimination of intersegment revenues	(	20,366,225)	(	4,202,711)	(	1,627,827)
Revenues as reported in profit or loss	<u>P</u>	88,610,768	<u>P</u>	44,542,982	<u>P</u>	30,450,958
Profit or loss Segment operating profit Fair value on investment property	Р	4,030,053 624,941	Р	1,990,850	Р	1,999,943
Equity share in net income (loss) in joint venture Excess of fair value of net assets acquired		7,342		-	(	50,069)
over acquisition costs Other unallocated income Operating profit as reported		- 87,267		650,182 36,853		- 11,006
in profit or loss Finance costs Finance income	(	4,749,603 1,449,248) 73,375	(	2,677,885 804,708) 56,313	(	1,960,880 906,290) 207,688
Profit before tax as reported in profit or loss	<u>P</u>	3,373,730	<u>P</u>	1,929,490	<u>P</u>	1,262,278
Assets Segment assets Deferred tax assets – net Elimination of intercompany	Р	71,078,852 307,198	Р	48,333,094 242,490		
accounts	(	6,566,058)	(	4,402,990)		
Total assets reported in the consolidated statements of financial position	<u>P</u>	64,819,992	<u>P</u>	44,172,594		
Liabilities Segment liabilities Deferred tax liabilities – net Elimination of intercompany	Р	52,150,138 791,489	Р	34,156,085 231,521		
accounts	(	4,095,308)	(	1,898,550)		
Total liabilities as reported in the consolidated statements of financial position	<u>P</u>	48,846,319	<u>P</u>	32,489,056		

# 31. COMMITMENTS AND CONTINGENCIES

# 31.1 Capital Commitments

As of December 31, 2018, the Group has commitments of more than P6,000.0 million for expansion on petroleum retail network, depot, terminalling and logistics facilities, information technology infrastructure and other major expansions related to its business development. The Group has a network of 600 operating retail service stations as of December 31, 2018. An additional of eight retail service stations are under various stages of completion as of December 31, 2018.

The Group plans to expand further its petroleum retail service stations and carry out its investments in its subsidiaries to put up depot and terminalling facilities in strategic locations and complete its chain of logistical support to strengthen its foothold in the industry.

In addition, in view of PLPI's development and innovation to provide legal, safer and cheaper alternative to the LPG refilled butane canisters, PLPI has entered in 2018 a purchase contract of around P100.0 million capital commitments to purchase Refillable Welded Stainless Steel (RWSS) LPG cylinders. Further, starting 2017, PLPI has about P1.0 billion commitments for purchase of LPG cylinders to augment its current operations and re-establish its market in the Luzon areas.

# 31.2 Unused LCs

As of December 31, 2018 and December 31, 2017, the Parent Company has unused LCs amounting to P17,111.3 million and P8,652.3 million, respectively.

# 31.3 Operating Lease Commitments – Group as Lessee

The Group is a lessee under several operating leases. The leases have terms ranging from 5 to 15 years, with renewal options, and include annual escalation rates ranging from 3.00% to 10.00%. The future minimum rentals payable under these cancelable operating leases are presented as follows:

	2018	2017
Within one year After one year but not	P 502,525,573	P 371,674,361
more than five years	1,714,046,926	1,187,252,691
More than five years	2,376,914,724	1,554,982,467
	P 4,593,487,223	P 3,113,909,519

Total rent expense for the years 2018, 2017 and 2016 amounted to P865.9 million, P654.1 million, and P638.6 million, respectively (see Note 22).

# 31.4 Operating Lease Commitments – Group as Lessor

The Group is a lessor under several operating leases with third parties. The leases have terms ranging from 1 to 5 years, with renewal options, and include annual escalation rates ranging from 5.00% to 10.00%. The future minimum rentals receivables under these cancelable operating leases are presented below.

		2018		2017
Within one year	Р	97,563,919	Р	87,237,539
After one year but not more than five years More than five years		135,545,769 3,545,631		138,482,193 23,917,284
	<u>P</u>	236,655,319	<u>P</u>	249,637,016

Rent income in 2018, 2017 and 2016 amounting to P113.9 million, P91.6 million and P97.3 million, respectively, is presented as part of Rent Income in the consolidated statements of comprehensive income.

# 31.5 PFM's Franchise

# PFM as Franchisee

PFM has area franchise agreement with FamilyMart Co. Ltd., whereby the latter will grant exclusive rights to the PFM for operating the FamilyMart stores in the Philippines as an Area Franchisor using the FamilyMart System for a period of ten years and six months, renewable at the option of the PFM. The agreement provides for an initial franchise fee of US\$1.0 million and royalty fees amounting to 1.00% of gross sales, exclusive of VAT, of all FamilyMart stores computed at the end of every month. On January 2, 2013, the PFM paid the initial franchise fee amounting to P41.1 million.

On December 11, 2017, as part of the acquisition of PFM by the Parent Company, the franchise agreement was renewed for ten years starting on the date of renewal at no additional cost to the PFM. As of December 31, 2018, the carrying value of the franchise fee amounted to P18.5 million and is presented as part of Intangible Assets in the 2018 consolidated statement of financial position (see Note 12).

Royalty expense recognized by the PFM in 2018 P12.79 million, and is presented under Selling and Administrative Expenses in the 2018 consolidated statement of comprehensive income (see Note 22). There are no outstanding payable in 2018 relating to the royalty.

#### PFM as Franchisor

In December 2014, PFM started entering into franchise agreements whereby, as an Area Franchisor, the PFM grants exclusive rights to qualified persons and entities (Franchisees) to own and operate FamilyMart store/s at locations in the Philippines approved by it. The agreement is for a term of five years unless earlier terminated by either party and provides for a one-time franchise fee plus monthly royalties to the PFM equivalent to a percentage of gross profit. Cash receipts of the franchised stores from merchandise sales are initially deposited to the PFM. Deductions are made from this fund for the cost of merchandise sales, share of the PFM on the store's monthly gross profit and other costs. The remaining balance is subsequently remitted to the franchisees.

One-time franchise fees, which pertain to the initial investment of the franchisees are also presented as part of Non-trade Payables under Trade and Other Payables in the 2018 consolidated statement of financial position until the PFM has performed initial services as franchisor as agreed under the agreement. As of December 31, 2018, there are no outstanding liabilities. Revenues from franchise fees amounted to P56.0 million is presented as part of Fuel service and other revenues in the 2018 consolidated statement of comprehensive income with the corresponding outstanding receivable from the franchisees amounting to P14.7 million, presented as part of Non-trade Receivables under Trade and Other Receivables in the 2018 consolidated financial statements.

#### 31.6 Lawsuits

In the opinion of the Group's management and its legal counsel, the eventual liability under these lawsuits or claims, if any, will not have a material or adverse effect on the Group's consolidated financial position and results of operations.

(a) In May 2011, the Bureau of Customs (BOC) filed before the Department of Justice (DOJ) a complaint against the Group's President and Chief Executive Officer and other respondents for alleged violation of Sections 3602, 2501(I)(1) & (5), 1801, 1802 and 3604 of the Tariff and Customs Code of the Philippines. In November 2012, the DOJ dismissed the case for lack of probable cause against all respondents. In April 2013, the DOJ, upon motion for reconsideration filed by the BOC, reversed its earlier resolution and recommended the filing of Criminal Information against the respondents. Criminal Information for alleged violations of Section 3602, in relation to Sections 3601, 2530 1 (I) & 5, 1801 and 3604 of the Tariff and Customs Code of the Philippines were filed before the Regional Trial Courts (RTC) of Batangas and Davao City in August 2013. Separately, in September and October 2013, RTC Batangas and Davao City, respectively, have dismissed all charges against the Parent Company's President and Chief Executive Officer.

- (b) On October 7, 2013, the DOJ filed a Motion for Reconsideration with Motion for Inhibition of Judge Ruben A. Galvez dated October 7, 2013 with RTC Batangas. On the other hand, on November 15, 2013, the DOJ filed a Motion for Reconsideration with Motion for Inhibition of Judge George A. Omelio dated November 15, 2013 with RTC Davao. On December 6, 2013, RTC Batangas issued an Order dated December 6, 2013 denying the DOJ's Motion for Reconsideration with Motion for Inhibition. On July 7, 2014, RTC Batangas issued a Certificate of Finality of even date stating that its Order dated December 6, 2013 affirming the Order dated September 17, 2013 is now final and executory since no appeal was filed.
- (c) On August 18, 2014, RTC Davao issued an order of even date denying the DOJ's Motion for Reconsideration. The Office of the Solicitor General, on behalf of the People of the Philippines, filed the Petition for Certiorari dated October 27, 2014 with the Court of Appeals seeking the reversal of the Orders dated October 4, 2013 and August 18, 2014 issued by public respondents Judges Omelio and Hon. Loida S. Posadas-Kahulugan. On October 24, 2016, the Group received the decision of the Court of Appeals denying the Petition for Certiorari dated October 27, 2014. On November 10, 2016, Mr. Uy received a copy of the Motion for Reconsideration filed with the CA.

A Motion for Reconsideration filed by the DOJ and the BOC, seeking the reversal of the decision dated 25 July 2014 of the Court of Appeals' Special Former Special Tenth (10th) Division in the Consolidated Petitions of Dennis Uy, docketed as CA-G.R. SP No. 131702, and Jorlan Cabanes, docketed as CA-G.R. SP No. 129740, with the Court of Appeals, which involve the same basic facts and issues as those raised in CA-G.R. SP No. 06500-MIN. On July 23, 2015, the Group received a resolution denving the said Motion for Reconsideration.

On October 8, 2015, the SOJ and the BOC filed a Petition for Review on Certiorari with the SC, seeking to set aside the Decision dated July 24, 2014 and Resolution dated July 2, 2015 issued by the CA. On October 12, 2016, the Court denied the Petition for Certiorari and further denied petitioner's Motion for Reconsideration on January 25, 2017.

On April 4, 2017, the Group received a copy of the Petition for Review on Certiorari dated March 27, 2017 filed by petitioner docketed as GR No. 229705 with the Supreme Court (SC), Manila, 3rd Division. As of December 31, 2017, the Group is awaiting for the SC's issuance on the resolution directing the Group to file Comment to the Petition for Review.

- (d) A qualified theft case was filed against former crew of M/T Chelsea Denise Rodrigo Yana, et al on June 29, 2015 with the RTC Branch 15 for taking and misappropriation of substantial portion of the Group's cargo consisting of 23,500.9 Liters of diesel worth P754,353 on June 26, 2015 at the Davao Terminal. On January 20, 2017, the Court grants (1) Prosecution's Motion for Reconsideration that the testimony of Joel Sularte shall remain as part of the records of the case; and (2) application of the accused to post bail amounting to P100,000. On February 8, 2017, a Motion for Partial Reconsideration of the Court's order was filed by the Group seeking the reversal of the approval of the application of the accused to post bail.
- (e) Several grave coercion complaints were filed against Norman Navarro, et al., along with the BOD of the Group (including Dennis Uy and Cherylyn Uy) for the closure of five Phoenix Fuel Stations namely, Phoenix Bankerohan, Cabaguio, Boulevard, Acacia and Ponciano Stations. On July 19 and 27, 2016, complaint was dismissed for Acacia, Ponciano and Bankerohan Stations as respondent's action could not be considered unlawful or illegal. On December 29, 2017, the Petition for Review was dismissed in a Joint Resolution issued by the Regional Director Janet Grace Fabrero.
- (f) Six separate cases of libel against the BOD of the Group and the Editors of newspapers as the alleged authors/originators for an alleged libelous Notice posted in the Mindanao Daily Mirror/Sunstar Davao and other local newspapers. On July 19, 2017, all cases and Motion for Reconsideration were dismissed in a resolution dated June 19, 2017.
- (g) Several cases of Grave Coercion, Robbery and Libel were filed against the Sales Team of South Mindanao and other officers, including all the members of the BOD except for Domingo T. Uy, Paul G. Dominguez and Carolina Inez Angela S. Reyes, in relation to the Parent Company's closure and take-over of six Phoenix Fuel Stations in Davao City. To date, the cases have been dismissed by the City Prosecutor's office of Davao City.

(h) The Parent Company's Independent Director, Monico V. Jacob, in his capacity as then Chairman of Petron Corporation, was impleaded in a case together with some government officials for Violation of Republic Act 3019 otherwise known as the Anti-Graft and Corrupt Practices Act involving tax credit payments. The case has been dismissed by the Sandiganbayan, Fourth Division, Quezon City in a Resolution dated March 2, 2017.

Other court cases typical and customary in the course of the business operations of the Group such as those, among others, involving collection, qualified theft and reckless imprudence have been filed by and against the Group by and against its employees and/or third parties.

In the normal course of business, the Group makes various commitments and incurs certain contingent liabilities that are not given recognition in the consolidated financial statement. As of December 31, 2018 and 2017, the management believes that losses, if any, that may arise from these commitments and contingencies will not have material effects on the consolidated financial statements.

## 32. EVENT AFTER THE BALANCE SHEET DATE

## Joint Venture of the Parent Company

The Parent Company's BOD has approved on January 31, 2019 for the Group to enter into joint cooperation or venture with China National Offshore Oil Corporation (CNOOC) Gas and Power Group for the operation and establishment of various liquefied natural gas (LNG)-related trades and services under the LNG Integrated Hub Project in the Philippines. In addition, the BOD has approved to form and organize a new and wholly-owned subsidiary or company and to invest corporate funds with initial investment of P250.0 million for the LNG project, subject to the approval of the stockholders during the annual stockholders' meeting of the Parent Company.



An instinct for growth

Report of Independent
Certified Public Accountants
to Accompany Supplementary
Information Required by the
Securities and Exchange
Commission Filed Separately
from the Basic Consolidated
Financial Statements

The Board of Directors and Stockholders
P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries
Stella Hizon Reyes Road
Barrio Pampanga, Davao City

Punongbayan & Araullo

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We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries (the Group) for the year ended December 31, 2018, on which we have rendered our report dated February 22, 2019. Our audit was made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The applicable supplementary information (see List of Supplementary Information) are presented for purposes of additional analysis in compliance with the requirements of the Securities Regulation Code Rule 68 (as amended), and are not a required part of the basic consolidated financial statements prepared in accordance with Philippine Financial Reporting Standards. Such supplementary information are the responsibility of the Group's management. The supplementary information have been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

# **PUNONGBAYAN & ARAULLO**

By: Ramilito L. Nañola

Partner

CPA Reg. No. 0090741
TIN 109-228-427
PTR No. 7333698, January 3, 2019, Makati City
SEC Group A Accreditation
Partner - No. 0395-AR-3 (until May 19, 2019)
Firm - No. 0002-FR-5 (until Mar. 26, 2021)
BIR AN 08-002511-19-2018 (until Jan. 25, 2021)
Firm's BOA/PRC Cert. of Reg. No. 0002 (until Jul. 24, 2021)

February 22, 2019

# P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries Financial Soundness Indicators December 31, 2018

		Amou	int	Ratio		
			2017		2017	
		2018	(As Restated)	2018	(As Restated	
LIQU	IDITY RATIOS					
1	Current Ratio: Current Assets	37,259,777,423	24,905,751,632		100	
-	Current Liabilities	33,843,707,218	20,385,169,145	1.1	1.2	
	Odifort Elabilities	00,010,101,210	20,000,000,00			
2	Quick Ratio:	00 404 000 407	12 490 514 550			
-	Current Assets - Inventories  Current Liabities	26,124,283,137 33,843,707,218	12,489,514,559 20,385,169,145	0.8	0.6	
	Current Liabilies	33,043,707,210	20,363,109,143			
3	Cash Ratio: Cash and Cash Equivalents	7,889,708,807	1,831,557,883	0.2	0.1	
-	Current Liabilities	33,843,707,218	20,385,169,145	0.2	0.1	
SOLV	VENCY RATIOS  Solvency Ratio:     After Tax Net Profit + Depreciation	3,823,891,027	2,372,503,429		0.1	
-	Long term liabilities + Short term Liabilities	48,686,605,873	32,482,562,362	0.1	0.1	
2	Debt to Equity Ratio:					
	Total Liabilities	48,686,605,873	32,482,562,362	3.0	2.8	
	Equity	15,973,672,857	11,683,537,505			
3	Debt Service Coverage Ratio Net Operating Income	5,776,049,188	3,543,006,920	5.5		
-	Net Interest Expense + Long-term repayments	2,473,903,173	1,230,719,493	2.3	2.9	
ASS	ET TO EQUITY RATIO  Total Assets	64,660,278,730	44,166,099,867			
-	Equity	15,973,672,857	11,683,537,505	4.0	3.8	
INTE	REST RATE COVERAGE RATIO Earnings Before Interest and Taxes	4,719,299,870	2,691,926,338		1.2%	
-	Interest Expense	1,376,994,786	780,917,196	3.4	3.4	
		1,000,000	7			
PRO	FITABILITY RATIOS		1945	Š.		
1	Gross Profit Margin:					
	Sales - Cost of Goods Sold	8,833,757,843	5,803,847,723	0.1	0.1	
	Sales	87,672,722,663	44,148,952,252			
2	Return on Assets:		구 되게됐	4		
-	Net Income	2,767,141,709	1,521,422,847	0.0	0.0	
	Total Assets	64,660,278,730	44,166,099,867	1	0.0	
3	Return on Equity:			1		
3	Net Income	2,767,141,709	1,521,422,847	0.2	0.1	
-	Equity	15,973,672,857	11,683,537,505	0.2	0.1	
			CJ OTE	1		

# P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries LIST OF SUPPLEMENTARY SCHEDULES December 31, 2018

Schedule	Description	Page
Α	Financial Assets	1
В	Amounts Receivable from Directors, Officers, Employees, Related Parties, and Principal Stockholders (Other than Related Parties)	2
С	Amounts of Receivable from Related Parties which are Eliminated during the Consolidation of Financial Statements	3
D	Intangible Assets - Other assets	4
E	Long-Term Debt	5
F	Indebtedness to Related Parties (Long-term loans from related Companies)	N/A
G	Guarantees of Securities of Other Issuers	N/A
н	Capital Stock	6
1	Reconciliation of Retained Earnings Available for Dividend Declaration	7
J	Mapping of the Organization Structure	8
к	Schedule of Philippine Financial Reporting Standards	9 - 12



# P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries Schedule A - Financial Assets December 31, 2018

Description	(	Carrying Value		Fair Value
Loans and receivables:				
Cash and cash equivalents	Р	7,889,708,807	Р	7,889,708,807
Trade and other receivables - net		11,363,226,589		11,363,226,589
Due from related parties		937,904,172		937,904,172
Construction bond		5,504,822		5,504,822
Restricted deposits		52,719,265		52,719,265
Refundable rental deposits		289,572,937	_	289,572,937
	Р	20,538,636,592	Р	20,538,636,592

#### Notes

- 1) Trade and other receivables excludes advances to suppliers and advances to subject to liquidation.
- 2) There are no other financial assets applicable to the group, except for loans and receivables.
- 3) Construction bond is included as part of Others under Prepayments and Other Current Assets.
- 4) Net of allowance for impairment losses of P634,396,128.



P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries
Schedule B - Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties) December 31, 2018

										Ending Balance	3alanc	9.		
Name and Designation of debtor	Balance	Balance at beginning of period		Additions	Amc	Amounts collected	Rec	Reclassification		Current	<	Non-current	Balanc	Balance at end of period
Calaca Industrial Seaport Corporation	А	496,819,699	۵	436,276,323	۵		۵		۵	933,096,022	۵	,	۵	933,096,022
P-H-O-E-N-I-XPhilippines Foundation, Inc.		20,236,382		5,286,770	_	25,465,034)		,		58,118		,		58,118
Chelsea Shipping Corporation		948,817		76,069,474		-		77,018,291)				,		
Phoenix Asphalt Philippines, Inc.				5,729,197	_	487,949)		,		5,241,248				5,241,248
Galaxi Petroleum Fuels, Inc.		,		876,256						876,256				876,256
Udenna Corporation				540,810	-	,				540,810				540,810
	۵	518,004,898		446,508,846	۵	20,236,382	Ы		۵	944,277,362	Ы		۵	939,812,454

Notes:

1) There are no amounts written-off. However, allowance for impairment of P1,908,282 was recognized. Balance at end of period net of allowance for impairment losses amounted P937,904,172.

2) All are related parties under common ownership except for Udenna Corporation, which is the Ultimate Parent Company.

4 \*19 FFR 26 PI1 :30

FFR 26 PI1 :30

P-H-O-E-N-L-X Petroleum Philippines, Inc. and Subsidiaries Schedule C. - Amounts of Receivable from Related Parties which are Eliminated during Consolidation of Financial Statements December 31, 2018

Creditor	Name and designation of debtor	Balance at beginning of period	Additions	Amounts Collected	Current	Non- Current	Balance at end of period
P-H-O-E-N-I-X Petroleum Philippines, Inc. Advances to subsidiaries/parent	P-H-O-E-N-H-X Global Mercantile, Inc. PPL Petroleum Management, Inc. Public Petroleum Trading and Transport Philis., Inc. PNX Petroleum Singapore, PTE Ltd. DUTA, Inc. DUTA, Inc. Phenix LPG Philippines, Inc. Action-Able, Inc.	1,277,008 53,165,464 597,870,572 47,996,717 267,349,103	P 69,254,863 385,121,212 3,963,314,179 22,252,243 95,152,138 198,892,712	41,685,008 2,605,991 3,314,397,878 45,806,062 40,000,000	P 28 846 863 435,701,685 1,246,786 873 24,42,898 567,349,138 55,152,138 198,992,712		28,846,863 435,761,685 1,246,761,685 24,442,896 267,349,103 5,512,138 198,892,712
	Philippine Familymart CVS, Inc.	P 967,679,864	1,341,052,950 P 6,075,040,296	648,554,020 P 4,093,048,958	692,498,930 P 2,949,671,202		692,498,930 P 2,949,671,202
P-H-O-E-N-I-X Petroleum Philippines, Inc. Trade and Other Receivables	P-H-O-E-N-I-X Global Mercantile, Inc. PPL Petroleum Management, Inc. Proentx LPG Philippines, Inc. PNX Petroleum Singapore, PTE Ltd. Philippine Familymart CVS, Inc.						
		P 151,957,832	350,387,319	P 223,292,701	P 279,052,450		P 279,052,450
Subic Petroleum Trading & Transport Phils.	Subic Petroleum Trading & Transport Phils., Inc. P-H-O-E-N-I-X Petroleum Philippines, Inc. (Trade Receivables)	P 119,024		P 119,024	0. 0.	 a a	
Phoenix LPG Philippines, Inc. Advances in subsidiaries/parent	P.H.O.E.N-I-X Petrofeum Philippines, Inc. DUTA, Inc. Kaparangan, Inc.	. 36,753,805 13,945,435 Р 50,699,240	P 16,104,048 8,129,826 	13,945,435 P 13,945,435	P 16,104,048 44,883,631 P 60,987,679		P 16,104,048 44,883,631 P 60,987,679
Phoenix LPG Philippines, Inc.							
Trade and Other Receivables	PNX Petroleum Singapore, PTE Lid		P 677,320,305	P 538,472,811	P 138,847,494		P 138,847,494
DUTA, Inc.	Phoenix LPG Philippines, Inc. (Lease Receivable)	P 12,677,635 P 12,677,635	P 16,481,251 P 16,481,251	P 15,455,543 P 15,455,543	P 13,703,343		P 13,703,343 P 13,703,343
PFL Petroleum Management, Inc.	P.H.O.E.N-I.X Petroleum Philippines, Inc. (Trade Receivables)	a a	P 3,214,286 P 3,214,286	P 2,141,759 P 2,141,759	P 1,072,527	a a	P 1,072,527 P 1,072,527
PNX Petroleum Singapore, PTE Ltd. Trade and Other Receivables	P-H-O-E-N-I-X Petroleum Philippines, Inc.		P 19,536,187,648 P 19,536,187,648	P 17,689,121,299 P 17,689,121,299	1.847.066.349	ا ،	P 1.847.066.349 P 1.847.066.349
Tems and conditions: All receivables/payables are unsecured, non-	Terms and conditions: All receivables/payables are unsecured, non-interest bearing, collectible/payable on demand and generally settled in cash.			77.720 711	FFR 26 PII		

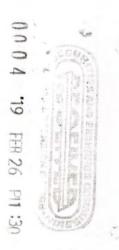
Terms and conditions: All receivables/payables are unsecured, non-interest bearing, collectible/payable on demand and generally settled in cash.

#### P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries Schedule D - Intangible Assets - Other Assets December 31, 2018

							D	eductions				
Description	Beg	ginning balance	Ad	ditions at cost		ged to cost and expenses		rged to other accounts		her changes additions deductions)	Er	nding balance
Other Non-Current assets									Р		Р	4,418,842,831
Goodwill	P	3,990,666,606	P	428,176,225	P		P		P		-	
Basketball franchise		176,861,660		-								176,861,660
Computer software licenses		94,287,230		26,563,038	(	48,494,288)				21,673,225		94,029,205
Franchise		-		22,353,025						950,644		23,303,669
Software cost		2,520,167		30,477,133	(	6,539,393)		7,052,809		73,939		33,584,655
Others		1,262,393		71,700	(	108,288)				-		1,225,805
TOTAL	Р	4,265,598,056	Р	507,641,121	( P	55,141,969)	р		Р	22,697,808	Р	4,747,847,825

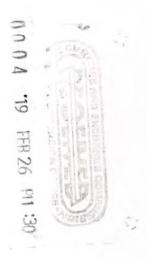
## Explanations:

- 1 Addition to goodwill was due to the acquisitions of Philippine FamilyMart CVS, Inc. (PFM) and Action.Able Inc. and Think.Able Limited.
  2 Due to the acquition of PFM, the Group has additional intangible asset in the form of Franchise as a result of business combination.
  3 Charged to cost and expenses under Computer Software Licenses was due to amortizations of Intangible Assets.



# P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries Schedule E - Long-Term Debt December 31, 2018

Title of issue and type of obligation	Amount authorized by indenture	Amount shown under caption"Current portion of long-term debt" in related balance sheet	Amount shown under caption"Long-Term Debt" in related balance sheet	Terms
Installment, notes and loans payable				
Peso-denominated				
BDO Unibank, Inc.	6,000,000,000	660,000,000	4,482,186,832	Interest rate of 4.677%, seven-year term, maturing on August 7, 2024
BDO Unibank, Inc.	1,000,000,000		1,000,000,000	Interest rate of 7.5884%, five year term, maturing on, August 18, 2021
BDO Unibank, Inc.	1,000,000,000		1,000,000,000	Interest rate of 5.7185%, maturing on November 10, 2022
BDO Unibank, Inc.	1,000,000,000		1,000,000,000	Interest rate of 5.7185%, maturing on November 10, 2022
Land Bank of the Philippines	5,000,000,000	50,000,000	4,950,000,000	Interest rate of 4.85%, seven-year term, maturing on July 4, 2025
Land Bank of the Philippines	1,000,000,000	333,333,333	333,333,333	Interest rate of 7.00%, three-year term, maturing on November 3, 2020
Multinational Investment Bancorporation	2,385,732,922	200,000		Interest rates from 3.75%, maturing on April 30,2019
Philippine National Bank	1,000,000,000	250,000,000	600,000,000	Interest rate of 5.30%, maturing on April 3, 2020
Philippine National Bank	500,000,000	100,000,000	125,000,000	Interest rate of 6.2105%, five-year term, maturing on January 2, 2021
Robinsons Bank Corporation	500,000,000	100,000,000	100,000,000	Interest rate of 5.50%, five-year term, maturing on October 9, 2020
Total Installment, notes and loans payable	19,385,732,922	1,493,533,333	13,590,520,165	
TOTAL	P 19,385,732,922	P 1,493,533,333	P 13,590,520,165	



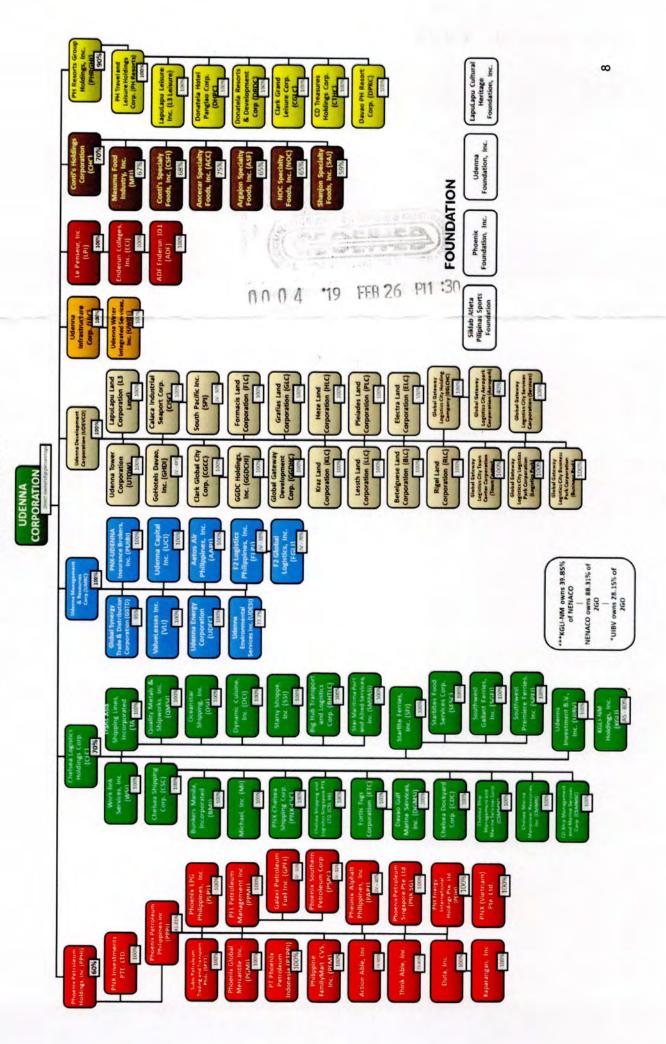
#### P-H-O-E-N-I-X Petroleum Philippines, Inc. and Subsidiaries Schedule H - Capital Stock December 31, 2018

				1	lumber of shares held by	
Title of Issue	authorized	Number of shares issued and outstanding as shown under the related balance sheet caption	Number of shares reserved for options, warrants, coversion and other rights	Related parties	Directors, officers and employees	Others
Preferred shares - P1 par value						
Non-voting, non-participating, non-convertible into common shares Issued and outstanding - 20,000,000	50,000,000	22,000.000		1777034 389		22,000,00
Common shares - P1 par value Issued and outstanding	2,500,000,000	1,403,304,232		223,221,490	123,831,027	1,056,251,71



# P-H-O-E-N-I-X Petroleum Philippines, Inc. Stella Hizon Reyes Road, Barrio Pampanga, Davao City Reconciliation of Retained Earnings Available for Dividend Declaration December 31, 2018

UNAPPROPRIATED RETAINED EARNINGS AS ADJUSTED TO AVAILABLE FOR DIVIDEND DISTRIBUTION, BEGINNING		P	3,093,771,222
Net Profit based on the audited Statement of Comprehensive Income	P 1,777,824,901		
Less: Non-actual/unrealized income net of tax			
Unrealized foreign exchange gain - net (except those attributable			
to cash and cash equivalents	1,636,662		
Other unrealized gains or adjustment to retained earnings as a result of			
day one gain on financial instrument	1,933,147		
Add: Non-actual losses			
Other unrealized loss or adjustment to retained earnings as a result of			
day one loss on financial instrument	2,223,674		
Equity in net loss of joint venture net of tax	314,860		
Subtotal	(1,031,274)		
Net income actually earned during the period	1,776,793,627		1,776,793,627
Add/Less:			
Dividend declarations during the period:			
Common shares cash dividends	( 214,730,735)		
Preferred shares cash dividends	(194,910,000 )	(	409,640,735)
Treasury shares	3	(	344,300,000)
UNAPPROPRIATED RETAINED EARNINGS,	9 ' 50%		
AS ADJUSTED, ENDING	A CONTRACT	Р	4,116,624,114
AG AGGGTES, ENGING		-	
	79		
	# 100		
	26		
	15 (5)		
	3 400		



PHILIPPIN	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
Framework	for the Preparation and Presentation of Financial Statements	1		
Conceptual I	ramework Phase A: Objectives and Qualitative Characteristics	1		
Practice Sta	tement Management Commentary		1	
Philippine I	Financial Reporting Standards (PFRS)			
	First-time Adoption of Philippine Financial Reporting Standards	1		
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters	/		
PFRS 1	Amendments to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters	1		
(Revised)	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters	/		
	Amendments to PFRS 1: Government Loans	/		
	Amendments to PFRS 1: Deletion of Short-term Exemptions	1		
	Share-based Payment	1		
	Amendments to PFRS 2: Vesting Conditions and Cancellations	1		
PFRS 2	Amendments to PFRS 2: Group Cash-settled Share-based Payment Transactions	1		
	Amendments to PFRS 2: Classification and Measurement of Share-based Payment Transactions			1
PFRS 3	Business Combinations	/		
(Revised)	Amendment to PFRS 3: Remeasurement of Previously Held Interests in a Joint Operation* (effective January 1, 2019)	1		
	Insurance Contracts			/
PFRS 4	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			/
	Amendments to PFRS 4: Applying PFRS 9, Financial Instruments, with PFRS 4, Insurance Contracts			1
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations			/
PFRS 6	Exploration for and Evaluation of Mineral Resources			1
	Financial Instruments: Disclosures	/		
	Amendments to PFRS 7: Transition	/		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	/		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financia Assets - Effective Date and Transition	1		
PFRS 7	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	/		
	Amendments to PFRS 7: Disclosures – Transfers of Financial Assets	1		
	Amendments to PFRS 7: Disclosures – Offsetting Financial Assets and Financial Liabilities	1		
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures			1
PFRS 8	Operating Segments	/		
	Financial Instruments (2014)	/		
PFRS 9	Amendments to PFRS 9: Prepayment Features with Negative Compensation* (effective January 1, 2019)			/

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
	Consolidated Financial Statements	1		
	Amendments to PFRS 10: Transition Guidance	1		
PFRS 10	Amendments to PFRS 10: Investment Entities	1		
	Amendments to PFRS 10: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* (effective date deferred indefinitely)			1
	Amendments to PFRS 10: Investment Entities - Applying the Consolidation Exception	/		
	Joint Arrangements	/		
DED	Amendments to PFRS 11: Transition Guidance	1		
PFRS 11	Amendments to PFRS 11: Accounting for Acquisitions of Interests in Joint Operations	/		
	Amendment to PFRS 11: Remeasurement of Previously Held Interests in a Joint Operation* (effective January 1, 2019)			1
	Disclosure of Interests in Other Entities	1		
PFRS 12	Amendments to PFRS 12: Transition Guidance	1		
111012	Amendments to PFRS 12: Investment Entities	1		
	Amendments to PFRS 10: Investment Entities – Applying the Consolidation Exception	1		
PFRS 13	Fair Value Measurement	/		
PFRS 14	Regulatory Deferral Accounts			/
PFRS 15	Revenue from Contracts with Customers	1		
PFRS 16	Leases* (effective January 1, 2019)			1
PFRS 17	Insurance Contracts* (effective January 1, 2021)			/
Philippine	Accounting Standards (PAS)			
	Presentation of Financial Statements	/		
PAS 1 (Revised)	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	1		
(Kevised)	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	/		
	Amendments to PAS 1: Disclosure Initiative	1		
PAS 2	Inventories	1		
PAS 7	Statement of Cash Flows	1		
ras /	Amendments to PAS 7: Disclosure Initiative	1		
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	/		
PAS 10	Events After the Reporting Period	/		
PAS 11	Construction Contracts			1
	Income Taxes	1		
PAS 12	Amendments to PAS 12 - Deferred Tax: Recovery of Underlying Assets	1		
	Amendments to PAS 12 - Recognition of Deferred Tax Assets for Unrealized Losses	1		
	Amendment to PAS 12 - Tax Consequences of Dividends* (effective January 1, 2019)			/
	Property, Plant and Equipment	1		
PAS 16	Amendments to PAS 16: Bearer Plants	1		
	Amendments to PAS 16: Clarification of Acceptable Methods of Depreciation and Amortization	1		

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
PAS 17	Leases	/		
PAS 19	Employee Benefits	1		
(Revised)	Amendments to PAS 19: Defined Benefit Plans - Employee Contributions	/		
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance			1
PAS 21	The Effects of Changes in Foreign Exchange Rates	1		
FAS 21	Amendments: Net Investment in a Foreign Operation	/		
PAS 23	Borrowing Costs	/		
(Revised)	Amendment to PAS 23: Eligibility for Capitalization	/		
PAS 24 (Revised)	Related Party Disclosures	1		
PAS 26	Accounting and Reporting by Retirement Benefit Plans			1
	Separate Financial Statements	1		
PAS 27 (Revised)	Amendments to PAS 27: Investment Entities	1		
(11011000)	Amendments to PAS 27: Equity Method in Separate Financial Statements	/		
	Investments in Associates and Joint Ventures	/		
	Amendments to PFRS 10: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* (effective date deferred indefinitely)			1
PAS 28 (Revised)	Amendments to PAS 28: Investment Entities - Applying the Consolidation Exception	/		
(Kevised)	Amendment to PAS 28: Measurement of Investment in Associates at Fair Value through Profit or Loss			1
	Amendment to PAS 28: Long-term Interest in Associates and Joint Venture* (effective January 1, 2019)			/
PAS 29	Financial Reporting in Hyperinflationary Economies			1
	Financial Instruments: Presentation	/		
PAS 32	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	1		
	Amendments to PAS 32: Classification of Rights Issues	/		
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities	/		
PAS 33	Earnings Per Share	/		
PAS 34	Interim Financial Reporting	/		
PAS 36	Impairment of Assets	/		
FAS 30	Amendment to PAS 36: Recoverable Amount Disclosures for Non-financial Assets	/		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	/		
	Intangible Assets	/		
PAS 38	Amendments to PAS 38: Clarification of Acceptable Methods of Depreciation and Amortization	/		
	Investment Property	/		
PAS 40	Amendment to PAS 40: Reclassification to and from Investment Property			1
DAC 41	Agriculture			/
PAS 41	Amendments to PAS 41: Bearer Plants			,

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
Philippine	Interpretations - International Financial Reporting Interpretations Committee (IFRIC)			
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities**	1		
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			1
IFRIC 4	Determining Whether an Arrangement Contains a Lease	1		
IFRIC 5	Rights to Interests Arising from Decommissioning, Restoration and Environmental Rehabilitation Funds**	1		
IFRIC 6	Liabilities Arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			1
IFRIC 7	Applying the Restatement Approach under PAS 29, Financial Reporting in Hyperinflationary Economies			1
IFRIC 9	Reassessment of Embedded Derivatives**	1		
II KIC )	Amendments to Philippine Interpretation IFRIC-9 and PAS 39: Embedded Derivatives**	1		
IFRIC 10	Interim Financial Reporting and Impairment	1		
IFRIC 12	Service Concession Arrangements			1
IFRIC 14	PAS 19 - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction	1		
IFRIC 14	Amendments to Philippine Interpretations IFRIC - 14, Prepayments of a Minimum Funding Requirement and their Interaction**	1		
IFRIC 16	Hedges of a Net Investment in a Foreign Operation			1
IFRIC 17	Distributions of Non-cash Assets to Owners**	1		
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments	1		
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine**	1		
IFRIC 21	Levies	1		
IFRIC 22	Foreign Currency Transactions and Advance Consideration	1		
IFRIC 23	Uncertainty Over Income Tax Treatments (effective January 1, 2019)			1
Philippine	Interpretations - Standing Interpretations Committee (SIC)			
SIC-7	Introduction of the Euro			1
SIC-10	Government Assistance - No Specific Relation to Operating Activities			1
SIC-13	Jointly Controlled Entities - Non-Monetary Contributions by Venturers			1
SIC-15	Operating Leases - Incentives	1		
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders**	1		
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease	1		
SIC-29	Service Concession Arrangements: Disclosures			1
SIC-31	Revenue - Barter Transactions Involving Advertising Services**	1		
SIC-32	Intangible Assets - Web Site Costs**	1		

<sup>\*</sup> These standards will be effective for periods subsequent to 2018 and are not early adopted by the Group.

<sup>\*\*</sup> These standards have been adopted in the preparation of financial statements but the Group has no significant transactions covered in both years presented.